



# SUMMONS AND AGENDA

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## MAYOR AND CABINET

**Date: WEDNESDAY, 13 MARCH 2024 at 6.00 pm**

**Civic Suite  
Catford Road  
London SE6 4RU**

**Enquiries to: Emma Campbell Smith  
Email: [emma.campbellsmith@lewisham.gov.uk](mailto:emma.campbellsmith@lewisham.gov.uk)**

### **MEMBERS**

|                            |   |
|----------------------------|---|
| Councillor Brenda Dacres   | Deputy Mayor and Housing Development and Planning |
| Councillor Chris Barnham   | Children, Young People and Community Safety       |
| Councillor Paul Bell       | Health and Adult Social Care                      |
| Councillor Juliet Campbell | Communities, Refugees and Wellbeing               |
| Councillor Will Cooper     | Cabinet Member for Housing and Housing Management |
| Councillor Amanda De Ryk   | Finance and Strategy                              |
| Councillor Louise Krupski  | Environment and Climate Action                    |
| Councillor Kim Powell      | Businesses, Jobs and Skills                       |
| Councillor James-J Walsh   | Culture and Leisure                               |

**Members are summoned to attend this meeting**

**Jeremy Chambers, Monitoring Officer  
Laurence House  
Catford Road  
London SE6 4RU  
Date: Tuesday, 05 March 2024**

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## **RECORDING AND USE OF SOCIAL MEDIA**

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- only focus cameras/recordings on councillors, Council officers, and those members of the public who are participating in the conduct of the meeting and avoid other areas of the room, particularly where non-participating members of the public may be sitting; and
- ensure that you never leave your recording equipment unattended in the meeting room.

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## MINUTES OF THE MAYOR AND CABINET

Wednesday, 7 February 2024 at 5.00 pm

PRESENT: Deputy Mayor (Acting as Mayor) Councillor Brenda Dacres, Councillors Chris Barnham, Paul Bell, Will Cooper, Amanda De Ryk and Louise Krupski

ALSO PRESENT: Councillor James Rathbone (PASC Chair), Jeremy Chambers (Director of Law and Corporate Governance), Emma Campbell Smith (Head of Governance and Committee Services), Councillor Rudi Schmidt (OSC Chair) and Jennifer Daothong (Chief Executive)

Apologies for absence were received from Councillor Juliet Campbell, Councillor Kim Powell and Councillor James-J Walsh

### 1. Minutes

The minutes of the last meeting were agreed as a true and accurate record.

### 2. Declaration of Interests

None

### 3. Matters raised by scrutiny and other constitutional bodies

The Mayor and Cabinet noted the views of the Overview and Scrutiny Committee and the Public Accounts Select Committee as presented by the respective Chairs, Cllrs Schmidt and Rathbone.

Cllr Schmidt, Chair of Overview & Scrutiny Committee, thanked officers and Cabinet Members for working with scrutiny colleagues. He was satisfied that proposals had been prepared with the utmost sensitivity to minimising the impact on residents. He noted that there had been particular interest in scrutinising the capital asset sale of the Honor Oak Depot and that officers had given assurances that further scrutiny would be possible when the details come to a future Mayor & Cabinet meeting.

Cllr Rathbone, Chair of the Public Accounts Select Committee, acknowledged that this was not a budget that anybody wanted to pass, having to make additional cuts and savings in addition to those previously budgeted for. He informed the meeting that, as a result of the proposals going through a full and rigorous scrutiny process, some proposals had been withdrawn, including cuts to funding for Lewisham's participation in the Lewisham Youth Games, and to electoral services. He also acknowledged that the need to make further cuts was not due to mismanagement, rather growing pressures on social care, special educational needs and emergency accommodation.

### 4. Council Budget 2024/25

Deputy Mayor (Acting as Mayor) Cllr Dacres introduced the item. She thanked her fellow councillors and officers, and recorded her thanks to Cllr De Ryk in particular.

The Acting Mayor summarised the council's financial position and pressures, and invited the Cabinet Member to move the recommendations.

Cllr De Ryk moved the report, thanked officers and scrutiny members, and stressed the need for close monitoring going forward. She highlighted some of the key pressures on the budget.

Cllr Cooper seconded the recommendations.

Cllr Barnham spoke about the consistent pressure on the CYP budget.

It was **MOVED**, **SECONDED** and **RESOLVED** that, having considered the views of those consulted on the budget, and subject to consideration of the outcome of consultation with business ratepayers and subject to proper process, as required, that Mayor and Cabinet:

### **General Fund Revenue Budget**

1. notes and asks Council to note the 2023/24 forecast projected overall variance of £19.9m, after the use of corporate provisions and reserves, or 7.5% of the agreed budget of £263.680m as set out in section 6 of this report and that this year-end overspend will be met from corporate provisions and reserves;
2. endorses and asks Council to endorse the budget cut reduction measures of £2.315m and £8.423m, with an anticipated assumed minimum delivery of £5.6m in 2024/25, as set out in Section 6 of the report and summarised in Appendix Y1 and Y2a and Y2b;
3. agrees and asks Council to agree the allocation of £52.869m of resources from; the corporate risks and pressures, adult social care precept, new homes bonus, social care grant, ASC market sustainability and improvement fund, discharge grant, New Homes Bonus, Services Grant and reserves in 2024/25 to be invested in funding quantified budget pressures and opportunities, both recurring and once-off, as set out in section 6;
4. agrees and recommend that Council agree to delegate to the Executive Director of Corporate Resources the use of the new additional social care grant allocation instead of reserves for the funding of once off pressures in 2024/25, as set out in section 6;
5. agrees to recommend to Council that a General Fund Budget Requirement of £293.838m for 2024/25 be approved;
6. asks Council to agree to a 4.99% increase in Lewisham's Council Tax element. This will result in a Band D equivalent Council Tax level of £1,566.58 for Lewisham's services and £2,037.98 overall. This represents an overall increase in Council Tax for 2024/2/25 of 5.8% and is subject to the GLA precept for 2024/25 being increased by £37.26 (i.e. 8.58%) from £434.14 to £471.4, in line with the GLA's draft budget proposals;
7. notes the final Settlement Funding Assessment (SFA) figure for 2024/25 has not yet been announced and agrees to delegate authority to the Executive Director for Corporate Resources to include any change to the provisional SFA of £137,197,175 in the Budget report for Council with any difference to the position set out in this report covered from provisions and reserves as necessary;

8. notes the provisional and estimated precept and levies from the GLA and other bodies as detailed in Appendix Y6 and agrees to delegate authority to the Executive Director for Corporate Resources to include any changes once confirmed in the Budget report for Council with any difference covered from provisions and reserves as necessary;
9. notes and asks Council to note the Council Tax Ready Reckoner which, for illustrative purposes, sets out the Band D equivalent Council Tax at various levels of increase. This is explained in Section 6 of the report with more detail in Appendix Y4;
10. asks that the Executive Director for Corporate Resources issues cash limits to all Directorates once the 2024/25 Revenue Budget is agreed;
11. considers, and asks Council to consider, the Section 25 Statement from the Chief Finance Officer, the Executive Director for Corporate Resources. This is attached at Appendix Y5;
12. agrees and asks Council to agree the draft statutory calculations for 2024/25 as set out at Appendix Y6;
13. notes and asks Council to note the prospects for the revenue budget for 2024/25 and future years as set out in Sections 6 and 7;
14. agrees and asks officers to continue to develop firm proposals to redesign and transform services and inform the capital strategy by bringing them forward in good time to support the work towards a savings and investment round to help plan early to meet the future forecast medium term finance strategy objectives;

#### **Other Grants (within the General Fund)**

15. notes and asks Council to note the adjustments to and impact of various specific grants for 2024/25 on the General Fund as set out in section 6 of this report;

#### **Fees and Charges**

16. approves the approach to setting 2024/25 fees and charges for chargeable services in section 6 of the report and attached at Appendix Y8;

#### **Dedicated Schools Grant and Pupil Premium**

##### **Schools Block**

17. notes and recommends that Council notes the provisional gross Dedicated Schools Grant (DSG) allocation of £363.126m before the Department's adjustments to fund Academy schools;
18. notes and recommends that Council notes the provisional DSG allocation for £240.662m be the Schools' Budget (Schools Block) for 2024/25 covering both maintained schools and academies, and that this includes £7.5m of funding that schools currently receive via the Mainstream Additional Grant;
19. notes an increase in pupil unit funding for primary of £39 and secondary of £139 and that this also incorporates the Mainstream Additional Grant as mentioned above. However, there has been an overall reduction in primary age pupil by 351, partially off-set by an increase in secondary school numbers of 100;
20. notes that following the Schools Forum meeting on the 18 January 2024, submission has been made to the Department for Education recommending the application of the National Funding Formula (including unit values) allowing for a 0% uplift in Minimum Funding Guarantee (MFG);

21. agrees and recommends that Council agrees, as recommended by Schools Forum, the once-off transfer of circa £0.7m of Schools Block funding to the High Needs Block;

#### Central Schools Services Block (CSSB)

22. notes, and asks Council to note, the construct and allocation of £3.014m for the CSSB block allocation for 2024/25, a reduction of circa £0.295m from the £3.309m 2023/24 allocation;

#### High Needs Block (HNB)

23. notes, and asks Council to note, the provisional HNB £79.225m to support the Council's statutory duty with regards to Special Education Needs (SEN), a net increase of £2.373m relative to 2023/24. And that the HNB will be finalised in March for deductions arising for institutions funded by the Education and Skills Funding Agency (ESFA);
24. notes that the HNB is expected to overspend by £3m in 2023/24, increasing the cumulative overspend to circa £14m in total when prior year overspends are included based on the national accounting override issued by the Department of Education (DfE) and as part of which Lewisham is progressing a mitigation plan as part of the Delivering Better Value initiative (Phase 3);

#### Early Years Block (EYB)

25. notes, and asks Council to note, the Dedicated Schools Grant allocation to the EYB of £40.225m;
26. notes, and asks Council to note that the Department for Education has increased hourly funding for 3 and 4 year olds from £6.33 to £7.24 (14.4%) and with respect to 2 year old disadvantaged funding, the hourly rate has increased from £7.52 to £10.64 (41.5%);
27. notes, and asks Council to note, the introduction of new funding from 1 April 2024 for 2 year old working parent entitlement of £10.64 per hour and new funding for under 2 year olds from 1 September 2024 at £14.52 per hour;
28. notes that the maintained nursery supplementary funding allocation for 2024/25 is subject to change but is expected to increase by circa £89k, subject to movement in pupil numbers;

#### Pupil Premium

29. notes, and asks Council to note, that the pupil premium will continue in 2024/25, that the per-pupil funding is expected to increase by 1% for primary and 2% for secondary, with the total quantum confirmed in summer 2024;

#### Housing Revenue Account

30. notes, and asks Council to note, the consultation report on proposed service charge increases to tenants and leaseholders in the Brockley area, presented to tenants and leaseholders on 2 November 2023, as attached at Appendix X2a and X2b;
31. notes, and asks Council to note, the consultation report on proposed service charge increases to tenants and leaseholders presented to the remaining tenants and leaseholders on 13 November 2023 as attached at Appendix X3.
32. agrees, and asks Council to agree, to set an increase in dwelling rents of 7.7% (an average of £8.57 per week) – as per the Governments formula rent increases to be applied to rents for 2024/25 and as outlined in section 9 of this report;



33. agrees, and asks Council to agree, to set an increase in the hostels accommodation charge by 7.7% (or £3.10 per week), in accordance with Governments direction for formula rent increases to be applied to rents for 2024/25;
34. approves, and asks Council to approve, the following average weekly increases/decreases for dwellings for:
- a. service charges to PFI managed dwellings (Brockley) to ensure full cost recovery and 9.9% inflationary uplift for 2024/25;
    - caretaking 9.9% (£0.35)
    - grounds 9.9% (£0.21)
    - communal lighting 9.9% (£0.01)
    - bulk waste collection 9.9% (£0.15)
    - window cleaning 9.9% (£0.00)
    - tenants' levy 0.00% (£0.00)
  - b. service charges to Council managed dwellings:
    - caretaking 7.70% (£0.59)
    - grounds 7.70% (£0.10)
    - window cleaning 7.70% (£0.03)
    - communal lighting 7.70% (£0.10)
    - block pest control 7.00% (£1.80)
    - waste collection 7.70% (£0.07)
    - heating & hot water 7.70% (£1.23)
    - tenants' levy 0.00% (£0.00)
    - bulk waste disposal 7.70% (£0.05)
    - sheltered housing 0.00% (£0.00)
  - c. approves, and asks Council to approve, the following average weekly percentage changes for hostels and shared temporary units for;
    - service charges (hostels) – caretaking etc.; 7.70% or £5.92pw energy cost increases for heat, light & power; 10.0% or £0.71pw;
    - water charges increase; 7.70% or £0.02pw;
  - d. approves, and asks Council to approve, an increase in garage rents by 8.90% (£1.58 per week) for Brockley PFI and Council residents as outlined in Appendix X4;
  - e. notes, and asks Council to note, that the budgeted expenditure for the Housing Revenue Account (HRA) for 2024/25 is £224.3m, split £111.5m revenue and £112.8m capital, which includes the decent homes and new build programmes;
  - f. agrees the HRA Business Plan for 2024/25, as attached at Appendix X7;
  - g. notes the 2023/24 P8 HRA Capital Programme monitoring position and the Capital Programme potential future schemes and resources as set out in Section 11 of this report;
  - h. agrees to write-off 32 cases of Former Tenants' Arrears as set out in Appendix X5, totalling £561,449.14;

### **Treasury Management Strategy**

35. approves and recommends that Council approves the Treasury Management Strategy 2024/25 including the prudential indicators and treasury indicators;

36. approves and recommends that Council approves the Annual Investment Strategy and Creditworthiness Policy, set out in further detail at Appendix Z2;
37. approves and recommends that Council approves the Investment Strategy as set out in section 10 of this report, along with the operational boundary & authorised limit for the year as set out in tables D4 and D5 in this report;
38. approves and recommends that Council approves the Minimum Revenue Provision (MRP) policy as set out in section 10.27 of the report;
39. agrees and recommends that Council agree to delegate to the Executive Director of Corporate Resources the authority during 2024/25 to make amendments to borrowing and investment limits provided they are consistent with the strategy and there is no change to the Council's authorised limit for borrowing;
40. approves and recommends that Council approves the overall credit and counterparty risk management criteria, as set out at Appendix Z2, the proposed countries for investment at Appendix Z5, and that it formally delegates responsibility for managing transactions with those institutions meeting the criteria to the .

### **Capital Programme**

41. notes the capital programme position and recommends that Council approve the 2024/25 to 2027/28 Capital Programme of £558.0m as set out in section 11 of this report and Appendix W1;
42. agrees and recommends that Council agree to delegate to the Executive Director for Corporate Resources authority to amend the scheme mix within the Capital programme to respond to the risks as set out as long as this is done within the total programme parameters approved and that regular updates on the capital programme, reflecting any changes, are regularly reported back to Mayor & Cabinet.



## Mayor and Cabinet

### Declaration of Interests

**Date:** 13 March 2024

**Class:** Part 1

**Contributors:** Head of Governance and Committee Services

### Outline and recommendations

Members are asked to consider declare any personal interest they have in any item on the agenda.

#### Declaration of interests

Members are asked to declare any personal interest they have in any item on the agenda.

#### 1 Personal interests

There are three types of personal interest referred to in the Council's Member Code of Conduct :-

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests

#### 2 Disclosable pecuniary interests are defined by regulation as:-

- (a) Employment, trade, profession or vocation of a relevant person\* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).

- (c) Undischarged contracts between a relevant person\* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member’s knowledge, the Council is landlord and the tenant is a firm in which the relevant person\* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:-
  - (a) that body to the member’s knowledge has a place of business or land in the borough; and
  - (b) either
    - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
    - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person\* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

\*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

### **(3) Other registerable interests**

The Lewisham Member Code of Conduct requires members also to register the following interests:-

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25

### **(4) Non registerable interests**

Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members’ Interests (for example a matter concerning the closure of a school at which a Member’s child attends).

**(5) Declaration and Impact of interest on members' participation**

- (a) Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take no part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- (b) Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph (c) below applies.
- (c) Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- (d) If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- (e) Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

**(6) Sensitive information**

There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

**(7) Exempt categories**

There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-

- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
- (b) School meals, school transport and travelling expenses; if you are a parent or guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor;
- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception)



## Mayor and Cabinet

### Response to comments by the Public Accounts Select Committee (PASC) on Social Value

**Date:** 13 March 2024

**Key decision:** No.

**Class:** Part 1.

**Ward(s) affected:** All (none specific)

### Outline and recommendations

This report is in response to the comments made by Public Accounts Select Committee (PASC) referred to Mayor and Cabinet on 24 January 2024, in relation to the Council's social value annual report.

Mayor and Cabinet is asked to consider the Officer's responses to the matters raised on Social Value corporate performance reporting and monitoring of equalities and socio-economic background of applicants for Council contracts and to refer this response back to PASC.

## 1. Summary

- 1.1. On Thursday 30 November 2023, the Public Accounts Select Committee (PASC) considered the Council's annual report on social value. The Committee reflected on the contents of the report – and received a presentation from officers. Following questions to officers, the Committee agreed to refer its views to Mayor and Cabinet.
- 1.2. On 24 January 2024, Mayor and Cabinet considered the Committee's comments and asked the relevant officers to provide a response.
- 1.3. In response to the Committee's request for key social value targets to be included in the Council's quarterly corporate performance, we committed to publishing an annual Social Value Impact Report as a platform for learning and improving our practices in capturing, quantifying, and documenting social value.
- 1.4. In addition, the Council has invested in a Social Value Business Intelligence

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Dashboard platform which will significantly enhance our organisational awareness of social value commitments across contracts, broken down by directorate. To enable this, we have re-designed and implemented a new social value monitoring system that captures the commitments made at tender stage and tracks the delivery of these commitments on awarded contracts. Alongside these indicators, the overall health of social value within our contracts is also captured within our quarterly Contract Management Dashboard through a RAG system (red, amber, green).

- 1.5. In summary, the development of the new social value tool requires further investment of resources to ascertain how the data can be used to develop a single summary KPI for Social Value for inclusion in the Council's quarterly Corporate Performance report. Officers will therefore work to develop this and implement during 2024/25 and will continue to report to PASC on the progress of this.
- 1.6. In response to the Committee's request that consideration be given to monitoring the equalities and socio-economic background of applicants for Council contracts – with a view to promoting economic investment in underrepresented communities. Our organisation currently actively addresses the monitoring of equalities and socio-economic backgrounds among applicants for Council contracts. This is primarily delivered via the Annual Supplier Compliance Survey, which gathers contract and contractor data, including the London Living Wage, Modern Slavery Statement publication, and Equalities Policy adherence. The most recent survey also included questions on ethnic and gender breakdown within supplier leadership which further demonstrates our dedication to understanding and promoting diversity. By consistently gathering and analysing this data, we strive to ensure a comprehensive review of our procurement practices to promote inclusivity and access.
- 1.7. It is to be noted however that one of the key principles underpinning public procurement is that of equal treatment, meaning that whilst the gathering of this data may inform how other services within the Council engages to support underrepresented communities, it may not be used by procurement to confer advantage to any one contractor/applicant.

## **2. Recommendation**

- 2.1. Mayor and Cabinet is asked to consider the Officer's responses to the questions raised on Social Value corporate performance reporting and monitoring the equalities and socio-economic background of applicants for Council contracts and to refer this response back to PASC.

## **3. Background**

- 3.1. On Thursday 30 November 2023, the Public Accounts Select Committee (PASC) considered the Council's annual report on social value. The Committee reflected on the contents of the report – and received a presentation from officers. Following questions to officers, the Committee agreed to refer its views to Mayor and Cabinet.
- 3.2. On Wednesday 24 January 2024, Mayor and Cabinet was asked to consider the



Public Accounts Select Committee's comments on Social Value and to provide a response.

- 3.3. The Committee recommended that key social value targets be included in the Council's quarterly corporate performance reporting (within the strong local economy section).
- 3.4. The Committee also recommended that consideration be given to monitoring the equalities and socio-economic background of applicants for Council contracts – with a view to promoting economic investment in underrepresented communities.

#### **4. Response to the recommendation on the Council's quarterly performance reporting on Social Value**

- 4.1. In our Social Value Impact Report 2022-2023, we committed to publishing an annual report where we would use the opportunity to learn and improve our understanding and practices around capturing, quantifying and documenting social value. We also committed to tracking year-on-year progress to demonstrate the incremental and cumulative benefit across the years to understand the impact our updated Social Value Policy is having.
- 4.2. We outlined how we would achieve this through better capturing the impact of social value through enhanced data monitoring.
- 4.3. In the current financial year, we have invested significant resource into designing and implementing a new social value monitoring system that captures the commitments made at tender stage and tracks the delivery of these commitments.
- 4.4. The new monitoring system includes a Social Value Business Intelligence Dashboard platform, which aggregates all the monitoring information from single contracts into a view of social value across the organisation. This has enabled us to have a bird's eye view of social value commitments and resources which are available across the organisation, broken down by directorate. This will vastly improve our organisational cognizance of the quantity and health of social value in our contracts provided the deliverables are input by our suppliers / officers on a regular basis.
- 4.5. We seek updates to this system on a quarterly basis from suppliers in collaboration with council officers which will enable reporting of the achievement of key social value targets committed to at tender stage by successful bidders to be visible and supplemented with the Council's internal quarterly performance report. The ability to quality assure and produce this data in a consistent and timely manner may be constrained due to resourcing as the Council has a single Social Value officer role responsible for this work.
- 4.6. Officers commit to exploring how the newly developed Social Value Business Intelligence Dashboard can be used to create a single summary Social Value KPI that is appropriate for including within the Council's quarterly Corporate Performance report. Officers will therefore work to develop this and implement during 2024/25 and will continue to report to PASC on the progress of this.

## 5. Consideration on monitoring the equalities and socio-economic background of applicants for Council contracts.

- 5.1. We currently report on demographics of the organisations that we hold contracts with through our Annual Supplier Compliance Survey. This is a requirement of our suppliers and evaluates a range of financial, legal and compliance issues with our contractors. This enables us to check whether they have a modern slavery statement and whether they report on equalities data.
- 5.2. Previous years questionnaires have asked contractors to confirm whether they publish and reviews their Equalities Policies annually (of which 89% do) and whether they publish their equality profile on their website (of which 19% do).
- 5.3. In this financial year's survey, we added additional questions to better understand the demographics and diversity of the suppliers we are working with. The questions asked whether the ethnic and gender breakdown of the leadership (either owners or senior management) of the organization was over 50% from a minority ethnic group / white or equal, and whether they were over 50% male/female or equal.
- 5.4. The survey returned 133 responses from our suppliers. It should be noted that this is not a complete list of all our suppliers and that some of these contracts may be beneath threshold and so not recorded on the public contracts register.
- 5.5. Results from the survey demonstrated the ethnic breakdown of contractors as below:

| <b>Ethnic Breakdown of Suppliers</b>           | <b>Count</b> | <b>Percentage</b> |
|--|--------------|-------------------|
| More than 50% are from a minority ethnic group | 14           | 10.53%            |
| Equal proportion of both                       | 17           | 12.78%            |
| More than 50% are white                        | 102          | 76.69%            |
| Grand Total                                    | 133          | 100.00%           |

- 5.6. Results from the survey demonstrated the gender breakdown of contractors as the below:

| <b>Gender Breakdown of Suppliers</b> | <b>Count</b> | <b>Percentage</b> |
|--------------------------------------|--------------|-------------------|
| Equal proportion of both             | 31           | 23.31%            |
| More than 50% Female                 | 34           | 25.56%            |
| More than 50% Male                   | 68           | 51.13%            |
| Grand Total                          | 133          | 100.00%           |

- 5.7. This information will enable us to better understand and to measure year-on-year the composition and change of our suppliers in terms of demography from an equalities perspective and to what extent current procurement practices promote equity. The socio-economic background of businesses or their employees is not possible to measure, although the nature.
- 5.8. Alongside this, we have also expanded our question regarding the

identification and type of organisations we are working with. This means that we have created an expanded section for third sector organisations, such as social enterprises, charities and mutuals, to identify which kind of organisation they are.

5.9. The results for organisation type are as below:

| <b>Organisation type</b>      | <b>Count</b> | <b>Percentage</b> |
|-------------------------------|--------------|-------------------|
| Limited Liability Partnership | 2            | 1.50%             |
| Other Partnership             | 4            | 3.01%             |
| Public Limited Company        | 13           | 9.77%             |
| Other                         | 15           | 11.28%            |
| Third Sector                  | 34           | 25.56%            |
| Charity                       | 28           | 21.05%            |
| Community Group               | 1            | 0.75%             |
| Community Interest company    | 2            | 1.50%             |
| Housing Association           | 2            | 1.50%             |
| Social enterprise             | 1            | 0.75%             |
| Private Limited Company       | 65           | 48.87%            |
| <b>Grand Total</b>            | <b>133</b>   | <b>100.00%</b>    |

5.10. This has given us stronger insight into the breakdown of the organisations we work with, particularly in respect to the third sector and the broader social value chain this drives. This will be particularly useful in terms of understanding how we are facilitating a resilient and diverse economic makeup within our supply chains and the composition and change of our suppliers on an annual basis.

5.11. Whilst this provides a richness of data in terms of better understanding our supply chains, legislation prevents the procurement team from taking direct action in that the Council is legally obliged to treat all bidders equivalently and fairly, in an open and transparent manner. However other services within the Council can use the above data to target specific interventions in the local economy or to consider how contract specifications can be shaped or co-produced to better support a local economy. This could be used to assist the work of the Economy, Jobs and Partnerships team as outlined below.

5.12. Upstream of the procurement process, our Economy, Jobs and Partnerships team carry out a programme of work to develop diverse businesses and under-represented business owners. This includes work to help businesses become supplier ready, event to promote our procurement pipelines and connecting local businesses to sub-contracting opportunities within our contracts.

- 5.13. There is a UKSF funded programme currently being delivered by Newable to support under-represented businesses to become fit and ready to supply and introducing them to new contract opportunities. They have delivered 2 of their masterclasses in Lewisham (at the Albany). We have been promoting them via our newsletter and to our personal contacts. We also refer people to [Go4Growth](#) who offer free advice to prospective suppliers.
- 5.14. Previously, we offered a Covid Grant funded Ready to Supply pilot programme to understand the needs of SMEs in their ability to bid on contracts across different sectors. While there was some success with this programme, the businesses that did access the service typically lacked the foundation policies and systems to be competitive and needed lots of general business support. This has informed our understanding of the needs of businesses in the borough and the extent of the support that is needed to get them supplier ready.
- 5.15. In conclusion we do collect and monitor equalities data and information on the types of organisations we contract with, but this work informs the Economy and Business Partnership team and not the direct delivery of the procurement service, as per the legal framework.

## **6. Financial implications**

- 6.1. There are no direct financial implications arising as a result of this report.
- 6.2. Officers commit to exploring how the newly developed Social Value Business Intelligence Dashboard can be used to create a single summary Social Value KPI that is appropriate for including within the Council's quarterly Corporate Performance report. The ability to sufficiently quality assure and produce this data in a consistent and timely manner may be constrained due to resourcing as the Council has a single Social Value officer role responsible for this work.

## **7. Legal implications**

- 7.1. The Constitution provides for select committees to refer reports to the Mayor and Cabinet, who are obliged to consider the report and the proposed response from the relevant Executive Director; and report back to the Committee within two months (not including recess).

## **8. Equalities implications**

- 8.1. Equality Act 2010 brought together all previous equality legislation in England, Scotland and Wales. The Act included a new public sector equality duty, replacing the separate duties relating to race, disability and gender equality. The duty came into force on 6 April 2011. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 8.2. The Council must, in the exercise of its functions, have due regard to the need to:
  - eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
  - advance equality of opportunity between people who share a protected characteristic and those who do not.

- foster good relations between people who share a protected characteristic and those who do not.
- 8.3. There are no direct equalities implications arising from the implementation of the recommendations in this report.

## **9. Climate change and environmental implications**

- 9.1. There are no direct climate change or environmental implications arising from the implementation of the recommendation in this report.

## **10. Crime and disorder implications**

- 10.1. There are no direct crime and disorder implications arising from the implementation of the recommendations in this report.

## **11. Health and wellbeing implications**

- 11.1. There are no direct health and wellbeing implications arising from the implementation of the recommendations in this report. There may be implications arising from the implementation of the Committee's recommendations – these will need to be considered in the response.

## **12. Background paper**



PASC referral on  
social value.docx

## **13. Report author and contact**

- 13.1. If you have any questions about this report, then please contact Tony McGuinness, [Tony.McGuinness@lewisham.gov.uk](mailto:Tony.McGuinness@lewisham.gov.uk):

# Agenda Item 4

| Report for: Mayor and Cabinet |                                  |
|-------------------------------|----------------------------------|
| <b>Part 1</b>                 | <b>YES</b>                       |
| <b>Part 2</b>                 | <input type="text" value="N/A"/> |
| <b>Key Decision</b>           | <b>Yes</b>                       |

|                        |   |   |
|------------------------|---|---|
| <b>Date of Meeting</b> | 13 March 2024   |   |
| <b>Title of Report</b> | <b>Permission to consult on the preferred option to integrate the new core early childhood offer within the Family Hubs model</b> |   |
| <b>Author</b>          | Simon Whitlock, Head of Joint Commissioning, Children and Young People (CYP)  | <b>Contact details</b><br><b>Simon Whitlock -</b><br><a href="mailto:simon.whitlock@lewisham.gov.uk">simon.whitlock@lewisham.gov.uk</a> |

At the time of submission for the Agenda, I confirm that the report has:

| Category                                   | Yes | No |
|--|-----|----|
| <b>Financial Comments</b>                  | x   |    |
| <b>Legal Comments</b>                      | x   |    |
| <b>Cabinet Briefing consideration</b>      | x   |    |
| <b>EMT consideration</b>                   | x   |    |
| <b>Agenda Planning Group consideration</b> |     |    |

Signed: 

Councillor Chris Barnham, Cabinet Member for Children and Young People

Date: 27/02/2024

Signed: 

Pinaki Ghoshal, Executive Director for Children and Young People

Date:

## Control Record by Committee Services

| Action  | Date |
|---|------|
| Listed on Key Decision Plan                       |      |
| Date submitted to Legal & Finance                 |      |
| Date submitted to Cabinet Members for sign off    |      |
| Date submitted to Executive Director for sign off |      |





## Mayor and Cabinet

### **Permission to consult on the preferred option to integrate the new core early childhood offer within the Family Hubs model**

**Date:** 13 March 2024

**Key decision:** Yes

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Simon Whitlock, Head of Services - CYP Joint Commissioning, Zefrin Rahman, Commissioning Officer, Lorraine Harker, Family Hub Project Manager, Angelique Lewis, Head of Service - Prevention and Early Help

### **Outline and recommendations**

This paper seeks approval from Mayor and Cabinet to consult on the preferred option for the delivery of the new early childhood offer within the Family Hubs model from 1 October 2024 following an initial scoping options appraisal process. The current early childhood offer is delivered across the borough's network of Children and Family Centres and alongside the borough's Family Hub model.

In December 2023, Mayor and Cabinet agreed a new core early childhood offer for families and children up until the age of five. The contracts for the Children and Family Centres were extended until 30 September 2024 to allow for delivery models to be scoped out and co-designed. Integrating the two offers will provide a single, equitable, and seamless route for Lewisham families to access a range of whole-family support across the four Family Hub areas in the borough.

An initial scoping options appraisal identified three potential options for delivering an integrated service via the Family Hub model to support families and children and young people from birth to 19 years old (up to 25 years old with SEND). A preferred option was identified, which is to deliver these services in-house under one integrated pathway.

This paper recommends Mayor and Cabinet:

- Approve a public consultation on the preferred option.



## Timeline of engagement and decision-making

**April 2017:** Contracts for existing Children and Family Centres start.

**November 2021:** Department for Education (DfE) announced Family Hubs and Start for Life policy.

**April 2022:** Lewisham selected as local authority area to receive Start for Life funding.

**July 2022:** Recommendation to extend Children and Family Centre contracts for one year agreed by Mayor and Cabinet.

**July 2023 – September 2023:** Development of plans to review, co-design, and integrate the Children and Family Centre provision into the developing Family Hub offer.

**September – October 2023:** Public, stakeholder and provider consultation on the Children and Family Centre activities to inform the development of the early childhood offer.

**December 2023:** Outline of new early childhood offer approved by Mayor and Cabinet.

### 1. Summary

- 1.1. In December 2023, Mayor and Cabinet approved a new core early childhood offer for families and children up to the age of five from 1 October 2024. Mayor and Cabinet also agreed a further extension to the Children and Family Centre contracts until 30 September 2024. A range of options to deliver the services from 1 October 2024 have been reviewed and this paper seeks Mayor and Cabinet approval to consult on the preferred option in advance of a full business case being developed and implemented later this year, subject to final approval from Mayor and Cabinet.
- 1.2. The options reviewed were intended to create an equitable offer across the borough and align to the borough's Family Hub model to create a seamless journey for families and children and young people (CYP) to access whole-family support. Children and Family Centres and Family Hubs are part of Lewisham Council's prevention and early help offer, which aims to provide coordinated intervention and support at an early stage to aid children's development and prevent needs from escalating. There is a pressing need to ensure the long-term sustainability of these services in the face of continued financial pressure to Lewisham Council's budget and increasing levels of need amongst families, which is even more acute given the current cost of living crisis. Integrating the early childhood offer with the Family Hub offer provides the best way to continue to improve outcomes and life chances for our families, whilst optimising resources.
- 1.3. An initial scoping options appraisal identified three potential solutions for integrating the early childhood and Family Hubs offers:
  - Option 1: Insourcing the existing early childhood offer and redesigning it to deliver

the new core early childhood offer. This would be integrated into the in-house Family Hub structure creating a single offer to families.

- Option 2: Insourcing the existing early childhood offer 'as is' and integrating into the in-house Family Hub offer. This would provide an in-house model with two distinct offers, 0-5 years, and 0-19 years.
- Option 3: Hybrid delivery model of externally commissioned elements of the new core early childhood offer and deliver other parts in-house alongside the in-house Family Hub offer.

- 1.4. The initial scoping options appraisal identified a preferred option - Option 1: Insourcing with a redesign of services to create a single offer for families. This option would mean the early childhood offer is insourced from 1 October 24, redesigned and integrated with the Family Hubs offer by 1 April 2025, by which time four of the five Family Hubs will be open.
- 1.5. All options considered would require the existing early childhood offer, which is delivered via the Children and Family Centres contracts, to cease after 30 September 2024. This means the contracts with the existing providers (Early Years Alliance, Donderry School, and Kelvin Grove and Eliot Bank Schools) would end, including terminating the current building management arrangements. Under the proposed insourced model, these functions would be provided in-house and staff delivering the existing contracts would transfer into Lewisham Council on 1 October 2024.
- 1.6. The preferred option is in line with Lewisham Council's direction of travel, and in particular the Children and Young People's Service Directorate. The CYPS Directorate has been transforming the prevention and early help offer since 2021 and insourcing early help provision to create a more consistent, high-quality and joined up offer for families that is easy to access and removes duplication.
- 1.7. Furthermore, the preferred option enables Lewisham Council to continue to develop and sustain the Family Hub model when the government funding for Family Hubs runs out after March 2025 and would prevent families experiencing a sudden cliff edge drop in service provision. This option would also bring the delivery of the early childhood offer under a single management structure within Lewisham Council for the prevention and early help elements of the [Continuum of Need](#) (Universal<sup>1</sup>, Vulnerable, Targeted). This means the entire prevention and early help pathway and support available for families would be delivered by the Family Thrive service, providing consistency to families and removing any duplication in provision.

## 2. Recommendations

- 2.1. This paper seeks approval from Mayor and Cabinet to carry out a public consultation on the preferred option – option 1 - to insource the existing early childhood offer, redesign it to deliver the new core early childhood offer, and integrate into the Family Hub offer by 1 April 2025, creating a seamless offer for families.

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<sup>1</sup> Parts of the universal offer are also provided by voluntary and community sector providers.

### 3. Policy Context

- 3.1. This report aligns with Lewisham's Corporate Priorities, as set out in the Council's [Corporate Strategy \(2022-2026\)](#):
- Cleaner and Greener
  - A Strong Local Economy
  - Quality Housing
  - Children and Young People
  - Safer Communities
  - Open Lewisham
  - Health and Wellbeing
- 3.2. In particular, this report is closely aligned to the priorities for Children and Young People, increasing the opportunities for young people in Lewisham and ensuring the most vulnerable are protected from harm; and priorities for Health and Wellbeing because we will collaborate with other organisations to deliver the places, activities and programmes our residents need to feel empowered to live a physically active and healthy lifestyle.
- 3.3. The Council's draft Early Help and Prevention Strategy 2023-25 introduces plans to remodel Children and Family Centres as part of the move towards establishing a model of Family Hubs across the borough which 'includes considering use of existing buildings and spaces in the context of local need', and to 'seek to further integrate our pathways and provision of support between Maternity, Health Visiting, Children and Family Centre Services and Early Years providers'. It also set out that 'alongside a core 0-5 offer, we will prioritise evidence-based programmes that meet the needs of Lewisham families.
- 3.4. Following the publication of 'The best start for life: a vision for the 1,001 [critical days](#)' in March 2021, more local authorities are moving towards transforming Children and Family Centres into Family Hubs. The national [Family Hubs and Start for Life programme](#) aimed to drive forward this mobilisation within early years services, and Lewisham Council was selected as one of 75 local authorities to receive funding to accelerate this ambition. Under the policy, local authorities are required to have Family Hubs in place by March 2025.
- 3.5. The establishment of Children and Family Centres by local authorities is governed by a combination of key legislative documents. Central to this framework is the [Children Act 2004](#), which sets out the fundamental legal provisions for safeguarding and supporting children and their families. Additionally, the [Childcare Act 2006](#) plays a crucial role in shaping the landscape, highlighting the importance of early years care and education. The [Sure Start Children's Centre Statutory Guidance 2013](#) further refines the operational guidelines, emphasising their role as a hub for a wide array of services, spanning early childhood education, health, and family support. Collectively, these legislations and statutory guidance documents provide the foundation for local authorities to create comprehensive and accessible Children and Family Centres, with a strong emphasis on early intervention, equitable service delivery, and holistic family support.
- 3.6. Lewisham Council is currently reviewing its youth services to better understand the existing offer for young people (11-25yr olds). This includes an overview of the current modes and locations of delivery for young people across Lewisham. The ambition behind

these activities is that they will see a greater degree of join up of youth services across the borough, respond to a greater degree of need, provide greater opportunities for young people, and contribute to the development of a youth strategy. Youth services are an integral part of the Family Hub offer.

- 3.7. The NHS South East London Integrated Board (ICB) has created a Joint Forward Plan for South East London and the Lewisham Health and Care Partnership has also created a Joint Forward Plan specific to Lewisham. These plans include specific priorities for early years and children's and young people's mental health with the intention of increasing the join up of services for families, removing barriers to accessing services, and addressing inequalities. Specifically, the priorities relating to CYP are:

#### ICB Priorities

- Early Years - Making sure that children get a good start in life and there is effective support for mothers, babies, and families before birth, and in the early years of life.
- CYP Mental Health – Improving CYP's mental health, making sure they have quick access to effective support for mental health.

#### Lewisham Health and Care Partnership Priorities

- Build a stronger, healthier families and provide families with integrated, high quality, whole-family support services.
- Address inequalities throughout Lewisham's health and care system and tackle the impact of disadvantage and discrimination on health and care outcomes.

- 3.8. The South East London Integrated Care System have a priority action 'to establish the integrated model for Family Hubs across Lewisham and to identify integrated pathways that can be delivered through Family Hubs'.
- 3.9. The proposal within the report will ensure the council continues to meet its statutory duties to children and families [Children's Centres Consultation](#).

## 4. Background

- 4.1. The draft Early Help and Prevention Strategy 2023-25 sets out Lewisham's vision for and commitment to Prevention & Early Help to improve outcomes for families, children and young people across the borough by providing coordinated intervention and support for families at the earliest stage and ensuring support for professionals across the partnership to prevent children, young people and families reaching crisis point and needing more intensive services.
- 4.2. Since 2017, the Early Help offer in Lewisham has been a mix of universal and targeted provision. Early Help is delivered across the universal and vulnerable levels of the Lewisham Continuum of Need. Children and Family Centres have been an integral part of the offer.
- 4.3. The Early Help and Prevention provision and approach underwent a review in September 2019 and a report to the CYP Select Committee introduced the option for Early Help Services to be further integrated to form a central, all-age, multi-disciplinary

team, which would work across the full prevention and early help Continuum of Need. Work had also begun on an assessment to identify the potential benefits of insourcing against other potential delivery models.

- 4.4. The direction of travel has been one of integration and services successfully being brought in-house. In 2021, the targeted Family Support offer, which was a commissioned service delivered by Core Assets, was brought in-house. The targeted element of the Family Support offer is now delivered by the Family Thrive service. This has significantly improved the consistency and quality of support to families in Lewisham.
- 4.5. [Ofsted's report](#) following the Inspection of Local Authorities Children's Services carried out in December 2023, highlighted the journey so far and the impact: *"Political and corporate leaders are committed corporate parents and ambitious for children and young people. Additional investment has been provided to strengthen services and stabilise the workforce. This includes a targeted early help service which has been fully developed and embedded since the last inspection, so that children and families receive timely and appropriate support"*.
- 4.6. In Autumn 2021, the government committed investment into a Family Hub and Start for Life Programme to transform services into a Family Hub model and achieve integration at a systems level, as well as improving the Start for Life offer in 75 local authorities. Lewisham was one of the local authorities selected with funding provided until 31 March 2025.
- 4.7. Family Hubs are a community-oriented approach to coordinating and delivering a whole-family approach via a range of local family support services, including maternity, infant feeding, health visiting, school readiness support, housing support, mental health (perinatal, parental, and young people), youth services and other services depending on local need. They amalgamate various services to enhance accessibility, strengthen connections among families, professionals, services, and providers, and prioritise family support and relationship-building. Family Hubs provide support to families (parent/carers) from conception to aged 19, or up to 25 for those with SEND.
- 4.8. Lewisham Council's Prevention and Early Help offer employs a lifecycle approach (0-5, 6-11, 12-18, 19-25), recognising that children, young people, and families need different things at different times to ensure effective support throughout childhood, adolescence and into adulthood. The Family Hubs approach aligns with the lifecycle.
- 4.9. Lewisham Council co-produced a vision for the Family Hubs (which includes early childhood services) that supports CYP and families to 'connect, grow and thrive'. The vision is to create a system-wide model of integrated, high-quality, whole-family support services with equitable coverage across each of the four Family Hub areas, with the ability to tailor support to meet specific needs where they are identified. Family Hubs are open, accessible, physical, and a single point of contact, that are welcoming to families, children, and young people.
- 4.10. Lewisham's first Family Hub in Clyde Nursery launched in April 2023 as a pilot and evaluation of this was undertaken in September 2023 with feedback provided in October 2023 showing lessons learnt for future hubs. Family Hubs have now been opened in

Bellingham and Downterry.

- 4.11. The Family Hubs team has been set up and established as a team working within the Family Thrive service. Although the funding for Family Hubs ends in March 2025, Lewisham Council is committed to the Family Hubs vision for the future and all staff are fully integrated into the Prevention and Early Help council team.
- 4.12. Recognising the need to develop long-term sustainable plans for Family Hubs and an opportunity to review and align the work of the Children and Family Centres, which were due to end 31 March 2024, officers began to review options and develop plans to integrate the Children and Family Centres into Family Hubs. As this work progressed a co-designed early childhood offer emerged with a focus on the 0–5-year-olds and their families, which would sit within a wider range of activities offered to families through the Family Hubs.
- 4.13. In December 2023, Mayor and Cabinet approved the core early childhood offer and a six-month extension to the Children and Family Centres to allow time for work to be carried out to align and integrate the early childhood offer with Family Hubs.
- 4.14. More local authorities are moving towards an integrated model and one of the findings of [an Early Intervention Foundation paper](#) from November 2020 on Children's Centre's and Family Hubs was that *'Local areas are increasingly connecting early childhood services with whole family services and focusing on targeted support. But they continue to make the case for sufficiently resourced, open-access centres in order to reach and support vulnerable families.'*

## **5. The Early Childhood Offer via Children and Family Centres**

- 5.1. The current service offer for Children and Family Centres was commissioned in 2017 following a competitive tender process. It is provided by Downterry School covering Downham ward; Kelvin Grove and Eliot Bank Schools (KGEB) covering Forest Hill and Sydenham wards; and the Early Years Alliance covering the rest of the borough.
- 5.2. The two school providers use school-based buildings:
  - Downterry Children and Family Centre
  - Kelvin Grove and Eliot Bank Children and Family Centre
- 5.3. Early Years Alliance (EYA) operate within the Council owned sites:
  - Bellingham Centre
  - Evelyn Centre
  - Ladywell Early Childhood Centre
- 5.4. Lewisham Children and Family Centres currently deliver against three core areas:
  - Support for families
  - Targeted programmes
  - Universal programmes
- 5.5. This offer is provided through a range of activities including stay and play; parenting

programmes; parenting support; family support; baby massage; information and advice, health themed workshops; vitamin D information as well as hosting a range of other services within the centres. The Early Years Alliance have also provided and maintain the Lewisham and Children Family Centres website and social media presence.

5.6. The focus is whole-family, however Children and Family Centres provide support for children aged 0-11 years, with a particular focus on 0-5, and within that an emphasis on the First 1001 Days and the [Five to Thrive](#) framework. There is a degree of variation in delivery of programmes and services between providers, with individual settings adopting different approaches. This means there is not a consistent and equitable offer across the borough for families to access. With the roll out of Family Hubs, there is a risk the separate offers will cause confusion amongst families and professionals if Lewisham Council does not streamline services.

5.7. Delivery models and staffing structures have altered over the life of the contracts, owing to changes in internal Lewisham structures, savings requirements and the response to Covid-19 and post-pandemic recovery. A commissioned model has allowed for added value and the current arrangements meant that Children and Family Centres could utilise existing infrastructure. The Covid-19 pandemic and the cost-of-living crisis prompted the creation of a food bank within the Donderry site and a social supermarket at Kelvin Grove. The Early Years Alliance has also been running a Children and Young People's Improving Access to Psychological Therapies (CYP IAPT) programme and a Domestic Abuse recovery programme for the borough (through a different commissioning arrangement).

#### New Core Early Childhood Offer

5.8. A robust co-designed and evidenced-based process with engagement from service users, the current providers, and wider stakeholders across Lewisham led to the development of the core early childhood offer. Mayor and Cabinet approved the outline of the core Early Childhood Offer in December 2023.

5.9. The purpose of the early childhood offer is to improve outcomes for young children and their families and reduce inequalities between families in greatest need and their peers, with a focus on three core elements:

- Child development and school readiness
- Parenting aspirations and parenting skills
- Child and family health and life chances

5.10. The outcomes to be achieved are:

- Improved parenting and attachment: including by optimising the outcomes of the first 1001 days and reducing toxic stress and the impact of factors leading to toxic stress
- Improved school readiness: including support to reach key milestones and child development
- Improved child and family health and life chances: including child and parental mental health and resilience & healthy weight
- Prevention of escalation: support to children and their families to be safe and providing early help including advice and information

5.11. Underpinning the early childhood offer is Five to Thrive, 1001 Critical Days, School

Readiness – Public Health – Creating a Better Start for London, a Trauma Informed-Approach and Reducing Parental Conflict/ Healthy Relationships.

- 5.12. The early childhood offer will be delivered through stay and plays; baby massage; parenting support and evidence-based parenting and relationship programmes; family support; healthy eating, healthy lifestyles workshops and evidence based healthy eating programmes; information, advice, and signposting; support and signposting for CYP and parent/carers experiencing domestic abuse.
- 5.13. Although the current Children and Family Centre offer incorporates the early identification of SEND and supports families with a child's physical and development needs, more work will be done to ensure the new offer meets families' needs and to ensure that there is an equitable offer for those families with children with SEND as part of the new early childhood offer.

## 6. Key Drivers and Case for Change

- 6.1. There are several key drivers that have influenced this programme of work, these are:

**The current contracts for the Children and Family Centres end on 30 September 2024** - this presents an opportune time to align the 0-5 offer with previous work undertaken to improve and develop the early help offer – e.g. insourcing targeted family support and creating the Family Thrive service.

**The need for a more equitable offer across the borough to provide more consistent support to families and young people** – a review of existing services has highlighted the need to create a more equitable offer across the borough due to variations and availability of provision, which contributes to inequalities.

**Duplication of service offers** - there is currently some duplication of offers between Family Hubs, Family Thrive, and Children and Family Centres. Integrating the early childhood offer into Family Hubs will remove the duplication and provide a more consistent and coherent offer to families.

**A reduction in the budget from 2025-26** – currently, the Family Hub offer is funded through the Department for Education Family Hubs and Start for Life grant, which ends 31 March 2025. Children and Family Centres, via the early childhood offer, have also provided elements of the Start for Life Programme via the grant. Integrating the new early childhood offer with Family Hubs streamlines resources and enables Lewisham Council to provide a joined up and sustainable 0-19 (25 with SEND) offer within the available budget from 1 April 2025.

**The need for a seamless offer for families that can respond to emerging needs within the borough** – the current offers provide multiple pathways that can cause confusion amongst families and professionals and is not easy to consistently respond to changing borough needs. Bringing in-house and integrating the early childhood offer (0-5) with the developing 0-19 (25 with SEND) offer via Family Hubs creates a seamless offer for families and young people and will allow for a more a responsive delivery model that can flex to meet emerging need.



# 7. Summary of the Initial Scoping Options Appraisal and Preferred Option

7.1. An initial scoping options appraisal took place to identify the best option to integrate the new early childhood offer into the Family Hubs model and focused on three delivery options:

**Option 1:** Insourcing the existing early childhood offer and redesigning it to deliver the new core early childhood offer. This would be integrated into the in-house Family Hub structure creating a single offer to families.

**Option 2:** Insourcing the existing early childhood offer 'as is' and integrating into the in-house Family Hub offer. This would provide an in-house model with two distinct offers, 0-5 years, and 0-19 years.

**Option 3:** Hybrid delivery model of externally commissioned elements of the new core early childhood offer and deliver other parts in-house alongside the in-house Family Hub offer.

7.2. The initial scoping options appraisal was carried out to identify a preferred option to consult on. Following the consultation, a full business case will be developed, which considers the consultation feedback and will be presented to Mayor and Cabinet for final approval.

7.3. Options were assessed against five factors for success:

**Equitability** – achieve an equitable service offer across the borough and remove variation better

**Capacity** – able to meet current and future demand

**Pathway** – families and young people experience a seamless 0-19 (up to 25 with SEND) offer

**Financial** - deliverable within the available budget, taking into account the end of the Start for Life grant from 31 March 2025

**Responsive** – deliver a responsive offer that can be refocused to meet emerging need in the borough

7.4. The table below provides a summary of how well each option was assessed as being able to deliver the success factors (7.3), either 'yes', 'partially', or 'no':

| Option | Equitability | Capacity | Pathway   | Financial | Responsive |
|--------|--------------|----------|-----------|-----------|------------|
| 1      | Yes          | Yes      | Yes       | Yes       | Yes        |
| 2      | Partially    | Yes      | Partially | No        | Partially  |
| 3      | Partially    | Yes      | Partially | No        | Partially  |

7.5. Following the initial scoping options appraisal, the preferred option is option 1 - insourcing the existing early childhood offer and redesigning it to deliver the new core early childhood offer, which would be integrated into the Family Hub model. For this to take place, the existing early childhood offer would transfer in-house on 1 October 2024. Consultation with staff and service redesign would commence immediately to ensure full

integration into the Family Hubs model by 1 April 2025, with the intention of going live January 2025.

- 7.6. The expectation is that the management of Family Hub premises and existing Children and Family Centre buildings (including the school-based sites) will become an internal operation once the existing Children and Family Centre agreements end on 30 September 2024.
- 7.7. Existing Family Hubs were set up with the assumption that all buildings would remain including all Children and Family Centres (Hub and Spoke model). Work is underway exploring each individual area based on the population needs assessment and facilities available, with a view of creating a seamless integrated pathway for families and maximising the usage of buildings. In some areas it could mean services are relocated to improve the co-location and integration of services.
- 7.8. A review of estates may support with rationalising and creating efficiencies to support long-term sustainability of the Family Hubs offer where possible. Any proposal to move activity from site will be subject to the review of estates identifying an oversupply of premises within the area, or the availability of more suitable alternatives. Should this be the case it will be made clear in the public consultation and carried out in compliance with any legal duties Lewisham Council must comply with.

## 8. Public Consultation and Timeline for Implementation

- 8.1. The emerging vision of a Family Hubs model with an integrated early childhood offer is being further shaped and a full business case will be developed for presentation to Mayor and Cabinet in July 2024 for final approval. To shape the proposed preferred option further, a public consultation will take place in May 2024, after the Local Government Elections.
- 8.2. The aim of the consultation is to engage with residents to shape future provision. It will seek the views of Lewisham families and professionals on the proposed model and any resulting changes to activities and location of services.
- 8.3. The consultation will outline proposals for the early childhood activities: what they are, where they will be and how we will ensure that the integration into Family Hubs will provide an equitable offer across the borough.
- 8.4. The consultation will commence on the 3 May 2024 and will consist of a survey on Citizen Space, the council’s online consultation and engagement platform, and interviews and focus groups. Particular consideration will be given to ensure interviews and focus groups include those underrepresented in the previous Children and Family Centre consultation.
- 8.5. The proposed timeline, including work already undertaken, is as follows:

| Indicative Timescales                  | Time period    | Status    |
|--|----------------|-----------|
| <b>Phase 1</b>                         |                |           |
| Children and Family Centres and Family | September 2023 | Completed |

|  |                           |             |
|--|---------------------------|-------------|
| Hubs workshop to co-design the core offer - first workshop.  |                           |             |
| Further research into potential options and cost implications.   | September to October 2023 | Completed   |
| Consultation and co-production with providers, stakeholders, children, young people and families to further co-design the early childhood offer.   | September to October 2023 | Completed   |
| Completion of initial Equality Analysis Assessment (EAA). Ongoing EAA to assess the impact alongside potential delivery methods.   | October 2023              | On-going    |
| Outline of new early childhood offer presented to Mayor and Cabinet for approval and permission to progress with developing implementation plans for the integration into the Family Hub offer by 1 October 2024. Permission to extend existing Children and Family Centre contract for up to six months to allow sufficient time for integration. | December 2023             | Completed   |
| Develop delivery model options.  | December - February 2024  | In progress |
| Seek Mayor and Cabinet approval to consult on the preferred option to insource the existing early childhood offer, redesign it to deliver the new core early childhood offer, and integrate into the Family Hub offer by 1 April 2025.   | March 2024                | Not started |
| <b>Phase 2</b>   |                           |             |
| Further development of preferred option for the new early childhood offer and complete further Equality Analysis Assessment.   | February - June 2024      | In progress |
| Continue co-production and design with providers.  | March - May 2024          | Not started |
| Public consultation on preferred option.   | May 2024                  | Not started |
| Roll out of remaining Family Hubs continues.   | May 2024 - March 2025     | In progress |
| Seek Mayor and Cabinet approval of preferred option with public consultation results; full Equalities Analysis Assessment and sustainability options for an integrated offer in Family Hubs.   | July 2024                 | Not started |
| Decommissioning and insourcing activity.   | July to September 2024    | Not started |
| Early childhood offer in-house   | 1 October 2024            | Not started |
| <b>Phase 3</b>   |                           |             |
| Early childhood offer redesigned and   | October 2024 -            | Not started |

|                                       |                                       |             |
|---------------------------------------|---------------------------------------|-------------|
| integrated into the Family Hub model. | January 2025                          |             |
| Fully integrated offer in operation.  | January 2025<br>(latest 1 April 2025) | Not started |

## 9. Financial implications

- 9.1. The existing early childhood offer is delivered at a cost of £1.69m per annum which is currently funded by the council's General Fund £0.49m, Public Health Grant £0.95m and the Start for Life/Family Hubs programme £0.25m.
- 9.2. The Start for Life/Family Hubs funding ceases (£0.25m) on 31 March 2025 which means that the cost of the new offer must be contained within the remaining £1.44m (General Fund £0.49m and the Public Health Grant £0.95m) unless any new funding sources are identified.
- 9.3. There are no direct financial implications arising from this report as the report is a permission to consult. A full financial appraisal will be undertaken once the consultation is complete and reported to Mayor and Cabinet for approval prior to implementation.

## 10. Legal implications

- 10.1. Statutory basis for the Council's obligations in respect of the provision of Family Hubs is set out in the body of this report.
- 10.2. To be proper the consultation must be undertaken at a time when proposals are still at a formative stage, include sufficient reasons for particular proposals to allow those consulted to give intelligent consideration and an intelligent response; and the product of the consultation must be conscientiously taken into account when the ultimate decision is taken. A report will be brought back to Mayor and Cabinet later in the year to consider the consultation responses.

## 11. Equalities implications

- 11.1. An initial Equalities Analysis Assessment EAA was carried out in November 2023. Findings show there will be no negative impact. Further analysis will be carried out to develop a detailed EAA on the preferred option for the proposed delivery of the early childhood offer within the Family Hubs model.
- 11.2. It is intended that the new early childhood offer will be tailored to meet the needs of each area and increase usage, therefore there will be an overall positive impact on residents. The new core early childhood offer (section 6) will ensure there is a consistent offer across the borough and address the current inequity between the different centres. Further targeted consultation and engagement to co-produce the final early childhood offer is underway, with a focus on engaging more residents from Black African and Black Caribbean heritage as they are currently underrepresented within Children and Family Centres.
- 11.3. A core purpose of Children and Family Centres (early childhood offer) and Family Hubs

is to reduce inequalities in outcomes for young children and their families in greatest need, including in the areas of child development, school readiness and parenting aspiration and skills.

## **12. Health and wellbeing implications**

- 12.1. One of the main purposes of the early childhood offer is to improve outcomes for young children and their families and reduce inequalities between families in greatest need and their peers in child and family health and life chances. The offer is underpinned by [The best start for life: a vision for the 1,001 critical days](#) which sets out that 'the 1,001 days from pregnancy to the age of two set the foundations for an individual's cognitive, emotional and physical development'.
- 12.2. A priority of Lewisham's Health and Wellbeing Strategy and South East London Integrated Care System's Joint Forward Plan is 'to build stronger, healthier families and provide families with integrated, high quality, whole family support services'. The early childhood offer includes improving child and parental mental health and resilience, maintaining healthy weight, increasing access to health services, and reducing health inequalities amongst children and their families. Therefore, the service should have direct positive implications for the health and wellbeing of local residents.

## **13. Background papers**

- 13.1. Mayor and Cabinet Report December 2023: Developing a new early childhood offer and integrated Children and Family Centres into the Family Hub model

## **14. Report author(s) and contact**

- 14.1. Simon Whitlock, Head of Services – CYP Joint Commissioning  
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- 14.4. Lorraine Harker, Family Hub Project Manager [Lorraine.Harker@lewisham.gov.uk](mailto:Lorraine.Harker@lewisham.gov.uk)
- 14.5. Comments for and on behalf of the Executive Director for Corporate Resources  
Mala Dadlani, Strategic Business Partner CYP Group Finance  
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- 14.6. Comments for and on behalf of the Director of Law and Corporate Governance  
Melanie Dawson, Principal Lawyer – Place, [melanie.dawson@lewisham.gov.uk](mailto:melanie.dawson@lewisham.gov.uk)

## **15. Appendices**

# Agenda Item 5

| <b>Report for: Mayor and Cabinet</b> |                                     |
|--------------------------------------|-------------------------------------|
| <b>Part 1</b>                        | <input checked="" type="checkbox"/> |
| <b>Part 2</b>                        | <input type="checkbox"/>            |
| <b>Key Decision</b>                  | <input checked="" type="checkbox"/> |

|                        |  |             |
|------------------------|--|-------------|
| <b>Date of Meeting</b> | 13/03/2024   |             |
| <b>Title of Report</b> | Supported Housing and rough sleeping contracts   |             |
| <b>Author</b>          | Assistant Director- Integrated commissioning & Commissioning Manager- Prevention & Inclusion | <b>Ext.</b> |

At the time of submission for the Agenda, I confirm that the report has:

| Category                              | Yes | No |
|---------------------------------------|-----|----|
| <b>Financial Comments</b>             | ✓   |    |
| <b>Legal Comments</b>                 | ✓   |    |
| <b>Cabinet Briefing consideration</b> | ✓   |    |
| <b>EMT consideration</b>              | ✓   |    |

Signed: 

Councillor Paul Bell, Cabinet Member for Health and Adult Social Care  
Date: 29/02/24

Signed: 

Tom Brown - Executive Director for Community Services  
Date: 26/02/24

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### Control Record by Committee Services

| Action  | Date |
|---|------|
| Listed on Key Decision Plan                       |      |
| Date submitted to Legal & Finance                 |      |
| Date submitted to Cabinet Members for sign off    |      |
| Date submitted to Executive Director for sign off |      |



## Mayor and Cabinet

### Report title: Supported housing and rough sleeping contracts

**Date:** March 2024

**Key decision:** Yes

**Class:** Part 1

**Ward(s) affected:** All.

**Contributors:** Assistant Director of Integrated Commissioning & Commissioning Manager – Prevention & Inclusion

### Outline and recommendations

#### This report recommends that Mayor and Cabinet:

Approve the procurement under the Health Care Services (Provider Selection Regime) Regulations 2023 of the Honor Lea and Rokeby House supported housing service. The contract will be from April 2025 for 10 years with a break clause after 5 years. The estimated total value of the contract will be £9,222,266, an annual value of £922,266. The service uses 2 buildings owned by the London Borough of Lewisham (LBL). The report recommends a 10-year lease be issued to the provider selected to manage the buildings.

Approve the procurement under the Health Care Services (Provider Selection Regime) Regulations 2023 of the Lewisham Assessment and Recovery Centre service. The contract will be from April 2025 for 10 years with a break clause after 5 years. The estimated total value of the contract will be £5,624,580, an annual value of £562,458. This contract will use a building owned by LBL.

Approves the extension of the Lewisham Young Person's Specialist Service contract with Single Homeless Project (SHP), by 1 year until 1<sup>st</sup> April 2026. The value will be £557,496.

Approves the direct award to Bench Outreach of a 3-year contract for a High Needs Housing First service for rough sleepers. This service will be entirely funded by the Single Homeless Accommodation Program grant. The value will be £396,123 for the 3-year period, £132,041 each year.

## 1 Summary

- 1.1 The Prevention, Inclusion and Public Health Commissioning Team (PIPHCT) commissions a range of floating & accommodation-based support services to meet the needs of homeless service users who require support to manage and maintain their accommodation.
- 1.2 The report recommends that Mayor and Cabinet give approval to procure 3 supported housing contracts and 1 floating support contract. The report describes the process under which each contract is to be procured.

## 2 Recommendations

### 2.1 Mayor and Cabinet are recommended to:

- 2.1.1 Approve the procurement of and award of contract for the supported housing service at Honor Lea and Rokeby House, for a period of 10 years with a break clause at 5 years, at a total maximum cost of £9,222,266, and a total annual value of £922,266 under the Health Care Services (Provider Selection Regime) Regulations 2023 (“PSR”).
- 2.1.2 Approve the entry into a lease with the provider of the supported housing service for a term reflecting the period of the contract referred to in 2.1.1 above.
- 2.1.3 Delegate authority to the Executive Director for Community Services (in consultation with the Director of Integrated Commissioning and the Director of Law and Corporate Governance) to select the preferred service provider and agree final form of contract and lease provided that it meets the requirements of the PSR.

### 2.2 Mayor and Cabinet are recommended to:

- 2.2.1 Approve the procurement of and award of contract for the ‘Lewisham Assessment and Recovery Centre’ supported housing service for a period of 10 years with a break clause after the first 5 years, at a total cost of £5,624,580 and an annual cost of £562,458, under the PSR.
- 2.2.2 Delegate authority to the Executive Director for Community Services (in consultation with the Director of Integrated Commissioning and the Director of Law and Corporate Governance) to select the preferred service provider and agree final form of contract provided that it meets the requirements of the PSR.

### 2.3 Mayor and Cabinet are recommended to approve the extension of the Lewisham Young Person’s Specialist Service contract, with ‘Single Homeless Project (SHP), for 1 year until 1st of April 2026 at a value of £557,496.

### 2.4 Mayor and Cabinet are recommended to give officers approval to directly award Bench Outreach a 3-year contract for a High Needs Housing First service for rough sleepers. This service will be entirely funded by the Single Homeless Accommodation Program (SHAP) grant. The value will be £396,123 for the 3-year period, £132,041 each year.

## 3. Policy Context

### 3.1 The Prevention, Inclusion and Public Health Commissioning (PIPHC) Team’s supported housing funding is an important strand in the delivery of many government priorities. It plays a key role in delivering national strategies such as the Reducing Reoffending National Plan, the new National Drugs Strategy, and the National Statement of Expectations for Supported Housing.

### 3.2 The services within this report meet the corporate strategy 2022-26 as follows:

### 3.3 Children and Young People. The supported housing provision procured and monitored by the PIPHC Team plays a crucial role in safeguarding the most vulnerable children and young people. The service provides essential support and options for young people transitioning from the care system, providing support and protection from harm.

### 3.4 Quality Housing. The recommendations outlined in this report aim to enhance the



quality of supported housing provision, procured and monitored by the PIPHC Team. By doing so, individuals with support needs can access safe and comfortable accommodation, fostering a sense of pride and happiness in their living space. This will contribute to expanding the availability of safe and comfortable housing for more residents in Lewisham.

- 3.5 Safer Communities. The services commissioned by the PIPHC Team work to prevent people entering the criminal justice system. Supported housing services work as part of the Safer Lewisham Partnership's Public Health approach to youth violence, aiming to reduce knife crime and sexual exploitation.
- 3.6 Health and Wellbeing. Recommendations in this report will support improvement of services commissioned by the PIPHC Team, in particular, their work to improve health outcomes through more psychologically informed environments and improved access to health services.
- 3.7 Awards for both the Honor Lea and Rokeby House supported housing service, and the Lewisham Assessment and Recovery Centre contracts will be managed under the new Health Care Services (Provider Selection Regime) Regulations 2023. Commissioning authorities can procure services under defined Common procurement vocabulary (CPV) codes. Both these contracts fit under CPV code 85312500-4, "rehabilitation services, but only insofar as such services are provided to individuals to tackle substance misuse or for the rehabilitation of the mental or physical health of individuals".

#### **4. Honor Lea and Rokeby House Background**

- 4.1 Lewisham has 3 Pathways for Supported Housing. The Mental Health Pathway is for people with significant and enduring mental health needs who are homeless. This pathway is jointly funded by LBL, the South London and Maudsley trust (SLaM) and the Southeast London Integrated Commissioning Board (ICB). The commissioning and contract monitoring functions are held by LBL and specifically the PIPHC Team.
- 4.2 The Honor Lea and Rokeby House contract is the highest value contract in the Mental Health Pathway and a key service for the pathway which serves as the assessment centre and largest 24-hour support option in the pathway. Referrals into the service primarily come from Lewisham Hospital discharge. This contract is a key resource for the local mental health system.
- 4.3 This service performs consistently well and continues to meet the needs of individuals in the borough with enduring mental health needs. In quarterly audit and contract monitoring the service demonstrates good quality of service delivered for service users. Rokeby House consistently exceeds the 2-move target per quarter and maintains an impressively short average length of stay, despite the high level of complex needs within the service. Similarly, the Honor Lea service surpasses the 2-move target and maintains an average length of stay below the targeted 730 days. This proves advantageous as it optimises resource allocation, enabling a greater number of individuals to access timely support. Although the Assessment Centre falls slightly short of the 15-move per quarter target, it actively addresses challenges through collaborative monthly Move On meetings with the PIPCH Team.
- 4.4 A joint commissioning group has met to plan service and pathway development for the Mental Health Pathway since 2019. This group is made up of key people from the local system, including LBL, the ICB, and SLaM. In September 2023 the plan to re-commission Honor Lea and Rokeby House was presented to the Lewisham Mental

Health Alliance Leadership Board. The board endorsed the approach and the work of the joint commissioning group, which has since met regularly to take this forward.

- 4.5 The 2 buildings used for the contract are owned by LBL. LBL is currently not in a position to manage these buildings. Any procurement will seek to secure a provider who can take on the lease along with the support contract. Taking on the lease allows a provider to set the rents and secure any additional income, decreasing the cost burden on the support contract. Issuing a short lease limits the incentive for the provider to make long term improvements to the buildings. A 10-year lease will help ensure the buildings are kept to a good standard and manage financial risk to the Council.
- 4.6 The proposed 10-year support contract gives stability and allows for a shared plan for development and improvement of this vital service, with a review period at 5 years with an option for both parties to exit the contract giving flexibility should there be issues with the provider or should the Council's situation and priorities change.

## **5 Honor Lea and Rokeby House Procurement Method**

- 5.1 The recommended contract length is 10 years from 1 April 2025 to 30 March 2035, with a break clause after 5 years. The estimated total value of the contract will be £9,222,266, an annual value of £922,266.
- 5.2 Officers will procure the contract under the most appropriate route under the Health Care Services (Provider Selection Regime) Regulations 2023. When a preferred providers is selected under the regulations, a lease will be issued for the length of the support contract. The current rental value is £150,000 per annum.
- 5.3 As part of the new service contract, officers will work with the established joint commissioning working group on a new specification including improvement and development of the service. This will be informed by needs analysis, and by reviews of the service conducted in 2023/24 with service users, and another by Lewisham's complex needs coordinator with system partners.
- 5.4 The proposed approach to the new contract will not change the scale of the contract, remaining a 50 bed, 24 hour staffed service across two sites. The new contract will not change in nature, remaining a service working holistically to support residents with significant mental health needs, and incorporating Lewisham's mental health pathway assessment centre.

## **6. Lewisham Assessment and Recovery Centre Background**

- 6.1 Lewisham has 3 Pathways of Supported Housing. The Single Adults Pathway is for people with co-occurring needs including substance misuse, mental health, and homelessness. This pathway is funded by LBL through allocated Communities budgets.
- 6.2 The Lewisham Assessment and Recovery Centre Background (LARC) contract is the assessment centre for the single adults pathway. The service provides 24-hour support for some of the borough's highest needs service users. The service is a key contract in the supported housing pathways and Lewisham's homelessness and substance misuse offers.
- 6.3 Pagnell Street, Exeter Way is the 42-bed purpose building used for the contract. This

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building is owned by LBL. On 21<sup>st</sup> June 2023 Mayor & Cabinet approval was given to issue St Mungo's with a 30-year lease to manage the building as supported housing.

- 6.4 The proposed 10-year support contract gives stability and allows for a shared plan for development and improvement of this vital service, with a review period at 5 years with an option for the parties to the contract to exit the contract giving flexibility should the Council's situation and priorities change.

## **7 Lewisham Assessment and Recovery Service Procurement Method**

- 7.1 The recommended contract length is 10 years from the current contract end from 1 April 2025 to 30 March 2035, with the option to review the contract after 5 years. The value of the contract will be £5,624,580, an annual value of £562,458.
- 7.2 Officers will procure the contract under the most appropriate route under the Health Care Services (Provider Selection Regime) Regulations 2023.
- 7.3 The service is a key element of the single adult pathway and officers would not be looking to radically redesign the service. The new contract would not change the arrangements considerably. Officers will work with partners and service users to agree a revised service specification, and a plan for service development and continuous improvement across the lifetime of the contract.
- 7.4 The proposed approach to the new contract will not change the scale of the contract, remaining a 43 bed, 24 hour staffed service. The new contract will not change in nature, remaining a service working holistically to support residents with significant physical and mental health and substance misuse needs, and forming Lewisham's adults pathway assessment centre.

## **8 SHP Young Persons Specialist Service background**

- 8.1 Lewisham has 3 Pathways of Supported Housing. The Young Persons Pathway serves Care Leavers and 16 / 17 year olds jointly assessed by Housing and Childrens Social Care (CSC). This pathway is jointly funded by both Communities and CSC budgets.
- 8.2 The SHP Young Persons Specialist contract is the higher needs element of the young persons pathway. The contract has 46 units across 5 buildings with support levels ranging from 24 hour to visiting support. The contract provides important housing and support options for Care Leavers with higher support needs, and provides an important option for reducing the reliance on high costs semi-independent accommodation for Care Leavers. For more details, please see the August 2024 Care Leavers Medium Supported Housing Approval to Award Mayor and Cabinet report.
- 8.3 The SHP Young Persons Specialist contract performs consistently well. The performance management from the last 4 quarters has shown good performance.
- The SHP YP Specialist service performs well and has positive outcomes.
  - The service includes a number of bedspaces ring-fenced for care leavers; SHP works well in partnership with the LBL Leaving Care Service.
  - There's a high focus on positive move-on; from 01/10/22 to 30/9/23 there were 36 positive move-ons (including 15 moves to independent living) – this is a good number given the challenges of sourcing appropriate move on accommodation.

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•There's a high demand for the service and vacant bedspaces are filled in a timely way

- 8.4 106 Perry Vale is the largest building in the contract and provides 24-hour support. This is an LBL owed property. The current managing landlord is Metropolitan and Thames Valley Housing (MTVH). MTVH are handing the property back to LBL. The current lease has come to an end and MTVH wish to return the property as soon as the Council can put in place an alternative arrangement. To retain the use of the property for the contract, officers will need to find an alternative managing landlord. Officers are currently in the process of carrying out this work. It should be noted that PIPHC carried out an expression of interest exercise in 2021, asking the market for suitable buildings to use for supported housing contracts. This exercise produced no suitable buildings, showing that options of moving the service to another building are limited.

## **9 SHP Young Person Specialist Contract extension**

- 9.1 In December 2018 Mayor & Cabinet awarded SHP the contract commencing April 2019. The contract was for a period of 3 years with the options to extend by a further 2 years. The procurement was called off a joint (with LB Southwark) Supported Accommodation Commissioning Framework which ran from 2015 to 2019. Contract was awarded at £393,188 per year.
- 9.2 in January 2022 Executive Director for Community Services approved the variation of the contract to include an additional 24 hour supported building. The contract was uplifted from £393,188 to £543,899 per year, until the end of contract in April 2024. Permitted extension until April 2024 was also granted.
- 9.3 In March 2023 Mayor & Cabinet approved the extension of the contract by 1 further year, from an end of April 2024 to April 2025.
- 9.4 All supported housing contract values were varied following an all service supported housing review in 2023. The SHP Young Persons Specialist Service was uplifted from £543,899 to £557,496 until the end of the contract, starting in April 2024. Approval for this was given in the Mayor & Cabinet March 2023 meeting, under the Mental Health Supported Housing Contract Permissions to Procure and Approval of Extensions report.
- 9.5 This contract falls under the Public Contracts Regulations 2015. Officers are seeking approval to extend the current contract with SHP by 1 year from the current contract end of April 2025.
- 9.6 Much of the value of the contract is tied to the 13 units of 24-hour support at 106 Perry Vale. The building does not have a secured managing landlord now that MTVH are handing back the property to LBL. To take this contract to market in this case, the market would be limited to the small number of providers who are themselves registered social landlords, limiting the market and response. This restricted market led in 2021 to a failed procurement in the mental health pathway, and it is even rarer for potential young people's pathway providers to also be registered social landlords. Therefore going to market with arrangements in place for the building will avoid the risk of failed procurement and associated service disruption for staff and residents, and support achieving best value for the Council.
- 9.7 Given the difficulty described with competitive procurement with the current state of Perry Vale's lease arrangement, officers are seeking approval to issue a year's extension on the support contract with the incumbent provider SHP. This time period will be sufficient for officers to secure a landlord for Perry Vale, after which point the

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service will be reprocured.

- 9.8 This extension will also allow officers to develop the opportunity offered by the bringing in-house of Lewisham Homes and explore the possibility of the Council now being able to act as the managing landlord directly, which was not previous something the Council had capacity to do.
- 9.9 In addition, officers are seeking a new managing landlord and to negotiate new lease arrangements for Perry Vale. Any new managing landlord would be restricted to a social landlord.

## **10 Single Homeless Accommodation Program (SHAP) background**

- 10.1 The Department for Levelling Up, Housing and Communities launched the SHAP program in 2023. A fund for additional accommodation with support for rough sleepers. SHAP applications are for both capital and revenue. The capital element of the grant required the applying local authority to commit to a proportion of funding. Local authorities alone were eligible to apply. London borough applications were supported and evaluated by the GLA.
- 10.2 LBL officers in commissioning, the rough sleeper team, assets, and housing strategy led on the Lewisham application in 2023. A gap analysis was completed on local provision for rough sleepers. The gap analysis showed that Lewisham needed additional services catering to rough sleeper with high and often co-occurring needs. The gap analysis suggested 2 new services from SHAP: a small building with 24-hour support, and a high needs housing first service with daily visits. No suitable building nor commitment from LBL to invest in a suitable asset could be found for the small 24-hour service.
- 10.3 The SHAP grant was successfully awarded to LBL on 1 Feb 2024.
- 10.4 LBL already commission a housing first service with Bench Outreach which is funded by the Rough Sleeper Initiative grant. This service is an important offer for rough sleepers and people multiply excluded from the supported housing pathways. The service has performed consistently well over the last 4 quarters. This contract has higher caseload for staff meaning the service cannot accommodate the highest needs rough sleepers.
- 10.5 Over the last 4 quarters, the Housing First Service continues to provide stable and independent homes with intensive personalised support for some of the borough's most complex residents. Within the last 4 quarters, the service has continued to work towards meeting its key performance measures and as of the end of Q3 (23/24) had an active case load of 35, which is 70% towards capacity. It is worth noting that the service has brought in 3-month engagement criteria, which will have impacted the overall case load figure. This criterion means they are able to close referrals down if the person is unwilling to engage within this time period – allowing the keyworkers to concentrate on those actively engaging with the service and support.
- 10.6 They continue to work collaboratively with key partners such as the borough's Rough Sleepers Team and the Pathway Manager – throughout Q4 (22/23), Q1 (23/24), Q2 (23/24) and Q3 (23/24) the service has supported 34 residents to remain housed and have had a consistent waiting list of under 10 – they have had none of their service users evicted within this period of time, which is a great achievement. There continues to be a minimum of 2 properties allocated to Housing First per quarter which is reflected in the waiting list numbers – the Service Manager continues to monitor these

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properties and feeds back regarding suitability for the cohort of service users.

- 10.7 Throughout this period of time, Housing First have been able to move 7 service users over to their Client Initiated Support (CIS) module – not only evidencing the great work done by the support workers but allowing for the service to continue to take on referrals for those complex and multiple excluded residents. The CIS module was designed and delivered by the Service Manager, and they have since gone on to present this to other borough's Housing First services.

## **11 SHAP capital**

- 11.1 Mayor and Cabinet approved in December 2023 the SHAP bid and all associated capital requirements.
- 11.2 Approval was given for 'the Total Scheme Cost for the Single Homeless Project (SHAP) and to accept the associated grant from the GLA and the use of Public Health Capital funding and to delegate approval of the terms of the grant funding agreement to the Executive Director of Place, in consultation with the Director of Resources and Director of Law and Corporate Governance.'

## **12 SHAP revenue direct award**

- 12.1 In 2022 officers ran an open procurement for the current housing first service following the release of the RSI funding covering 2022 to 2025. Only the incumbent, Bench Outreach, submitted a tender. This demonstrated no interest from other providers in competition for this service supporting rationale for a direct award.
- 12.2. Bench Outreach have an established service in the borough, pre-dating funding from LBL. Bench Outreach would be able to mobilise the new service on the funding using existing organisational resources to support the service, which other providers do not have and supporting rationale for a direct award.
- 12.3 Officers are seeking approval to directly award the SHAP higher needs housing first contract to Bench Outreach. The contract will be for 3 years commencing in July 2024. The value will be £396,123 for the 3-year period, £132,041 each year.

## **13 Legal implications**

### **Approval to Procure**

- 13.1 The report seeks approval to procure an external service providers to provide a Supported Housing Service at Honor Lea and Rokeby House and the 'Lewisham Assessment and Recovery Centre' supported housing service both for a period of 10 years with a break clause after the first 5 years. Given the potential spend on these contracts they would both be categorised by Contract Procedure Rules as a "Category A" contract.
- 13.2 The Health Care Services (Provider Selection Regime) Regulations 2023 ("PSR") came into force on 1st January 2024. Where relevant authorities (which includes the Council) procures services which comprise of the arrangement of health care and public health services then the PSR must be used. Assuming that Mayor and Cabinet accepts the recommendations to procure service providers, the Contract Procedure

Rules (“CPR”) place requirements on how that should happen. When procuring contracts for health care services the Council must act (i) with a view to securing the needs of people who use the services, improving the quality of the services, improving efficiency in the provision of the services and (ii) transparently, fairly and proportionately. As a Category A contract, it would be for Mayor and Cabinet to take a decision on the award of any contract.

### **Approval to Award**

- 13.3 This report proposes that Mayor and Cabinet approve the award of contracts for both the Supported Housing Service at Honor Lea and Rokeby House and the ‘Lewisham Assessment and Recovery Centre’ supported housing service. This report further proposes that Mayor and Cabinet instruct the Executive Director for Community Services in consultation with Director of Integrated Commissioning and the Director of Law and Corporate Governance to give effect to this decision by applying the selection criteria to determine and enter into contract with the preferred contractor.
- 13.4 The decision to award both contracts contained in this report is a Key Decision under Article 16.2 of the Constitution as it has a value of more than £700k. It is therefore required to be contained in the current Key Decision Plan and the Council’s Key Decision procedure must be followed.
- 13.5 Provided that the final contract value for each contract is within authorised limits set out in this report and the preferred service providers are selected in accordance with the PSR, then the selection by Executive Director for Community Services of the preferred service providers in accordance with Mayor and Cabinet’s direction will not be a Key Decision. For audit purposes a written record should be kept setting out how the selection process has been applied and the preferred service provider selected, and officers from Legal Services should be consulted as necessary throughout the selection and award process.
- 13.6 The Council has power under the Local Government Act 1972 to dispose of land by way of a 10 year lease provided it obtains the best consideration that can reasonably be obtained or consent from the secretary of state. The Executive Director for Community Services will need to ensure that this provision is complied with when agreeing the form of lease.

### **SHP Young Person Specialist Contract extension**

- 13.6 The recommendation in the report is to extend the contract with Single Homelessness Project, for a further year without carrying out a competitive process, at a cost of £557,496.
- 13.7 The Council is obliged to comply with the procurement Regulations (Public Contracts Regulations 2015). Some variations to existing contracts may trigger a requirement to undertake a new competitive tender process. The Council’s Contract Procedure Rules set out which variations can be made without a new competitive process (Constitution Part IV I, paragraph 17 of Contract Procedure Rules). This report explains why this extension to the contract for a further year is proposed.
- 13.8 Contract Procedure Rules say that where a contract variation is ‘not substantial’, the variation can be made (paragraph 17.5). The definition of ‘substantial’ takes into account matters including the nature and size of the proposed change relative to the original contract, and the likely market effect of the change (including the change to the scope and economic balance of the contract). There is a reasonable argument that the proposed extension is not substantial. As such, the variation does not trigger a requirement to undertake a new procurement. On that basis, therefore, the proposed changes are allowable under the Council’s Contract Procedure Rules paragraph 17.

## **Direct Award of contract to Bench Outreach**

13.9 The report recommends a waiver of the Council's Contract Procedure Rules ("CPR") and award of contract to Bench Outreach for the provision of a Single Homeless Accommodation Program for 3 years at a cost of £396,123. Under the Council's CPR the contract is a Category B contract. The contract is a light touch contract and the total value over the term is below the financial threshold for light touch contracts under the Public Contracts Regulations 2015, therefore the Regulations do not apply.

13.10 Under paragraph 18 of the CPR the Council shall not negotiate with a single tenderer unless there are exceptional circumstances which must be approved. The circumstances for negotiating with the single provider are set out in section 12 of the report. When consideration is to be given to whether an exemption should be given, the following matters should be considered:

- the nature of the market for the services to be provided has been investigated and is such that the proposed approach is justifiable; or the contract is for services that are required in circumstances of extreme urgency; or there are other circumstances which are genuinely exceptional;
- it is in the Council's overall interest; and
- there is no breach of legislation.

It is confirmed that there is no breach of legislation in taking the approach set out in the report.

13.11 It is for Mayor and Cabinet to be satisfied after considering this report whether a waiver under one of the exceptions set out above is justified.

## **14 Financial implications**

14.1 The recommendations proposed in paragraph 2 above for the following contracts are to be fully funded from the Supported Housing expenditure budget within the Adult Integrated Commissioning Division. Funding beyond 2024/25 is subject to annual agreement as part of the Council's budget setting process, however the contracts proposed contain flexibilities to mitigate against any changes to funding envelope.

- Riverside Housing-Honor Lea and Rokeby House supported housing service contract commencing in April 2025, for 10 years with a break clause after the first 5 years of service. The estimated annual expenditure is £922,266.
- St Mungo's-Lewisham Assessment & Recovery Service contract commencing in April 2025, for 10 years with a break clause after the first 5 years of service. The estimated annual expenditure is £562,458.
- SHP-Lewisham Young Persons Specialist Service contract extension commencing in April 2025 for 1 year. The estimated annual expenditure is £557,496.

14.2 The Bench Outreach-High Needs Service for Rough Sleepers contract commencing in July 2024, for 3 years. The estimated annual cost is £132,041. The contract is grant funded by the Department for Levelling Up, Housing and Communities - Single Homelessness Accommodation Programme (SHAP). The grant is held within the Integrated Commissioning Division. Although, continuation of the grant beyond 2024/25 is not confirmed at this stage, any risks from funding changes are being mitigated by flexibilities inserted into the contracts.

### **Is this report easy to understand?**

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## **15 Equalities implications**

- 15.1 Equality Analysis Assessments have been completed for the Mental Health & Single Adults Pathway, and for the Young Persons, Single Adult pathways.
- 15.2 These assessments have been completed using the methodology and approach set out in Lewisham Corporate Equalities policy in line with the Equalities Act 2010.
- 15.3 One of the key quality criteria measured during any supported housing commissioning process is “Processes for addressing equality and diversity”. The criteria will continue to be measured for all future commissioning.
- 15.4 All the services contained in this report will be specified to record and report demographic data to better monitor trends and gaps in supported housing service provision.
- 15.5 This service will accommodate and support people with serious and enduring mental health needs, who suffer from significant exclusion and unequal outcomes in a number of areas. The service users will be supported to progress in their lives holistically and to improve their situation in a number of areas and will prepare them to live with increased independence in the community.

## **16 Climate change and environmental implications**

- 16.1 The Council has made a commitment to making the borough carbon neutral by 2030.
- 16.2 The extension to the contracts listed in this report will not have any negative impact on the rate of energy consumption or increase of carbon admissions.
- 16.3 Supported housing service buildings are maintained by various landlords. The energy efficiency of services will be discussed in contract monitoring meetings and assessed during Quality Assurance visits.
- 16.4 Recycling should be proactively promoted in supported housing services and will be monitored during scheme visits and will be discussed with residents.
- 16.5 The properties acquired under the SHAP grant will meet LBL acquisitions standards.

## **17 Crime and disorder implications**

- 17.1 Provision of suitable supported accommodation links directly to the delivery of S17 of the Crime and Disorder Act. Section 17 of the Act recognises that there are key stakeholder groups who have responsibility for the provision of a wide and varied range of support services to and within the community. In carrying out these functions, section 17 places a duty on partners to do all they can to reasonably prevent crime and disorder in their area.
- 17.2 The purpose of section 17 is simple: the level of crime and its impact is influenced by the decisions and activities taken in the day-to-day of local bodies and organisations. The responsible authorities are required to provide a range of services in their community. Section 17 is aimed at giving the vital work of crime and disorder reduction a focus across the wide range of local services and putting it at the heart of local decision-making.
- 17.3 Research by the Home Office has shown that stable housing is a significant factor in

reducing the likelihood of people re-offending. For example, stable accommodation reduces the potential for committing further crime by offenders within the community by about 20%. The Supporting People Framework Agreement, which has been used to procure services, reduces risk to offenders and the community and therefore benefits community safety and cohesion.

## **18 Health and wellbeing implications**

- 18.1 The services detailed in this report will have a positive impact on health, mental health, and wellbeing by providing housing with support to homeless vulnerable service users in the borough.
- 18.2 The services will have a positive impact on social, economic and environmental living conditions that indirectly affect health by providing good quality accommodation with support to address health issues early on and to ensure wrap around services are in place.

## **19 Social Value**

- 19.1 The services listed are delivering support to vulnerable residents in the borough independently of local authority funding, promoting a range of social value in the borough.
- 19.2 The council is an officially accredited London Living Wage (LLW) Employer and is committed to ensuring that, where appropriate, contractors and subcontractors engaged by the council to provide works or services within Lewisham pay their staff at a minimum rate equivalent to the LLW rate. Successful contractors will be expected to meet LLW requirements and contract conditions requiring the payment of LLW will be included in the service specification and contract documents.
- 19.3 The incorporation of Social Value into Lewisham contracts will significantly help the Council to deliver on its strategic corporate and Mayoral priorities and deliver added value for the borough as a whole.
- 19.4 Once contracts have been awarded officers will agree social value aims and KPI's with these providers as a condition of the contract.

## **20 Background papers**

- 20.1 September 2023 Mayor & Cabinet Report, Supported Housing all Services Review



MC 20 9 23 All  
Services Review Sup

- 20.2 August 2023, Mayor & Cabinet Report, Care Leavers Medium Supported Housing Approval to Award



ED 18 8 23 Care  
Leavers Medium Sup

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20.3 June 2023, Mayor & Cabinet Report, Leases for supported housing Sites.



MC 21 6 23  
Supported Housing

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# Agenda Item 6

| <b>Report for: Mayor and Cabinet</b> |                                     |
|--------------------------------------|-------------------------------------|
| <b>Part 1</b>                        | <input checked="" type="checkbox"/> |
| <b>Part 2</b>                        | <input type="checkbox"/>            |
| <b>Key Decision</b>                  | <input checked="" type="checkbox"/> |
| <b>Non-Key Decision</b>              | <input type="checkbox"/>            |

|                        |   |             |
|------------------------|---|-------------|
| <b>Date of Meeting</b> | 13 <sup>th</sup> March 2023   |             |
| <b>Title of Report</b> | Approval to Procure and Award EICR, Fire Risk Assessment and Fire Door Supply Contracts |             |
| <b>Author</b>          | Peter Whittington   | <b>Ext.</b> |

At the time of submission for the Agenda, I confirm that the report has:

| Category                              | Yes      | No |
|---------------------------------------|----------|----|
| <b>Financial Comments</b>             | <b>x</b> |    |
| <b>Legal Comments</b>                 | <b>x</b> |    |
| <b>Cabinet Briefing consideration</b> | <b>x</b> |    |
| <b>EMT consideration</b>              | <b>x</b> |    |

Signed: 

Councill Will Cooper, Cabinet Member for Housing Management and Homelessness

Date: 29<sup>th</sup> February 2024

Signed: 

Gillian Douglas

Executive Director

Date: 29<sup>th</sup> February 2024



## Mayor and Cabinet

### **Approval to Procure and Award, Housing Compliance Contracts for the delivery of Electrical Installation Condition Reports (EICRs), Fire Risk Assessments (FRAs) and Fire Door Supply & Installation.**

**Date:** 13<sup>th</sup> March 2024

**Key decision:** Yes

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:**       Head of Compliance, Housing Quality & Investment  
                                  Head of Building Safety  
                                  Finance Business Partner  
                                  Director of Law, Governance and Elections

## Outline and recommendations

This report seeks approval to procure and award three contracts related to statutory compliance for Housing Quality and Investment through three separate framework agreements. The report also seeks delegation to the Executive Director for Housing to select the preferred contractors.

### **Mayor and Cabinet are recommended to:**

Approve the procurement of the following contracts:

- Electrical Installation Condition Report (EICR) and Smoke Detection compliance programme, for a period of three years, commencing May 2024 to April 2027, with a total contract value of £7.8m via a mini competition under the South East Consortium Electrical Works Framework Agreement
- Fire Door Supply & Installation programme, for a period of 3 years, commencing May 2024 to April 2027, with a total contract value of £7.5m via a mini competition under the Fusion 21 Framework for Building Safety and Compliance, Lot 8 – Passive Fire Protection – Fire Doors.
- Fire Risk Assessments and Fire Door Surveying programme, for a period of 3 years, commencing September 2024 to August 2027, with a total contract value up to £1.5m via a mini competition under the Fusion 21 Framework for Building Safety and Compliance, Lot 6 – Fire Risk Assessments

Approve the award of contracts to the preferred contractors in relation to the contracts set out above, provided the contract values are within authorised limits as set out in the recommendation.

Delegate authority to the Executive Director for Housing (in consultation with Director of Law and Corporate Governance and the Head of Compliance for Housing Quality & Investment) to select the preferred contractors for each contract set out in recommendation 2.1.1 in accordance with the award criteria published in the tender documentation and agree final form of contract.

## Timeline of engagement and decision-making

There are no previous reports linked to this request for approval to procure and grant delegated authority to award contracts as listed in the outline and recommendations.

The contracts for EICR's, Fire Risk Assessments and Fire Door Supply and Installation form part of our statutory compliance requirements as a Landlord. The value of these contracts constitutes a key decision from Mayor and Cabinet and as such will be subject to scrutiny.

### 1 Summary

- 1.1 This report seeks to grant approval to procure contracts, related to our statutory obligations as a Landlord and to maintain compliance under the Regulator Reform (Fire Safety) Order 2005, The Fire Safety (England) Regulations 2022, Fire Safety Act 2021 and the Building Safety Act 2022.
- 1.2 There are a total of 13,586 dwellings and 1,299 blocks with communal landlords' electricity supplies that require an EICR every 5 years, equating to 3,000 tests per year being undertaken.
- 1.3 There are a total of 1,510 Fire Risk Assessments that need to be undertaken in buildings between a 1 to 3 year cycle, with 8,649 communal and residential fire doors that require inspections in line with the Fire Safety (England) regulations.
- 1.4 The fire door replacement contract will supply and install fire doors to Lewisham Council properties and offer the opportunity for Leaseholders access to the contract.
- 1.5 The current 3 year programme forecasts up to 3,400 fire door replacements, which includes 1,800 Lewisham Council properties and identified 1,600 Leaseholder properties.
- 1.6 Procurement options have been considered and based on access to suitably qualified and competent providers, with the capacity to meet our requirements, the chosen route for procurement of these contracts will be through Public Sector Frameworks where an open tender process will be undertaken.
- 1.7 This report seeks to grant approval to delegate authority to award contracts to the Executive Director of Housing (in consultation with the Director for Law and Governance and the Head of Compliance for Housing Quality & Investment).

1.8 This is a summary of the report and details including risks, legal and financial implications can be found in the full report.

## 2 Recommendations

2.1 It is recommended that Mayor and Cabinet: approve the procurement of the following contracts:

- Electrical Installation Condition Report (EICR) and Smoke Detection compliance programme, for a period of three years, commencing May 2024 to April 2027, with a total contract value of £7.8m via a mini competition under the South East Consortium Electrical Works Framework Agreement
- Fire Door Supply & Installation programme, for a period of 3 years, commencing May 2024 to April 2027, with a total contract value of £7.5m via a mini competition under the Fusion 21 Framework for Building Safety and Compliance, Lot 8 – Passive Fire Protection – Fire Doors.
- Fire Risk Assessments and Fire Door Surveying programme, for a period of 3 years, commencing September 2024 to August 2027, with a total contract value up to £1.5m via a mini competition under the Fusion 21 Framework for Building Safety and Compliance, Lot 6 – Fire Risk Assessments

2.2 Approve the award of contracts to the preferred contractors in relation to the contracts set out above, provided the contract values are within authorised limits as set out in recommendation 2.1.

2.3 Delegate authority to the Executive Director for Housing (in consultation with Director of Law and Corporate Governance and the Head of Compliance for Housing Quality & Investment) to select the preferred contractors for each contract set out in recommendation 2.1 in accordance with the award criteria published in the tender documentation and agree final form of contract.

## 3 Policy Context

3.1 This report aligns with Lewisham's Corporate Priorities, as set out in the Council's [Corporate Strategy \(2022-2026\)](#):

- Quality Housing
- Health & Wellbeing
- Cleaner and Greener
- A Strong Local Economy
- Children and Young People
- Safer Communities



- Open Lewisham
- Health and Wellbeing

3.2 In particular, this report is closely aligned to priority of Quality Housing as these contracts form part of our statutory obligation as a Landlord and is also directly related to the Building Safety Act 2022.

## 4 Background

4.1 EICR and Smoke Detection - An electrical installation condition report (EICR) is used to identify defects, deterioration, damages and/or conditions which may indicate potential danger, as well as providing recommendations for improvement within a given property.

4.2 Lewisham Councils housing stock consists of 13,586 dwellings and 1299 blocks with communal landlords' electricity supplies.

4.3 It is a requirement for rented accommodation to have the electrical installations inspected and tested at intervals not exceeding 5 years by completing an EICR. This means on average; 3,000 properties are inspected and tested each year to ensure they remain in a safe condition and the installation meet the requirements of BS7671 IET Wiring regulations

4.4 As part of this compliance regime, any remedial works identified at the testing stage are rectified and a satisfactory electrical safety certificate issued.

4.5 Previous domestic remedial works have included the replacement of existing smoke detectors and the installation of additional smoke detectors to bring the fire detection installation up to an LD2 standard.

4.6 The current delivery of EICR's and Smoke Detection is through a mixture of our appointed Measured Term Contractors and our DLO operation.

4.7 We are currently 100% compliant on communal EICRs and 99.4% compliant on domestic EICR's.

4.8 Fire Risk Assessments (FRA's) and Fire Door Surveys - We have a total of 1,510 Fire Risk Assessments that need to be completed on a 3 year cycle.

4.9 From these properties, 655 properties need to be completed annually, 333 properties need to be completed every 2 years and 522 properties are completed every 3 years.

4.10 The current contract for the delivery of FRA's and fire door surveys expires in August 2024 and therefore we are seeking to replace the contract in

order to maintain our compliance regime under the Regulatory Reform (Fire Safety) order 2005 and the Fire Safety (England) Regulations 2022.

- 4.11 In order to maintain compliance under the Fire Safety (England) Regulations 2022, residential fire doors and fire doors in communal areas require inspections in line with regulation to ensure the integrity of the doors fitted continue to meet the required fire stopping time.
- 4.12 There are currently 3,953 fire doors in communal areas that require inspections on a quarterly basis, with a further 4,696 residential fire doors that require an annual inspection.
- 4.13 This contract is only to provide the risk assessments and surveys. Remedial actions are undertaken by specialist appointed contractors under a separate contract.
- 4.14 Fire Door Supply and Installation -The current contract for fire door supply and installation has been completed with the remaining doors awaiting installation.
- 4.15 This 3 year programme seeks to supply and install 3,400 fire doors through approved specialist contractors.
- 4.16 The programme will deliver fire rated doors to c.1,800 Lewisham Council housing stock.
- 4.17 The contract will also offer the opportunity for Leaseholders to access the contract and we have currently identified 1,600 Leaseholder doors that may be replaced under this contract.

## **5 Procurement Options**

- 5.1 Evaluation has been undertaken with stakeholders, including Corporate Procurement, to assess the most suitable route for procurement based on cost, quality, competence and time.
- 5.2 For all contracts that are the subject of this report, officers evaluated the options for delivering the services in house. This was not considered to be a viable option as the skill set of staff would not be met by the existing staff nor would it be possible to insource – These contracts require specific expertise and competencies across fire safety, fire door supply and installation and electrical safety. Therefore, this option is not viable and would be very costly to the Council. To bring in house would increase the cost of the service due to increased staff and supply costs.

5.3 The use of an open procurement route was explored but due to the large number of properties the project would not be suitable to smaller companies and it was deemed that procuring via a framework would be most suited as the suppliers are pre-qualified. Existing frameworks with providers that have already been vetted for quality and price would give the Council a better offer than procuring on its own due to the buying power of multiple purchasers from the framework agreement. For all these reasons this procurement route is not recommended.

5.4 The decision to access the South East Consortium, Electrical Works Framework Agreement as the chosen route for delivery of the EICR and smoke detection contract is based on having access to a number of contractors that can demonstrate quality, competence, capacity and have a direct workforce present in the area.

5.5 The chosen route will be to procure the FRA and Fire Door Surveying contract through the Fusion 21 Building Safety and Compliance Framework, accessing Lot 6 – Fire Risk Assessments. This framework is the chosen route due to the ability to access a range of providers with the necessary competency and capacity to meet our needs.

5.6 The chosen route to procure fire door supply and installation will be through the Fusion 21 Building Safety and Compliance Framework, accessing Lot 8 – Passive Fire Protection – Fire Doors. This framework is the chosen route due to the ability to access a range of providers with the necessary competency and capacity to meet our needs.

## **6 Financial implications**

6.1 This report seeks Mayor & Cabinet approval to procure 3 contracts with a total value of up to £16.8m over a 3 year period.

6.2 These schemes are included within the planned programme of works for repairs and capital for the social housing stock.

6.3 Therefore the cost of the contracts will be fully chargeable and funded by the existing HRA annual allocations for revenue and Capital repairs and have been accounted for within the 2024/25 budget setting process and update of the HRA business plan.

## **7 Legal implications**

7.1 Approval to Procure

7.2 The report seeks approval to procure three external contractors via a mini competition under a framework agreement to provide the following:

- Electrical Installation Condition Report (EICR) and Smoke Detection

compliance programme

- Fire Door Supply & Installation programme
- Fire Risk Assessments and Fire Door Surveying programme

7.3 Given the potential spend on these contracts (at a length of 3 years) would be categorised by Contract Procedure Rules as “Category A” contracts. The report sets out the other options considered and explains why procurement of these contracts via a mini competition under a framework agreement is the recommended option.

7.3 Under the Council’s Contract Procedure Rules the Council may use a framework agreement set up by a public sector body where that framework agreement has been procured in accordance with the Public Contracts Regulations 2015 and allows for the Council to use the Framework Agreement. It appears that all of the recommended framework agreements are compliant and that the Council is entitled to use those frameworks.

7.4 Assuming that Mayor and Cabinet accepts the recommendation to procure contractors, the Contract Procedure Rules (“CPR”) place requirements on how that should happen. The CPR require that when letting contracts steps must be taken to secure value for money through a combination of cost, quality and competition, and that competitive tenders or quotations must be sought depending on the size and nature of the contract (Rule 5). The requirements of the CPR would be satisfied by use of framework agreements. As Category A contracts, it would be for Mayor and Cabinet to take a decision on the award of any contract. Given the potential spend on this contract the Public Contracts Regulations 2015 as amended by the Public Procurement (Amendment etc) (EU Exit) Regulations (“the Regulations”) will apply.

7.5 Approval to Award This report proposes that Mayor and Cabinet approve the award of all 3 contracts for Electrical Installation Condition Report (EICR) and Smoke Detection compliance programme, Fire Door Supply & Installation programme and Fire Risk Assessments and Fire Door Surveying programme. This report further proposes that Mayor and Cabinet instruct the Executive Director for Housing in consultation with the Head of Compliance for Housing Quality & Investment and the Director of Law and Corporate Governance to give effect to this decision by applying the selection criteria to determine and enter into contract with the preferred contractor.

7.6 The decision to award the contracts contained in this report is a Key Decision under Article 16.2 of the Constitution as it has a value of more than £1.5 million. It is therefore required to be contained in the current Key Decision Plan and the Council’s Key Decision procedure must be followed.

7.7 Provided that the final contract values are within authorised limits set out in this report and the preferred contractors are selected in accordance with the selection criteria published in the tender documentation, then the selection by Executive Director for Housing of the preferred contractors in accordance with Mayor and Cabinet’s direction will not be a Key Decision. For audit purposes a written record should be kept setting out how the selection process has been applied and the

preferred service provider selected, and officers from Legal Services should be consulted as necessary throughout the selection and award process.

## 8 Risk Implications

8.1 The risks related to this report are detailed below.

| Risk  | Mitigation  |
|---|---|
| Not taking the decision to procure and award these contract related to statutory obligations and the Building Safety Act 2022 means that Lewisham Borough Council cannot meet it's statutory obligations as a Landlord. | There are no mitigations to this decision, it is a statutory obligation. In addition it is required in some areas of the insurances on properties.  |
| Operational risk with Fire Door Supply and Installation   | Damaged doors, This will be managed by robust quality assurance and monitoring processes set out in the specification, and the requirement for the provider to have appropriate accreditation, certification and insurance.           |
| Fire Risk Assessments (FRA's) and Fire Door Surveys failure to manage across a wider portfilio of projects  | Fire Risk Assessment and Fire Door Survey will be managed by robust quality assurance and monitoring processes as set out in the specification, and the requirement for the provider to have appropriate accreditation and insurance. |
| EICR and smoke detection failure  | The EICR and smoke detection failure will be managed by robust quality assurance and monitoring processes in the specification, and the requirement for the operator to have appropriate accreditation and insurance.                 |

## **9 Equalities implications**

9.1 As part of the tender evaluation process suppliers will be asked to address equal opportunities in the Method Statements which will be assessed as part of the non-financial criteria.

9.2 Particular attention will be paid to how the needs of residents are met that are classified as vulnerable.

## **10 Climate change and environmental implications**

10.1 Lewisham's Climate Emergency Strategic Action Plan sets out an ambitious plan for the borough to be carbon neutral by 2030. Housing represents approximately 50% of the borough's emissions based on the Government local authority carbon data. The Fire Door Supply & Installation programme will not only address the safety issues, but will be an important step towards delivering the Council's net zero ambition, providing safer and warmer homes.

## **11 Crime and disorder implications**

11.1 There are no crime or disorder implications related to this report.

## **12 Health and wellbeing implications**

12.1 Providing a safe environment for people to live is essential and a statutory duty as a Landlord.

12.2 It is widely accepted that poorly maintained homes can have a detrimental effect on residents health and wellbeing. The Electrical Installation Condition Reports (EICR's), Fire Risk Assessments (FRA's) and Fire Door Supply & Installation, these contracts will aim to support work to improve the quality of our buildings across Lewisham's housing stock

## **13 Social Value implications**

13.1 All procurement will be undertaken through Public Sector Frameworks with a Social Value scoring of 10%.

13.2 Bidders will be provided with the Lewisham Council Social Value Toolkit for completion as part of the tender process and evaluation will be undertaken on the tender returns.

## **14 Background papers**

14.1 Review of Frameworks

## 15 Glossary

15.1 A summary of terms can be found below.

15 [Link to Oxford English Dictionary here.](#)

| Term | Definition                             |
|------|--|
| EICR | Electrical Inspection Condition Report |
| FRA  | Fire Risk Assessment                   |
|      |  |

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## 17 Appendices

17.1 There are no appendices to this report.

# Agenda Item 7

| <b>Report for: Mayor and Cabinet</b> |                                     |
|--------------------------------------|-------------------------------------|
| <b>Part 1</b>                        | <input checked="" type="checkbox"/> |
| <b>Part 2</b>                        | <input type="checkbox"/>            |
| <b>Key Decision</b>                  | <input checked="" type="checkbox"/> |
| <b>Non-Key Decision</b>              | <input type="checkbox"/>            |

|                        |   |                  |
|------------------------|---|------------------|
| <b>Date of Meeting</b> | 13 <sup>th</sup> March 2024                       |                  |
| <b>Title of Report</b> | Extension of the Main Grants Programme 2025-26    |                  |
| <b>Author</b>          | Director of Communities, Partnerships and Leisure | <b>Ext. 6548</b> |

At the time of submission for the Agenda, I confirm that the report has:

| Category                              | Yes | No |
|---------------------------------------|-----|----|
| <b>Financial Comments</b>             | √   |    |
| <b>Legal Comments</b>                 | √   |    |
| <b>Cabinet Briefing consideration</b> |     | √  |
| <b>EMT consideration</b>              | √   |    |



Signed:

Cllr Juliet Campbell, Cabinet Member for Cabinet Member for Communities, Refugees and Community Safety

Date: 28<sup>th</sup> February 2024



Signed: 

Tom Brown, Executive Director for Community Services

Date: 27<sup>th</sup> February 2024



## Mayor & Cabinet

### **Report title: Extension of the Main Grants Programme 2025-26**

**Date:** 13<sup>th</sup> March 2024

**Key decision:** No.

**Class:** Part 1.

**Ward(s) affected:** All

**Contributors:**

James Lee, Director of Communities, Partnerships and Leisure

Sakthi Suriyaprakasam, Head of Culture and Community Development

### **Outline and Recommendations**

The purpose of this report is to request an extension of one year to the agreed three-year cycle of the Main Grants programme, which was last let in April 2022 for the period 2022-25. The extension would be for the period from 1<sup>st</sup> April 2025 – 31<sup>st</sup> March 2026.

The report will provide an overview of the programme and describe why the extension is required. The report will also outline the savings to be achieved through the removal of the Partnership grant programme, totalling £130,000

Mayor and Cabinet are asked to consider and agree:

- An extension of the current Main Grants Programme from 1<sup>st</sup> April 2025 - 31<sup>st</sup> March 2026, to the value of £2,329,308
- A reduction to the overall programme of £130,000 through the removal of the Partnership grants from 1<sup>st</sup> April 2025

## Timeline of engagement and decision-making

Mayor & Cabinet approval of recommendations to the last MG programme 2022-25  
– 2<sup>nd</sup> February 2022

MG programme delivery begins – 1<sup>st</sup> April 2022

Year 1 Impact Report completed – November 2023

Agreement on process and timeline for NCIL grants – 13<sup>th</sup> March 2024

Agreement on extension to the Main Grants programme – 13<sup>th</sup> March 2024

Communication with Main Grants funded organisations – April 2024

Communication with partnership funded organisations – April 2024

Next MG programme launch (if extension agreed) – September 2025

## 1. Summary

- 1.1 The Main Grants programme was last let in April 2022 for a period of three years – April 2022 – March 2025.
- 1.2 The review of the previous round alongside a review of the impact of Covid identified the following key priorities for funding in this round:
  - An economically sound future
  - A healthy and well future
  - A future we all have a part in
- 1.3 An Arts and Culture Fund was also proposed, closely aligned with the London Borough of Culture (LBoC) Programme. The two themes within this funding were Investing in Cultural Infrastructure and Investing in Diversity.
- 1.4 Additionally, small partnership grants of £10,000 were available to organisations who could demonstrate commitment to working in partnership with the Council.
- 1.5 An overarching monitoring and evaluation framework was developed with the support of *Shared Intelligence* and in consultation with funded organisations.
- 1.6 Data gathered using this framework in the first year of the Main Grants Programme shows that the sector has performed well despite significant challenges of the cost of living crisis and increasing demand.
- 1.7 Re-letting of the Main Grants Programme in accordance with the current timeframe would require launching the programme during a potential pre-election period, thereby increasing the risk of delay.
- 1.8 The proposed timeframe for the next round of Neighbourhood Community Infrastructure Levy (NCIL) funding show overlap between the timelines for NCIL

and Main Grants, specifically across the launch, assessment and ratification of recommendations (NCIL) stages; all three stages require significant resource.

- 1.9 In order to avoid the risks associated with delivering both programmes concurrently during a year with 3 potential elections, we propose to extend the Main Grants programme by 1 year and re-let the programme in April 2026
- 1.10 After careful consideration of savings required from the Main Grants programme, we are also proposing to remove the Partnership Grant Programme, totalling £130,000

## 2. Recommendations

- 2.1 Mayor and Cabinet are asked to consider and agree:
  - An extension of the current Main Grants Programme from 1<sup>st</sup> April 2025 - 31<sup>st</sup> March 2026, to the value of £2,329,308
  - A reduction to the overall programme of £130,000 through the removal of Partnership grants from 1<sup>st</sup> April 2025

## 3. Policy Context

3.1 This report aligns with Lewisham's Corporate Priorities, as set out in the Council's [Corporate Strategy \(2022-2026\)](#):

- Cleaner and Greener
- A Strong Local Economy
- Quality Housing
- Children and Young People
- Safer Communities
- Open Lewisham
- Health and Wellbeing

- 3.2 In particular, this report is closely aligned to our Open Lewisham and Health and Wellbeing priorities. The Main Grants programme recognises the invaluable work of our voluntary and community sector (VCS) and aims to create a strong and sustainable partnership with the sector through our long-standing grants programme.
- 3.3 One of our three key priorities for the MG programme is *A Healthy and Well Future* – we fund a significant number of services to support the health and wellbeing of our residents through this priority.

## 4. Background

- 4.1 Lewisham Council has funded the Voluntary and Community Sector (VCS) through a Main Grants programme for over 20 years, in 3-year funding cycles.
- 4.2 Due to the impact of COVID and wider financial pressures the Council had to

make significant cuts of at least £40m from its budget with up to £24m being cut in 2021/22 alone. In this context the budget for the Main Grants was to be reduced by £800,000 from 1st April 2022.

- 4.3 However, support for voluntary and community sector groups remains a core priority for Lewisham Council. Therefore, it was agreed that we would continue to invest £2,459,308 per annum in the sector, including NHS funding of £623,000 via the Better Care Fund (BCF)
- 4.4 In order to set the priorities for this spend the Council undertook a thorough review of all of the available evidence on the impact of COVID and the needs of the borough during the recovery phase. The review was followed by a consultation with the sector in early summer 2021.
- 4.5 The review resulted in three new proposed priorities namely:

**An economically sound future**

- Borough-wide Advice Services
- Digital Access for All

**A healthy and well future**

- Coordinated Social Prescribing
- Physical and Mental Wellbeing

**A future we all have a part in**

- BAME Infrastructure
- Volunteer Brokerage
- Community Directory
- Community Fundraisers

- 4.6 Additionally, small partnership grants of £10,000 were available to organisations who could demonstrate commitment to working in partnership with the Council. These funds could enable organisations to attract additional funding, and could support the core activities of organisations.
- 4.7 An Arts and Culture Fund was also developed, closely aligned with the London Borough of Culture (LBoC) Programme. The two themes within this funding were Investing in Cultural Infrastructure and Investing in Diversity.
- 4.8 Further to launch of the programme and assessment of bids, projects were recommended and agreed by Mayor & Cabinet on 2<sup>nd</sup> February 2022 (Mayor and Cabinet Report attached, Appendix 1, List of funded Projects Appendix 2). The breakdown of grants were:
- 51 grants awarded in total
  - 3 x Projects under An Economically Sound future inc. Advice front door
  - 17 x projects under A Healthy and Well Future inc. Social Prescribing front door

- 7 x projects under A Future We All Have a Part including 4 x community fundraisers
  - Equalities
  - Cold Spots
  - Arts
  - Sports
- 13 x partnership grants
- 11x projects funded through the Arts and Culture Fund

## 5. Monitoring and Evaluation Framework

- 5.1 Regular monitoring of each grant funded organisation has been a normal part of the grant -making process throughout the history of the Main Grants programme. However, there was a recognition that an overall assessment of the impact of the programme was missing.
- 5.2 An overarching monitoring and evaluation framework would allow us:
- To identify how the various funded interventions deliver on longer term programme outcomes – Theory of Change
  - To share this with the sector so they are incentivised to work together as a sector
  - To provide data that can stimulate conversations about needs, trends and gaps
  - To enable us to review what worked well and what didn't and support the criteria for the next grants programme
  - To promote the work of the funded sector
- 5.3 However, there was also a recognition that any framework needs to be fit for purpose for a sector that is diverse in the communities that it serves, but also in its own size and scale. Some of the funded VCS organisations are very small with limited capacity - they need to see the information they provide as fitting into a value adding process, not adding burden.
- 5.4 In order to undertake the development of a monitoring framework, we commissioned a specialist organisation, *Shared Intelligence*, to develop a framework based on the range of services who receive funding through the programme.
- 5.5 Shared Intelligence initially worked with the Council and health partners to identify the key short, medium and long-term outcomes we want from the main grants programme, taking into account the different themes and sub-themes in the programme.

- 5.6 Based on this, they developed an overarching Theory of Change (ToC), capturing draft outputs, outcomes and impact against the key themes and sub-themes in one overarching Theory of Change framework.
- 5.7 Three workshops were held with the funded VCS to share the initial ToC, get feedback, refine the model and re-present the model for endorsement by the sector.
- 5.8 The views of the sector were key to developing monitoring templates that aimed to collect consistent data across the funded organisations, whilst being proportionate to the size and scale of organisations funded.

## **6. Year One Impact Report**

- 6.1 Data collected throughout the first year of the grant programme (April 2022 – March 2023) using the new monitoring templates was analysed throughout the summer of 2023, and a Year 1 Impact Report produced, which was taken to Cabinet Briefing in November 2023.
- 6.2 The Impact Report (attached, Appendix 3), highlighted a number of achievements by funded organisations
  - MG funded organisations are delivering against targets despite the significant impact of the cost of living crisis and increasing demand
  - Significant added value has been brought in by the sector in external funding - approx. £8.5m additional funding was brought in by our MG funded organisations in Year 1
  - 1,073 volunteers contributed over 88,000 hours of volunteer time to support the work of our organisations
  - Citizens Advice Lewisham supported approx. 20,000 individuals and generated £13.5m income for clients
  - The community fundraisers supported 942 organisations and individuals, raised £503k in approx. 6 months working primarily with small organisations, and are enabling collaboration and partnership working between the sector
  - The sector is working with the Council in a variety of ways to address the big problems like the cost of living crisis, loneliness and isolation, and community transport
- 6.3 In summary, the Main Grants Programme is performing well against targets despite a challenging context and continues to deliver good value both in supporting our most vulnerable residents and in working in partnership with the Council and health partners.

## **7. Extension to the Main Grants Programme**

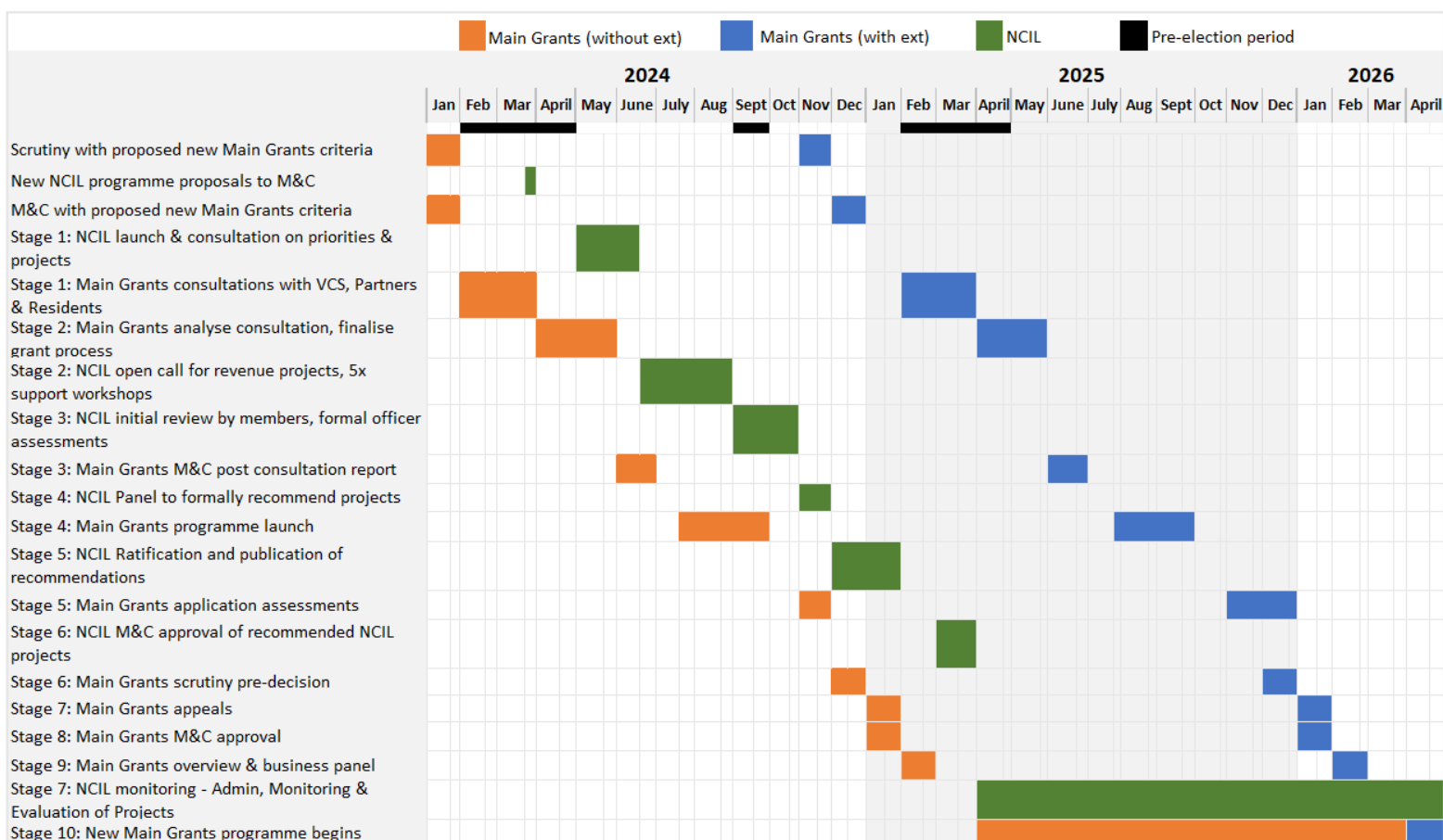
- 7.1 In order to re-let the next round of Main Grants (April 2025), we would need to





year and re-let the programme in April 2026

- 7.7 Additionally, letting the programmes in consecutive years enables a better-paced grant programme and the ability for us as funders to ensure a more equitable spread of funded projects across the borough
- 7.8 NHS partners have been notified of the possibility of the extension of the programme with approval granted from the Integrated Care Board for Better Care Funds to be extended for a further year at the same value
- 7.9 Where circumstances and/or the operational context have changed (for example where Arts and Culture grants are linked specifically to LBoC rather than the 5-year cultural strategy), we will seek to work with our funded CVS to reprioritise activities and services.
- 7.10 The extension will be subject to the ongoing monitoring and assessment of performance against targets, in keeping with grant conditions for the Main Grants programme
- 7.11 The graph below illustrates the two grant programmes with and without the extension period.



## 8. Proposed removal of the Partnership Grants

- 8.1 As part of the savings targets across directorates, the Main Grants Programme, along with a number of other programmes, was expected to offer up a saving prior to re-letting in 2025.
- 8.2 While a reduction in the funding to the programme will have impact on the VCS and to those residents that organisations support, we have carefully considered which elements of the grant programme are critical to preserve and where mitigations can be built in for organisations who may be affected by the removal of grant funding.
- 8.3 It is proposed that the Partnership grant element of the programme, totalling £130,000 is removed from the programme in April 2025.
- 8.4 Partnership grants of £10,000 were introduced as part of the new round of the Main Grants Programme (2022-25). We recognised that with a cut of £800,000 in 2021, it would not be possible to fund the many worthwhile projects in the borough but wanted to encourage more partnership working with a more diverse set of VCS partners. The partnership grants developed as a way to fund our smaller, emerging organisations with a focus on equalities, or those working at hyper-local level.
- 8.5 Small partnership grants of £10,000 were available to organisations who could demonstrate commitment to working in partnership with the Council. These funds could enable organisations to attract additional funding, and could support the core activities of organisations. Organisations applying for the partnership funds were asked to commit to:
- Add value in specific areas of the borough or in specific sectors where need is high and infrastructure is needed to meet demand.
  - Support consultation with residents
  - Coordinate local networks
  - Work with the council to develop local engagement
  - Act as a critical friend working in constructive dialogue with the council
  - Link into appropriate networks for their own service delivery
  - Work in partnership with other Council grant recipients and commissioned services, Borough of Culture etc.
  - Support the Council in disseminating information to the community
- 8.6 The Council would agree proportionate and reasonable outcomes with successful applicants once grants are awarded. As with Main Grants, funding would be available for three years starting from April 2022.

## 9. Impact of the Cuts

- 9.1 The Impact Report for Year 1 shows that these relatively low-value grants have had significant impact in that organisations have brought in additional income and reached residents who would otherwise not have had a service. The

thirteen organisations funded through this programme fall into broadly three categories:

- Equalities based organisations (for e.g. Buddies for All providing support and befriending to people with disabilities, and Coco Collective – support our African and Caribbean communities through gardening & food-growing initiatives)
- Local community based organisations (e.g. Goldsmiths Community Centre and the Grove Centre)
- Local Sports organisations (AFC CIC providing football for girls and Saxon Crown providing swimming for children and young people)

9.2 Nine of the thirteen organisations funded are small organisations and six were new to the Main Grants programme.

9.3 Impacts of removing the programme therefore are:

- Less investment in smaller organisations without a significant track record of previous funding or delivery
- Less investment in equalities-based interventions, particularly new approaches
- Less investment for sports organisations – this is already a sector that is resource-poor. In terms of the increasing population of children and young people in the borough from diverse backgrounds, high rates of obesity amongst children and the need for more physical activity, this will have a significant impact.

## 10. Proposed Mitigations

10.1 The proposed launch of the next round of NCIL will end in awarding of grants in April 2025; this is also the starting point for savings from the Partnership grants. As in the previous round, where we successfully diverted a large number of applicants delivering at local level to NCIL, in anticipation of managing demand post the £800k cut to the MG budget, we will work with existing partnership funded projects to look to the next round of NCIL. We will also work to ensure that NCIL priorities pick up these gaps in provision across priorities and themes.

10.2 We currently support Lewisham Funders Network through the Lewisham Local Collaborative, which aims to work with all funders operating in Lewisham; the aim of the network is to pool resource and address needs at a strategic level. We will work with the network to address how we might mitigate the impact for smaller organisations and on equalities.

10.3 We will also prioritise our key sports organisations through our community fundraiser scheme, so they are able to work with them over the course of the year to draw in other sources of funding. Community Fundraisers have already proved their value by raising income of £503,000 in six months over the first

year, supporting a range of small organisations who may have otherwise struggled to access funding.

## **11. Financial implications**

- 11.1 The recommendation proposed in paragraph 2 will be fully funded from the Council's General Fund grants programme budget within the Communities Partnerships & Leisure Division. The £130k reduction in the overall programme through the removal of Partnership grants from 1<sup>st</sup> April 2025 will enable the funding to be realigned as part of the 2025/26 budget setting process.

## **12. Legal implications**

- 12.1 The Council has a wide general power of competence under Section 1 of the Localism Act 2011 to do anything that individuals generally may do including making grant funding available. It is recommended that when awarding grant funding a fair and transparent process is carried out to identify grant recipients to avoid a potential judicial review.
- 12.2 As with all grants and similar financial arrangements, the Council is under an obligation to consider whether there are any subsidy issues to be considered under the Subsidy Control Act 2022, and if there are whether any steps need to be taken. The first consideration will be whether the grant funding given to each organisation is a subsidy within the meaning of s2(1) of the Act. A four Limbed test is applied, of which each limb must be satisfied for the grant to be considered a subsidy/scheme and for the regime to apply. The four limbs are: i) Limb A – Financial assistance is given, directly or indirectly from public resources by a public authority. ii) Limb B – The financial assistance confers an economic advantage on one or more enterprises. iii) Limb C – The financial assistance is specific such that it benefits one or more enterprises over one or more enterprises with respect to the production of good or provision of services. iv) Limb D – The financial assistance has or is capable of influencing competition or investment within the UK, or on trade or investment between the UK and another country or territory or both.
- 12.3 Limb B is unlikely to be satisfied where funding is given to charities or entities within the voluntary sector. Even if Limb B was satisfied, the grant funding is limited in its nature and geographical influence in that its recipients are based within the local community of Lewisham in the voluntary sector. The current programme therefore is not capable of influencing competition or investment within the UK due to its limited reach (Limb D). The four limbed test is therefore not satisfied, and the current programme does not fall within the definition of a subsidy.

## **13. Equalities implications**

- 13.1 While the extension of the overall programme will have a positive impact overall in maintaining support to the VCS, many of whom are delivering services to

vulnerable residents and communities with protected characteristics, the proposal to remove the Partnership Grant Programme will have an impact on equalities. Five of the thirteen currently funded partnership organisations are focused on communities with protected characteristics.

- 13.2 While the reduction in grant funding is not being imposed during the lifetime of the original three-year grant programme, and the Partnership Grant programme would have been unlikely by its nature to continue to fund the same organisations, the lack of such a programme will impact on the availability of funding for smaller and equalities-focused organisations.
- 13.3 In designing the NCIL priorities, we have considered the above and propose to make available a borough-wide pot of funding prioritising equalities; as highlighted in the report, we will encourage organisations affected by the cuts to apply for NCIL funding. The Council is also considering its own approach to equalities including supporting the recommendations of the *If Not Now, When?* report.
- 13.4 Additionally, we will ensure that smaller organisations particularly are linked with our community fundraisers for ongoing support.

## **14. Climate change and environmental implications**

- 14.1 London Borough of Culture provided the opportunity for the arts and culture sector to take a lead in addressing the climate emergency, highlighting the issues in an engaging way and bringing residents together to develop a solutions based approach. A greener future is one of the strategic themes of the programme of funding for art and culture, thereby resourcing this continued role over the remaining years of the programme.
- 14.2 London Borough of Culture also highlighted the role of art and culture in partnering with the Council to address strategic objectives. During this time important relationships developed between voluntary organisations and the Council's Climate Emergency Team which will continue to bear fruit both through the newly developed cultural partnership and as a result of the funding programme.

## **15. Crime and disorder implications**

- 15.1 A number of the funded projects, particularly those funded through the Arts and Culture Fund such as Second Wave, will be undertaking activities that will support the reduction of crime and disorder.

## **16. Health and wellbeing implications**

- 16.1 Many of the projects in the Main Grants programme address the health and well-being of Lewisham residents and one of the criteria is specifically to improve residents physical and mental health and well being. Additionally, the the programme funds social prescribing and voluntary sector services as a

specific coordinated approach to supporting physical and mental health and wellbeing.

## 17. Glossary

|                                |  |
|--------------------------------|--|
| Main Grants programme          | A funding programme operated by Lewisham Council, providing support to a range of voluntary and community organisations working with vulnerable residents and contributing to the borough's key priorities |
| Voluntary and Community Sector | Independent not-for-profit organisations, often registered with the Charity Commission, working towards social objectives  |

## 18. Report author(s) and contact

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## 19. Appendices

19.1 Main Grants Mayor & Cabinet Report 2<sup>nd</sup> February 2022

19.2 List of Funded Projects 2022-25

19.3 Main Grants 2022-25 Year 1 Impact Report



## Mayor and Cabinet

### Report Title: Main Grants and Arts and Culture Grants Programme Allocations 2022-25

|                          |  |
|--------------------------|--|
| <b>Date:</b>             | 2 <sup>nd</sup> February 2022  |
| <b>Key decision:</b>     | Yes  |
| <b>Class:</b>            | Part 1   |
| <b>Ward(s) affected:</b> | All  |
| <b>Contributors:</b>     | James Lee – Director of Communities, Partnerships and Leisure – <a href="mailto:james.lee@lewisham.gov.uk">james.lee@lewisham.gov.uk</a><br>Sakthi Suriyaprakasam – Community Development Service Manager <a href="mailto:sakthi.suriyaprakasam@lewisham.gov.uk">sakthi.suriyaprakasam@lewisham.gov.uk</a><br>Andy Thomas – Head of Culture – <a href="mailto:andy.thomas@lewisham.gov.uk">andy.thomas@lewisham.gov.uk</a> |

## 1. Purpose and summary of the report

- 1.1. This report seeks agreement for the allocation of the Main Grants and Arts and Culture funding programmes for 2022 – 25.
- 1.2. The two funding programmes were previously both let under a single Main Grants framework which was last fully allocated in 2019 following a full public consultation on the revised framework which was agreed by Mayor and Cabinet on 24<sup>th</sup> April 2019.
- 1.3. These grants are due to expire at the end of March 2022 and this paper details the process that has been undertaken to re-let the programmes through to March 2025.
- 1.4. On 14<sup>th</sup> September 2021 Mayor and Cabinet agreed that this funding be split to create a separate Borough of Culture grants programme (now called the Arts and Culture Fund) alongside the Main Grants. The current level of funding to Arts organisations was therefore identified with a pro-rate level allocated to each fund creating budgets of £1,450,308 for Main Grants and £386,000 for Arts and Culture respectively.
- 1.5. The Main Grants budget is supplemented by £623,000 from the Better Care Fund for social prescribing services. The Better Care Fund has to be used on initiatives agreed between the NHS and the Council that benefit health services.

## 2. Recommendations

It is recommended that Mayor and Cabinet agree:

- The recommended funding allocations as set out in Appendix 3 and Section 7 of this report, for the period 1 April 2022 to 31<sup>st</sup> March 2025
- Retrospective agreement for the awards for Community Fundraisers which were provisionally allocated in November 2021

### Timeline of engagement and decision-making

27<sup>th</sup> May 2021: Launch of consultation via online survey and two engagement events with the voluntary and community sector (VCS)

22<sup>nd</sup> July 2021: Close of consultation (8 weeks)

14<sup>th</sup> September 2021: Revised proposals post-consultation to Mayor and Cabinet

23<sup>rd</sup> September – 18<sup>th</sup> November 2021: Programme open for applications (8 weeks)

December 2021: Provisional allocation letters sent – notice of change in funding to existing groups

13<sup>th</sup> Jan 2022: Safer, Stronger, Select Committee - Main grants pre-decision – recommendations for funding

2<sup>nd</sup> Feb 2022: Mayor and Cabinet – recommended allocations for agreement and hearing of appeals

January 2022: Overview and Scrutiny Business Panel – potential call in

April 2022: New grants begin

## 3. Policy Context

- 3.1 The Council's strong and resilient framework for prioritising action has served the organisation well in the face of austerity and on-going cuts to local government spending. This continues to mean, that even in the face of the most daunting financial challenges facing the Council and its partners, we continue to work alongside our communities to achieve more than we could by simply working alone.
- 3.2 In addition to the ongoing pressures faced by the Council, the Council's finances have been severely affected by the ongoing pandemic. As such, in the midst of the COVID response the Council began the long, difficult process of identifying cuts of at least £40m for the next three years (to April 2024) with up to £24m to be cut in 2021/22 alone. In this context it was agreed by Mayor and Cabinet that the budget for the Main



Grants (excluding contribution from the Better Care Fund) be cut by £800,000 (approximately one third) from 1 April 2022.

- 3.3 Lewisham's recovery from coronavirus will be underpinned by the following anchoring principles which will be at the heart of all decision-making, planning and action over the coming months:
- Tackling widening social, economic and health inequalities;
  - Protecting and empowering our most vulnerable residents;
  - Ensuring the Council's continued resilience, stability and sustainability;
  - Enabling residents to make the most of Lewisham the place; and
  - Collaborating and working together with our communities and partnership across the borough.
- 3.4 Lewisham Council's Corporate Strategy, developed in 2018, agreed the following priorities for supporting our residents:
- Open Lewisham
  - Tackling the housing crisis
  - Giving children and young people the best start in life
  - Building an inclusive local economy
  - Delivering and defending: health, social care and support
  - Making Lewisham greener
  - Building safer communities
- 3.5 The Council has also reflected on what has worked well and what hasn't worked so well over the pandemic, learning from it, nurturing and developing the new relationships and community networks that have built up and recognising things that stand in the way of a future where we can all benefit equally from what Lewisham and London has to offer.
- 3.6 This has led to the development of four themes which will focus our efforts on building a future for all residents – we are Lewisham, and this is our future. The themes are based on evidence of what our residents need – from all the rich data gathered and analysed during the pandemic, and residents' experiences in their own words as part of the Voices of Lewisham project. They are:
- An economically sound future
  - A healthy and well future
  - A greener future
  - A future we all have a part in
- 3.7 The delivery of each of these themes will be supported by the activities of our residents through local community action, both formally organised and otherwise.

## 4. Background to the Main Grants Programme

- 4.1 Lewisham Council has funded the Voluntary and Community Sector (VCS) through a Main Grants programme for over 20 years, in 3-year funding cycles. The programme was last fully let in 2019 following a full consultation on priorities. The Main Grants programme retained the four themes that had been the basis of the programme in 2015. These are:
- *Strong and Cohesive Communities*
  - *Communities that Care*
  - *Access to Advice Services*

- *Widening Access to Arts and Sports*
- 4.2 The 2019-2021 Main Grants programme allocation totals £2,949,308 per year made up of £2,636,308 core Council funding and £313,000 from the Better Care Fund (BCF).
- 4.3 Due to the impact of COVID and wider financial pressures the Council is having to cut at least £40m from its budget in the next three years (to April 2024) with up to £24m being cut in 2021/22 alone. In this context the budget for the Main Grants will be reduced by £800,000 from 1<sup>st</sup> April 2022. However, support for voluntary and community sector groups remains a core priority for Lewisham Council which will, in partnership with the NHS, continue to invest £2,459,308 per annum in the sector.
- 4.4 In order to set the priorities for this spend the Council undertook a thorough review of all of the available evidence on the impact of COVID and the needs of the borough during the recovery phase. The review resulted in three new proposed priorities namely:
- **An economically sound future** (specifically Advice Services and Enabling Digital Access for All)
  - **A healthy and well future**
  - **A future we all have a part in**
- 4.5 Overall we proposed to focus on supporting the sector as a whole through strong infrastructure, coordination and fundraising services rather than trying to directly fund everything that is needed in the borough. We proposed to provide some level of project funding but that greater relative weight be given to services that strengthen the sector and allow it to benefit from the wider funding landscape across London and locally with funding available for borough wide and ward based Neighbourhood Community Infrastructure Levy (NCIL) in Lewisham in the coming months. As previously we proposed that the vast majority of the funding will be for services for adults.
- 4.7 Lewisham will be London Borough of Culture in 2022 and we proposed that the best way to protect investment in our cultural services is to align the current level of funding to these organisations (with a proportionate cut) with the Arts & Culture Fund rather than retaining it within the Main Grants programme.
- 4.8 The proposals included:
- Funding under the three broad criteria outlined above
  - Significant grants to partners delivering advice and social prescribing services
  - Three Community Fundraisers hosted by the VCS, with specific focus areas covering equalities, culture and sports, and 'cold spots' - areas of high need and low services coverage in the borough
  - Small partnership grants of £10,000 for organisations willing to work with the Council in the coming years
  - A specific funding pot for the Arts & Culture Fund, administered through the Culture Team as part of the wider legacy for the London Borough of Culture programme
  - An approach to equality and equity that prioritised funding proposals on the basis of those most impacted by Covid, an equalities-focused Community Fundraiser, and a commitment to funding BAME infrastructure support.

- 4.9 A public consultation to get the views of the voluntary and community sector and residents on the proposals was undertaken between 27<sup>th</sup> May and 22<sup>nd</sup> July 2021.
- 4.10 The consultation included an online survey run on the Council's Citizenspace platform, two information sessions with the VCS, and attendance at two service user forums.
- 4.11 A specific roundtable discussion with key VCS organisations was held to identify the needs of BAME led organisations in relation to capacity building support, to inform the funding of BAME infrastructure support.
- 4.12 The Arts and Culture grant programme was subject to a separate consultation, undertaken in this same consultation period.
- 4.13 The results of the two consultations showed overall support of the proposed priorities and approach. Some small but significant changes were made to the proposals and these final recommendations for the priorities, criteria and application process for the new Main Grants programme and Arts and Culture Fund (set out below in Section 5) were agreed at Mayor and Cabinet on 14<sup>th</sup> September 2021.

## 5. Funding criteria for Main Grants and Arts and Culture Fund

5.1 The new priorities for the Main Grants programme are:

- **An economically sound future** (specifically Advice Services and Enabling Digital Access for All)
- **A healthy and well future**
- **A future we all have a part in**

### 5.2 An Economically Sound Future

The two sub-themes for which applications can be made under an Economically Sound Future are Borough-Wide Advice Services and Enabling Digital Access for All.

#### 5.2.1 Borough-Wide Advice Services

Under this sub-theme organisations would be expected to deliver a good quality, borough-wide independent information and advice service.

Our expectation was that a borough-wide advice service:

- Is fully customer-focused and achieves value for money from the resources available;
- Has the capacity to cater for approximately 25,000 enquiries per year;
- Is flexible to the multiple and complex legal advice needs of people who live, work or study in the borough
- Increases choice in the way clients access services – principally by phone and encompassing partner referrals, access and support through digital channels
- Offers support in a range of community languages
- Empowers clients to address their own advice needs through utilising digital technologies

- Delivers comprehensively and innovatively including face to face outreach as required, so that all geographies and groups are served
- Works collaboratively with key partners to support residents with multiple needs.

### 5.2.2 Digital Access for All

Organisations wishing to apply for Digital Access for All funding had to deliver one or more of the following:

- Projects offering training on digital skills and support to those most in need
- Innovative projects and schemes that enable communities most in need to become digitally enabled
- Enabling residents to access essential online services
- Enabling residents to play an active role in their community including taking part in online consultations and engagement

## 5.3 **A Healthy and Well Future**

### 5.3.1 Coordinated Social Prescribing service

This sets social prescribing as the infrastructure offering coordinated support to residents, and to act as a gateway to the wide range of voluntary and community sector activity in the borough.

The service was expected to provide:

- Access to a range of preventative community-based support
- Capacity to work with approximately 5,000 referrals per year
- Use learning from the pandemic to identify and meet the needs of residents
- Data and intelligence in relation to demand for services, where and how these have been met, changes in need over time;
- Analysis of gaps in services - in terms of communities, issues and geography.

### 5.3.2 Physical and Mental Health Wellbeing Activities

- Projects and activities that connect people to their local community or community of interest and improve physical and mental health and well-being, using an agreed framework such as Five Ways to Wellbeing.
- All activities funded by the programme must prioritise referrals through the social prescribing service and ensure that monitoring data is returned regularly to enable an overview of the impact of social prescribing.
- Use learning from the pandemic to identify and meet the needs of residents.
- Providing volunteering opportunities to improve people's wellbeing
- Providing opportunities for residents to engage in activities which promote the development of community cohesion and/or communities of special interest to them.
- Initiatives to engage with residents not reached by other services, e.g. Seldom Heard Voices and/or community organisations,
- Initiatives to enable residents to participate in co-design and development of community provision.

## 5.4 **A Future We All Have a Part In**

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#### 5.4.1 Building Strong Communities – BAME Infrastructure

Black Asian and Minority Ethnic infrastructure support that is tied to, and works alongside, the Community Fundraiser focused on equalities. Based on feedback from the BAME infrastructure roundtable event, the focus of the support was expected to be capacity building for BAME-lead organisations based on collaboration, enabling organisations to identify need, generate ideas for funding, and support to become sustainable.

#### 5.4.2 Volunteer Brokerage

- Promoting volunteering as an opportunity to give back to communities.
- Developing systems for making residents aware of volunteering opportunities in their area.
- Providing a brokerage service for community organisations to access volunteers and matching interested residents with volunteering opportunities.
- Creating easier mechanisms for people seeking to volunteer to find the appropriate opportunity.

#### 5.4.3 Community Directory

Easy access to information about what's available i.e. a Community Directory of VCS services that is:

- Comprehensive and accessible by residents and referral agencies.
- Available online and also offers solutions to enable residents who are not online to access the information.
- Regularly updated.
- Searchable by category, location.
- Enables organisation to update their own details.

### 5.5 **Small Partnership Grants**

5.5.1 Small partnership grants of £10,000 were available to organisations who could demonstrate commitment to working in partnership with the Council. These funds could enable organisations to attract additional funding, and could support the core activities of organisations. Organisations applying for the partnership funds were asked to commit to:

- Add value in specific areas of the borough or in specific sectors where need is high and infrastructure is needed to meet demand.
- Support consultation with residents
- Coordinate local networks
- Work with the council to develop local engagement
- Act as a critical friend working in constructive dialogue with the council
- Link into appropriate networks for their own service delivery
- Work in partnership with other Council grant recipients and commissioned services, Borough of Culture etc.
- Support the Council in disseminating information to the community

The Council would agree proportionate and reasonable outcomes with successful applicants once grants are awarded.

As with the general Main Grants, funding would be available for three years starting from April 2022.

## 5.6 Community Fundraisers

5.6.1 The Community Fundraiser posts are intended to strengthen our VCS and ensure future sustainability and is therefore part of the priority: 'A future we all have a part in'.

5.6.2 VCS organisations were offered the opportunity to apply to host the Community Fundraiser posts. We proposed to fund up to three full time equivalent Community Fundraiser posts with a particular focus on:

- 1x FTE Community Fundraiser with a focus on ethnicity and disabilities, but with an expectation that the hosting organisation should specifically look at addressing sexuality and gender reassignment as part of the brief, along with intersectionality.
- 1 x FTE Community Fundraiser with a focus on geographical cold spots in the borough/areas of high deprivation that do not have other sources of income such as NCIL
- .5 FTE Community Fundraiser with a focus on the arts
- .5 FTE Community Fundraiser with a focus on sports

Hosting organisations were asked to demonstrate:

- Good knowledge of their chosen focus area
- Network of relevant partner organisations
- Track record of successfully identifying funding opportunities and of bid development
- Track record of developing and leading on partnerships
- Capacity to recruit and effectively manage the Fundraiser
- Clear approach to delivering capacity-building activities with other organisations
- Methodology for prioritising the Fundraiser's work programme

## 5.7 Arts & Culture Fund

The two themes within this funding are Investing in Cultural Infrastructure and Investing in Diversity.

5.7.1 Investing in cultural infrastructure. This priority focusses on delivering support to the arts and culture sector as a whole through strong infrastructure, coordination and fundraising services rather than trying to directly fund everything that is needed in the borough.

5.7.2 Investing in diversity. Applications were expected to demonstrate how they would tackle inequality and barriers to participation in arts and culture, increase and diversify participation, nurture talent and provide progression pathways, including developing outreach links into other settings such as schools

## 6. Application and Assessment Process

6.1 The programme was launched on 23<sup>rd</sup> September and closed on 18<sup>th</sup> November (8 weeks).

6.2 Due to the strategic importance of the community fundraiser posts, and the need for them to be in post as soon as possible, it was agreed to let this part of the programme through a shortened Expression of Interest and Interview process. The

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deadline for interviews was 17<sup>th</sup> October (3 weeks), with interviews held on 2<sup>nd</sup> and 3<sup>rd</sup> November, and awards made by end of November.

- 6.3 The application process was managed on the recently developed funding portal. The borough-wide NCIL programme was launched and managed through the portal, and learning from this process was utilised to ensure the Main Grants and Arts and Culture Fund application process was as accessible and easy to complete as possible.
- 6.2 The programmes were publicised widely through a press release, Council and partner's websites (including Lewisham Local), by e-mail to our existing funded VCS organisations and by e-mail to wider sector networks, for example faith groups, BAME network, funding partnership, etc. It was also circulated within the Council.
- 6.3 There were four distinct application forms on the funding portal, along with guidance;
1. Expressions of Interest for hosting the Community Fundraiser posts
  2. Specific application forms for £10,000 partnership grants
  3. Specific application forms for grants under the agreed priorities
  4. Specific application forms for the Arts & Culture Fund under the agreed priorities
- 6.4 Two workshops to explain the Community Fundraiser application process were held with the VCS on 30 September and 7 October and were attended by a total of 26 individuals. A further four workshops were held (on 6, 13, 19 and 26 October) to provide guidance on the general Main Grants programme and the arts and culture fund, and these were attended by 112 individuals.
- 6.5 A Main Grants e-mail account was operational throughout for inquiries and requests for additional support. Officers were available to offer one to one sessions for organisations who were unable to attend workshops or had specific questions about their bids.
- 6.6 The assessment process included:
- Initial eligibility checks
  - Two independent assessments by officers based on agreed assessment criteria
  - Agreed score by both officers
  - Moderation by manager
  - Subject matter experts' (internal officers and departments engaged with included Children and Young People's , Adult Social Care, Health, Community Safety, and Digital Access as appropriate)
  - Recommendations of funded projects based on highest scoring applicants along with subject matter experts' comments
  - Panel review of assessments and recommendations to agree final recommendations

## **7. Applications and Recommended Allocations**

### **7.1 Expressions of Interest (EOIs) for hosting Community Fundraisers**

7.1.1 Nine EOIs were submitted. Based on the criteria specified in the guidance, five applicants were shortlisted for interview. Shortlisted applicants were asked to present their service model, and questions included:

- How the work of the Community Fundraiser aligned with the core work of the applying organisation

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- How the applying organisation viewed the balance of fundraising vs. capacity building
- How the applying organisation would work with and engage the VCS in that focus area
- What challenges could they anticipate in hosting Community Fundraisers and how they would address these challenges
- What benefits they could envisage for their organisation in undertaking the work
- How they would prioritise bids
- How they would work with the organisations hosting the other Community Fundraisers and what they anticipated from the partnership
- What outcomes they envisaged from the work
- Who the hosting organisation felt they were accountable to for the work

7.1.2 Further to interviews, the following VCS organisations were awarded the Community Fundraiser posts:

- Age UK Lewisham and Southwark – to host the Community Fundraiser focusing on Cold Spots - £60,000
- Lewisham Local – to host the Community Fundraiser focusing on Equalities - £60,000
- Lewisham Education Arts Network – to host the Community Fundraiser focusing on Arts and Culture - £30,000
- Platform Cricket – to host the Community Fundraiser focusing on Sports - £30,000

7.1.3 While these posts will ensure increased financial health for the Lewisham VCS overall, in the short term it means that only £1,893,308 is available for direct grants.

## **7.2 Main Grants Applications**

7.2.1 The programme received 62 applications in total for main grants. 46 of these were for large grants (generally up to £50,000) and 16 were for small (£10,000) partnership grants.

7.2.2 The total amount bid for was £3,348,364, £1,455,056 in excess of the available funds.

7.2.4 36 of the 62 applications were from organisations currently funded through Main Grants although many of those that didn't apply applied to the Arts and Culture fund.

7.2.5 Existing funded organisations who did not apply for either funding source were:

- Ageing Well
- Lewisham Pensioners Forum (received borough-wide NCIL)
- Lewisham Refugee Welcome (now defunct)
- London Sports Ltd
- Millwall Community Trust (missed deadline)
- Somerville
- 2000 Community Action Centre (NB - submitted a large NCIL bid)

7.2.6 A large number of applications (32 of 46 – 70%) of the applications for larger grants were from existing Main Grants recipients. In contrast, partnership grant applications were more varied, with 75% from non-Main Grants funded organisations.

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- 7.2.7 In total, 23 of the 46 applications for non-partnership grants are recommended for funding.
- 7.2.8 There were a large number of very good applications to the Main Grants programme. Key considerations in recommending projects to be funded were investing in a good spread of projects across the priorities, and continuing our commitment to as many of our vulnerable communities as possible. As a result, prioritising projects was very challenging and a number of worthwhile projects were not able to be funded in this round.
- 7.2.9 In the first instance, the assessment identified the highest scoring applications. Beyond this, projects recommended for funding were based on spread across the priorities, protected characteristics and vulnerable communities supported, and projects that could support people across the health and social care spectrum.
- 7.2.10 Due to the fact that the number of good applications significantly exceeded the level of funding available, the majority of recommended projects have been allocated less than they requested.
- 7.2.11 The recommended allocations are based on an assessment of scale of activity, the unique nature of the service, and a general comparison of like-for-like activity. The projects for Digital Inclusion and BAME infrastructure for example have recommended allocations of £60,000 as they are both projects about creating infrastructure and are looking to work across the borough, and both are partnership bids. Mencap, Wheels for Wellbeing, Bellingham Community Project and Stanstead Lodge have all been recommended allocations of £25,000 due to their similarity in terms of scale and activity.
- 7.2.12 The allocations by size of grants are set out below:

| <b><i>Size of Recommended Grants</i></b> | <b><i>Organisations/Projects</i></b>  | <b><i>Amount applied for</i></b> |
|--|---|----------------------------------|
| £650,000                                 | Citizens Advice Lewisham (lead partner bid for Advice Lewisham Partnership) – A borough-wide Advice service | £700,000                         |
| £440,000                                 | Age UK Lewisham & Southwark – a coordinated social prescribing service                                      | £530,000                         |
| £60,000                                  | Catbytes/Lewisham Local - Digital Inclusion   | £76,980.20                       |
|  | Kinaara/Lewisham Local - BAME Infrastructure  | £72,810                          |
| £50,000                                  | Lewisham Refugee and Migrant Network - core activities  | £71,219                          |
|  | Voluntary Services Lewisham core activities   | £50,000                          |

|           |   |            |
|-----------|---|------------|
| £45,000   | Lewisham Speaking Up -Advocacy and support for people with learning disabilities                | £50,000    |
|           | Metro Charity - One to one support for LGBTQ residents and associated activities at Mulberry    | £55,257    |
| £40,000   | Voluntary Services Lewisham – Community Transport   | £50,000    |
|           | Lewisham Local – Community Directory  | £51,982    |
| £30,000   | Sydenham Gardens – garden based projects for people with mental health support needs & dementia | £40,267.72 |
|           | Lewisham Local - Volunteer brokerage  | £57,204.20 |
| £25,000   | Mencap - Core activities  | £26,500    |
|           | Wheels for wellbeing – cycling for physically disabled residents                                | £42,000    |
|           | Bellingham Community project – health/well-being of Bellingham residents                        | £29,000    |
|           | Stanstead Lodge – community hub for older and disabled residents                                | £50,000    |
| £20,000   | Goodgym – volunteer runners support the lonely and isolated                                     | £25,300    |
|           | Platform Cricket - Sports opportunities for marginalised communities                            | £57,150    |
|           | Age Exchange – supporting people with dementia and carers                                       | £32,000    |
|           | London Thunder - Basketball provision primarily attracting BAME YP                              | £50,000    |
|           | Ackroyd Community Association   | £20,960    |
| £15,000   | St. Lukes Downham – working with & supporting local residents                                   | £30,083    |
| £10,000 – | Lewisham Churches Care  | £10,000    |

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|                    |  |           |
|--------------------|--|-----------|
| Partnership Grants | South East London Lawn Tennis  | £10,000   |
|                    | Blind Aid  | £10,000   |
|                    | Buddies for All  | £10,000   |
|                    | Lewisham Irish Community Centre  | £10,000   |
|                    | Lee Green Lives  | £10,000   |
|                    | Goldsmiths Community Centre  | £10,000   |
|                    | Therapy 4 Healing  | £10,000   |
|                    | Deptford Methodist Mission   | £30,000   |
|                    | Coco Collective  | £22,140   |
|                    | The Grove Centre   | £13,870   |
|                    | AFC CIC  | £15,000   |
| Saxon Crown        | £35,000  |           |
| £4,500             | Lewisham African Initiative Development<br>BAME older/vulnerable people digital access & support | £4,839.50 |

7.2.13 Again, due to the number of good applications in relation to the level of funding available, and in recognition of the value of working in partnership, five applications that did not score as highly are recommended for partnership grants. Thirteen partnership grants are recommended; of these seven are to existing grant funded organisations.

7.2.14 The total recommended allocation is £2,069,500. This leaves an unallocated balance of £3,808

7.2.15 Organisations not recommended for funding are set out below:

| Name of Organisation | Amount applied for | Amount recommended |
|----------------------|--------------------|--------------------|
| Contact a Family     | £50,000            | 0                  |

|                            |            |   |
|----------------------------|------------|---|
| Beelotus                   | £50,000    | 0   |
| Active Communities Network | £45,000    | 0   |
| The Mason Foundation       | £34,156    | 0   |
| Arts Network               | £30,000    | 0   |
| Hawkeye Empire             | £194,381   | 0   |
| Sydenham Arts              | £26,474.50 | 0   |
| Streetlight UK             | £39,114    | 0   |
| Heart n Soul               | £50,000    | 0 (recommended £30,000 funding through Arts and Culture fund) |
| Blueprint for All          | £50,000    | 0   |
| RAP Association CIC        | £50,000    | 0   |
| Climate Action Lewisham    | £23,594    | 0   |
| Thames Reach Charity       | £50,000    | 0   |
| V22 Communities            | £33,200    | 0   |
| Teatro Vivo                | £10,000    | 0   |
| You Glow CIC               | £10,000    | 0   |
| Inspiring Your Imagination | £10,000    | 0   |
| Elimu                      | £10,000    | 0   |

7.2.16 The recommended/not recommended groups are set out below against the agreed priorities for the 2022-25 programme.

### **THEME 1: An Economically Sound Future**

#### **Sub-theme a) A borough-wide Advice service**

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| <b><i>Recommended for Funding</i></b>                                     |                           |                           |
|---|---------------------------|---------------------------|
| <b>Name of Organisation</b>   | <b>Amount applied for</b> | <b>Amount recommended</b> |
| Citizens Advice Lewisham<br>(lead partner Advice<br>Lewisham Partnership) | £700,00                   | £650,000                  |
| <b><i>Not recommended for Funding</i></b>                                 |                           |                           |
| <b>Name of Organisation</b>   | <b>Amount applied for</b> | <b>Amount recommended</b> |
| Thames Reach Charity  | £50,000                   | 0                         |

## **THEME 1: An Economically Sound Future**

### **Sub-theme b) Digital Inclusion for All**

| <b><i>Recommended for Funding</i></b>                     |                           |                           |
|---|---------------------------|---------------------------|
| <b>Name of Organisation</b>                               | <b>Amount applied for</b> | <b>Amount recommended</b> |
| Catbytes CIC/Lewisham<br>Local partnership<br>application | £76,980.20                | £60,000                   |
| Lewisham African Initiative<br>Development                | £4,839.50                 | £4,500                    |
| <b><i>Not recommended for Funding</i></b>                 |                           |                           |
| <b>Name of Organisation</b>                               | <b>Amount applied for</b> | <b>Amount recommended</b> |
| V22 Communities   | £33,200                   | £0                        |

## **THEME 2: A Healthy and Well Future**

### **Sub-theme a) A coordinated social prescribing service**

| <b><i>Recommended for Funding</i></b> |                           |                           |
|---------------------------------------|---------------------------|---------------------------|
| <b>Name of Organisation</b>           | <b>Amount applied for</b> | <b>Amount recommended</b> |

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|  |          |          |
|--|----------|----------|
| Age UK Lewisham and Southwark                    | £530,579 | £440,000 |
| <b><i>Not recommended for Funding - None</i></b> |          |          |

## THEME 2: A Healthy and Well Future

### Sub-theme b) Connecting People to local community or communities of interest

| <b><i>Recommended for Funding</i></b>             |                           |                           |
|---|---------------------------|---------------------------|
| <b>Name of Organisation</b>                       | <b>Amount applied for</b> | <b>Amount recommended</b> |
| Lewisham Refugee and Migrant Network              | £71,219                   | £50,000                   |
| Platform Cricket                                  | £57,150                   | £20,000                   |
| Voluntary Services Lewisham – Community Transport | £50,000                   | £40,000                   |
| Voluntary Services Lewisham – Core Activity       | £50,000                   | £50,000                   |
| <b><i>Not recommended for Funding - None</i></b>  |                           |                           |

## THEME 2: A Healthy and Well Future

### Sub-theme c) Physical and Mental Health and Wellbeing Activities

| <b><i>Recommended for Funding</i></b> |                           |                           |
|---------------------------------------|---------------------------|---------------------------|
| <b>Name of Organisation</b>           | <b>Amount applied for</b> | <b>Amount recommended</b> |
| St. Luke's Downham                    | £30,083                   | £15,000                   |
| Lewisham Speaking Up                  | £50,000                   | £45,000                   |
| Sydenham Garden                       | £40,267.72                | £30,000                   |
| Lewisham Mencap                       | £26,500                   | £25,000                   |

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|  |                           |                           |
|--|---------------------------|---------------------------|
| Wheels for Wellbeing                                   | £42,000                   | £25,000                   |
| Goodgym  | £25,300                   | £20,000                   |
| Metro Charity  | £55,257                   | £45,000                   |
| Bellingham Community Project                           | £29,000                   | £25,000                   |
| Age Exchange   | £32,000                   | £20,000                   |
| Stanstead Lodge  | £50,000                   | £25,000                   |
| London Thunder   | £50,000                   | £20,000                   |
| Ackroyd Community Association                          | £20,960                   | £20,000                   |
| <b><i>Not recommended for Funding</i></b>              |                           |                           |
| <b>Name of Organisation</b>                            | <b>Amount applied for</b> | <b>Amount recommended</b> |
| Contact a Family                                       | £50,000                   | 0                         |
| Beelotus   | £50,000                   | 0                         |
| Active Communities Network                             | £45,000                   | 0                         |
| The Mason Foundation                                   | £34,156                   | 0                         |
| Arts Network   | £30,000                   | 0                         |
| Hawkeye Empire   | £194,381                  | 0                         |
| Sydenham Arts  | £26,474.50                | 0                         |
| Streetlight UK   | £39,114                   | 0                         |
| Goldsmiths Community Association                       | £32,586.98                | 0                         |
| Voluntary Services Lewisham – Practical Support Scheme | £50,000                   | 0                         |

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|                               |            |  |
|-------------------------------|------------|--|
| Lewisham Local – Time banking | £40,644.45 | 0  |
| Heart n Soul                  | £50,000    | 0 (funded £30,000 through Arts and Culture Grants) |
| Therapy for Healing           | £50,000    | 0  |
| Deptford Methodist Mission    | £30,000    | 0 (recommended for Partnership Grant)              |
| Coco Collective               | £22,140    | 0 (recommended for Partnership Grant)              |
| The Grove Centre              | £13,870    | 0 (recommended for Partnership Grant)              |
| AFC CIC                       | £15,000    | 0 (recommended for Partnership Grant)              |
| Saxon Crown                   | £35,000    | 0 (recommended for Partnership Grant)              |

### THEME 3: A future we all have a part in

#### Sub-theme a) Building Strong Communities – BAME Infrastructure

| <i>Recommended for Funding</i>     |                    |                    |
|------------------------------------|--------------------|--------------------|
| Name of Organisation               | Amount applied for | Amount recommended |
| Kinaara/Lewisham Local partnership | £72,810            | £60,000            |
| <i>Not recommended for Funding</i> |                    |                    |
| Name of Organisation               | Amount applied for | Amount recommended |
| Blueprint for All                  | £50,000            | 0                  |
| RAP Association CIC                | £50,000            | 0                  |

### THEME 3: A future we all have a part in

#### Sub-theme b) Volunteer Brokerage

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| <b><i>Recommended for Funding</i></b>     |                           |                           |
|---|---------------------------|---------------------------|
| <b>Name of Organisation</b>               | <b>Amount applied for</b> | <b>Amount recommended</b> |
| Lewisham Local                            | £57,204.20                | £30,000                   |
| <b><i>Not recommended for Funding</i></b> |                           |                           |
| <b>Name of Organisation</b>               | <b>Amount applied for</b> | <b>Amount recommended</b> |
| Climate Action Lewisham                   | £23,594                   | 0                         |

### **THEME 3: A future we all have a part in**

#### **Sub-theme c) Community Directory**

| <b><i>Recommended for Funding</i></b>            |                           |                           |
|--|---------------------------|---------------------------|
| <b>Name of Organisation</b>                      | <b>Amount applied for</b> | <b>Amount recommended</b> |
| Lewisham Local                                   | £50,982                   | £40,000                   |
| <b><i>Not recommended for Funding - None</i></b> |                           |                           |

#### **Partnership Grants**

| <b><i>Recommended for Funding</i></b> |                           |                           |
|---------------------------------------|---------------------------|---------------------------|
| <b>Name of Organisation</b>           | <b>Amount applied for</b> | <b>Amount recommended</b> |
| Lewisham Churches Care                | N/A                       | £10,000                   |
| South East London Lawn Tennis         | N/A                       | £10,000                   |
| Blind Aid                             | N/A                       | £10,000                   |
| Buddies for All                       | N/A                       | £10,000                   |
| Lewisham Irish Community Centre       | N/A                       | £10,000                   |
| Lee Green Lives                       | N/A                       | £10,000                   |
| Goldsmiths Community                  | N/A                       | £10,000                   |

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|  |                           |                           |
|--|---------------------------|---------------------------|
| Centre   |                           |                           |
| Therapy 4 Healing  | N/A                       | £10,000                   |
| <b><i>The following organisations applied for larger grants but both because of the lack of funds and because we recognise their partnership potential, we are recommending these organisations for partnership grants</i></b> |                           |                           |
| <b>Name of Organisation</b>  | <b>Amount applied for</b> | <b>Amount recommended</b> |
| Deptford Methodist Mission   | £30,000                   | £10,000                   |
| Coco Collective  | £22,140                   | £10,000                   |
| The Grove Centre   | £13,870                   | £10,000                   |
| AFC CIC  | £15,000                   | £10,000                   |
| Saxon Crown  | £35,000                   | £10,000                   |
| <b><i>Not recommended for Funding</i></b>  |                           |                           |
| <b>Name of Organisation</b>  | <b>Amount applied for</b> | <b>Amount recommended</b> |
| Metro Charity  | N/A                       | 0                         |
| Lewisham Speaking Up   | N/A                       | 0                         |
| Teatro Vivo  | N/A                       | 0                         |
| VSL  | N/A                       | 0                         |
| You Glow CIC   | N/A                       | 0                         |
| Inspiring Your Imagination   | N/A                       | 0                         |
| Elimu  | N/A                       | 0                         |

### 7.3 Arts & Culture Fund Applications

7.3.1 Twenty-two applications were received in total. One of these was under the investing in cultural infrastructure theme, twenty-one were under the investing in diversity theme.

7.3.2 The total amount bid for was £684,351. This is £298,351 in excess of funding available.

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7.3.3 All of the twelve currently funded organisations applied for funding. Ten of these are recommended for further funding.

7.3.4 Two currently funded organisations are not recommended for funding. These are:

- Tramshed (previously Greenwich and Lewisham Young People's Theatre)
- Trinity Laban

7.3.5 One new organisation is recommended for funding – the Migration Museum.

7.3.6. Organisations recommended for funding:

| Organisations                   | Recommended Grants | Amount applied for |
|---------------------------------|--------------------|--------------------|
| Deptford X                      | £20,000            | £25,000            |
| Entelechy Arts                  | £30,000            | £30,000            |
| Irie!                           | £30,000            | £30,000            |
| Lewisham Education Arts Network | £30,000            | £35,000            |
| Lewisham Youth T                | £30,000            | £30,000            |
| Midi Music                      | £30,000            | £38,200            |
| Migration Museum                | £7,250             | £30,000            |
| Second Wave                     | £28,750            | £28,750            |
| Heart n Soul                    | £30,000            | £50,000            |
| Montage Theatre Arts            | £1,000             | £1,000             |
| The Albany                      | £150,000           | £150,000           |

## 8. Scrutiny and Appeals Process

8.1 All applicants were written to by 17<sup>th</sup> December 2021 informing them of the recommendations, i.e. whether they were recommended for funding and if so what the recommended funding was.

8.2 All existing main grants recipients were sent e-mail notification of their grants coming to an end on 31<sup>st</sup> March by e-mail on October 4<sup>th</sup> 2021. Grant recipients were asked to confirm receipt of end of grant notification, and a further notification was sent on 21<sup>st</sup> October 2021.

8.3 As part of the main grants process organisations are given the opportunity to appeal against officers recommendations. Organisations were given until 3<sup>rd</sup> January to write

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to the council disputing their funding recommendation with the appeals considered at a special meeting of Mayor and Cabinet on Monday January 17<sup>th</sup> 2022 where organisations also had the opportunity to present their case in person.

- 8.4 One formal appeal was received from Hawkeye Empire Ltd.
- 8.5 As there was only 1 organisation making an appeal, it was agreed that the special meeting of Mayor and Cabinet scheduled for 17<sup>th</sup> January 2022 could be cancelled and the appeal could be heard at the regular meeting of Mayor and Cabinet on 2<sup>nd</sup> February 2022.
- 8.6 In addition to this process the recommendations were considered at the Safer, Stronger Select Committee on 13<sup>th</sup> January. The Committee was supportive of the recommendations.

## 9. Monitoring and Evaluation Framework

- 9.1 In response to calls to increase the rigour of the Main Grants monitoring and evaluation approach, we commission a specialist organisation, *Shared Intelligence*, to develop a specific framework based on the range of services who receive funding through the programme.
- 9.2 Shared Intelligence initially worked with the Council and health partners to identify the key short, medium and long-term outcomes we want from the main grants programme, taking into account the different themes and sub-themes in the programme.
- 9.3 Based on this, they developed an overarching Theory of Change, capturing draft outputs, outcomes and impact against the key themes and sub-themes in one overarching Theory of Change framework.
- 9.4 An initial workshop was held with funded organisations on 8<sup>th</sup> December 2021 to update on work undertaken so far, introduce the Theory of Change for the new grants programme, and get initial views and thoughts to inform the process.
- 9.5 Two further workshops (one face to face, and one virtual) will be held with new grant funded organisations on 25<sup>th</sup> January and 1<sup>st</sup> February 2022 to further develop, refine and agree the Theory of Change, key performance indicators and the monitoring and evaluation data that needs to be collected.
- 9.6 Alongside this, and based on this work, the consultants will develop a dashboard with key data that captures regular information on the work of the VCS and their impact.
- 9.7 Shared Intelligence will produce a report capturing all the work undertaken along with a dashboard of key indicators to provide a regular update on performance of the funded VCS.

## 10. Financial implications

- 10.1 The current available 21-22 budget for the Main Grants Programme is £2,636,308 plus an additional £313,000 of agreed Better Care Funding (BCF) which specifically supports the grant paid to Age UK Lewisham and Southwark in respect of SAIL (Safe and Independent Living).
- 10.2 As part of the councils Medium Term Financial Strategy a revenue saving of £800,000 (ref B-06 Cuts to Main Grant Programme) has been agreed for the 22-23 financial year onwards. The new Main Grants Programme is due to run for three years from April 2022-March 2025 and the annual cost will need be to be contained within the revised general

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fund budget of £1,836,308 plus the £623,000 of funding agreed from the Better Care Fund (BCF) for 22/23 and future years. The total available funding for the whole Grant Programme is therefore £2,459,308.

- 10.3 The Council core general fund grant budget of £1,836,308 has been split to create a separate Arts and Culture grants programme supporting the Borough of Culture Programme which will sit alongside the Main Grant Programme. The funding for Main Grant Programme will then be supplemented by Better Care Funding (BCF) of £623k for 22/23 onwards to give total funding of £2,073,308 for Main Grants. The funding for the Arts and Culture Programme supporting Borough of Culture delivery and legacy will be a general fund budget of £386,000.
- 10.4 The approval of the recommended grant funding will allow for the full achievement of the general fund revenue saving of £800,000 (ref B-06 Cuts to Main Grant Programme) for 22/23 and future years.

## 11. Legal implications

- 11.1 Under S1 of the Localism Act 2011 the Council has a general power of competence to do anything which an individual may do unless it is expressly prohibited.
- 11.2 The giving of grants to voluntary organisations is a discretionary power which must be exercised reasonably, taking into account all relevant considerations and ignoring irrelevant considerations.
- 11.3 Decisions on making a grant or giving assistance to a voluntary organisation require the approval of Mayor and Cabinet where the level of a grant is over £10,000 (Mayoral Scheme of Delegation section Q). Those decisions will be key decisions (Constitution Article 16(c)(xiii)). As such it is for Mayor and Cabinet to approve the recommendations with regards to the revised process for allocating grants in relation to the Main Grants Programme.
- 11.4 The Equality Act 2010 (the Act) contains a public sector equality duty (the quality duty or the duty). It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

In summary, the Council must, in the exercise of its functions, have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act.
  - advance equality of opportunity between people who share a protected characteristic and those who do not.
  - foster good relations between people who share a protected characteristic and those who do not.
- 11.5 The duty continues to be a “have regard duty”, and the weight to be attached to it is a matter for the Mayor, bearing in mind the issues of relevance and proportionality. It is not an absolute requirement to eliminate unlawful discrimination, advance equality of opportunity or foster good relations.
- 11.6 The Equality and Human Rights Commission has issued Technical Guidance on the Public Sector Equality Duty and statutory guidance entitled Practice”. The Council must

have regard to the statutory code in so far as it relates to the duty and attention is drawn to Chapter 11 which deals particularly with the equality duty. The Technical Guidance also covers what public authorities should do to meet the duty. This includes steps that are legally required, as well as recommended actions. The guidance does not have statutory force but nonetheless regard should be had to it, as failure to do so without compelling reason would be of evidential value. The statutory code and the technical guidance can be found at:

<http://www.equalityhumanrights.com/legal-and-policy/equality-act/equality-act-codes-of-practice-and-technical-guidance/>

11.7 The Equality and Human Rights Commission (EHRC) has previously issued five guides for public authorities in England giving advice on the equality duty:

- The essential guide to the public sector equality duty
- Meeting the equality duty in policy and decision-making
- Engagement and the equality duty
- Equality objectives and the equality duty
- Equality information and the equality duty

11.8 The essential guide provides an overview of the equality duty requirements including the general equality duty, the specific duties and who they apply to. It covers what public authorities should do to meet the duty including steps that are legally required, as well as recommended actions. The other four documents provide more detailed guidance on key areas and advice on good practice. Further information and resources are available at

<http://www.equalityhumanrights.com/advice-and-guidance/public-sector-equality-duty/guidance-on-the-equality-duty/>

## 12. Equalities implications

12.1 A full Equalities Analysis Assessment for Main Grants and the Arts and Culture Grants programmes are attached as Appendix 1 and 2 respectively.

## 13. Climate change and environmental implications

13.1 London Borough of Culture has provided the opportunity for the arts and culture sector to take a lead in addressing the climate emergency, highlighting the issues in an engaging way and bringing residents together to develop a solutions based approach. A greener future is one of the strategic themes of the proposed programme of future funding for art and culture, thereby resourcing this continued role over the coming three years.

13.2 London Borough of Culture has also highlighted the role of art and culture in partnering with the Council to address strategic objectives. During this time important relationships have been developed between voluntary organisations and the Council's Climate Emergency Team which will continue to bear fruit as a result of the proposed funding programme.

13.3 As part of London Borough of Culture a sustainable events plan has been developed as a means of encouraging organisations to consider environmental issues in their planning. Funding applicants will be expected to sign up to this plan and describe how they will contribute to a sustainable future.

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## 14. Crime and disorder implications

- 14.1 A significant number of the recommended projects, particularly those funded through the Arts and Culture Fund such as Second Wave, will be undertaking activities that will support the reduction of crime and disorder.

## 15. Health and wellbeing implications

- 15.1 Many of the activities proposed projects in the new grants programme address the health and well-being of Lewisham residents and one of the criteria is specifically to improve residents physical and mental health and well being. Additionally, the the new programme proposes social prescribing and voluntary sector services as a specific coordinated approach to supporting physical and mental health and wellbeing.

## 16. Background papers

- 16.1 Appendix 1 – Equalities Analysis Assessment Main Grants Programme  
16.2 Appendix 2 – Equalities Analysis Assessment Arts and Culture Grant Programme  
16.3 Appendix 3 – Full list of recommended projects, Main Grants Programme and Arts and Culture Fund  
16.4 Appendix 4 – Main Grants Programme Consultation

## Glossary

| Term                           | Definition   |
|--------------------------------|--|
| Main Grants programme          | A funding programme operated by Lewisham Council, providing support to a range of voluntary and community organisations working with vulnerable residents and contributing to the borough's key priorities |
| Voluntary and Community Sector | Independent not-for-profit organisations, often registered with the Charity Commission, working towards social objectives  |

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## Appendix 2

### Organisations funded by the Main Grants Programme 2022-25

#### Community Fundraiser Hosting

| Organisations  | Recommended Grants | Amount applied for |
|--|--------------------|--------------------|
| Age UK Lewisham and Southwark - to host the community fundraiser focusing on Cold Spots                | £60,000            | £60,000            |
| Lewisham Local - to host the community fundraiser focusing on Equalities                               | £59,998            | £60,000            |
| Lewisham Education Arts Network (LEAN) - to host the Community Fundraiser focusing on Arts and Leisure | £30,000            | £30,000            |
| Platform Cricket - to host the community fundraiser focusing on sport                                  | £30,000            | £30,000            |
| <b>sub-total – Community Fundraiser Hosting</b>  | <b>£179,998</b>    |                    |

#### Main Grants Recommended Projects

| Organisations   | Recommended Grants | Amount applied for |
|---|--------------------|--------------------|
| Citizens Advice Lewisham (lead partner bid for Advice Lewisham Partnership) – A borough-wide Advice service | £650,000           | £700,000           |
| Age UK Lewisham & Southwark – a coordinated social prescribing service                                      | £440,000           | £530,000           |
| Catbytes/Lewisham Local - Digital Inclusion   | £60,000            | £76,980.20         |
| Kinaara/Lewisham Local - BAME Infrastructure  | £60,000            | £72,810            |
| Lewisham Refugee and Migrant Network - core activities  | £50,000            | £71,219            |
| Voluntary Services Lewisham - core activities   | £50,000            | £50,000            |
| Lewisham Speaking Up - Advocacy and support for people with learning disabilities                           | £45,000            | £50,000            |



|   |         |            |
|---|---------|------------|
| Metro Charity - One to one support for LGBTQ residents and associated activities at Mulberry                      | £45,000 | £55,257    |
| Voluntary Services Lewisham – Community Transport   | £40,000 | £50,000    |
| Lewisham Local – Community Directory  | £40,000 | £51,982    |
| Sydenham Gardens - core activities – garden based projects for people with mental health support needs & dementia | £30,000 | £40,267.72 |
| Lewisham Local - Volunteer brokerage  | £30,000 | £57,204.20 |
| Mencap - Core activities  | £25,000 | £26,500    |
| Wheels for wellbeing – cycling for physically disabled residents  | £25,000 | £42,000    |
| Bellingham Community project – health/well-being of Bellingham residents  | £25,000 | £29,000    |
| Stanstead Lodge – community hub for older and disabled residents  | £25,000 | £50,000    |
| Goodgym – volunteer runners support the lonely and isolated   | £20,000 | £25,300    |
| Platform Cricket - Sports opportunities for marginalised communities  | £20,000 | £57,150    |
| Age Exchange – supporting people with dementia and careers  | £20,000 | £32,000    |
| London Thunder - Basketball provision primarily attracting BAME YP  | £20,000 | £50,000    |
| Ackroyd Community Association – core activities   | £20,000 | £20,960    |
| St. Lukes Downham – working with & supporting local residents   | £15,000 | £30,083    |
| Lewisham African Initiative Development - BAME older/vulnerable people digital access & support                   | £4,500  | £4,839.50  |

| <b>Partnership Grants</b>       |                           |
|---------------------------------|---------------------------|
| <b>Organisation</b>             | <b>Recommended Grants</b> |
| Lewisham Churches Care          | £10,000                   |
| South East London Lawn Tennis   | £10,000                   |
| Blind Aid                       | £10,000                   |
| Buddies for All                 | £10,000                   |
| Lewisham Irish Community Centre | £10,000                   |
| Lee Green Lives                 | £10,000                   |
| Goldsmiths Community Centre     | £10,000                   |
| Therapy 4 Healing               | £10,000                   |
| Deptford Methodist Mission      | £10,000                   |
| Coco Collective                 | £10,000                   |
| The Grove Centre                | £10,000                   |
| AFC CIC                         | £10,000                   |
| Saxon Crown                     | £10,000                   |

|                                |                   |
|--------------------------------|-------------------|
| <b>sub-total – Main Grants</b> | <b>£1,889,500</b> |
|--------------------------------|-------------------|

### Art and Culture Projects

| <b>Organisations</b> | <b>Recommended Grants</b> | <b>Amount applied for</b> |
|----------------------|---------------------------|---------------------------|
| Deptford X           | £20,000                   | £25,000                   |
| Entelechy Arts       | £30,000                   | £30,000                   |
| Irie!                | £30,000                   | £30,000                   |
| LEAN                 | £30,000                   | £35,000                   |

|                      |          |          |
|----------------------|----------|----------|
| LYT                  | £30,000  | £30,000  |
| Midi Music           | £30,000  | £38,200  |
| Migration Museum     | £7,250   | £30,000  |
| Second Wave          | £28,750  | £28,750  |
| Heart n Soul         | £30,000  | £50,000  |
| Montage Theatre Arts | £1,000   | £1,000   |
| The Albany           | £150,000 | £150,000 |

|                                       |                 |  |
|---------------------------------------|-----------------|--|
| <b>sub-total – Arts &amp; Culture</b> | <b>£387,000</b> |  |
|---------------------------------------|-----------------|--|

|                    |                   |  |
|--------------------|-------------------|--|
| <b>GRAND TOTAL</b> | <b>£2,456,498</b> |  |
|--------------------|-------------------|--|

## Appendix 3

### Main Grants Programme 2022-25

#### Impact Report Year 1 (April 2022 – March 2023)

##### 1. Purpose of the Report

This report provides data and insight from the voluntary and community sector (VCS) organisations funded through the Main Grants Programme 2022-25.

The report will provide background on the programme, the monitoring and evaluation framework developed specifically for the programme and summarise some of the data obtained through ongoing monitoring of the programme. The report will also summarise the key challenges for organisation in the first year of the programme and show what value has been provided by the funded VCS to residents in Lewisham.

##### 2. Background to the Main Grants Programme

Lewisham Council has funded the Voluntary and Community Sector (VCS) through a Main Grants programme for over 20 years, in 3-year funding cycles.

Due to the impact of COVID and wider financial pressures the Council had to make significant cuts of at least £40m from its budget in the next three years (to April 2024) with up to £24m being cut in 2021/22 alone. In this context the budget for the Main Grants was to be reduced by £800,000 from 1st April 2022.

However, support for voluntary and community sector groups remains a core priority for Lewisham Council which would, in partnership with the NHS, continue to invest £2,459,308 per annum in the sector.

In order to set the priorities for this spend the Council undertook a thorough review of all of the available evidence on the impact of COVID and the needs of the borough during the recovery phase. The review was followed by a consultation with the sector in early summer 2021.

The review resulted in three new proposed priorities namely:

- **An economically sound future** (specifically Advice Services and Enabling Digital Access for All). This follows analysis that the pandemic has had a significant financial impact on individuals and families, with a consequent requirement for high quality advice and information. The digital access element recognises that a lack of digital engagement has a significant adverse effect on people's ability to access services and education, training and employment
- **A healthy and well future.** This addresses findings that loneliness and isolation are significant local needs which can be addressed through initiatives such as social prescribing and activities that support people's health including volunteering, helping people to connect back into their local communities.
- **A future we all have a part in.** This focuses on the resilience of the local Voluntary and Community Sector (VCS) in continuing to be able to support vulnerable local residents.

The priorities were consistent with the Council's corporate priorities and overall approach to pandemic recovery

The priorities are also in keeping with a shift to setting an enabling framework for the VCS, with less emphasis on direct project funding. While the programme will continue to fund front-door services in advice and social prescribing, it will more generally focus on building the capacity of the sector, aiming to make it more sustainable and less reliant on council grant funding. There is additionally emphasis on reducing inequality – protected characteristics; and small “partnership grants” to support organisations willing to work with the Council over the next three years.

The proposals included:

- Funding under the three broad criteria outlined above
- Significant grants to partners delivering advice and social prescribing services
- Four Community Fundraisers hosted by the VCS, with specific focus areas covering equalities, culture and sports, and ‘cold spots’ - areas of high need and low services coverage in the borough
- Small partnership grants of £10,000 for organisations willing to work with the Council in the coming years
- A specific funding pot for the Arts & Culture Fund, administered through the Culture Team as part of the wider legacy for the London Borough of Culture programme
- An approach to equality and equity that prioritised funding proposals on the basis of those most impacted by Covid, an equalities-focused Community Fundraiser, and a commitment to funding BAME infrastructure support.

The programme was launched in September, and the final agreement on successful applicants was made at Mayor and Cabinet in early February 2022. The grant programme began on schedule in April 2022

|   |   |          |
|---|---|----------|
| Community Fundraiser: To host the community fundraiser focusing on Cold Spots               | Age UK Lewisham & Southwark             | £60,000  |
| Community Fundraiser: To host the community fundraiser focusing on Equalities               | Lewisham Local                          | £59,998  |
| Community Fundraiser: To host the Community Fundraiser focusing on Arts and Leisure         | Lewisham Education Arts Network         | £30,000  |
| Community Fundraiser: To host the community fundraiser focusing on sport                    | Platform Cricket                        | £30,000  |
| An Economically Sound Future: A Borough Wide Advice Service                                 | Citizens Advice Lewisham                | £650,000 |
| An Economically Sound Future: Digital Inclusion for All                                     | Catbytes CIC/Lewisham Local             | £60,000  |
| An Economically Sound Future: Digital Inclusion for All                                     | Lewisham African Initiative Development | £4,500   |
| A Healthy and Well Future: A Coordinated Social Prescribing Service                         | Age UK Lewisham & Southwark             | £440,000 |
| A Healthy and Well Future: Connecting People to the Local Community/Communities of Interest | Lewisham Refugee and Migrant Network    | £50,000  |
| A Healthy and Well Future: Connecting People to the Local                                   | Platform Cricket                        | £20,000  |

|   |   |         |
|---|---|---------|
| Community/Communities of Interest   |   |         |
| A Healthy and Well Future: Connecting People to the Local Community/Communities of Interest | Voluntary Services Lewisham – Community Transport | £40,000 |
| A Healthy and Well Future: Connecting People to the Local Community/Communities of Interest | Age UK Lewisham & Southwark – Core Activity       | £50,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | St Lukes Downham                                  | £15,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | Lewisham Speaking Up                              | £45,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | Sydenham Garden                                   | £30,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | Lewisham Mencap                                   | £25,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | Wheels for Wellbeing                              | £25,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | Goodgym   | £20,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | Metro Charity                                     | £45,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | Bellingham Community Project                      | £25,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | Age Exchange                                      | £20,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | Stanstead Lodge                                   | £25,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | London Thunder                                    | £20,000 |
| A Healthy and Well Future: Physical and Mental Health and Wellbeing Activities              | Ackroyd Community Association                     | £20,000 |
| A Future We All Have a Part In: Building Strong Communities                                 | Kinaara/Lewisham Local                            | £60,000 |
| A Future We All Have a Part In: Volunteer Brokerage   | Lewisham Local                                    | £30,000 |
| A Future We All Have a Part In: Community Directory   | Lewisham Local                                    | £40,000 |
| Partnership Grants  | Lewisham Churches Care                            | £10,000 |
| Partnership Grants  | South East London Lawn Tennis                     | £10,000 |

|                    |                                 |         |
|--------------------|---------------------------------|---------|
| Partnership Grants | Blind Aid                       | £10,000 |
| Partnership Grants | Buddies for All                 | £10,000 |
| Partnership Grants | Lewisham Irish Community Centre | £10,000 |
| Partnership Grants | Lee Green Lives                 | £10,000 |
| Partnership Grants | Goldsmiths Community Centre     | £10,000 |
| Partnership Grants | Therapy 4 Healing               | £10,000 |
| Partnership Grants | Deptford Methodist Mission      | £10,000 |
| Partnership Grants | Coco Collective                 | £10,000 |
| Partnership Grants | The Grove Centre                | £10,000 |
| Partnership Grants | AFC CIC                         | £10,000 |
| Partnership Grants | Saxon Crown                     | £10,000 |

### 3. Monitoring and Evaluation of the programme

Regular monitoring of each grant funded organisation has been a normal part of the grant - making process throughout the history of the Main Grants programme. However, there was a recognition that an overall assessment of the impact of the programme was missing.

An overview of the programme would allow us to:

- Incentivise delivery in the priority areas of the programme. By linking this as much as possible to outcomes, the framework should help the VCS focus on delivering the most impactful interventions and building its capacity.
- Provide evidence to stimulate meaningful discussion about how best to support the VCS in addressing the outcomes the grant programme is aiming to promote.
- Contribute to a shared narrative between partners and the funded organisations about impact. The framework should help to provide evidence for the future about where to focus funding so that precious resource is directed where it can have the most impact. This is especially important for the prevention agenda.
- Raise the profile and awareness of the contribution of the VCS to the vulnerable residents of Lewisham and their impact on prevention

However, there was also a recognition that any framework needs to be fit for purpose for a sector that is diverse in the communities that it serves, but also in its own size and scale. Some of the funded VCS organisations are very small with limited capacity - they need to see the information they provide as fitting into a value adding process, not adding burden.

In order to undertake the development of a monitoring framework, we commissioned a specialist organisation, *Shared Intelligence*, to develop a framework based on the range of services who receive funding through the programme.

Shared Intelligence initially worked with the Council and health partners to identify the key short, medium and long-term outcomes we want from the main grants programme, taking into account the different themes and sub-themes in the programme.

Based on this, they developed an overarching Theory of Change, capturing draft outputs, outcomes and impact against the key themes and sub-themes in one overarching Theory of Change framework

### 4. Theory of Change

At the heart of the theory of change is a logic model. This sets out a logical chain that runs from inputs to impacts, organised under several headings:

**Inputs:** these are the core grant money, the partnership grants and the funded community fundraiser posts.

**Activities:** these are the actions supported by the grant money – for example provision of a social prescribing service or development of a community directory.

**Outputs:** these describe what is expected to be delivered directly from the grant funded activities, for example signposting people to services, or an increase in access to services by people with protected characteristics. Some outputs will have measurable targets (for example an amount of fundraising).

**Outcomes:** these are consequential changes expected as a result of the activities and outputs. They are expected in the short or medium term. Examples include: a growth in clients' confidence in using digital tools, or a growth in clients' ability to advocate for themselves.

**Impacts:** these are longer term consequential changes, likely only to be measurable over a longer period well beyond the three-year grant programme and to which the grants programme will be one of several contributory factors. We have identified six impact areas for the programme:

- Health conditions are prevented through early intervention enabling people to live independently for longer.
- Inequalities, particularly those for specific protected characteristics and in areas with socioeconomic deprivation, are reduced.
- More cohesive strengthened communities.
- An increased sense of place, belonging and engagement amongst community members.
- VCS has access to more funding, independent of the local authority.
- A revitalised economy of organisations that are genuinely led by and reflect Lewisham communities.

The logic model helps to present a picture of the scale of the programme; what it plans to enable and the difference it expects to make. However, it is inherently challenging to create a single logic model that covers all the types of intervention that the programme will support. The approach taken aims to describe enough detail so that the model can enable the Council and grantees to convey the essence of the programme and what its projects should help to achieve. Activities and their outputs and outcomes have been grouped under the three priorities. Some outcomes are supported by more than one of the priority areas, so arrows have been used to indicate this. Most of the impacts are also driven by more than one priority area



**INPUTS**  
The expected inputs needed to make it happen

**ACTIVITIES**  
The input-derived actions, processes and mechanisms needed to support expected delivery

**OUTPUTS**  
What will be achieved from the activities? May include targets that have been set up.

**OUTCOMES**  
Shorter term 'consequential changes' expected from activities and outputs

**IMPACTS**  
Longer term 'consequential changes' expected beyond the grants programme

Council funding of £1,836,308

Better Care Fund £525,000

3 x FTE Community fundraisers hosted by the VCS focusing on:

- Equity
- Geographical cold spots
- Arts
- Sports

Funded up to £60,000 per FTE costs

Grants c. £50,000 focused on the three priorities:

- An economically sound future
- A healthy and well future
- A future we all have a part in

Partnership grants of £10,000

**An economically sound future**

Provision of information, advice and advocacy to the borough, including:

- Provision of legal advice
- Responsive and flexible services
- Services providing choice in the way clients access them
- Carrying out services across the borough
- Delivery of services in a joined up way

Ensuring Digital Access for all through:

- Projects offering training on digital skills and support those most in need
- Innovative projects and schemes

Greater knowledge of entitlements in relation to benefits, employment, housing

More people signposted to appropriate services

People better financially supported— into work or claiming benefits they are entitled to

Users feel heard and listened to

An increase in access to services by those with protected characteristics

Users have access to technology which benefits them

Users feel better informed and equipped with tools to manage practical issues

Fewer users defined as homeless

Users are more financially resilient

Users feel more confident in using digital and online tools

Users feel more able to advocate for themselves

Poverty, or risk of poverty, reduced

Users feel more connected to other people/services

Health conditions are prevented through early intervention enabling people to live independently for longer.

**A healthy and well future**

A coordinated social prescribing service acting as the 'front door', ensuring people have access to the right information and services

Activities that connect people to their local community and improves physical and mental wellbeing

Activities that encourage volunteering and creates a sense of giving back to communities

Users are referred to the most appropriate services

Greater engagement with physical activity and the outdoors

Users report improved social relationships and connectedness

Users report being more involved in the community

Joined up working between VCS and statutory services

X number of volunteer hours linked with members of the community

Users receive the right support for them

Fewer users feel lonely or isolated

Users are better able to manage their own health, finance, and housing issues

Greater understanding of the opportunities that are available in the community to support their needs

VCS undertakes continuous learning so it can recognise and respond to new needs

Health and wellbeing amongst users is improved

Inequalities, particularly those for specific protected characteristics and in areas with socioeconomic deprivation, are reduced.

More cohesive strengthened communities

**A future we all have a part in**

Employment of community fundraisers for:

- Equality and equity
- Sports
- Arts and culture
- Geographical cold spots

Funding BAME infrastructure support and capacity building

Developing a community directory

Volunteer brokerage

Other activities that bring communities together and strengthen community cohesion

External funding leveraged through community fundraisers for x number of organisations

X amount fundraised for equalities groups

A community directory that is managed and reviewed

Business/charity meet ups undertaken which focus on key areas of need

Community networks/events which focus on key areas of need

X number of BAME led services supported

More opportunities to access external funding

Improved partnership working between organisations, health and the council

Greater opportunities for organisations that work differently to meet the needs of the community

Better co-production between the statutory sector and VCS, which harnesses existing community activity

Organisations better equipped to identify and articulate community need

An empowered VCS that better represents the community of Lewisham

An increased sense of place, belonging and engagement amongst community members.

VCS has access to more funding, independent of the local authority

A revitalised economy of organisations that are genuinely led by and reflect Lewisham communities.

## 5. Stakeholder engagement:

For the ToC to underpin the monitoring and evaluation framework, we felt it was important that the grant funded organisations recognise the work of their own organisation in it. This was the purpose of the online workshop held in December 2021 with the then existing grant-funded organisations. A draft ToC and logic model was presented by Shared Intelligence and they were tested with a mix of plenary and break out discussions.

Attendees emphasised that some suggested outcomes are aspirational and what the programme can actually influence locally may be inhibited by other factors including overarching national policies. Nevertheless, attendees were supportive of using the ToC concept to shape the monitoring and evaluation framework.

A wide range of comments were received to improve the logic model and its applicability to the whole sector. An amended ToC was further tested in a workshop with 2022 – 25 Main Grants Programme core recipients in January 2022.

Themes raised by the VCS included:

- The importance of including “soft” outcomes, such as whether the programme helps people to be heard and listened to.
- The importance of considering how vulnerable residents feel after an intervention and how they experience support.
- The importance of interventions improving people’s sense of self-empowerment and self-advocacy.
- The need to focus on gains from partnership working and co-production between voluntary and statutory sectors as better pathways for vulnerable people requiring more joined up working, and linking of referral routes.

The workshop in January 2022 was also an opportunity for future grantees to identify data and monitoring tools that they consider would provide an achievable picture of their activity. Working from the ToC, attendees identified potential indicators that would measure progress towards expected outputs/outcomes. A second part of the discussion focused on how to capture the evidence and how to incorporate lived experience and qualitative methods.

Findings from the discussion included:

- A desire to be consistent with other forms of measurement such as the emerging NHS social prescribing work. To limit burden, attendees wanted to be able to re-use information collected for other purposes in their returns for Main Grants Programme monitoring.
- There was widespread acceptance of need for some hard measures (for example participation and activity data; turnover of sector; emergence / strength of newer organisations).
- While there was acceptance of the benefit of capturing demographic and client protected characteristic information, there was some concern about the burden of doing so.
- An emphasis on capturing the appropriateness of interventions – whether they were right for particular users.
- A strong interest in capturing the voice of the user:
  - Did they feel heard?
  - What behaviour change has this led to post intervention?
  - Whether services develop with user feedback?

- There was support for the use of case studies to bring the monitoring picture to life. Participants emphasised a need for a guideline to support consistency and commonality in how these would be supplied.
- There was also in interest in inaugurating a concept of peer review between organisations as an additional component of the framework.
- There was a general concern about making the framework (and ToC) relevant to their organisation – as a one-page document, it is inevitably quite broad brush.

A separate session was held in early February with the identified recipients of the new partnership grants. These are £10,000 per annum grants over three years for 13 organisations who can demonstrate commitment to working in partnership with the Council. The grants are intended to enable them to attract additional funding but can also be used to support the organisation's core activities. The intention was that partnership with the Council should help the organisation's service to develop beyond what is already in place.

Discussion was designed to allow the organisations to describe:

- The outcomes that the organisations and the Council hoped the new grants would help to achieve.
- Types of data that could practically be collected to show progress against this.

Key findings from the discussion included:

- Monitoring must be proportionate. This group of organisations includes some run entirely by volunteers.
- Strong emphasis on the importance of inclusivity to their work. How to reflect this?
- It is key that the grants can support core business.
- Important that the monitoring does not incentivise organisations away from their core strengths.
- Organisations do not want to be moved away from established management and monitoring methods that work for them.

## **6. The Monitoring Framework**

Shared Intelligence identified five principles underpinning the development of the monitoring framework which reflect both the programme objectives and engagement with the grantees:

1. Proportionate monitoring – different levels of detail depending on scale and nature of activity and level of funding provided.
2. Flexible consistency. Data provided must be consistent in nature, though not in level of details, so that it can be aggregated. There will be a 1:1 discussion with each grantee to ensure monitoring form is suitable for their work.
3. Quantitative and qualitative information is needed.
4. Data collected should link to the logic model from the programme's theory of change.
5. The process must promote honesty and open dialogue.

Based on the above, detailed work was undertaken to look at the levels of data required from larger funded organisations, those receiving medium-sized grants, and those receiving small grants.

Monitoring templates were then developed for the following types of grants taking on board the issues about proportional levels of data:

- Advice services

- Digital Inclusion
- Social prescribing
- Community fundraisers
- Black Infrastructure
- Volunteer brokerage
- All other HWB projects
- Partnership grants

Templates were also provided for user surveys for clients and volunteers, although these were to be worked on further with the bigger providers such as Age UK to integrate them with existing outcomes frameworks already used by advice and health social prescribing services.

The framework had a soft launch in January and February 2022 with the engagement activities with the sector and was discussed with individual grantees as part of their mobilisation meeting throughout March and April 2022.

## **6. Highlights and summary from data**

We have worked with the Community Services Data Scientist to collate the data returned throughout the year, to regularise the data as far as possible, and identify what comparable data can be provided across all organisations, by theme, by size and by type of grant.

This is the first attempt to provide data across all funded organisations and several challenges have emerged as part of this exercise, which will form the basis for our learning and improvement for the next two years.

Despite fairly straightforward data questions, organisations have responded in various ways, making the regularisation of data complex and requiring time-consuming follow-ups with individual organisations.

This in turn has created issues with presenting the data in the thematic groupings that would fit across the Theory of Change logic model.

In some cases, the last quarter's data for 2022/23 is yet to be verified and therefore in most cases has not been included in the dashboards.

Two of our Main Grants funded projects – Befriending and Transport transferred from VSL to Age UK in September 2022, therefore only 2 quarters data available is available for the financial year.

Community fundraisers – recruitment to posts has been challenging as this field is highly competitive. As a result, the Fundraiser for Equalities came into post in June, the Cold Spots fundraiser at end of July, and both Sports and Arts fundraisers not till September. The data from these and outcomes for the work is therefore reflective of this timescale, as well as the specific capacity building need in each of the sectors and readiness of the specific sectors to undertake fundraising.

The data that has been collated is presented across several types of grant including:

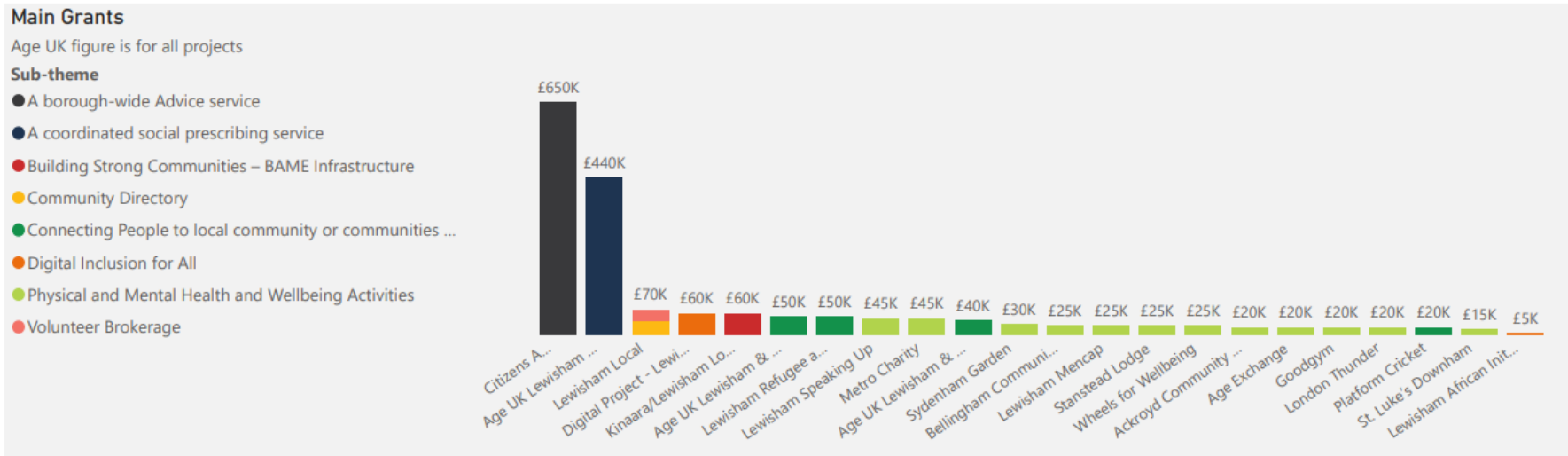
- Advice Services
- Social Prescribing
- Community Fundraisers
- Black Infrastructure
- Partnership grants

# Main Grant Awards Summary

Total Number  
**£1,889,500**

Partnership Grants  
**£130,000**

Main Grants  
**£1,759,500**

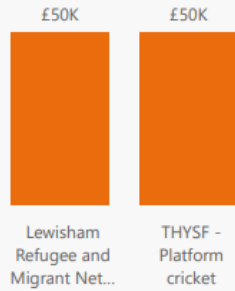


This summarises the amount of funding given to each organisation. The largest grants have been given to Citizens Advice Lewisham and Age UK for front-door advice and social prescribing services. Lewisham Local were the third highest funded group, with a total of £250k for 5 projects, all infrastructure related.

# Grant Summary by Theme

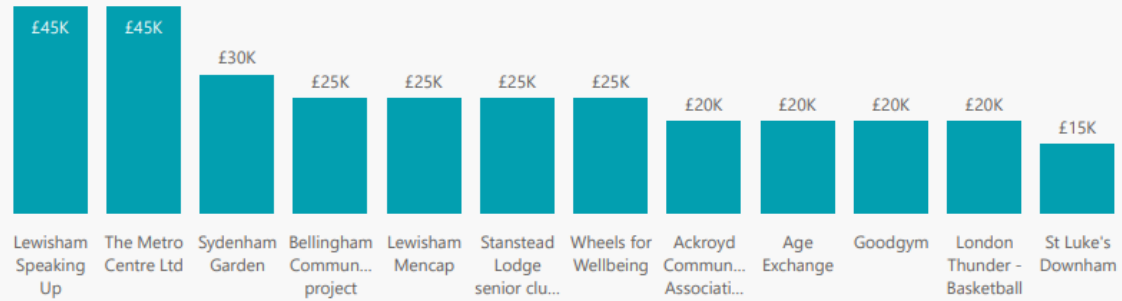
## A Healthy and Well Future

Connecting People to local community or communities of interest



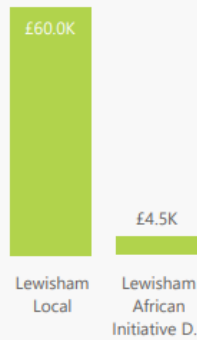
## A Healthy and Well Future

Physical and Mental Health and Wellbeing Activities

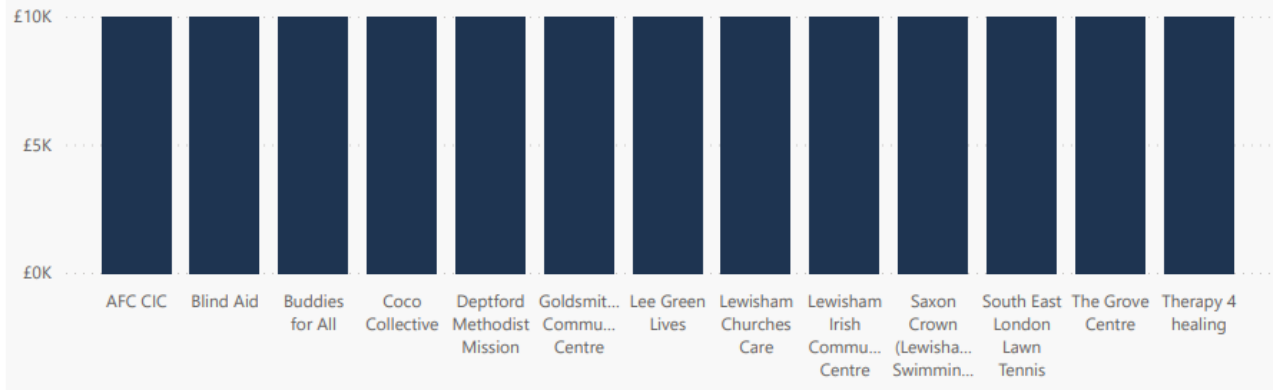


## An Economically Sound Future

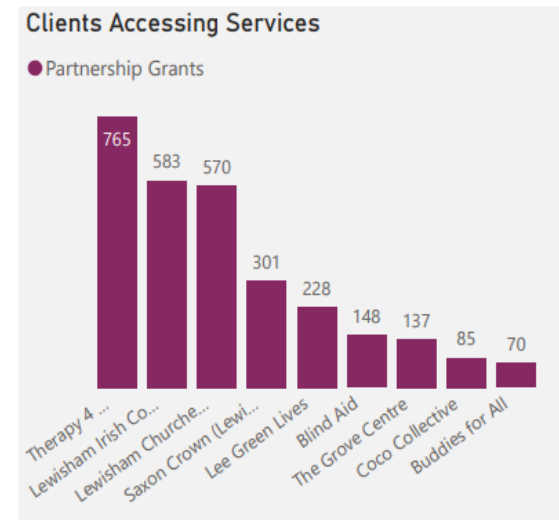
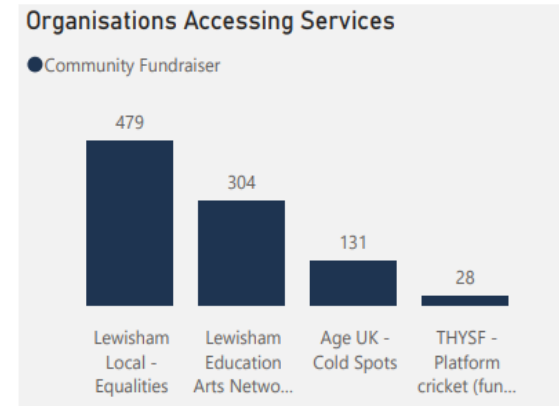
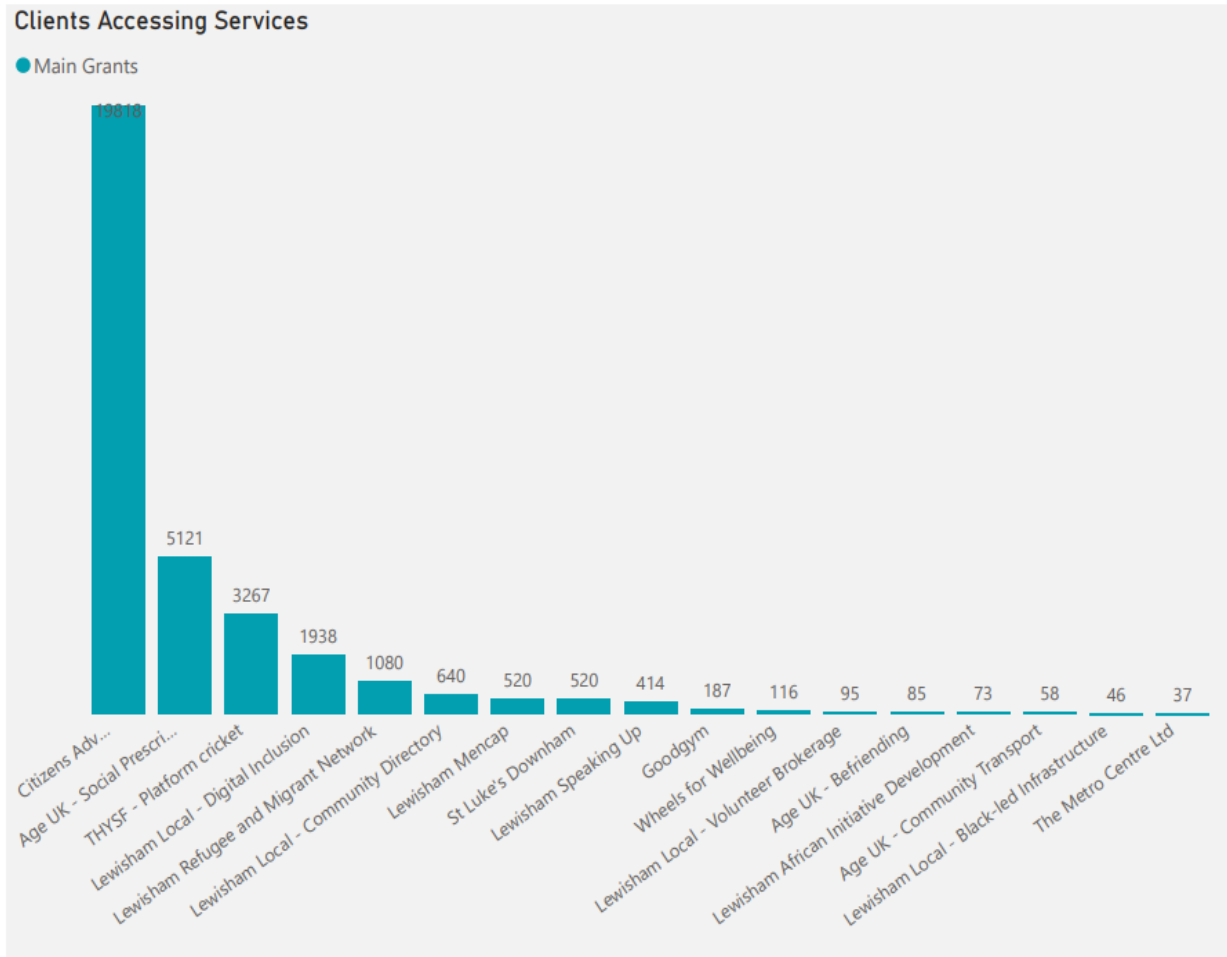
Digital Inclusion For All



## Partnership Grants

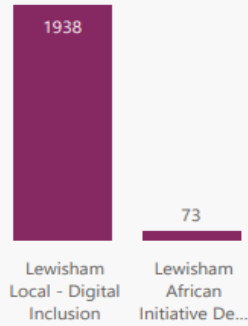


# Clients accessing Services



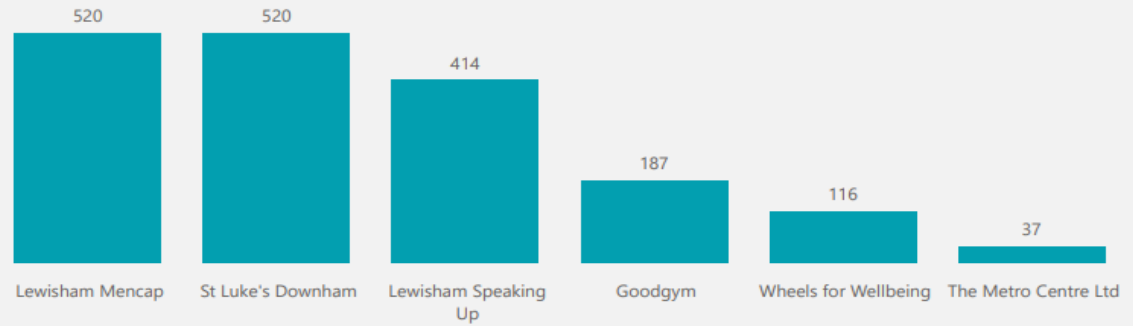
### An Economically Sound Future

Digital Inclusion for All



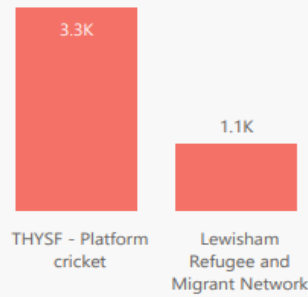
### A Healthy and Well Future

Physical and Mental Health and Wellbeing Activities

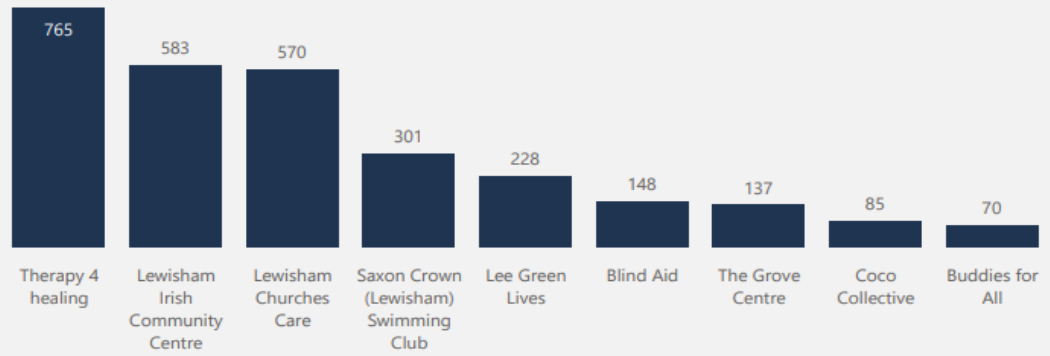


### A Healthy and Well Future

Connecting People to local community or communities of interest



### Partnership Grant



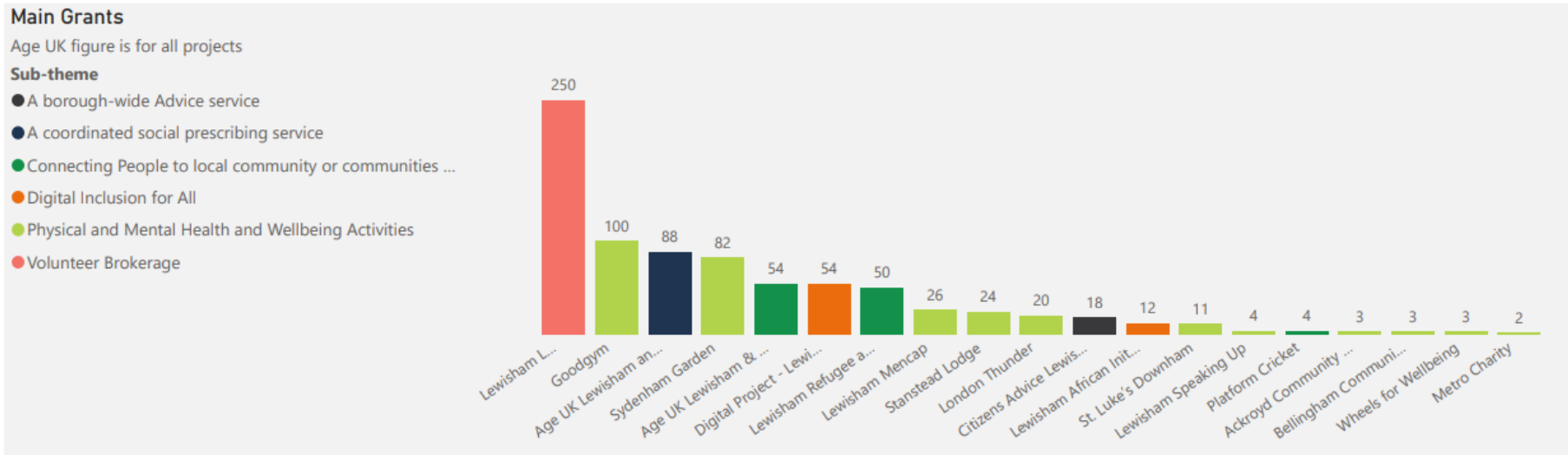
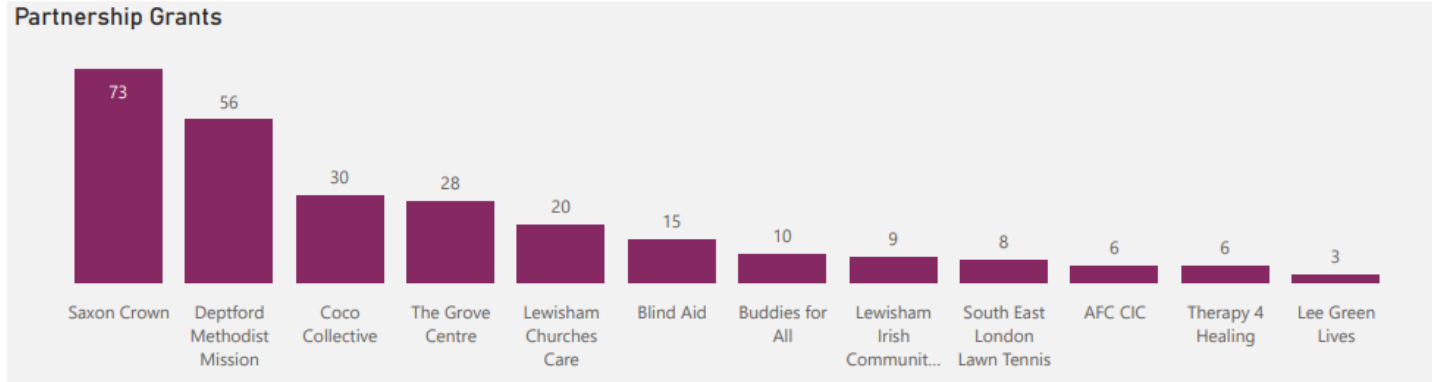
The largest numbers of clients are seen by our front door services for advice and social prescribing.



# Volunteers

## Total Number of Volunteers

|                    |       |
|--------------------|-------|
| Total Number       | 1,072 |
| Partnership Grants | 264   |
| Main Grants        | 808   |

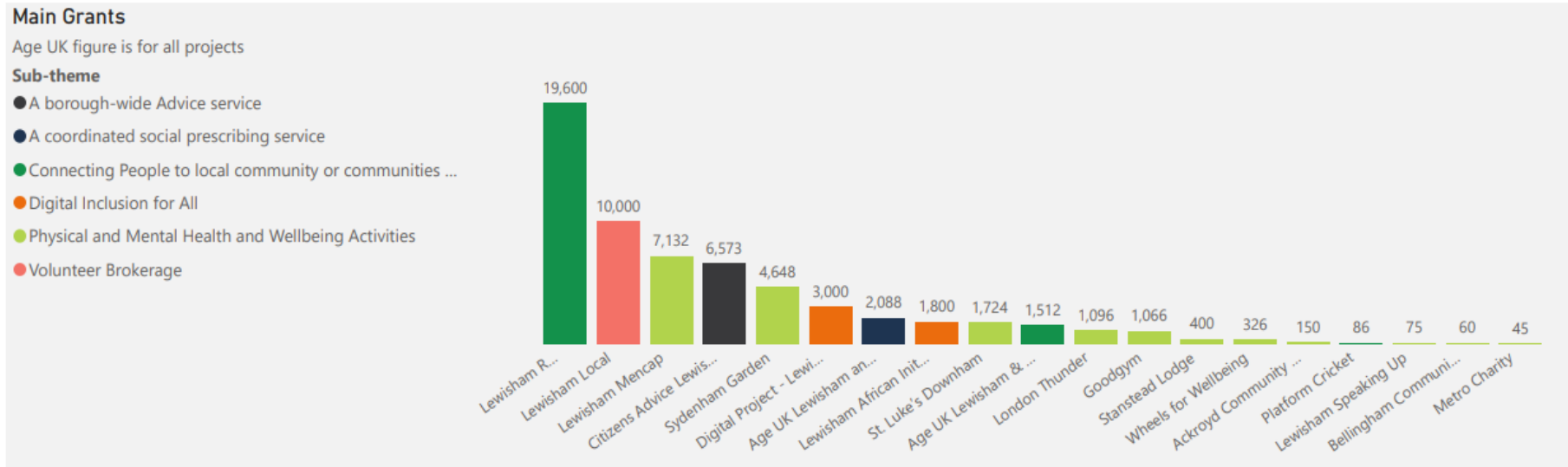
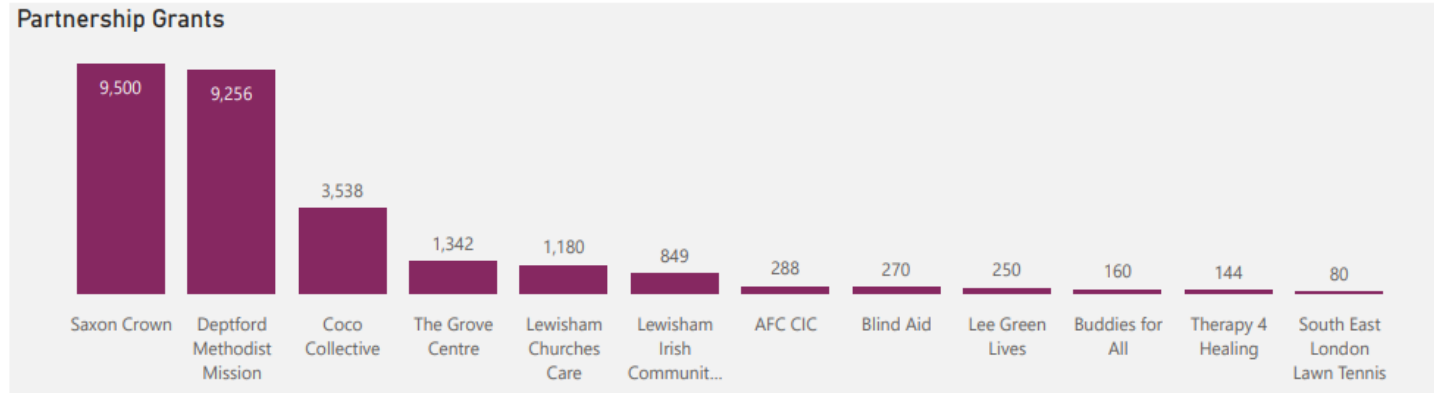


# Total Number of Volunteer Hours

Total Number  
**88,238**

Partnership Grants  
**26,857**

Main Grants  
**61,381**



In total 1072 volunteers have supported main grant funded organisations, offering 88,238 volunteer hours. The salary cost of volunteers if calculated using the London living wage of £11.95 would be £1,054,444 not including on costs.

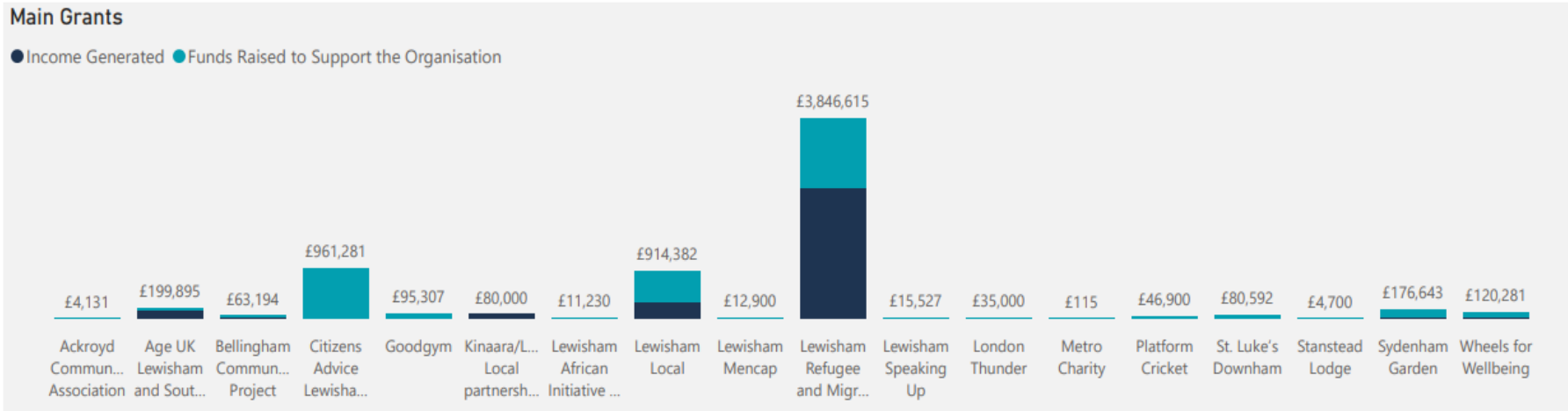
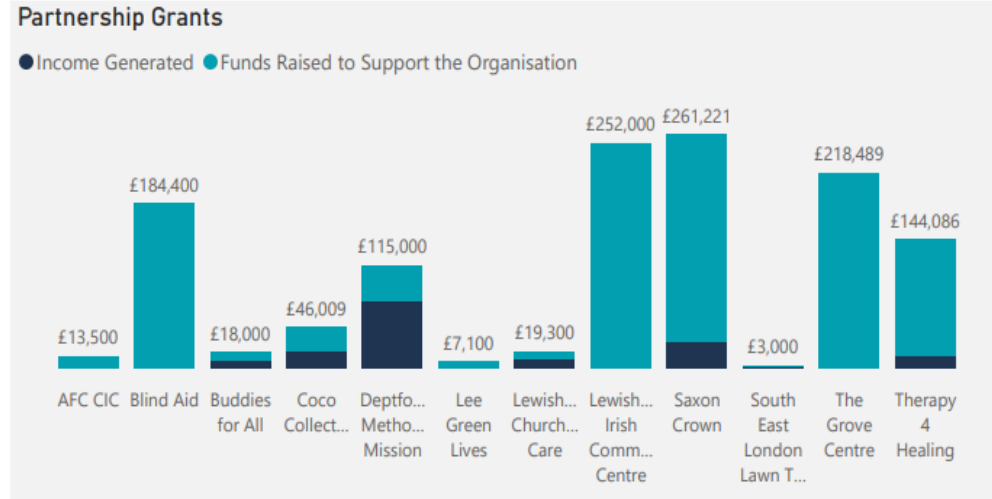
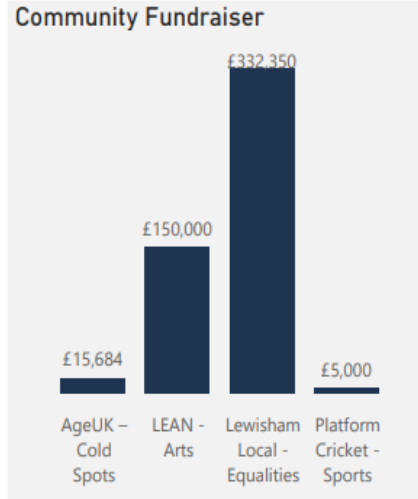
Good Gym has the largest number of volunteers outside of the volunteer brokerage service as the model is entirely delivered through volunteering and the model also allows flexible, one-off volunteering. However, organisations with smaller number of volunteers also deliver excellent value in number of volunteer hours.



# Fundraising by the Sector

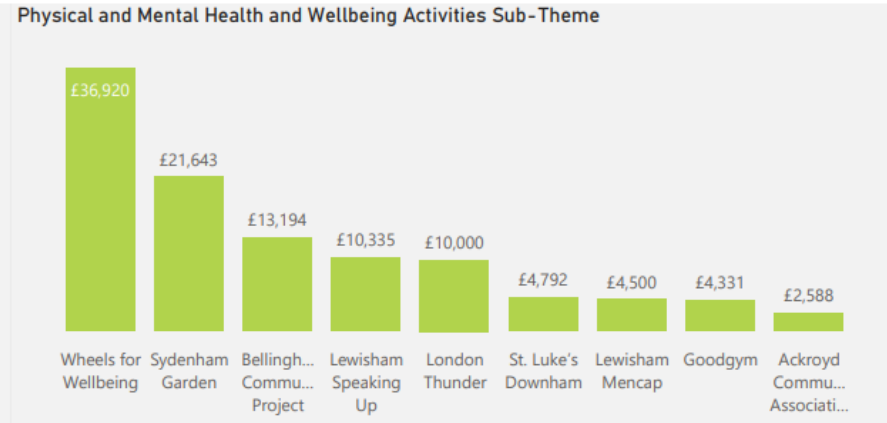
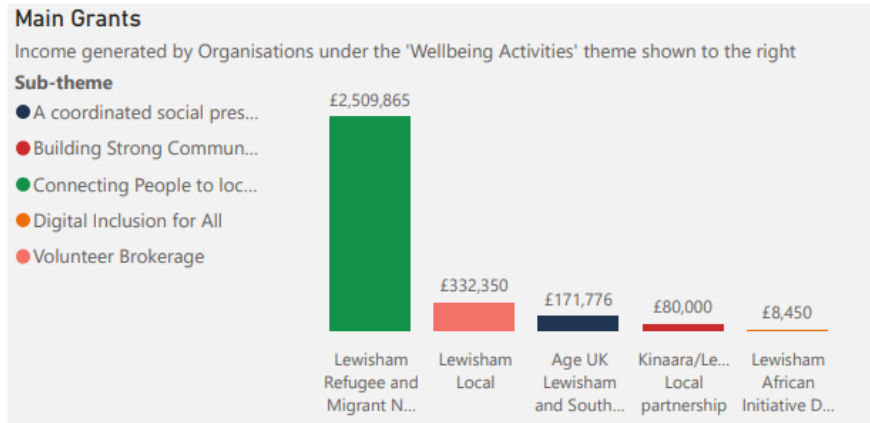
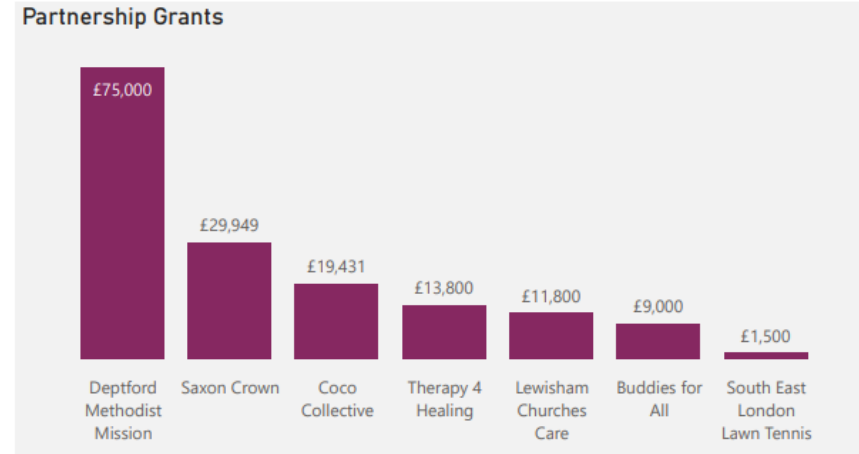
## Income Generated Overall

|                       |                   |
|-----------------------|-------------------|
| Total Generated       | <b>£8,453,832</b> |
| Community Fundraisers | <b>£503,034</b>   |
| Partnership Grants    | <b>£1,282,105</b> |
| Main Grants           | <b>£6,668,693</b> |



# Income Generated to Support the Main Grants Funded Project

|                       |                   |
|-----------------------|-------------------|
| Total Generated       | <b>£3,874,258</b> |
| Community Fundraisers | <b>£503,034</b>   |
| Partnership Grants    | <b>£160,480</b>   |
| Main Grants           | <b>£3,210,744</b> |



# Income Generated to Support Core Costs & Delivery

Total Generated

£4,579,574

Partnership Grants

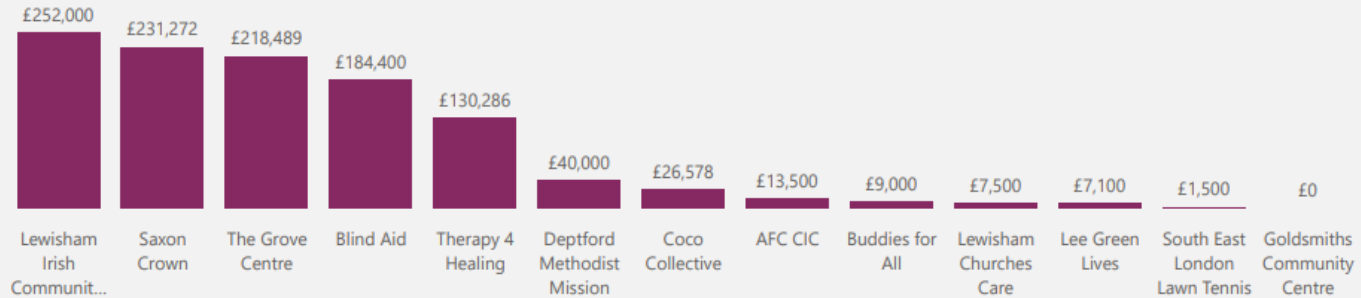
£1,121,625

Main Grants

£3,457,949

## Partnership Grants

Saxon Crown includes £174,253 of members fees

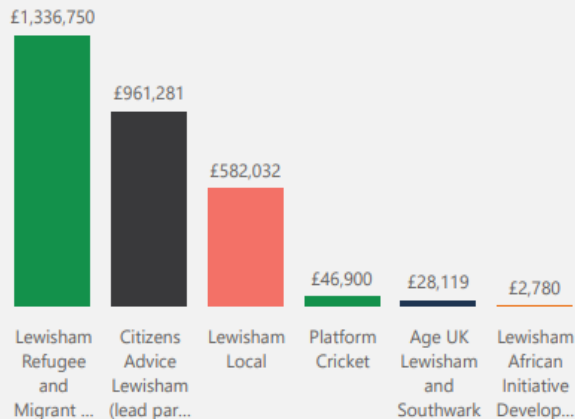


## Main Grants

Income generated by Organisations under the 'Wellbeing Activities' theme shown to the right. Age UK - Community Transport (Theme: Connecting People) is included in the overall Age UK figure

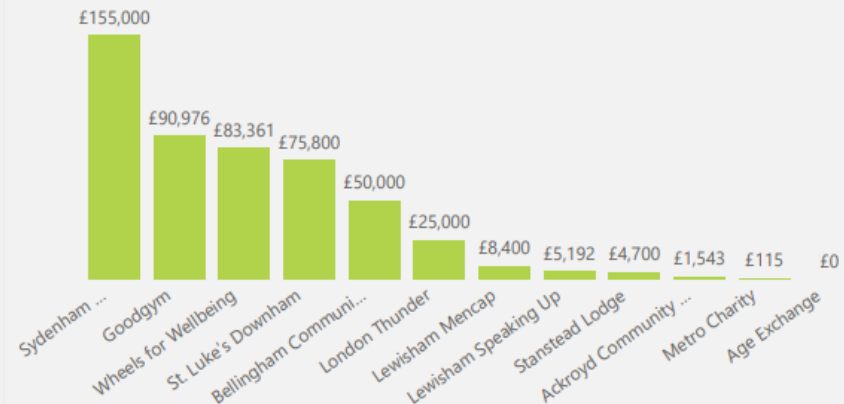
### Sub-theme

- A borough-wide Advice s...
- A coordinated social presc...
- Connecting People to loca...
- Digital Inclusion for All
- Volunteer Brokerage



## Physical and Mental Health and Wellbeing Activities Sub-Theme

St Luke's total has been calculated per annum from a 5 year funding total of £379k



£8,453,832 additional funding was raised by our Main Grants funded organisations in 2022-2023. Of this amount, £3,386,907.92 supported the delivery of their council funded project and £4,443,074 was raised to support the core costs of the organisation and their other programmes and services.

**Community Fundraisers:**

Recruitment to posts has been challenging and required two rounds of recruitment. as this field is highly competitive. As a result, the Fundraiser for Equalities came into post in June 2023, the Cold Spots fundraiser at end of July 2023, and both Sports and Arts fundraisers not till September 2023. The data from these and outcomes for the work is therefore reflective of this timescale (6-9 months), as well as the specific capacity building need in each of the sectors and readiness of the specific sectors to undertake fundraising, i.e. the sports sector is very small and under-developed and made up of a large number of clubs that usually exist through membership fees.

Year 1 has focused on the framework for the overall programme, how the fundraisers work together and agreement over the joint delivery of the newsletters, events, and workshops, building relationships within the sector and delivering support and assistance to organisations. A joint newsletter is circulated providing information on support & assistance, funding, events, and funding opportunities. Two sector-wide events have been delivered: launch, grant-finder and outreach. The programme has supported 942 individuals and organisations and through workshops, 1-



1 support, assessment, and application guidance. Year 2 will focus on the continuation of the support & assistance programme, a borough-wide funding event in September 2023 and increasing the income generated for the sector and VCS organisation, review & relaunch of the community's online portal and framework for tracking grant applications and funding decision.

When reflecting on the amount brought in by fundraisers vs. the sector, it is important to note that those organisations accessing the fundraisers are by definition smaller, with less capacity and fundraising expertise than the larger organisations who are experienced in fundraising and can generate income by themselves. The overall cost for the Community Fundraiser programme is £180,000 p.y. compared to £503,034 brought in by the programme in the first year.

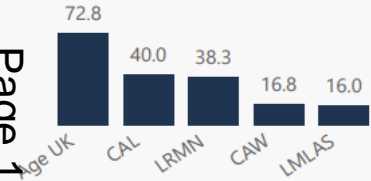
# Citizens Advice Lewisham

## Citizen's Advice Bureau

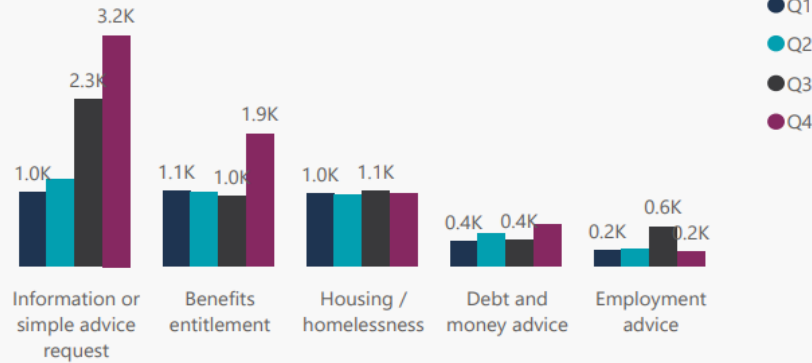
Total Grant

**£650K**

Grant as proportion of overall spending (quarterly average %)



Number of Unique Individuals per 5 Most Common Presenting Issues

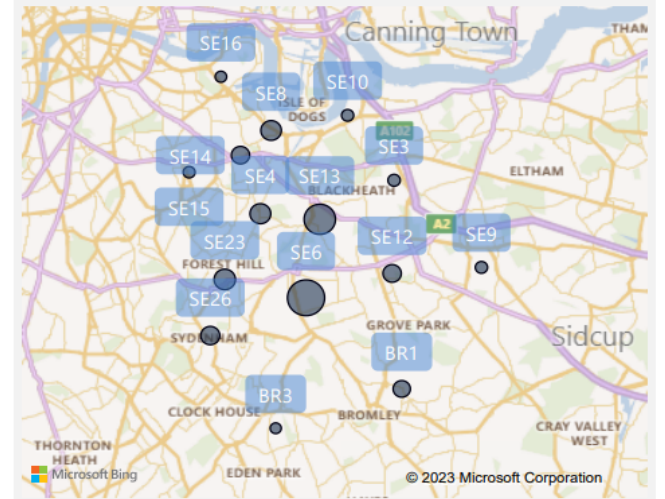


Income Generated (£)

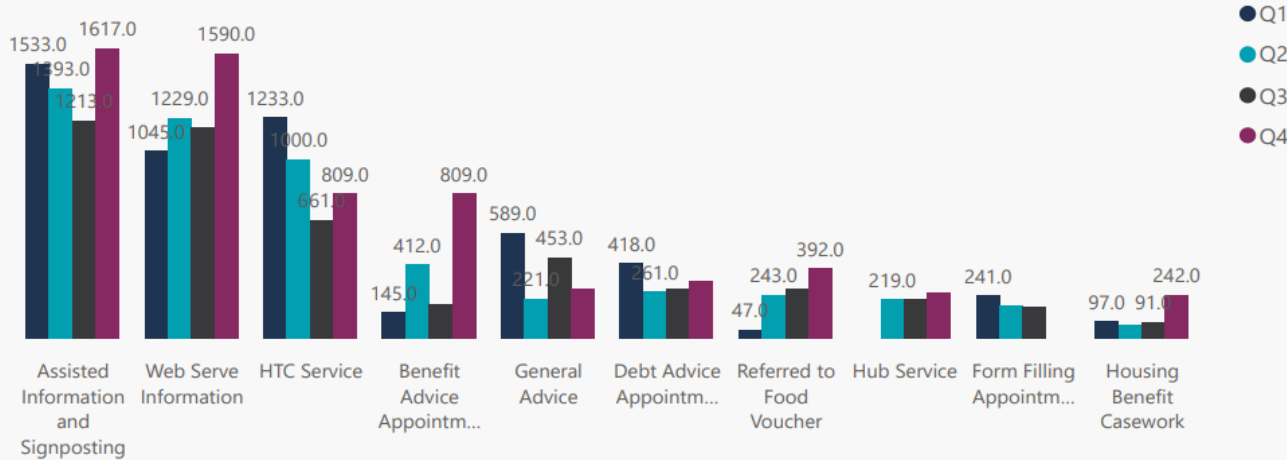
Income generated for clients: Universal Credit, rent, council tax, disability benefit, PIP etc.

**13,512,873**

Location of Clients

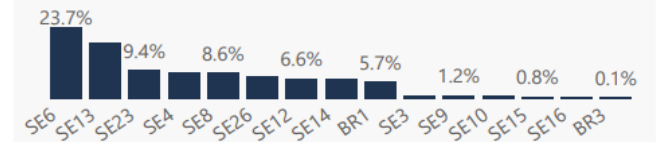


Number of Unique Individuals per 10 Most Common Services Received



Approximate Distribution by Postcode

Based on Q1 return



Citizens Advice Lewisham has delivered an excellent performance against their annual targets, this is impressive as it has been within the climate of the cost-of-living crisis which has impacted and increased the number of those in need of information and advice.

The service has seen 19,818 clients against a target of 20,000 clients per annum and undertaken 1,520 personal appointments. Cases have become ever more complex with advisors spending 20 per cent more time per client than the previous year.

The type of client approaching CAL has also seen some changes with more people who are in work requiring advice and support which includes help with accessing foodbank provision to claiming universal credit, in work benefits or housing issues.

The financial gain for clients is £13,512,872.92, which is similar to the previous year but for 10 per cent less clients.

This year, has been challenging in several ways with a new Chief Executive starting in March 2022, responding to the cost-of-living crisis, dealing with increasing needs, managing recruitment difficulties due to a UK wide lack of advisors & competition of increased salaries from other organisations competing in a small market.

To alleviate some of the pressure, the council agreed that CAL could revise their working model to offer more flexible conditions to staff to be able to recruit new and retain current staff. This model allows for a four-day week working compressed hours providing an attractive package for staff, allowing flexibility to be able to provide services across a longer day. CAL has recently undertaken a restructure of its staffing model to be more affective at managing the changing needs of the organisations and its clients.

CAL is currently working with the council to provide inhouse training to their own volunteers and those from partner organisations to become fully accredited advisors which aims to mitigate some of the recruitment difficulties.

CAL is working with the council and delivering extra support due to the cost of living and Winter Needs Fund which focuses on placed based triage and advice in areas that have been identified as being most in need in the borough.

The Advice Lewisham Partnership Forum has resumed meeting in-person with a forum meeting every 3 months. This has proved popular as there is a lot of need for advice giving organisations to meet up and exchange experiences, information and highlight where extra support is required.

In July CAL held a full day cost of living forum for the sector to provide information, discuss in depth the impact on clients and organisations and identify short and longer term solutions

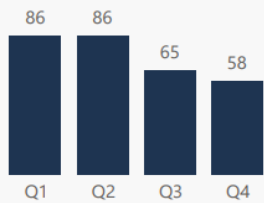
# Age UK

## Age UK - Social Prescribing

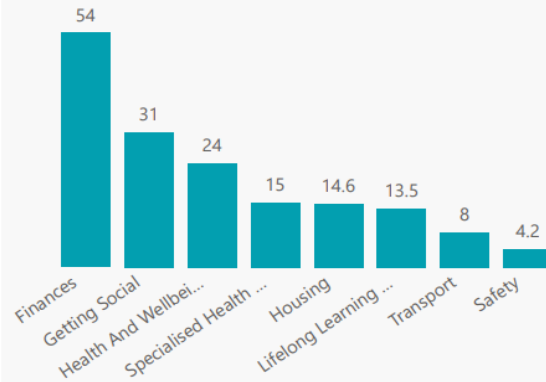
Grant Amount

£440K

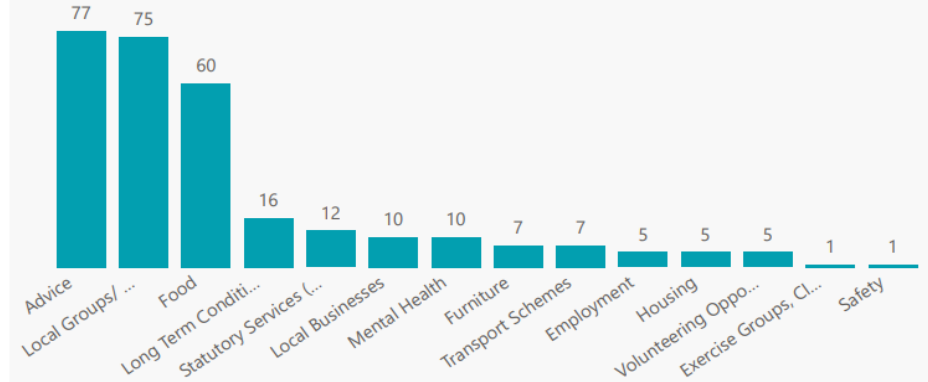
Grant as proportion of overall spending (%)



Presenting Issue (% of Clients)

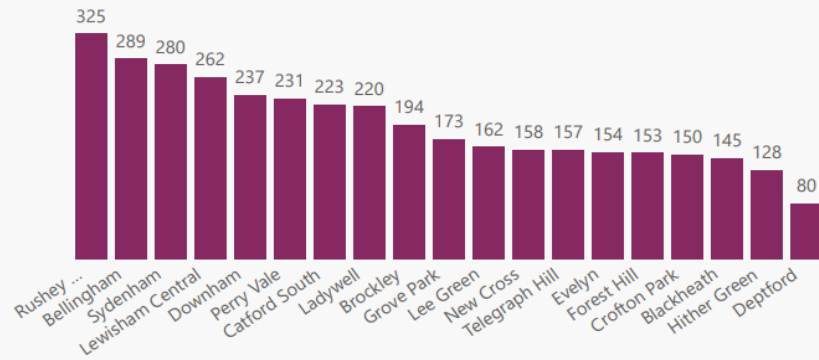


Support Offer (% of Clients)

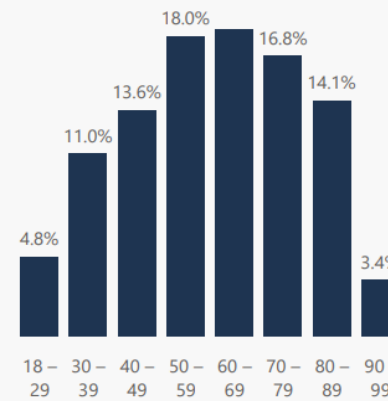


Ward

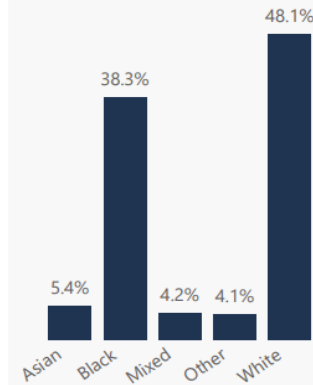
Numbers may have been affected by introduction of new wards



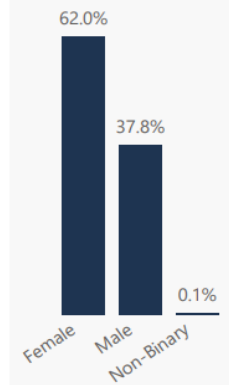
Age



Ethnicity



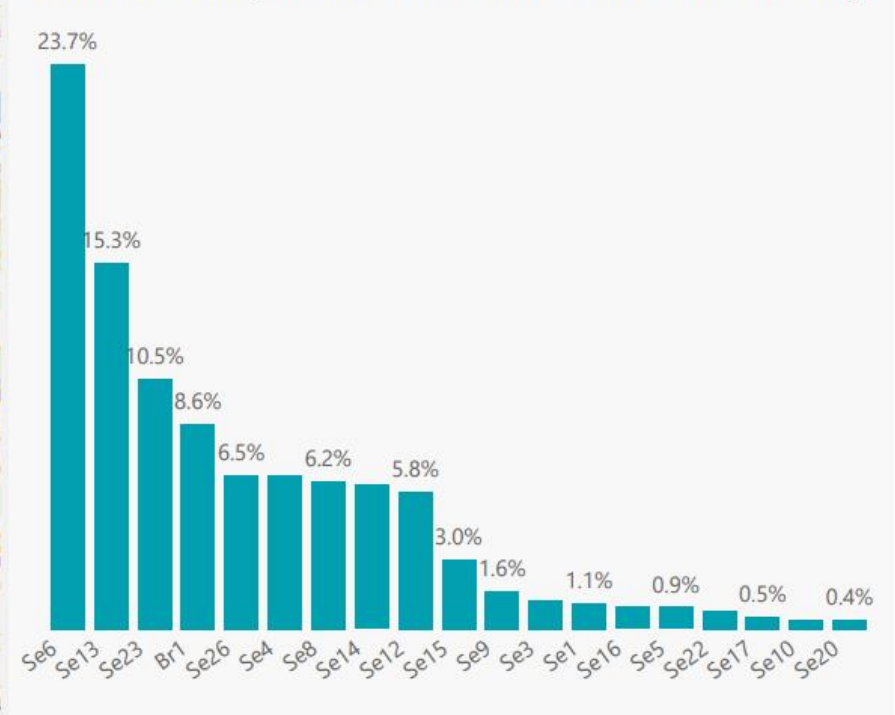
Gender



Distribution of Clients (Q1 only)



% Distribution of postcodes with more than 2 clients (Q1 only)



Age UK deliver Community Connections Lewisham, a social prescribing service, connecting residents with activities and services across a wide range of need. Providing a tiered range of support via phonenumber, home visits and outreach placed based service in venues across the borough.

'Community Connections Lewisham' started as a pilot project launched during covid in response to the needs of residents. Due to its popularity a full service was funded and launched in April 2022. The first full year of provision has been excellent results with 5,274 clients against a target of 5,000.

The cost-of-living crisis has been challenging for Age UK not just the increased need of and by clients, but recruitment has been difficult due to salary constraints, competitive market, and a lack of quality staff.

In response, Age UK has restructured its service delivery model to provide a more- in depth level of telephone service to clients, home visits have restarted, f outreach and placed based provision is being conducted.

In September 2022, Age UK undertook the transfer of the community transport and befriending services from the now defunct Voluntary Services Lewisham. The task in the first two quarters[September 2022 – March 2023] was to continue the delivery at existing service levels and to conduct a review to identify the future direction, needs and cost of a future provision.

The Befriending service has supported 85 clients assisted by 82 volunteers, community transport has assisted 58 clients, supported by 34 volunteers.

An application had been submitted to Motability for £1million to fund a community transport service for 3 years, a decision is due imminently. The grant would provide a project coordinator & assistant, 3 vehicles and additional funding to subsidise clients on low incomes.

Age UK has set up a collaboration of six organisations to refer clients requesting befriending whilst acting as an infrastructure organisation. The partnership has submitted a bid to the Mercer's Company to support a Befriending programme responding to the diversity of client need.

Age UK host the Cold spots community fundraiser with the fundraising development manager starting in August 2022. Initially the work comprised of developing relationships and identifying where the delivery would be focused, which was based on data collected from the gaps report and their own service. Year one has focused on building relationships and capacity – 131 organisations have been supported.

In May 2023, Age UK led on the Downham door knocking project partnering with local organisations. 60 volunteers knocked on 1500 doors and spoke to 154 households to listen to their view of Downham, future needs and priorities. The findings will form the basis for local organisations to develop future consultations and plans for services.

Age UK has supported the Positive Ageing Council in coordinating Silver Sunday 2023 and is currently a member of a collaborative comprising; the NHS, Public Health, Council and POSAC to deliver an ageing well and falls prevention event in September 2023.

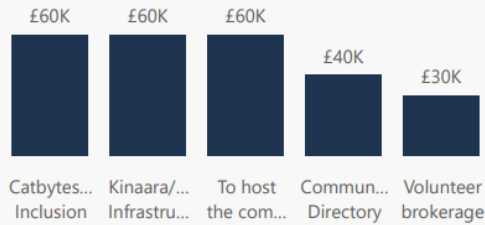
# Lewisham Local

## Lewisham Local

### Total Grant

£250K

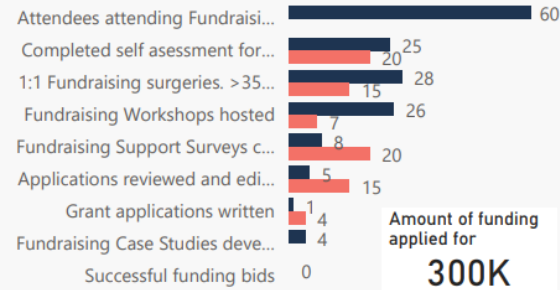
### Grant Per Project



### Fundraising

● Actual ● Target

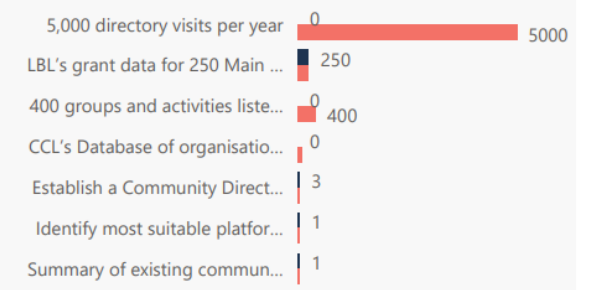
Actual data only available for Q1, 2 & 3



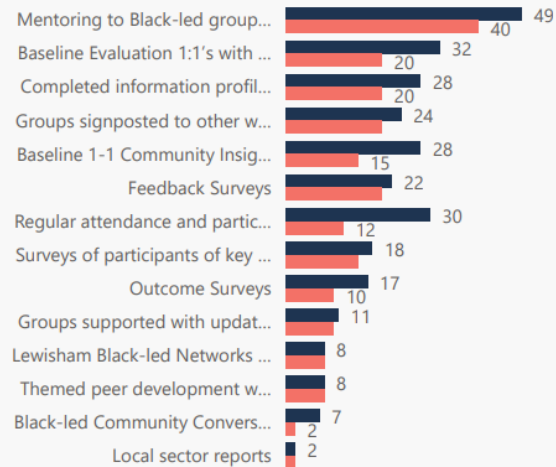
### Community Directory

● Actual ● Target

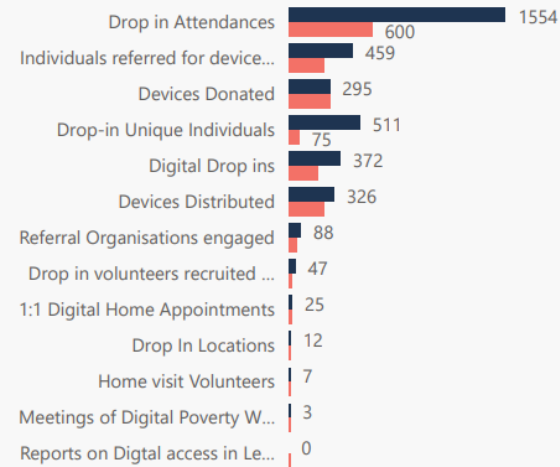
Actual data only available for Q1, 2 & 3



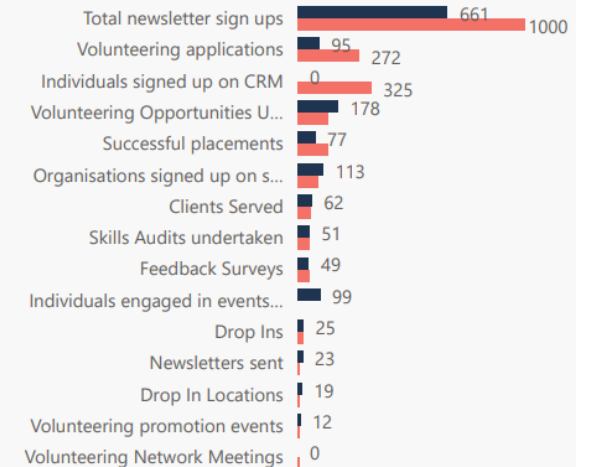
### Kinaara Black-Led Infrastructure



### Digital Inclusion



### Volunteer Brokerage



Lewisham Local is responsible for delivering a broad base of projects; community directory, Digital inclusion with Catbytes, Black-led infrastructure programme, Community Fundraiser [Equalities] and volunteer brokerage.

These are new infrastructure programmes for Lewisham Local and Year one has focused on setting up the programmes, building the framework, foundation, assessing needs, building partnerships, and developing networks.

Overall year 1 has been successful as programmes have all been set up, most are meeting or exceeding target. This has led to reflection about the programmes, targets and the resource required for delivery.

The community directory had its soft launch in January 2023, approximately 600 organisations are listed, and it has had over 5000 visitors since the launch.

Promotion and show & tells have included fundraising workshops, network meetings and attendance at partner organisations. Lewisham Local is currently a member of a collaborative reviewing the different directories within and external to the council – identifying where they intersect and whether there is the possibility of merging the different directories

The Lewisham Local newsletter is circulated to over 5000 individuals and organisations and this supports the services delivered, promoting widely across Lewisham.

The digital programme as previously stated a partnership with Catbytes, a well-known and trusted organisation. It has Supported 511 individuals at a digital drop-in, distributed 326 devices and had 295 devices donated with 54 volunteers supporting the project both at the drop-ins and providing home visits.

The Black-led infrastructure programme has mentored 49 organisations, completed 32 baseline evaluations, representative attendance at panels and network meetings and set up the Black VCS network.

Following infrastructure support, two black-led projects have successfully been awarded £80,000 to deliver their programmes.

Volunteer brokerage has had some challenges as the cohort of people being supported required additional support to be able to participate in the programme. It is a people-based project and the success is in improving confidence and being able to assist and place an individual who is: not economically active, new to the UK or English is not the first language, have a mental health condition and assessments and/or completing application forms and programmes are a barrier.

The cohort supported by the programme is individuals that have not previously volunteered and not in economically active for a variety of reasons, more time is required to for the 1-1 assessment / skills audit – there are challenges to overcome such as lacking computer skills, no email, requiring an interpreter.

The volunteer brokerage has received 178 volunteering opportunities, placed 77 individuals and undertook 12 promotion events.

The targets for this programme were over-optimistic and year one provided the real-life experience of the resource required to enable participation in the programme and support to prior to placement. Year 2 & 3 is undergoing a review of the programme and targets to ensure that the volunteer brokerage offer provides the most support to the sector and those wishing to volunteer. This will include targeted and thematic campaigns for volunteering to support take-up of volunteering across the board.



## 7. Case studies:

### Case Study 1 – Citizens Advice Lewisham



H. was diagnosed with a rare neurodegenerative disease in her early 50s. H's condition means that she has severe difficulty controlling/managing her body and this affects her mobility, her dexterity and her ability to produce speech and swallow.

The rapid degeneration of H's condition means that she requires full time care for all personal care tasks and her partner had to leave his full time work to care for her.

H. applied for PIP with support from her partner and despite an abundance of medical evidence outlining H's extensive care needs she was awarded only the lowest rate for daily care component and she was refused the mobility component. H's partner had applied for Mandatory Reconsiderations, but the application was unsuccessful and he approached us for help to appeal the decision.

As H. is housebound, we arranged for an advice appointment where H's partner arrived in our office with the documents and H. was present over the phone. H. spoke briefly and with great effort about her condition which she described as being imprisoned within her body, the adviser consulted the medical evidence which suggested that H's case had substantial merit and offered to assist with the preparation of the appeal paperwork. The adviser also recommended that in addition to the appeal to the tribunal, a further request for mandatory reconsiderations is made to DWP by the adviser as in some cases this can be a quicker way to overturn a decision.

Our request for further mandatory reconsiderations was successful and the client was awarded the highest rate on both components of PIP. The award was set for 10 years, freeing the client from the onus of frequent reassessments.

The total financial benefit for the client for the next 10 years is £81,588 (based on current PIP rates).

Further to this, as PIP is a passport benefit client's partner was advised to apply for Carers Allowance and the Carer's Element of Universal Credit, thus the household income has benefited from a further £36,244 (Carer's Allowance for 10 years based on current Carer's Allowance rates) and a further £20,257.2 (Carer's Element of Universal Credit for 10 years based on current Carer's Element rate).

Total benefit per year: £13,808.92, total benefit estimate for 10 years: 138,089.2. Further to the above financial benefit we advised H. and her partner about getting a housing transfer as she has disclosed to our benefits caseworker that she is housebound because her council flat is on the higher floor without a lift

## Case Study 2 – Age UK



Queenie is a 66-year-old Caribbean woman living in Lewisham. She was referred to Community Connections by Adult Social Care as she has various health conditions which are making life difficult for her.

A Partnership Coordinator spoke with Queenie who disclosed that she has breast cancer, type 2 diabetes, kidney problems and disabilities. Queenie said she would like to attend some exercise classes, and although she was able to get on and off public transport, she did not feel confident doing this on her own. She also expressed a desire to get some help with healthy eating and malnourishment.

The Partnership Coordinator gave Queenie information about suitable gentle exercise classes and social groups in her community and referred her to Community Connections Transport for support to attend these activities safely. The Partnership Coordinator made a referral to the Dietetics service, which offers home visits and advice about ways to increase calories in food and explore social and practical issues which may contribute to diabetes. The Partnership Coordinator also referred Queenie to the Foodbank to get a food parcel delivered to her home, as she disclosed she did not have enough money to buy food and pay for her energy bills that month. Queenie was also put in touch with Advice Lewisham to check she was getting all the benefits she is entitled to, and South East London Community Energy to provide advice and support around managing her energy bills.

Queenie now has a lot more support in place to help her manage her financial instability, explore social opportunities within her local community, and support her to eat more healthily, all of which will have a positive impact on her physical and mental health.

## Case Study 3 – Catbytes



Christine came to Lewisham from Ireland as a child during the 2nd World War. Her dad was seriously wounded and the family came over to see him in Lewisham Hospital. The family decided to stay in the UK and although Christine has moved around London during her life, she always comes back to Lewisham. Christine was given an iPad 3 years ago when one of her grandchildren was born. She has some photos on it but other than that she doesn't know what to do with it. She'd like to get an e-mail to keep in touch with her family. Although she has a mobile phone it is 20 years old and she only has it for emergency calls. Christine visits St.Luke's in Downham every Friday and is delighted to be able to meet the Catbytes volunteers who are helping her with her iPad so that she can finally connect with family and make use of other applications

## **8. Added value brought in by the sector**

The last three years have shown Voluntary and Community Sector organisations add value by virtue of their existence by continuing to deliver core services and flexing to respond to the needs of communities during the worst health and cost of living crisis' seen in decades. VCS organisations deliver at lower cost than statutory organisations and are supported by local volunteers to enable their organisation to run.

The sector is trusted, flexible, knowledgeable, and reactive to the needs of its client base. Providing specialist support either hyper locally, locally or across the borough, they are often the link between individuals and statutory services, becoming the trusted 'go to' when people face difficulties or are in need of support.

The VCS in Lewisham income generate funds to deliver a myriad of services across the borough; everything from providing support with loneliness, managing mental health and well-being, developing new or increased digital skills to providing assistance to claim benefits. In 2022-23, main grant funded organisations generated additional income of over £8.4 million. 1,072 volunteers have supported main grant funded organisations, offering 88,238 volunteer hours.

The community fundraisers are working in a very focused way with a wide variety of organisations in their sectors, supporting collaboration between organisations and the development of partnership bids.

Our three larger main grant funded organisations have also taken a leadership role in setting up thematic networks to work in partnership to apply for funding and deliver programmes and services.

Age UK has set up a collaboration of six organisations to deliver more joined up befriending services across the borough and Citizens Advice Lewisham runs an Advice Forum to engage all advice giving organisations in gathering intelligence, peer learning and support.

In delivering Digital Inclusion projects, Catbytes and LAID have received and donated 373 digital devices to clients accessing their projects across Lewisham.

The representation role has been voluntarily taken on by our three biggest funded organisations; Citizens Advice Lewisham, Age UK and Lewisham Local represent the VCS on a number of strategic boards and working groups including the LSP, ICB, Health and Wellbeing Board, and the Cost of Living Working Group.

## **9. Challenges**

The last few years have seen a perfect storm of a worldwide pandemic and a worsening economic landscape. As a result, the VCS has faced significant challenges impacting on every aspect of their operations from finances to recruitment of staff and volunteers.

Funded organisations and the wider sector have discussed with us and fed back some of these challenges. They include:

- increasing demand
- Increased complexity of need – Citizens Advice report that their advice calls take an average of 20% longer to resolve than in the previous year

- financial pressures to meet increasing core costs particularly utilities, rent, and staffing costs
- Less core cost funding available as many funders are moving towards project based funding
- A more focused and targeted funding landscape, making it difficult for place-based and more generally focused services to raise funds
- recruitment & identifying quality skilled staff – particularly in some sectors like advice
- being able to identify and provide a place-based services in areas of greatest need – there is less capacity for delivering services flexibly across a range of settings

Charities are still focused on survival rather than looking forward – reacting to the latest challenge rather than proactive planning.

Several reports have been published in the last year with findings that show the impact of the current climate on the VCS, echoing the challenges voiced by our Main Grants funded organisation.

'The Cost of Living Crisis: How are the Funders Responding?' [*London Funders September 2022*], found that funders highlighted the financial precarity of some community groups, with concerns that some will be unable to cope with any further increases to their costs. The report poses the question: "The VCSE sector always steps up to serve, but what if *they* can't keep the lights on?" It is inevitable that some VCS organisations will not be able to and there will be casualties with organisations either having to merge or close.

Many funders are aware of the lack of capacity to match the scale of demand with available funding. Funders are also having to manage a decline in their actual funds due to the downturn in the market as the real value of grants is reduced.

The recent report 'Running hot, burning out' [Pro Bono Economics & Nottingham Trent University – March 2023] reveal the extent of the recruitment and retention challenges across the sector.

The report found that over 8 in 10 [82%] of charity employers have tried to recruit staff in the past year, with over 71% stating that recruitment has been difficult. More than half [54%] reported that they currently have vacancies with over 83% saying that those vacancies are hard to fill.

This confirms discussions with our Main Grants funded organisations and the feedback we have received. The market is currently highly competitive; the relatively small number of highly skilled and trained staff in sectors like advice are attracted to larger salaries and better conditions than those that our organisations are able to offer. Organisations are reviewing their terms & conditions for staff to increase recruitment and retention, this includes offering a 4-day working week, compacted hours, training and promotion of current staff or volunteers.

Adding to the challenges of staff recruitment and retention is the long-term decline in the numbers of people volunteering. Numbers have fallen to record lows and this decline has sharpened since the pandemic. Organisations that rely on high number of volunteers compared to employed staff are finding it increasingly difficult to manage service delivery.

## **10. What next**

Key data from the Main Grants Impact Report will be shared with stakeholders and our Main Grants funded organisations further to the completion of the report.

The collection and analysis of this data has identified a number of areas for improvement.

These include:

- Refining of existing monitoring forms to further regularise the kind of data returned
- Develop further data dashboards that link more directly to our Theory of Change model, i.e. thematically
- Work with the sector to improve our shared understanding of the importance and use of data

We plan to hold a VCS impact event in November 2023, to bring our Main Grants funded organisations together, along with key partners across the Council and health. The event will highlight the range of activities provided by the funded sector and highlight the achievements of the sector. It will also provide an opportunity to engage with the Main Grants funded organisations on the range of issues highlighted by the data and plan ahead for the next year.

The next phase of data collection will involve mobilisation of user and volunteer surveys across the sector to assess impact from the service user perspective.

We also propose to work with our data scientist to develop an online data collection tool for ease of data return and analysis.


# Agenda Item 8

| <b>Report for: Mayor and Cabinet</b> |                                     |
|--------------------------------------|-------------------------------------|
| <b>Part 1</b>                        | <input checked="" type="checkbox"/> |
| <b>Part 2</b>                        | <input type="checkbox"/>            |
| <b>Key Decision</b>                  | <input checked="" type="checkbox"/> |
| <b>Non-Key Decision</b>              | <input type="checkbox"/>            |

|                        |  |             |
|------------------------|--|-------------|
| <b>Date of Meeting</b> | 13 <sup>th</sup> March 2024                          |             |
| <b>Title of Report</b> | Neighbourhood Community Infrastructure Levy Strategy |             |
| <b>Author</b>          | Head of Strategic Planning                           | <b>Ext.</b> |

At the time of submission for the Agenda, I confirm that the report has:

| Category                              | Yes | No |
|---------------------------------------|-----|----|
| <b>Financial Comments</b>             | X   |    |
| <b>Legal Comments</b>                 | X   |    |
| <b>Cabinet Briefing consideration</b> | X   |    |
| <b>EMT consideration</b>              | X   |    |

  
 Signed:

Cllr Brenda Dacres

Acting Mayor of Lewisham and Cabinet Member for Housing Development and Planning

Date: 28/02/2024

Signed: 

Nazeya Hussain

Interim Executive Director for Place

Date: 26/02/2024



## Mayor and Cabinet

**Report title: Neighbourhood Community Infrastructure Levy strategy**

**Date:** N/A

**Key decision:** Yes

**Class:** Part 1

**Ward(s) affected:** All Borough

**Contributors:** Nick Fenwick, Interim Director of Planning & James Lee, Director of Communities, Partnerships and Leisure Community Services Directorate & David Syme, Head of Strategic

### Outline and recommendations

At its meeting on the 3<sup>rd</sup> November 2021 and 9<sup>th</sup> March 2022, Mayor and Cabinet agreed the allocation of £3,928,364 of Neighbourhood Community Infrastructure Levy (NCIL) funding, generated through Community Infrastructure Levy (CIL) receipts collected between 2015 – 2020, towards borough wide and ward projects that support and benefit Lewisham's communities and neighbourhoods. Projects were to be delivered over a two-year period starting in April 2022.

CIL receipts collected between 2020 – 2024 are now available for allocation towards a second round of NCIL.

This report proposes minor modifications to the current NCIL strategy, sets out the timetable and available funding that will be allocated to the forthcoming NCIL 2 programme.

It is recommended that Mayor and Cabinet:

- Agree the use of NCIL receipts from April 2020 to March 2023 of £2,761,239 to deliver the NCIL 2 programme.
- Delegate authority to Executive Director of Place to top up this amount with NCIL receipts from Feb 2024 to end of March 2024 when reconciled.
- Agree the use of 12% of the NCIL total (3% of total CIL) as an administration fee to fund the delivery of the programme.
- Agree the proposed modifications to the existing NCIL strategy outlined in Section 6
- Agree the proposed timetable and allocation outline in Section 7 with



## Timeline of engagement and decision-making

5<sup>th</sup> June 2019 – Mayor and Cabinet agree current NCIL strategy.

24<sup>th</sup> July 2019 – Full council. Approval of the NCIL Strategy

11<sup>th</sup> March 2020 – Mayor and Cabinet. Approval of priorities for the NCIL Borough Wide Fund

10<sup>th</sup> March 2021 – Mayor and Cabinet. Approval for the top up of the NCIL borough wide fund and additional borough wide priority

14<sup>th</sup> September 2021 – Mayor and Cabinet. Approval for the top up of the NCIL ward fund, additional overarching priority to be added to the existing agreed priorities for each of the 18 wards and revisions to original ward strategy.

3<sup>rd</sup> November 2021 – Mayor and Cabinet. Approval of recommended projects for the NCIL borough wide fund

9<sup>th</sup> March 2022 – Mayor and Cabinet. Approval of recommended projects for the NCIL ward fund

March 2022 – April 2024 – Delivery of NCIL borough wide and ward projects.

## 1. Summary

- 1.1. The Community Infrastructure Levy (CIL) is a levy that local authorities can choose to charge on “chargeable” new development in their area. The Levy is collected and monitored by the Council’s planning department. An element of these funds is to be spent at a local level and is known as Neighbourhood CIL (NCIL).
- 1.2. Lewisham’s current NCIL strategy was agreed by Mayor and Cabinet on 5 June 2019 and Full Council 24 July 2019. The agreed strategy allocates 25% of CIL receipts as NCIL and uses the ward structure as the basis for distribution. The strategy agreed the following distribution of NCIL funding: 50% of receipts are to be retained in each ward where they were generated; 25% redistributed across the wards based on the Indices of Multiple Deprivation (IMD), and 25% set aside for projects that contribute to a borough-wide benefit (borough-wide fund). As such two separate funds were established: the NCIL borough-wide fund and the NCIL ward fund.

NCIL Borough Wide Fund

- 1.3. The NCIL borough-wide fund was launched in May 2021. At its meeting on 3rd November 2021 Mayor and Cabinet agreed the allocation of £977,094 towards 25 projects and an Air Quality fund that met the borough-wide priorities agreed by Mayor and Cabinet at its meeting on 10th March 2020

#### NCIL Ward Fund

- 1.4. The NCIL ward fund was launched in August 2019. At its meeting on 9 March 2022 Mayor and Cabinet agreed the allocation of £2,931,270 towards 150 projects across 18 wards to be delivered between April 2022 and March 2024.
- 1.5. Both funds are due to finish at the end of this financial year, end of March 2024 with the majority of projects having been completed.
- 1.6. Overall, the NCIL programme has been hugely successful in delivered a range of revenue and capital community projects across the borough and has been generally well received by Councillors, community groups and members of the public.
- 1.7. That said, being the first time that Lewisham has undertaken such a programme there has been some teething issues in certain areas. As such officers have undertaken a comprehensive review of all stages of the programme and have outlined a number of minor amendments to the agreed NCIL strategy within this report.

## **2. Recommendations**

- 2.1. It is recommended that Mayor and Cabinet:
  - Agree the use of NCIL receipts from April 2020 to March 2023 of £2,761,239 to deliver the NCIL 2 programme.
  - Delegate authority to Executive Director of Place to top up this amount with NCIL receipts from Feb 2024 to end of March 2024 when reconciled.
  - Agree the use of 12% of the NCIL total as an administration fee to fund the delivery of the programme.
  - Agree the proposed modifications to the existing NCIL strategy outlined in Section 6
  - Agree the proposed timetable and allocation outline in Section 7 with a programme launch in May 2024.

## **3. Policy Context**

#### Corporate Priorities

- 3.1. NCIL will contribute to the implementation of the Council's seven corporate priorities from the Corporate Strategy 2022-2026 through supporting local projects that are aligned with those objectives.
- 3.2. NCIL provides funding and a system to help support the implementation of the Corporate Strategy, and this report is consistent with the six priorities identified:
  - Cleaner and greener – Supporting the Council's aims to be a cleaner and greener borough for its residents.
  - A strong local economy – Supporting the Council's aim to protect and enhance the local economy.
  - Children and Young People – Supporting the Council's aim to provide a safe and supportive environment and increase opportunities for young people.
  - Safer Communities – Supporting the Council's aim to provide a safe borough and reduce youth violence through prevention.
  - Open Lewisham – Supporting the Council's aims to celebrate Lewisham's diversity, build on our legacy as London Borough of Culture and work in collaboration with our voluntary and community sectors.
  - Health and Wellbeing- Supporting the Council's aim to collaborate with other organisations to deliver the places, activities and programmes our residents need to feel empowered.

#### Community Infrastructure Levy Regulations 2010

- 3.3. NCIL is defined through R59F of the CIL Regulations (2010) which enables the Council to allocate a portion of CIL receipts to be spent on local priorities, with spending of this portion subject to a wider definition of "The charging authority may use the CIL to which this regulation applies, or cause it to be used, to support the development of the relevant area by funding –
  - a) the provision, improvement, replacement, operation or maintenance of infrastructure; or
  - (b) anything else that is concerned with addressing the demands that development places on an area."

## 4. Background

- 4.1. CIL is a levy that local authorities can choose to charge on new development in their area. The Levy is collected and monitored by the Council's planning department. Local authorities must spend the levy on infrastructure needed to support development within the borough, which can include a wide range of infrastructure such as schools, hospitals, roads, open space and leisure

facilities. An element of these funds is to be spent at a local level and is known as Neighbourhood CIL (NCIL).

- 4.2. Lewisham's NCIL strategy was agreed by Mayor and Cabinet on 5 June 2019 and Full Council 24 July 2019. The agreed strategy allocates 25% of CIL receipts as NCIL and uses the ward structure as the basis for distribution. A portion of receipts are to be retained in each ward where they were generated; a portion redistributed across the wards based on the Indices of Multiple Deprivation (IMD), and a portion set aside for projects that contribute to a borough-wide benefit (borough-wide fund). As such two separate funds were established: the NCIL borough-wide fund and the NCIL ward fund.

#### NCIL Borough Wide Fund

- 4.3. At its meeting on 10 March 2021 Mayor and Cabinet agreed to top up the NCIL borough-wide fund with NCIL funds collected between 2018 and 2020, increasing the NCIL borough-wide fund from £580,933 to £977,094. At the same meeting Mayor and Cabinet agreed an additional Covid-19 recovery priority to allow funding to be awarded to projects that will assist in Lewisham's recovery from the pandemic.
- 4.4. The NCIL borough-wide fund was launched with an open call for projects on 28th May 2021 and closed on 25th July 2021. During this period the Council received 122 applications amounting to £4.7 million.
- 4.5. At its meeting on 3 November 2021 Mayor and Cabinet approved 25 recommended projects for the NCIL borough-wide fund which amounted to £877,094. The recommended projects addressed the following agreed priorities:
  - Initiatives that seek to support local community groups to contributing to tackling crime and anti-social behaviour.
  - Provision of high quality mentoring services and those designed to keep Lewisham's children and young people safe from exploitation, violence and serious youth crime.
  - Support for people with learning disabilities and/or issues with mental health to find employment opportunities.
  - Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to Lewisham's communities at a borough-wide level.
- 4.6. The final £100,000 was allocated to projects which would increase community involvement in projects to improve Air Quality in the borough. The full background to the borough-wide fund and the project's allocated funding is set

out in the report presented to Mayor and Cabinet at its meeting on 3rd November 2021.

## NCIL Ward Fund

- 4.7. The NCIL ward fund was launched with a priority setting consultation exercise in August 2019 where the 18 wards in the borough ratified their NCIL priorities.
- 4.8. On 14 September 2021 Mayor and Cabinet agreed to top up the NCIL ward fund with NCIL funds collected between 2018 and 2020, increasing the ward funding by a further £1,188,483 to £2,931,270. At this meeting Mayor and Cabinet also agreed an additional overarching Covid-19 recovery priority to be added to all 18 wards that will assist in Lewisham's recovery from the pandemic.
- 4.9. An open call for projects launched on 26 September 2021 closing on 21 November 2021 during which the Council received a total of 250 applications from across the 18 wards requesting a total of £9.4 million. In total 150 projects from 18 wards requesting £2,931,270 were approved at Mayor and Cabinet at its meeting on the 9 March 2022.

## 5. NCIL 1

- 5.1. Lewisham's NCIL strategy was agreed by Mayor and Cabinet on 5 June 2019 and Full Council 24 July 2019:
  - Stage 1: Priority setting – NCIL priorities informed by wider public consultation and ratified by ward assemblies.
  - Stage 2: Open Call for projects - submitted by community groups/organisations, residents etc.
  - Stage 3: Officer evaluation of projects and publish long-list.
  - Stage 4: Develop project bank – prioritisation of long-list of projects by ward assemblies.
  - Stage 5: Allocate and delivery of projects.
  - Stage 6: Monitoring, evaluation and monitoring.

### Impact of Covid

- 5.2. The Covid-19 pandemic significantly impacted the NCIL programme. As the first lock down was announced in March 2020 officers had successfully held 17 out of the 18 ward priority setting workshops and were preparing to finalise Stage 1 of the process and launch Stage 2, the open call for projects.
- 5.3. In response to Covid-19 the Council's priorities immediately changed to

supporting vulnerable residents during the first lock down and resulted in officers responsible for the implementation of the NCIL fund being seconded to the Covid-19 support teams.

- 5.4. Ward assemblies were postponed due to restrictions on physical contact which impacted the ability to hold the remaining priority setting workshop.
- 5.5. On the 10th March 2021 Mayor and Cabinet agreed to top up both the borough wide pot with CIL receipts collected from 2018 -20. In addition to the top up and previously agreed priorities, an additional priority was agreed allowing funding to be awarded to projects that will assist in Lewisham's recovery from the Covid-19 pandemic.
- 5.6. The significant postponement of the programme due to the Covid-19 pandemic necessitated a review of the overall programme to ensure that NCIL funding could be delivered in a timely manner to help aid the Covid-19 recovery. Revisions to the NCIL process were agreed by Mayor and Cabinet on the 14th September 2021. The revision included:
  - A top up of the existing ward-based funds by a further £1,188,483 which was collected through CIL receipts during the period of April 2018 – March 2020 bringing the available funding through the ward based funds to £2,931,270
  - The introduction of banded funded categories for wards with a ward pot of over £50,000
  - An additional priority for all wards supporting projects that aimed to assist in Lewisham's Covid-19 recovery that would benefit Lewisham's communities at a local level.
  - Condensing the programme by revising stage 3: Officer evaluation of projects and publish long-list and removing stage 4: Develop a project bank of the process. The change in process meant that officers evaluated the applications according to published criteria, prepared a shortlist of successful projects which met the minimum threshold then ratified the allocation of projects with ward Councillors and ward assemblies.
  - Agreement to extend the delivery timetable for allocated projects from up to 12 months to up to 24 months.
- 5.7. The NCIL 1 programme provided a timeframe for the delivery of projects until April 2024, however a small proportion of the NCIL projects are now expected to be delivered after April 2024. Officers are currently working to guarantee the delivery of any outstanding NCIL 1 projects. Where this is not achievable, the funding allocation of any undelivered NCIL 1 projects will be re-allocated within the ward it was initially allocated to during the NCIL 1 programme. This will be determined during NCIL's financial consolidation and drawdown exercise due to

be undertaken by officers in March/April 2024.

## **6. Proposed amendments to NCIL strategy**

- 6.1. Following a comprehensive review of the existing NCIL programme, officers are recommending the following changes to the agreed strategy:

### Stage 1 – Priority setting

- 6.2. The priority setting stage was incredibly resource intensive with officers having multiple workshops with all 18 wards to agree priorities. Having analysed the agreed priorities across all wards it is evident that the majority of these are similar and overlap in most instances. It is also clear that the priorities by in large reflect the councils overall corporate priorities. As such officers are recommending that the priority stage for the NCIL 2 programme is dropped and that the corporate priorities (2022-2026) are used across all wards and across both funds.

### Resourcing

- 6.3. The NCIL programme, whilst successful proved to be extremely resource intensive. Whilst the resource requirement had its peaks and troughs depending on the stage of the programme, NCIL has broadly required 2.5 Full Time Equivalent officers working on the programme across approximately 3 years it has been running continuously.
- 6.4. The cost of this has fallen to the planning service and has been funded by CIL/S106 admin fees and reserves. However, following a reduction in CIL receipts due to a downturn in development activity in the borough which is predicted to continue in the short term as well as using up its reserves this funding stream is no longer adequate to deliver the programmes resource requirements. As such officers are recommending that an administration fee is agreed at 12% of NCIL funding to cover the programme. The administration fee will cover the cost of 2 FTE officers (including oncosts) at a PO3 level for the 2.5/3 year period who will support the delivery of the NCIL 2 programme.

### Bank of Costed Capital Projects

- 6.5. Through the NCIL programme it became apparent that some capital projects that were suggested by residents, such as highways works, pedestrian crossings etc were very difficult to deliver. This was primarily due to the technical nature of the work, costs associated with the projects and feasibility studies required to initiate such projects.

- 6.6. As such officers are recommending that the Council should identify a series of open ready capital projects aligned with the corporate priorities and supported by residents that could be delivered by the Council to supplement the open call for projects.

#### Borough Wide Fund

- 6.7. Officers recommend that the Borough Wide Fund is retained at 25% of the the total NCIL fund.
- 6.8. Applicable projects must be able to meet the requirements set out in the CIL regulations. Namely that each project supports the development within the area by funding:
- a. The provision, improvement, replacement, operation or maintenance of infrastructure; or
  - b. Anything else that is concerned with addressing the demands that development places on the area.
- 6.9. Over and above this officers recommend that the following criteria for the assessment. Applicable projects have demonstrate that they:
- Meet at least one of the corporate priorities.
  - Seek to address inequalities.
  - Impact at least three or more wards.

## 7. NCIL 2 Programme

- 7.1. Having regard to the recommended amendments above the NCIL programme would be as follows:

| Stage  | Approximate timescale                 |
|--|---------------------------------------|
| <b>1: Launch and consultation</b> – consultation will run through stage 2.   | May 2024                              |
| <b>2: Open Call for projects</b> - submitted by community groups/organisations, residents etc and supported by Council project bank. | Jun to Sep 2024                       |
| 3: Officer evaluation of projects  | Oct to Nov 2024                       |
| 4: Recommendation and ratification of projects   | Dec to Jan 2025                       |
| 5: M&C decision of allocation  | Feb 2025                              |
| 6: Delivery of projects  | Mar/Apr 2025 to Mar/Apr 2027 (2 year) |



|   |          |
|---|----------|
|   | period)  |
| 7: Monitoring and evaluation through delivery | As above |

### Allocations

- 7.2. As per the agreed NCIL strategy a redistribution of funds will be implemented after the administration fee is taken. This includes: 50% collected in ward retained by the ward, 25% allocated by reference to rankings of wards by the Indices of Multiple Deprivation (IDM), and 25% allocated to a borough wide fund.
- 7.3. The amounts presented in the tables below represents the amount of NCIL collected over the 3 year period of the financial years 2020/21 to 2022/23.

| 20 - 24 allocation (as of feb 2024) - Total NCIL allocation £2,761,239.33 |                       |                          |                 |
|---|-----------------------|--------------------------|-----------------|
| Ward  | Total Ward allocation | Total Borough allocation | Admin fee (12%) |
| Bellingham  | £ 53,449.23           |                          |                 |
| Blackheath  | £ 90,572.80           |                          |                 |
| Brockley  | £ 46,196.68           |                          |                 |
| Catford South   | £ 35,005.15           |                          |                 |
| Crofton Park  | £ 23,993.69           |                          |                 |
| Deptford  | £ 199,539.65          |                          |                 |
| Downham   | £ 56,494.23           |                          |                 |
| Evelyn  | £ 436,982.66          |                          |                 |
| Forest Hill   | £ 46,988.89           |                          |                 |
| Grove Park  | £ 64,255.69           | £ 607,472.65             | £ 331,348.72    |
| Hither Green  | £ 39,608.95           |                          |                 |
| Ladywell  | £ 39,810.24           |                          |                 |
| Lee Green   | £ 27,844.42           |                          |                 |
| Lewisham Central  | £ 313,201.19          |                          |                 |
| New Cross Gate  | £ 131,555.34          |                          |                 |
| Perry Vale  | £ 41,088.74           |                          |                 |
| Rushey Green  | £ 69,841.75           |                          |                 |
| Sydenham  | £ 74,062.18           |                          |                 |
| Telegraph Hill  | £ 31,926.48           |                          |                 |
| <b>Total</b>  | <b>£ 1,822,417.96</b> |                          |                 |

- 7.4. Subject to agreement from Mayor and Cabinet this allocation will be topped up with NCIL receipts from financial year April 2023 to March 2024 when reconciled.

## **8. Financial implications**

- 8.1. The Community Infrastructure Levy (CIL) is a levy that local authorities can choose to charge on “chargeable” new development in their area. The Levy is collected and monitored by the Council’s planning department. An element of these funds are to be spent at a local level and is known as Neighbourhood CIL (NCIL).
- 8.2. This round of NCIL ward funding comprises of £2,761,239.33 which was collected between 2020 – Feb 2024 and is available to fund projects which support and benefit Lewisham’s communities and neighbourhoods.
- 8.3. As stated in section 5.7 above, it is proposed that any unused funding allocation from 2018-2020 be reallocated in April/May this year . This will be with the approval of the Executive Director.
- 8.4. All allocations will be contained within the fund and will add no pressure to the Council’s budget.

## **9. Legal implications**

- 9.1. Under S1 of the Localism Act 2011 the Council has a general power of competence to do anything which an individual may do unless it is expressly prohibited
- 9.2. The giving of grants to voluntary organisations is a discretionary power which must be exercised reasonably taking into account all relevant considerations and ignoring irrelevant considerations.
- 9.3. In accordance with the Council’s Constitution the decisions required in this report are reserved to Members. The decision will be a key decision under Article 16.2(c) (xiii) of the Constitution.
- 9.4. Regulation 59 of the Community Infrastructure Levy Regulations 2010 requires that a charging authority must apply CIL to funding the provision, improvement, replacement, operation, or maintenance of infrastructure to support the development of its area. Section 216 of the Planning Act 2008 defines infrastructure as including— (a) roads and other transport facilities, (b) flood defences, (c) schools and other educational facilities, (d) medical facilities, (e) sporting and recreational facilities, and (f) open spaces.
- 9.5. Where some or all of a chargeable development takes place in an area for which there is a Parish council, the charging authority (other than the Mayor of

London) for that area is under a duty to pass to that Parish Council a proportion of CIL receipts, calculated in accordance with CIL Regulations 59A and 59B.

9.6. The amount of the proportion to be passed depends upon the precise circumstances, for example In England, where all or part of a chargeable development is within an area that has a neighbourhood development plan in place the charging authority must pass 25 per cent of the relevant CIL receipts to the parish council for that area, however where all or part of a chargeable development is not within an area that has a neighbourhood development plan in place, and was not granted permission by a neighbourhood development order made under S61E of the TCPA 1990 or by a community right to build order made under S61Q of the TCPA 1990 of the amount to be passed is 15% of the 'relevant CIL receipts' to the parish council for that area.

9.7. Regulation 59F provides that where all or part of a chargeable development is in an area which is not a parish council, which is the position within the London Borough of Lewisham, then a charging authority, which in this instance is the Council, may use or cause to be used the CIL which would have had to have been passed to a parish Council, (the 15% or 25% set out in paragraph 12.6 subject to the restriction in 59A(7) set out in paragraph 12.8 below), to support the development of the area by funding:-

(a) the provision, improvement, replacement, operation or maintenance of infrastructure; or

(b) anything else that is concerned with addressing the demands that development places on an area.

9.8. Therefore any projects approved will need to meet this legal requirement.

9.9. Regulation 59A(7) states that the total amount of CIL receipts passed to a parish council in each financial year, in accordance with paragraph (5), shall not exceed—

$(£100 \times N) \times (IY / IO)$

where—

IY is the index figure for the calendar year in which the amount is passed to the parish council (as determined in accordance with paragraph 1(5) of Schedule 1);

IO is the index figure for 2013 (as determined in accordance with paragraph 1(5) of Schedule 1); and

N is the number of dwellings in the area of the parish council

Therefore members will need to be satisfied that the amount passed for use does not exceed this amount.

- 9.10. The Equality Act 2010 (the Act) introduced a new public sector equality duty (the equality duty or the duty). It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 9.11. In summary, the Council must, in the exercise of its function, have due regard to the need to:
- (a) eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act;
  - (b) advance equality of opportunity between people who share a protected characteristic and those who do not;
  - (c) foster good relations between people who share a protected characteristic and persons who do not share it.
- 9.12. The duty continues to be a “have regard duty”, and the weight to be attached to it is a matter for the decision maker, bearing in mind the issues of relevance and proportionality. It is not an absolute requirement to eliminate unlawful discrimination, advance equality of opportunity or foster good relations.
- 9.13. The Equality and Human Rights Commission has recently issued Technical Guidance on the Public Sector Equality Duty and statutory guidance entitled “Equality Act 2010 Services, Public Functions & Associations Statutory Code of Practice”. The Council must have regard to the statutory code in so far as it relates to the duty and attention is drawn to Chapter 11 which deals particularly with the equality duty. The Technical Guidance also covers what public authorities should do to meet the duty. This includes steps that are legally required, as well as recommended actions. The guidance does not have statutory force but nonetheless regard should be had to it, as failure to do so without compelling reason would be of evidential value. The statutory code and the technical guidance can be found at:  
<https://www.equalityhumanrights.com/en/publication-download/technicalguidancepublic-sector-equality-duty-england>
- 9.14. The Equality and Human Rights Commission (EHRC) has previously issued five

guides for public authorities in England giving advice on the equality duty:

1. The essential guide to the public sector equality duty
  2. Meeting the equality duty in policy and decision-making
  3. Engagement and the equality duty
  4. Equality objectives and the equality duty
  5. Equality information and the equality duty
- 9.15. The essential guide provides an overview of the equality duty requirements including the general equality duty, the specific duties and who they apply to. It covers what public authorities should do to meet the duty including steps that are legally required, as well as recommended actions. The other four documents provide more detailed guidance on key areas and advice on good practice. Further information and resources are available at:  
<https://www.equalityhumanrights.com/en/advice-andguidance/publicsector-equality-duty-guidance>

## **10. Equalities implications**

- 10.1. The council's Comprehensive Equality Scheme for 2016-20 provides an overarching framework and focus for the council's work on equalities and helps ensure compliance with the Equality Act 2010.
- 10.2. An equalities analysis was undertaken as part of the preparation of the council's existing CIL charging schedule. In accordance with the Equality Act 2010, the analysis considers the potential impacts of the charging schedule on those groups identified within the Act as having protected characteristics.
- 10.3. There are no major concerns regarding equalities. The council should be mindful however to ensure that the income from CIL is allocated and spent is fair and equal across types of infrastructure and the geography of the borough.
- 10.4. Ultimately, CIL is a mechanism intended to raise money to fund infrastructure that will contribute to sustainable development in the borough. In this sense, the neighbourhood CIL strategy proposed should have an overall positive impact on the various equalities groups.

## **11. Climate change and environmental implications**

- 11.1. Environmental issues are at the heart both of the planning process and the delivery of supporting infrastructure. Although the proceeds from neighbourhood CIL do not have to be specifically spent on environmental projects, it is fair to assume that over time environmentally beneficial infrastructure projects will receive funding from NCIL.

## 12. Crime and disorder implications

12.1. There are no crime and disorder implications arising from this report.

## 13. Health and wellbeing implications

13.1. There are no Health and Wellbeing implications arising from this report.

## 14. Background papers

14.1. Mayor and Cabinet and Full Council Papers relating to previous NCIL decisions

- [Mayor and Cabinet - 5<sup>th</sup> June 2019](#)
- [Full Council - 24<sup>th</sup> July 2024](#)
- [Mayor and Cabinet - 11<sup>th</sup> March 2020](#)
- [Mayor and Cabinet – 10<sup>th</sup> March 2021](#)
- [Mayor and Cabinet – 14<sup>th</sup> September 2021](#)
- [Mayor and Cabinet – 3<sup>rd</sup> November 2021](#)
- [Mayor and Cabinet – 9<sup>th</sup> March 2022](#)

14.2. [Lewisham Corporate Strategy 2022 - 2026](#)

## 15. Glossary

| Term                                  | Definition  |
|---------------------------------------|---|
| CIL                                   | The Community Infrastructure Levy (CIL) is a levy that local authorities can choose to charge on “chargeable” new development in their area.                                    |
| CIL Regulations                       | Regulations set by central government in which Local Authorities are required to adhere to when collecting, monitoring and spending the community infrastructure levy           |
| Corporate Strategy                    | The Corporate Strategy sets out the ambitions for the Borough of Lewisham and how they will be achieved   |
| Indices of Multiple Deprivation (IMD) | The Index of Multiple Deprivation (IMD) is the official measure of relative deprivation in England and is part of a suite of outputs that form the Indices of Deprivation (IoD) |
| NCIL                                  | An element of the CIL funds (see above definition) are to be spend at a local level and are known as Neighbourhood CIL (NCIL).  |

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## **17. Appendices**

- Appendix 1 – List and summaries of recommended Borough Wide NCIL projects (Agreed November 2021)
- Appendix 2 – Map showing geographical location of recommended Ward NCIL projects with list of projects (Agreed March 2022).
- Appendix 3 – Summaries of recommended Ward projects (Agreed March 2022)
- Appendix 4 – Equalities Impact Assessment

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| <a href="#">119</a> Oaks and acorns  |
| <a href="#">120</a> Catbytes CIC   |
| <a href="#">128</a> TLG Lewisham Education Centre  |
| <a href="#">140</a> One In Four (London)   |
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| <a href="#">188</a> Lewisham Cyclists, London Cycling Campaign                                   |



| <b>30) Afghanistan and Central Asian Association</b>   |                     |
|--|---------------------|
| Score 22/29  | £34,200 (under 35K) |
| <b>Project Summary</b>   |                     |
| <p>This project is to develop the skills base of refugee and other marginalised BAME groups. Will support over 200 participants who are struggling with a variety of mental health problems, improve employability and increase confidence in seeking and applying for work.</p> <p>The project will provide support through a programme of 1-2-1 and group work. Delivering a range of activities using telephone and digital platforms, to develop skills and experiences of individuals to improve their employability and social integration.</p> <p>The project will contribute to community cohesion, by supporting these communities to have a greater understanding of the UK systems. Addressing deprivation by increasing chances of employment, leading to a better quality of life.</p> <p>Meets the NCIL fund priority of supporting people with mental health problems to find employment opportunities offering:</p> <ul style="list-style-type: none"> <li>• ESOL for Work classes, CV and Cover Letter writing workshops</li> <li>• Practice Job interviews</li> <li>• Support with digital skills, particularly guidance on searching for job opportunities /online application forms</li> <li>• Soft skills development (confidence, teamwork, timekeeping, etc.) through group activities</li> <li>• Pastoral support through 1:1 sessions, in response to any additional needs identified, this could involve making referrals to external provision, e.g. mental health services</li> <li>• Signposting to specialist advice/support services</li> <li>• Volunteering and Work Placements</li> </ul> |                     |

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|  |                             |
|--|-----------------------------|
| <b>37) Ignition Brewery</b>  |                             |
| Score 24/33  | £ 49,800 (£35,0001- 50,000) |
| <b>Project Summary</b>   |                             |
| <p>Ignition's purpose is to create meaningful jobs for people with learning disabilities that pay the London Living wage. They have identified a significant need for more employment and enterprise opportunities across the borough for people with learning disabilities through the collaboration with Lewisham Mencap.</p> <p>The project is an inclusive community enterprise generator for people with learning disabilities. It will create training opportunities, secure qualifications required for employment and, of most value, create jobs.</p> <p>It will achieve this through a three-stage process:</p> <ul style="list-style-type: none"> <li>- Identify jobs and business opportunities for people with learning disabilities</li> <li>- Identify people with the aptitude and talents to do those jobs or start those enterprises and provide mentoring and support so they may succeed</li> <li>- Work with both groups to bridge the gap between them; for businesses, developing trusted relationships where they are supported to hire someone with a learning disability; for the members, supporting them to get the qualifications, experience and pastoral support needed to take on a job.</li> </ul> <p>Project objectives:</p> <ol style="list-style-type: none"> <li>1. Support the attainment of 40 job relevant certified qualifications</li> <li>2. Secure training and work experience for 10 individuals with learning disabilities</li> <li>3. Engage with 25 employers across the borough to encourage inclusive employment</li> <li>4. Creation and mentoring of at least five locally rooted ventures across Lewisham all having offered work experience, training, or employment to someone with a learning disability</li> <li>5. Run a co-working space and offer good space for hire for local businesses</li> </ol> <p>The project will be based at Ignition headquarters with all services and activities available to all Lewisham residents. Through the partnership with Lewisham Mencap and specialist schools they will engage across the whole borough through social channels, networks, events and activities. The primary beneficiaries will be at least 50 people with learning disabilities who live in Lewisham. Beyond this they will help (non-disabled and otherwise) individuals set up their own ventures, help others grow and develop theirs, positively influence the local business community, and support 25 employers in becoming more inclusive.</p> |                             |

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| <b>40) Voluntary Services Lewisham</b>  |                               |
|---|-------------------------------|
| Score 23/33   | £ 63,878 (£50,000 - £100,000) |
| <b>Project Summary</b>  |                               |
| <p>Voluntary Services Lewisham (VSL) in partnership with Joined up Thinking (JUT), will deliver the following services:</p> <ul style="list-style-type: none"> <li>• Assist in Lewisham’s COVID-19 recovery borough-wide, particularly by maintaining community cohesion amongst local adults during times of isolation</li> <li>• Reduce social isolation through expanding inter-community support networks — improving mental health and inspiring greater overall wellbeing amongst vulnerable adults, while providing a gateway into further local engagement</li> <li>• Telephone befriending (accessed remotely), with the option of moving onto face-to-face delivery (subject to COVID-19 if restrictions).</li> <li>• Telephone befriending for BAME service users by BAME volunteers upon request, as well as language matching for non-native English speakers</li> <li>• Act as a gateway into other local services to foster greater community engagement from both befriendees and volunteers</li> <li>• Offer phone befriending for 550 service users with the help of 300 volunteers</li> <li>• Set up a dedicated telecoms system where volunteers dial in, shielding their contact information, where calls can also be recorded for safeguarding.</li> </ul> <p>The project proposal comes after a successful pilot phase that involved 521 isolated adults who currently receive a weekly call from their befriending volunteer. Often the befriending conversation will be the only interaction SU have had for days.</p> |                               |

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| <b>69) METRO CENTRE LTD (trading as METRO CHARITY)</b>   |                               |
|--|-------------------------------|
| Score 25/33  | £49,993.88 (£35,000 – 50,000) |
| <b>Project summary</b>   |                               |
| <p>METRO's Risk and Resilience programme (RRP) is an early intervention programme that provides sex, identity and relationship mentoring to young people aged 8-16, up to 19 with SEND. The service takes a holistic view of sex and relationship education and goes beyond delivering practical health information, recognising that sex and relationship behaviours are linked to much broader identity and attitude issues.</p> <p>The early interventions is designed to build self-esteem, critical thinking, and emotional literacy in addition to practical knowledge and skills around healthier sex, relationships and communication which specifically improve the outcomes for those involved in harmful behaviours and toxic masculinity at an early age.</p> <p>The core goals are to promote health, wellbeing, and positive relationships for all young people but recognise that young cis-gender males will benefit greatly from the programme.</p> <p>The programme is delivered through targeted one to one work and small group sessions with young people identified and referred by partner agencies such as schools, youth services, youth offending/youth justice, social and family care, early help workers, sexual health outreach workers etc.</p> |                               |

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| <b>73) Contact</b>  |                            |
|---|----------------------------|
| Score 28/33   | £49,873 (£35,000 – 50,000) |
| <b>Project summary</b>  |                            |
| <p>The aim of the project is to provide parents in Lewisham with a disabled child support for their mental health through 1:1 advice, social activities to foster peer to peer support, as well as support to complete official forms such as DLA, PIP, and grant applications to organisations such as the Family Fund, and family work to help families to get the local support they need. Compared with the general population, parents completing our survey, Left in Lockdown, are experiencing poorer mental wellbeing and higher levels of anxiety, stress and isolation than families before the pandemic and during the early part of the COVID-19 pandemic5.</p> <p>The outcomes would be:</p> <p>parents will feel better informed about how to get the support they need;</p> <ul style="list-style-type: none"> <li>• parents will feel more confident;</li> <li>• parents will feel better able to deal with stress;</li> <li>• parents will feel less isolated.</li> </ul> <p>The proposal estimates that between 150-200 parents will benefit from the project, and their children will benefit indirectly. The project will help with community cohesion by bringing parents together to offer support to each other and to benefit from social interaction with people experiencing similar issues as themselves. Advice sessions on benefits and grants and other local support will help with social deprivation as will offering free opportunities to parents to attend activities such as coffee mornings, walk and talks in the park and 1 large family event.</p> |                            |

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|   |                           |
|---|---------------------------|
| <b>79) Buddies for all</b>  |                           |
| Score 25/29   | £8,524.40 (under £10,000) |
| <b>Project summary</b>  |                           |
| <p>Buddies for All is a new social enterprise and buddying service for disabled adults and those with mental health conditions. Its aim is to provide online, telephone and face-to-face support when it is safe to do so. This will be achieved by matching anyone who identifies themselves as having, or having had, a physical, mental, or sensory impairment, or disability, with a volunteer buddy. Therefore the objectives of Buddies for All are to:</p> <ul style="list-style-type: none"> <li>- Help someone with a health condition find a buddy therefore alleviating the stress and anxiety they may face in their daily lives</li> <li>- Provide online or telephone support where users can openly discuss the issues they are facing in their lives, with buddies finding practical solutions of how to overcome these</li> <li>- Support users to access their community such as trips to the park, cinema, social events or undertaking the weekly shop.</li> </ul> <p>Buddies for All will therefore support local disabled people to access their community, gain skills and build confidence whilst improving the mental, physical and sensory wellbeing of disabled people as the borough recovers from Covid-19. The project could reach an estimated 60,000 in the borough based on the national average of the disabled population.</p> |                           |

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| <b>80) Lewisham Local</b>   |                           |
|---|---------------------------|
| Score 25.5/33   | £49,999 (£35,000-£50,000) |
| <b>Project Summary</b>  |                           |
| <p>Building People, Changing Minds is an 18-month programme supporting people with ill mental health and/or learning disabilities to increase their employment opportunities. This application is a partnership between Lewisham Local (LL) and Lewisham Speaking Up (LSUP) with the programme involving a separate NCIL application led by Lewisham Refugee &amp; Migrant Network (LRMN). A steering group will oversee the co-design and delivery of the programme involving the three organisation partners and self-advocates with lived experience from LRMN and LSUP's People's Parliament.</p> <p>This project addresses NCIL priority through helping people with ill mental health. Using successful case studies of individuals and organisations from the programme we hope to educate more through LL's communication networks and events of 5,000+ local people, 350+ organisations and 500+ businesses to positively impact future employment opportunities for communities of Lewisham people with learning disabilities, ill mental health and refugees and migrants.</p> |                           |

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| <b>84) Rio Ferdinand Foundation &amp; Grove Park Youth Club Building Preservation Trust</b>   |                          |
|---|--------------------------|
| Score 26/33   | £49,920 (£35,000-50,000) |
| <b>Project summary</b>  |                          |
| <p>Rio Ferdinand Foundation in partnership with Grove Park Youth Club Building Preservation Trust (GPYC BPT) would like to run a vibrant youth and community development programme from the recently reopened Grove Park Youth Club. The programme will provide regular youth club activities to 350 young people (aged 11 – 18) from the Grove Park, Whitefoot, Downham and Lee wards as they emerge from the Covid-19 pandemic. Our sessions will run on evenings and weekends at peak times for crime and antisocial behaviour, offering support and positive diversionary activities in a safe setting. The programme will be open to all young from the borough, however, will target those who are: experiencing racial and economic disadvantage, experiencing poor mental health, socially isolated as a result of the pandemic, struggling with or disengaged from their education, not in formal education or employment, known to or deemed at risk of becoming involved with the youth justice system.</p> <p>The provision will work with their community outreach and with a range of formal referral partners such as local schools and colleges, youth offending teams, CAMHS, Job Centre Plus and specialist community partners.</p> <p>Through the sessions they will provide health and wellbeing support for young people, including activities which promote good physical and emotional health; 1-2-1 mentoring from experienced youth workers; skills development workshops (e.g., football, digital skills, music production, lyric writing, film-making) relevant to young people’s interests; accredited Leadership training; social action projects; and progression opportunities.</p> <p>They will deliver three regular sessions per week from 6pm-9pm as well as scaled up school holiday programmes.</p> <p>They will work with young people to plan and deliver a range of skills development workshops, youth led community events and social action projects on weekends e.g., sports tournaments and open-mic nights. They'll utilise the power of sport and music to bring diverse young people together and provide a progression pathway based on these skills and interests, e.g., football coaching training</p> |                          |

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| <b>85) Lewisham Youth Theatre</b>   |                              |
|---|------------------------------|
| Score 25/29   | £30,000 ( £10,000 - £35,000) |
| <b>Project Summary</b>  |                              |
| <p>A 2-year free programme of Youth Facilitator Training for 16 Lewisham young adults aged 18-25 with lived experience of mental health delivered by Lewisham Youth Theatre (LYT).</p> <p>120 vulnerable young people aged 12+ will take part in Well Being Workshops, plus 90 8 to 11s will also benefit (as trainees deliver on LYT's workshop projects). A dedicated Progression Producer will manage &amp; deliver a programme of arts facilitation training.</p> <p>LYT will recruit using our extensive existing referral partnerships plus database of c.500 young people aged 18+, prioritising places for those from global majority backgrounds.</p> <p>Training for employment will include: learning creative methodologies, scaffolding strategies, managing challenging behaviour, safeguarding, health &amp; safety and equalities practice</p> <p>Following their training, trainees will develop and deliver a programme of Wellbeing workshops with 120 vulnerable young people in local schools/social service partners. The trainees will also be offered paid work experience on LYT's projects, and work towards Silver/Gold Level Arts Award (equivalent to GCSE A*-C) &amp; AQAs; they will be offered One-to-one advice &amp; guidance mentoring to support the move further.</p> <p>Participants will receive Mentoring &amp; Peer Counselling training delivered by a licensed mental health professional including mental health first aid supporting participants to manage their own mental wellbeing.</p> <p>The project will focus on mental health &amp; wellbeing for trainees and for the young people in the workshops.</p> |                              |

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|   |                           |
|---|---------------------------|
| <b>94) Entelechy Arts</b>   |                           |
| Score 28/33   | £45,300 (£35,000-£50,000) |
| <b>Project summary</b>  |                           |
| <p>The project supports older people at risk of experiencing isolation to return to community life, through attendance at Meet Me at the Albany (MMA) once a week, 50 weeks of the year and Meet Me on the Move (MMM), once per month for 18 months.</p> <p>Providing essential support for older people to re-engage with our creative community programmes and increasing confidence, reach 60 older people, 40 to return to Meet Me at the Albany, and 20 to regain independence.</p> <ul style="list-style-type: none"> <li>• Access Co-ordinator (0.6FTE) to ensure that we are engaging those most at risk and assisting them with personal access requirements, and taking new referrals and bridging gaps between other Lewisham service providers. <ul style="list-style-type: none"> <li>• Access support costs for MMEA including transport, individual access needs (cushions, mobility aids etc.) and additional PPE costs</li> <li>• Supporting older people to attend MMM</li> <li>• ensure access to the MMA</li> </ul> </li> </ul> <p>Current participants:</p> <ul style="list-style-type: none"> <li>• 100% have health or disability issues and 40% are becoming less independent. 34% are from ethnic minority backgrounds</li> <li>• Prior to attending Meet Me, 85% were isolated and 50% didn't feel visible or connected to community</li> </ul> <p>Our consultation in 2021 highlighted that 50% left their house during the pandemic only a few times between March 2020 – March 2021.</p> |                           |

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| <b>98) Sydenham Garden</b>  |                                 |
|---|---------------------------------|
| Score 25/33   | £53,999.28 (£50,000 - £100,000) |
| <b>Project summary</b>  |                                 |
| <p>The project will meet local needs and work with stakeholders, to provide an innovative approach to promote the physical and mental wellbeing of residents living in South London.</p> <p>Sydenham Garden enables people to improve their quality of life, social interaction and physical and mental health in a supportive community environment. We aim to promote inclusion and reduce prejudice by bringing together co-workers with different degrees of mental and physical ill health, volunteers and members of the local community to work together. This project will bring around positive change to communities by providing nonmedical services in the hope of improving their physical and mental health. It is based on a holistic vision of health, recognising that people's health is heavily influenced by economic, social and environmental factors.</p> <p>This project will offer a direct transition route into horticultural work through an Open College Network (OCN) accredited course, delivered at Sydenham Garden for co-workers (the name given to the project's primary beneficiaries) with mental health conditions, including people with mild learning difficulties.</p> <p>The average completion rate for Sydenham Garden's year-long placements is 67%. The COVID-19 outbreak and lockdown has had a substantial emotional impact on residents, including carers and this project will reach more residents and reduce isolation with services and resources.</p> <p>Project aim:<br/>Support people with mental health conditions and mild learning difficulties to gain horticultural and transferable skills and qualifications.</p> <p>Project outcomes:<br/>To improve the employability of co-workers<br/>To improve the self-confidence and self-esteem of co-workers.<br/>Facilitate co-workers experiencing reduced feelings of isolation and exclusion.</p> |                                 |

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|--|----------------------------|
| <b>102) Second Wave Centre for Youth Arts</b>  |                            |
| Score 24.5/33  | £46,077 (£35,000 -£50,000) |
| <b>Project summary</b>   |                            |
| <p>After school and holiday workshops, training and events for young people aged between 11 to 15 and 16 to 21 designed to address youth crime prevention and young safeguarding initiatives. The project aims to:</p> <ul style="list-style-type: none"> <li>• create safe spaces for young people's enjoyment, participation and support;</li> <li>• support young people who are managing mental health conditions including anxiety, depression and eating disorders;</li> <li>• listen to the problems faced by community members of all age-groups;</li> <li>• build on existing relationships with local partners and communities;</li> <li>• ensure the context and style of delivery are accessible and youth empowering;</li> <li>• encourage open discussions, both in-person and online, on social justice issues;</li> <li>• provide peer mentoring, media &amp; IT workshops encouraging media literacy and critical thinking;</li> <li>• offer work experience, and paid training and employment opportunities;</li> <li>• Encourage consultation, community partnership and evaluation at each stage of delivery.</li> </ul> |                            |

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|--|-----------------------------|
| <b>108) Lewisham Refugee and Migrant Network</b>   |                             |
| Score 26.5/33  | £49,989 (£35,000 - £50,000) |
| <b>Project Summary</b>   |                             |
| <p>In partnership with Lewisham Speaking Up (LSU) and this volunteering project will build employability skills and provide experience to refugees, migrants, people with learning disabilities and mental health issues that will help them gain employment.</p> <p>They will train volunteers to become advocates to support organisations in becoming more inclusive employers.</p> <p>The volunteer coordinator at LMRN will:</p> <ol style="list-style-type: none"> <li>1) Recruit 75 LRMN clients (150 total with partner organisations) participating in their wellbeing programmes to be volunteers over 18 months</li> <li>2) Provide training for the participants to build their confidence, wellbeing, and key employability skills. The training will give volunteers tools to support organisations to become places of sanctuary for refugees and migrants.</li> <li>3) Support refugees and migrants while they are in work placements.</li> <li>4) Liaise with Lewisham Local and LSU, to find appropriate volunteer/work placements in local organisations across the borough.</li> </ol> <p>Training sessions will take place online, at the organisations' offices in Deptford and Lewisham centre as well as across the borough.</p> <p>LRMN will recruit 75 refugees and migrants (some experiencing mental health issues) to participate in a work placement. The Coordinator will work individually with the volunteers and build relationships with the organisations to find relevant placement opportunities.</p> <p>LRMN will take part in a working group with LSU and Lewisham Local and representatives with lived experience from LSU and LRMN to help design the project. The working group will work with 20 local businesses/organisations to offer a work placement, and support 20 local businesses and organisations to undertake training and sign up to become a champion of sanctuary and/or learning disabilities.</p> <p>This will enable refugees, migrants and those with learning disabilities and mental health issues to increase their employability skills, experience, local connections and confidence. In particular, refugees and migrants will have the opportunity to improve their English in the workplace, helping them become more independent living in the UK, mix with people in the community, get employer references, and improve their wellbeing.</p> |                             |

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| <b>112) Refugee Café</b>  |                         |
|---|-------------------------|
| Score 21/29   | £10,000 (under £10,000) |
| <b>Project Summary</b>  |                         |
| <p>The Refugee Café aims to help refugees by relieving poverty, advancing their education, and training, educating the public about their rights and needs and promoting social inclusion. Funding a Volunteer Manager post will help us deliver on all these aims as the charity is run by volunteers.</p> <p>Funding has been obtained for our training program and to open a physical Café, which will provide training and work experience to refugees helping find future employment in the local economy.</p> <p>Refugees are four times more likely to be unemployed, Lewisham has the lowest job density in the England (0.40) which creates even greater challenges.</p> <p>The Volunteer Manager will help coordinate and manage these projects working to ensure longer retention rates of our volunteers and empower refugees to take a more active part in the charity through an Advisory board.</p> <p>Refugees face far greater probabilities of having mental health issues; such as higher rates of depression, PTSD, and other anxiety disorders. Some research state this to be 5 times greater than the general population. We are actively helping to reduce this statistic in Lewisham by providing; support into employment and support integration into the community.</p> |                         |

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|--|------------------------------|
| <b>113) Spark2Life-GreenLeaf Trust</b>   |                              |
| Score 25/33  | £92,592 (£50,000 - £100,000) |
| <b>Project summary</b>   |                              |
| <p>The project aims to provide high-quality and trauma-informed mentoring services within arrange of wards within Lewisham. The Lewisham Mentoring Service is driven by statutory referral, via YOS and the Multi-Agency Concern Hub engaging with young people, parents, families, schools and community organisations.</p> <p>The project sets out to:</p> <ul style="list-style-type: none"> <li>• Provide community outreach and detached work in wards most in need</li> <li>• Provide case work mentoring, which is trauma-informed, holistic and evidence-based</li> <li>• Provide support to parents and family members in needs, via online group sessions</li> <li>• Provide AQA-accredited holistic Mentoring Training for community members and volunteers from local organisations</li> <li>• Offer outreach and detached work, between the 'lost hours' of 3-10 p.m., when young people may be most visible, yet least engaged, in the community</li> <li>• Focus on wards identified as high-deprivation and/or high levels of critical incidents, which are Sydenham; Rushey Green; towards Downham, bordering Bromley and potentially Lewisham Centre.</li> </ul> |                              |

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|---|-------------------------|
| <b>119) Oaks and Acorns CIC</b>   |                         |
| Score 21/29   | £10,000 (under £10,000) |
| <b>Project summary</b>  |                         |
| <p>The project provides learning and social opportunities that actively explore solutions to real-world challenges and build resilience in dealing with the impact of the Covid-19 for parents, children and young people.</p> <p>The project aims to:</p> <ul style="list-style-type: none"> <li>• Introduce new skills, develop confidence, raise attainment by offering high quality mentoring services and provide a parent volunteer scheme</li> <li>• Raise literacy attainment levels and increases their mental wellbeing</li> <li>• Run Family Fitness, sessions for parents, children and young people to participate in together for health and social benefits</li> <li>• Reduce obesity levels and raise mental wellbeing especially after the recent coronavirus pandemic and covid-19 recovery</li> <li>• Focus on Lego Robotics building and Code Club to ensure parents are up to date with the future industries and improve their employability opportunities</li> <li>• Run 'Sew Cre8tive' an intergenerational sewing group to reduce isolation and promote mental wellbeing.</li> <li>• Run 'We All Eat 2gether' a food redistribution service using excess food products to encourage families to prepare low cost, healthy</li> </ul> |                         |

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|--|------------------------|
| <b>120) Catbytes CIC</b>   |                        |
| Score 21/29  | £5,995 (under £10,000) |
| <b>Project Summary</b>   |                        |
| <p>Catbytes is a social enterprise which promotes digital inclusion in the borough of Lewisham. The service will support for people in obtaining a device, getting support using a device, and also giving support in getting data to use a device to access the internet.</p> <p>Catbytes aims to:</p> <ul style="list-style-type: none"> <li>• Distribute laptops donated by the public and teaching clients in their use</li> <li>• provide digital inclusion support throughout the borough</li> <li>• Support people with developing basic digital skills</li> <li>• Provides a buddying service that involves supporting them with professional development.</li> <li>• Increase the number of home visits</li> <li>• Find new places where one-on one sessions can be held. These include libraries and community centres.</li> <li>• Find locations where local people who face digital exclusion are likely to visit</li> </ul> |                        |

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|---|-----------------------------|
| <b>128) TLG Lewisham Education Centre</b>   |                             |
| Score 25.5/33   | £100,000 (£50,000-£100,000) |
| <b>Project summary</b>  |                             |
| <p>TLG Alternative Educational Provision, Sydenham School and Lewisham Tigers Football Club (LTFC) will work with Power The Fight to embed its co-designed Therapeutic Intervention for Peace (TIP) program. TIP comprises the provision of culturally competent therapeutic support for young people (YP) at risk of SYV, their families and professionals working with them. The project also uses the feedback of the young people to co-design the programme to find out what approach they feel will be most beneficial to their own needs. The project offers a programme of support and help that is best suited to its participants.</p> <p>Anticipated direct beneficiaries include:</p> <ul style="list-style-type: none"> <li>• 225 young people (1:1 counselling and/or group workshops)</li> <li>• 100 family members</li> <li>• 70 professionals and volunteers (cultural competency training and/or Clinical Supervision)</li> </ul> <p>The project aims to:</p> <ul style="list-style-type: none"> <li>• Improve reported wellbeing</li> <li>• Improve educational attendance and attainment</li> <li>• Reduce school exclusions/sanctions</li> <li>• Reduce violent incidents amongst YP associated with settings</li> </ul> |                             |

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|---|------------------------|
| <b>140) One In Four (London)</b>  |                        |
| Score 22/29   | £6,056 (under £10,000) |
| <b>Project summary</b>  |                        |
| <p>The project will provide specialist support for Lewisham residents who have survived domestic and/or, sexual violence or childhood sexual abuse through counselling (in-person from Sept and online), group therapy workshops, resources, signposting, advice and advocacy support. All services on the project will be free at the point of use and will be open to all individuals of all genders, ethnicities, and ages across the borough, who need help in their recovery journey and/or access to advocacy support to seek redress.</p> <p>The project aims include:</p> <ul style="list-style-type: none"> <li>• Help survivors achieve post-traumatic growth, to live their lives, build successful meaningful relationships with partners, and reengage with the local community.</li> <li>• Provide support for the survivors will raise awareness of the devastating impact of abuse, break the cycle of 'hidden abuse' and tackle violent crime in the home.</li> <li>• Keep young people safe from harm and exploitation and assist in the COVID recovery by helping survivors have a voice and rebuild their lives in our community</li> </ul> <p>Provide face-to-face counselling sessions and group therapy workshops, in our head office on Bellingham Road, offering privacy and freedom to work through their experiences, away from the home</p> |                        |

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|---|------------------------|
| <b>146) Give a Song</b>   |                        |
| Score 21/29   | £6,765 (under £10,000) |
| <b>Project summary</b>  |                        |
| <p>The project aims to bring local communities through 54 interactive street music workshops. Visits will be a 'music together' experience, encouraging playing and singing to Lewisham's most popular song choices across generations and cultures, as identified during the project so far. An estimated 40/60 people from forecourts, gardens and windows will participate in each session.</p> <p>The project aims to:</p> <ul style="list-style-type: none"> <li>• Offer 2 or 3 workshops for older residents in making instruments from recycled materials for the project, and distribute informative leaflets to the selected street, alongside social media promotion</li> <li>• Provide visits in early evening or weekends over an intensive 3-4 month period</li> <li>• Improve mental health and quality of life</li> <li>• Bring live music to the streets and doorsteps</li> </ul> <p>Encourage positivity and inclusivity in individual communities</p> |                        |

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|---|-----------------------------|
| <b>148) Lewisham Pensioner Forum (LPF)</b>  |                             |
| Score 20.5/29   | £11,603 (£10,000 - £35,000) |
| <b>Project summary</b>  |                             |
| <p>The Monday project is for all pensioners 65+ living and working in LBL and will be located at St Mauritius House every Monday from 10am-3pm over the course of a year. The project enables all pensioners to participate in the activities facilitated by volunteers.</p> <p>Activities would include walks, tea and chat, health eating workshop, board games, knitting, ukulele, body recondition sessions, including talks/focus groups that will be live-streamed, giving pensioners access to hear from support services and organisations such as Age UK, Falls Association and Public Health.</p> <p>The aim of the project is to:</p> <ul style="list-style-type: none"> <li>• Assist in the re-engagement of pensioners in social activities; to reconnect with the wider community as well as</li> <li>• Facilitate learning for the community's future needs</li> <li>• Reach 400 services users</li> <li>• Provide a safe environment that enable pensioners to reconnect, socialise, share, and learn new skills</li> <li>• Building trust, befriending, creating a buddies system</li> <li>• Combat loneliness and isolation plus the added depression.</li> </ul> |                             |

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| <b>153) Watergate Sensory Garden</b>  |                             |
|---|-----------------------------|
| Score 25.5/33   | £40,300 (£35,000 - £50,000) |
| <b>Project summary</b>  |                             |
| <p>The project is the refurbishment, replanting and redesign of Watergate School's sensory garden. Sensory gardens allow schools to create an outdoor space which stimulates outdoor learning and the senses; profoundly important for a school with a high proportion of pupils with sensory impairments; where the majority of pupils suffer from anxiety and need a calm and quiet place to recuperate from the overstimulation of urban life.</p> <p>The project aims to:</p> <ul style="list-style-type: none"> <li>• Set up a Friends of group appealing to gardeners would add greatly to community cohesion and increase awareness of the needs of our more vulnerable members of the community.</li> <li>• Support people with learning disabilities find employment</li> <li>• Make the sensory garden a focal point for gardening education for former pupils of the two schools</li> <li>• Use the garden for events like folk concerts and a play day for Lewisham SEND children at other schools.</li> </ul> <p>Keeping young people safe from violence, and decrease meltdowns that may lead to irritation and violence in parents</p> |                             |

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|---|---------------------------|
| <b>171) Inspiring Your Imagination Ltd</b>  |                           |
| Score 21.5/29   | £8,163.80 (under £10,000) |
| <b>Project summary</b>  |                           |
| <p>Project aim: To engage up to 100 young people between the ages of 13-19 (up to 25 with special needs) from across the borough. It's a 12 weeks' project taking place across youth centres and also online via Zoom, allowing a wider reach for young people in the borough to get involved. Residents will be taught transferable skills in Digital Marketing, Film Production, Music Production &amp; DJing, while also learning vital life-long skills such as teamwork, time management, planning, decision-making and communication.</p> <p>All participants will be offered one-to-one sessions to assist with their CV alongside the offer of general wellbeing support.</p> |                           |

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| <b>177) Facework Group CIC</b>   |                         |
| Score 22/29  | £10,000 (under £10,000) |
| <b>Project Summary</b>   |                         |
| <p>The 'Facework Conversations' project aims to impact the lives of residents across Lewisham. Working in collaboration with some of the 160 members of the Hatcham House – a community work club situated in New Cross Gate in the north of the borough. The plan is to launch a programme of live and virtual events, training and coaching aimed specifically at those whose career, work-life patterns and employability have been impacted by the Covid 19 pandemic.</p> <p>The aim of the project is to:</p> <ul style="list-style-type: none"> <li>• Help young people across Lewisham to build their confidence to face work and to make positive and informed decisions.</li> <li>• Create connections with those who have had first-hand experience of having to adapt and change their working life because of Covid.</li> <li>• Curate conversations that create dialogue, sharing, mutual aid and peer support</li> <li>• Link those looking to take their next step into the world of work with local employers and freelancers who want to support their community</li> </ul> |                         |

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| <b>188) Lewisham Cyclists, London Cycling Campaign</b>   |                        |
| Score 21/29  | £9,688 (under £10,000) |
| <b>Project summary</b>   |                        |
| <p>Fix and Ride will set up a community bike workshop. Lewisham cyclists have already partnered with the local community group Deptford Folk, delivering a monthly bike repair session over the last four years. They have run bike maintenance courses for women, as well as worked at local youth clubs, Woodpecker and Riverside, offering mechanic training, Build a Bike sessions where individuals learn how to repair second-hand donated cycles, bike skills sessions and local rides.</p> <p>The fix and ride project aims to:</p> <ul style="list-style-type: none"> <li>• Fit out a new static workshop base to work across the borough.</li> <li>• Provide monthly to weekly sessions</li> <li>• Serve around 15 people per session</li> <li>• Train 12 volunteers as support mechanics</li> <li>• Offer mechanics training to 20 women</li> <li>• Work with a group from the Diamond and TTT clubs.</li> <li>• Run a weekly outreach Dr Bike at a venue in the centre of the borough, plus at least six others in the next year at schools and doctors surgeries, seeing from 6 to 20 people per session.</li> </ul> <p>Refurbish at least twenty bikes and offer to people on low incomes.</p> |                        |

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| ID  | TYPE    | ORG                                      | PROJECT   | GRANT | WARD             |
|-----|---------|--|---|-------|------------------|
| 1   | CAPITAL | Lewisham Cyclists                        | Catford to Forest Hill/Sydenham Walking & Cycling Route                                 | 15000 | Bellingham       |
| 2   | CAPITAL | Council (Greenscene)                     | Play Area for Blackheath  | 60468 | Blackheath       |
| 3   | CAPITAL | Council (Greenscene)                     | Greening Blackheath Hill  | 25000 | Blackheath       |
| 4   | CAPITAL | MamaKind                                 | Welcome Centre at St Margarets Church   | 9666  | Blackheath       |
| 5   | CAPITAL | St Donnats Road                          | Stop Fly Tipping in St Donnat's Road and improve the environment                        | 2655  | Brockley         |
| 6   | CAPITAL | Council (Greenscene)                     | Brookmill Park: Remedial works to Terrace, Playground and Pond                          | 23285 | Brockley         |
| 7   | CAPITAL | St Andrews Community Garden Project      | St Andrews Community Garden Project   | 5000  | Catford South    |
| 8   | CAPITAL | Council (Highways)                       | South Lewisham Secure Cycle Storage Project - Catford South                             | 6950  | Catford South    |
| 9   | CAPITAL | Council (Greenscene)                     | Creating a safe, inclusive, welcoming play and exercise space in Forster Memorial Pa    | 3348  | Catford South    |
| 10  | CAPITAL | Fourth Reserve Conservation Trust        | Olive Leaf Circle - a green space for vulnerable groups                                 | 6470  | Crofton Park     |
| 11  | CAPITAL | Stillness Junior School                  | Stillness Eco Garden  | 9821  | Crofton Park     |
| 12  | CAPITAL | Crofton Park Railway Garden Friends Gro  | Enhancing Crofton Park Railway Garden for families and biodiversity                     | 9840  | Crofton Park     |
| 13  | CAPITAL | Council (Greenscene)                     | Durham Hill Park Improvement Project  | 64000 | Downham          |
| 14  | CAPITAL | Council (Greenscene)                     | Folkestone Gardens Playground   | 80000 | Evelyn           |
| 15  | CAPITAL | Council/Bence House TRA                  | Surrey Canal Forest School and Ecology Walk   | 34900 | Evelyn           |
| 16  | CAPITAL | Bence House TRA                          | Pepys Power and Hyper-Greening Project  | 10000 | Evelyn           |
| 17  | CAPITAL | CENTRA                                   | Pepys Estate Public Realm Site Opportunities Feasibility Map                            | 10000 | Evelyn           |
| 18  | CAPITAL | Council (Greenscene)                     | Deptford Park Play Area   | 39724 | Evelyn           |
| 19  | CAPITAL | Council (Greenscene)                     | Sayes Court Park Playground   | 30000 | Evelyn           |
| 20  | CAPITAL | Council (Greenscene)                     | Devonshire Road Nature Reserve Improvements   | 15500 | Forest Hill      |
| 21  | CAPITAL | V22 Foundation                           | Forest Hill Library Community Room Development  | 2075  | Forest Hill      |
| 22  | CAPITAL | V22 Communities                          | Children's Library - Forest Hill  | 2900  | Forest Hill      |
| 23  | CAPITAL | Council (Greenscene)                     | Baxter Field Park Improvements  | 8900  | Forest Hill      |
| 24  | CAPITAL | Forest Hill Society                      | Forest Hill Station Parklet   | 18000 | Forest Hill      |
| 25  | CAPITAL | Council (Greenscene)                     | Street Trees for Living   | 7000  | Forest Hill      |
| 26  | CAPITAL | Council (Greenscene)                     | Planting Trees in Grove Park and its Urban District                                     | 10000 | Grove Park       |
| 27  | CAPITAL | The Baring Trust                         | The Railway Children District Park Masterplanning                                       | 12499 | Grove Park       |
| 28  | CAPITAL | Wild Rangers Ltd                         | Wild Rangers  | 6000  | Grove Park       |
| 29  | CAPITAL | Council (Greenscene)                     | Better Streets - Hilly Fields   | 10000 | Ladywell         |
| 30  | CAPITAL | Council (Greenscene)                     | Hilly Fields Community Exercise Project   | 17514 | Ladywell         |
| 31  | CAPITAL | Friends & Users of Staplehurst Road      | Renewing and updating aspects of the planters in Staplehurst Road Reinstating the f     | 5000  | Lee Green        |
| 32  | CAPITAL | V22 Communities                          | Better Facilities for Manor House Library   | 6316  | Lee Green        |
| 33  | CAPITAL | Council (Greenscene)                     | Street Trees For Living - Lee Forum CIC - Burnt Ash Hill Street Tree Planting           | 1019  | Lee Green        |
| 34  | CAPITAL | Council (Greenscene)                     | Street Trees For Living - Lee Manor Society - Burnt Ash Road Tree Planting              | 3000  | Lee Green        |
| 35  | CAPITAL | Council (Greenscene)                     | Gilmore Road, Clarendon Rise Resident   | 18961 | Lewisham Central |
| 36  | CAPITAL | Council (Greenscene)                     | New playground in Lewisham Central  | 2E+05 | Lewisham Central |
| 37  | CAPITAL | Council (Highways)                       | On Your Bike Lock it or lose it   | 46800 | Lewisham Central |
| 38  | CAPITAL | Council (Greenscene)                     | Putting the green in Hither Green - Street Trees  | 65000 | Lewisham Central |
| 39  | CAPITAL | St Mary's Lewisham CE Primary School     | St. Mary's Forest School Garden   | 25000 | Lewisham Central |
| 40  | CAPITAL | Lewisham Homes                           | Achilles Street Community Garden  | 10000 | New Cross        |
| 41  | CAPITAL | Hartslane CIC                            | hARTslane Gallery Refurbishment   | 35000 | New Cross        |
| 42  | CAPITAL | IRIE! Dance Theatre                      | Moonshot Community Centre Refresh   | 23788 | New Cross        |
| 43  | CAPITAL | The Bear Church                          | The Ragged Project  | 37000 | New Cross        |
| 44  | CAPITAL | Oaks and Acorns In Harmony C.I.C         | ravensbourne Park Gardens play and connect  | 10000 | Perry Vale       |
| 45  | CAPITAL | Council (Greenscene)                     | Mayow Park Children's Playground Improvements   | 70000 | Perry Vale       |
| 46  | CAPITAL | Stanstead Lodge Senior Club Ltd.         | Stanstead Lodge Senior's Club - Repair and renovation of conservatory - Stanstead       | 20000 | Perry Vale       |
| 47  | CAPITAL | Kilmorie School                          | Kilmorie School - Early Years Outstanding Outdoor Spaces                                | 23981 | Perry Vale       |
| 48  | CAPITAL | Friends of Holbeach School               | Playground improvements - Irrigation System and Feasibility Study                       | 4500  | Rushey Green     |
| 49  | CAPITAL | Council                                  | Lewisham Irish Centre - Kitchen Improvements  | 18000 | Rushey Green     |
| 50  | CAPITAL | Council (Regeneration)                   | Investing in Rushey Green Libraries support for primary school libraries and the new li | 65000 | Rushey Green     |
| 51  | CAPITAL | Ringstead Road Community                 | Reclaiming Catford's Corners - Ringstead Road Community Group                           | 15600 | Rushey Green     |
| 52  | CAPITAL | Council (Regeneration)                   | Festoon Lighting for Catford Broadway   | 50000 | Rushey Green     |
| 53  | CAPITAL | Venner Road Hall Community Association   | Community Facilities Improvement  | 9700  | Sydenham         |
| 54  | CAPITAL | Council (Greenscene)                     | Home Park Trim Trail  | 13729 | Sydenham         |
| 55  | CAPITAL | Edmund Waller School                     | Edmund Waller Mature Zone   | 8000  | Telegraph Hill   |
| 56  | CAPITAL | Council (Greenscene)                     | Making Verdant Lane Greener   | 3000  | Whitefoot        |
| 57  | CAPITAL | The Baring Trust                         | The Railway Children District Park Masterplanning                                       | 6405  | Whitefoot        |
| 58  | CAPITAL | Council (Greenscene)                     | Creating a safe, inclusive, welcoming play and exercise space in Forster Memorial Pa    | 21450 | Whitefoot        |
| 59  | REVENUE | Brent knoll and Watergate Co-Operative   | Holiday clubs for children and young people with SEND                                   | 14628 | Bellingham       |
| 60  | REVENUE | Bubble Theatre Company Ltd               | Speech Bubbles  | 5045  | Bellingham       |
| 61  | REVENUE | Christ Church United Reformed Church     | Carols on the Green   | 3000  | Bellingham       |
| 62  | REVENUE | Coco Collective Org                      | Ital Community Garden   | 10000 | Bellingham       |
| 63  | REVENUE | Council (Greenscene)                     | Home park-bins  | 14575 | Bellingham       |
| 64  | REVENUE | Kids Kitchen Collective cic              | Kids Kitchen Bellingham   | 13832 | Bellingham       |
| 65  | REVENUE | Mythical Canvas                          | Draw your dream workshop  | 9900  | Bellingham       |
| 66  | REVENUE | Parkside Residents Association           | Parkside & Blackheath Community Engagement Project                                      | 13484 | Blackheath       |
| 67  | REVENUE | St Margarets Church Playground           | St Margarets Parochial Church Council   | 14628 | Blackheath       |
| 68  | REVENUE | Brent Knoll and Watergate Co-operative   | Brent Knoll and Watergate Holiday Club  | 6354  | Brockley         |
| 69  | REVENUE | Brockley Society                         | Breakspears Mews Community Building   | 2400  | Brockley         |
| 70  | REVENUE | Florence Road Residents Group            | Florence Road Residents Group (FRRG)  | 6434  | Brockley         |
| 71  | REVENUE | Max Media Arts CIC                       | Opening Night of Brockley Max 2021  | 3834  | Brockley         |
| 72  | REVENUE | St Johns Church                          | Songs for the Battle of Lewisham  | 2300  | Brockley         |
| 73  | REVENUE | St Peters Church Brockley                | St. Peter's Brockley Food Bank & Social Supermarket                                     | 34800 | Brockley         |
| 75  | REVENUE | Diamond Club                             | Diamond Club  | 4560  | Catford South    |
| 76  | REVENUE | Abbotshall Healthy Lifestyle Centre      | Abbotshall Healthy Lifestyle Centre   | 7500  | Catford South    |
| 78  | REVENUE | Catbytes                                 | Rock-organisation Community Project   | 10000 | Crofton Park     |
| 79  | REVENUE | Crofton Park Community Link              | The Brockley Green Collection a Living Museum   | 6560  | Crofton Park     |
| 80  | REVENUE | St Luke's Downham                        | Downham Detached Youth Project  | 10000 | Downham          |
| 81  | REVENUE | Wesley Halls Community Association       | Girls-R-Us  | 14589 | Downham          |
| 82  | REVENUE | Second Wave Centre for Youth Arts        | Evelyn Young Women Changemakers - building solidarity for community safety and re       | 28000 | Evelyn           |
| 83  | REVENUE | Cre8coffee                               | Cre8coffee  | 10000 | Evelyn           |
| 84  | REVENUE | Council / Deptford Folk                  | Greening Evelyn   | 30000 | Evelyn           |
| 85  | REVENUE | Council                                  | All Ages and Inclusive Surrey Canal Linear Park Play and Gym Areas/Bence House TF       | 50000 | Evelyn           |
| 86  | REVENUE | Inspiring Your Imagination               | Up-skilling Evelyn Residents For A Digital World  | 20000 | Evelyn           |
| 87  | REVENUE | Evelyn Parent's Forum                    | EPF Family Support at Deptford Park Playclub  | 60670 | Evelyn           |
| 88  | REVENUE | Council (Greenscene)                     | Evelyn Play Project   | 43037 | Evelyn           |
| 89  | REVENUE | Clyde Nursery                            | Stay and Play Sessions  | 19970 | Evelyn           |
| 90  | REVENUE | 2000 Community Action Centre             | Revive and Grow (RAG) Project   | 90000 | Evelyn           |
| 91  | REVENUE | South East London Community Energy       | Empowering Deptford   | 32702 | Evelyn           |
| 92  | REVENUE | Lewisham Homes                           | Legendary Community Club  | 40000 | Evelyn           |
| 93  | REVENUE | Brent knoll and Watergate Co-Operative   | Holiday club delivered by Brent Knoll & Watergate Co-operative Trust for Evelyn Waro    | 19628 | Evelyn           |
| 95  | REVENUE | SEE3 Ltd                                 | High Street Happenings  | 2100  | Forest Hill      |
| 96  | REVENUE | Forest Hill Society                      | Hands On - Library Garden   | 9451  | Forest Hill      |
| 97  | REVENUE | Rio Ferdinand                            | Grove Park Youth Club   | 30000 | Grove Park       |
| 98  | REVENUE | Grove Park Carnival & Chinbrook Dog Sh   | Grove Park Carnival & Chinbrook Dog Show  | 5000  | Grove Park       |
| 99  | REVENUE | Max Media Arts CIC                       | Art In The Park   | 2000  | Ladywell         |
| 100 | REVENUE | Council (Greenscene)                     | Thriving Ladywell: A Street Tree planting scheme for Embleton Road & Ellerdale Stree    | 5000  | Ladywell         |
| 101 | REVENUE | Friends of Brockley & Ladywell Cemetarie | Enhancing visitors' experience in the Cemetaries  | 500   | Ladywell         |
| 102 | REVENUE | Ladywell Society                         | Ladywell Women's Safety Project (LWSP)  | 5000  | Ladywell         |
| 103 | REVENUE | Ladywell Society                         | The Ladywell World Folk Music Festival  | 8000  | Ladywell         |
| 104 | REVENUE | St. Andrews Centre                       | Building Resilience and Support for our children and young people towards a Brighte     | 4000  | Ladywell         |
| 105 | REVENUE | Lewisham Plus Credit Union               | The Curve Community Garden  | 3500  | Ladywell         |
| 106 | REVENUE | Ladywell Society                         | Ladywell Assembly Organising Group  | 2409  | Ladywell         |
| 107 | REVENUE | St. Andrews Centre                       | Greenbanks Community Project  | 5000  | Ladywell         |
| 108 | REVENUE | Lee Fair Share                           | Staying healthy, safe & connected in the Community                                      | 6476  | Lee Green        |
| 109 | REVENUE | Lee Green Lives                          | Lee Green Health & Wellbeing  | 6440  | Lee Green        |
| 110 | REVENUE | Lochaber Hall Community Association      | Lee Green Consortium - All in it Together   | 8549  | Lee Green        |
| 112 | REVENUE | Therapy 4 Healing                        | Lewisham Central Health and Wellbeing   | 27000 | Lewisham Centra  |
| 113 | REVENUE | Lewisham Youth Theatre                   | Lewisham Youth Theatre  | 35000 | Lewisham Centra  |

|     |         |  |  |       |                   |
|-----|---------|--|--|-------|-------------------|
| 114 | REVENUE | Lewisham Local                           | Food 'n' Fun in the Fields (FFF)   | 4060  | Lewisham Centra   |
| 115 | REVENUE | Council (Greenscene)                     | Clarendon Rise Car Park refurbishment  | 4746  | Lewisham Centra   |
| 116 | REVENUE | Council (Highways)                       | Ennersdale Road: Pavements for Pedestrians   | 30000 | Lewisham Centra   |
| 118 | REVENUE | Bold Vision                              | Feed the Hill  | 27792 | New Cross         |
| 119 | REVENUE | Deptford Lionesses                       | Girls Only Football Coaching   | 9072  | New Cross         |
| 120 | REVENUE | New Cross Gate Trust                     | Our Wellbeing Matters  | 29754 | New Cross         |
| 121 | REVENUE | New Cross Learning                       | IT Face-toFace   | 8420  | New Cross         |
| 123 | REVENUE | Capture Arts                             | Triangle LBGTQ+ Cultural Centre  | 48700 | New Cross         |
| 124 | REVENUE | 170 Community Project                    | Advocating for New Cross   | 90376 | New Cross         |
| 125 | REVENUE | Council                                  | Welcome Hatcham  | 7770  | New Cross         |
| 127 | REVENUE | Somerville Youth & Play Provision        | Somerville: Investing in Futures   | 17779 | New Cross, Telegr |
| 128 | REVENUE | Brent Knoll and Watergate Co-operative   | Holiday clubs for children and young people with SEND                              | 5000  | Perry Vale        |
| 129 | REVENUE | Sydenham Gardens                         | Meeting Up - Sydenham Garden   | 16200 | Perry Vale        |
| 130 | REVENUE | Council (Greenscene)                     | Ravensbourne Park Gardens play and connect   | 35000 | Rushy Green       |
| 131 | REVENUE | King's Church                            | The Feast - Kings Church Jericho Road Homelessness Project                         | 12000 | Rushy Green       |
| 132 | REVENUE | Lewisham Local                           | Catford Saturday Food Projects Together  | 13075 | Rushy Green       |
| 134 | REVENUE | James Ross Hunter Youth Support Ltd      | JRHYS Community Workshop 1-2-1   | 10000 | Sydenham          |
| 135 | REVENUE | Friends of Sydenham Community Library    | Adults' and children's crafts at Sydenham Library                                  | 1650  | Sydenham          |
| 136 | REVENUE | Ageing Well in Lewisham (Lewisham Chur   | Ageing Well in Lewisham/Lewisham Churches Care                                     | 9000  | Sydenham          |
| 137 | REVENUE | SEE3 Ltd                                 | High Street Happenings   | 9800  | Sydenham          |
| 138 | REVENUE | Friends of Sydenham Community Library    | Rhyme Time   | 1410  | Sydenham          |
| 139 | REVENUE | Sydenham Arts                            | Street SmART: An Intergenerational Women's project, Safer Streets through Creative | 17795 | Sydenham          |
| 140 | REVENUE | Youth First Charitable Incorporated Orga | Legendary Community Club   | 15000 | Sydenham          |
| 141 | REVENUE | Somerville Youth & Play Provision        | Somerville Kids: Investing in Futures  | 17779 | Telegraph Hill    |
| 142 | REVENUE | Friends of Friendsbury Garden            | Friendsbury Garden Roof Repair   | 5000  | Telegraph Hill    |
| 143 | REVENUE | Hill Station Café CIC                    | Hill Station Cafe Development  | 18000 | Telegraph Hill    |
| 144 | REVENUE | Bold Vision                              | TH Community Network Reaching Out  | 17400 | Telegraph Hill    |
| 145 | REVENUE | Bold Vision                              | All About Youth - an additional day of the "Walking Bus"                           | 29988 | Telegraph Hill    |
| 146 | REVENUE | Ageing Well in Lewisham (Lewisham Chur   | Lewisham Churches Care   | 6000  | Whitefoot         |
| 147 | REVENUE | Goldsmiths Community Association         | Open Hither Green  | 30000 | Whitefoot         |
| 148 | REVENUE | Whitefoot and Downham Community Food     | Whitefoot and Downham Community Food + Project                                     | 15000 | Whitefoot         |

## **APPENDIX E - NCIL Ward Recommended Project Summaries**

### **Blackheath:**

82 - The parochial church council of the ecclesiastical parish of St Margaret of Antioch, Lee  
102 - Council  
147 - Council  
173 - Parkside Residents Association  
197 - MammKind

### **Bellingham – Perry Vale:**

63 - Brent Knoll & Watergate Cooperative Trust  
88 – Council

### **Bellingham – Sydenham:**

122 - Kids Kitchen Collective CIC  
325 – Council

### **Catford South – Bellingham:**

236 - Mythical Canvas

### **Downham – Bellingham:**

165 - London Bubble Theatre

### **Bellingham:**

245 - Christ Church United Reformed Church  
300 - #CollectiveCultivation

### **Brockley:**

18 - Max Media Arts CIC  
50 - Florence Road Residents Group  
67 - Therapy 4 Healing  
72 - St. Peter's Brockley  
176 - Brockley Society  
209 - Council  
212 - Council  
254 - St. John's Church  
290 - Brent Knoll & Watergate Cooperative Trust

### **Catford South:**

66 - St Andrews Community Garden Project  
156 - Abbotshall Healthy Lifestyle Centre  
189 - Bringing Sunshine, Fun and Wellbeing to Elders of Catford South  
272 - South Lewisham Secure Cycle Storage Project - Catford South

### **Catford South – Rushey Green:**

121 - Diamond Club

### **Catford South – Whitefoot:**

292 - Council - Forster Memorial Park

### **Crofton Park:**

20 - Fourth Reserve Foundation  
145 - Stillness Junior School  
151 - Friends of Crofton Park Railway Garden  
160 - Rock-organisation Community Project  
281 - Crofton Park Community Link

### **Downham:**

179 - Council  
188 - Downham (Wesley Halls) Community Association

**Downham – Whitefoot:**

172 - St. Luke's Downham

**Evelyn:**

96 - Bence House TRA/Council  
103 - Inspiring Your Imagination Ltd  
129 - Evelyn Parents' Forum  
131 - Second Wave Centre for Youth Arts  
146 - Council  
148 - Council  
153 - Cre8coffee  
187 - Clyde Nursery School  
202 - Bence House TRA/Council  
239 - Bence House TRA  
259 - 2000 Community Action Centre  
263 - Clements and Pendennis TRA  
266 - Brent Knoll & Watergate Co-operative Trust  
280 - Youth First Ltd  
285 - Council  
304 - Deptford Folk  
305 - South East London Community Energy  
313 - Council  
317 - Covid-19 recovery

**Forest Hill:**

49 - Street Trees for Living/Council  
74 - FDRNR (Friends of Devonshire Road Nature Reserve)  
118 - V22 Foundation  
133 - V22 Communities  
210 - Council  
271 - Forest Hill Society  
278 - Library Garden

**Forest Hill – Sydenham:**

110 - SEE3

**Grove Park:**

21 - Rio Ferdinand Foundation  
219 - Wild Rangers Ltd  
234 - Grove Park Carnival & Chinbrook Dog Show

**Grove Park Street Trees:**

46 - Council

**Grove Park – Whitefoot:**

162 - The Baring Trust

**Ladywell:**

26 - Max Media Arts CIC  
56 - Street Trees for Living/Council  
73 - Friends of Brockley & Ladywell Cemeteries  
100 - Brockley Better Streets/Environment & Transport  
106 - Greenscene with Glendale  
157 - Ladywell Women  
180 - The Ladywell Society  
194 - St Andrews Centre  
244 - The Curvy Block Residents' Association  
288 - Ladywell Assembly Organising Group  
309 - Greenbanks Community Project

**Lee Green:**

38 - Friends & Users of Staplehurst Road  
101 - Lee Fair Share (LFS)  
144 - Lee Green Lives (LGL)  
190 - V22 Communities  
198 - Lee Forum CIC  
222 - Lochaber Hall Community Association  
224 - Lee Manor Society

**Lee Green – Grove Park:**

324 - Lewisham Cyclist

**Lewisham Central:**

28 - Gilmore Road, Clarendon Rise Residents'  
39 - Council  
42 - Council  
43 - Council  
71 - Therapy 4 Healing  
92 - Lewisham Youth Theatre  
98 - Rushey Green Time Bank (RGBT)  
116 - Council  
269 - Council  
295 - St Mary's Forest School Garden  
298 - Youth First

**New Cross:**

5 - Bold Vision  
25 - Deptford Lionesses  
54 - Our Well-being Matters  
68 - Peak Barista Academy  
76 - New Cross Learning  
130 - Lewisham Homes  
139 - The Purple Ladies  
142 - Capture Arts  
150 - Community Advice Works  
155 - hARTslane CIC  
186 - IRIE! Dance Theatre  
220 - Hatcham Society  
296 - Youth First  
303 - Deptford Ragged Trust

**New Cross – Telegraph Hill:**

267 - Somerville Youth and Play Provision

**Perry Vale:**

83 - Oaks and Acorns In Harmony C.I.C  
112 - Council/Greenscene  
132 - Stanstead Lodge Senior Club Ltd.  
232 - Sydenham Garden  
256 - Kilmore Primary School

**Rushey Green:**

109 - Glendale  
124 - Friends of Holbeach (for Holbeach Primary School)  
184 - King's Church London, Jericho Road Project - The Feast  
203 - Lewisham Irish Community Centre (Kathleen Sheridan)  
211 - Rushey Green Time Bank  
214 - Community Development - Every Rushey Green Resident Deserves a Voice - Community Development worker and activities  
249 - REGEN - London Borough of Lewisham

262 - Ringstead Road Community  
308 - REGEN - London Borough of Lewisham

**Sydenham:**

41 - James Ross Hunter Youth Support C.I.C  
89 - Friends of Sydenham Community Library  
99 - Lewisham Churches Care  
136 - Friends of Sydenham Community Library  
228 - Venner Road Hall Community Association  
229 - Sydenham Arts Ltd  
321 - Legendary Community Club

**Telegraph Hill:**

55 - Friends of Friendsbury Garden  
143 - Hill Station Cafe  
149 – Bold Vision  
166 – Bold Vision  
200 - Edmund Waller PTA

**Whitefoot:**

53 - Lewisham Churches Care  
78 - Verdant Lane Action Group  
119 - Goldsmiths Community Association  
270 - Whitefoot & Downham Community Food + Project



| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 82   |
| <b>Name of Project</b>   | St Margaret's Church Playground  |
| <b>Delivery Organisation</b>   | The Parochial Church Council of the Ecclesiastical Parish of St Margaret Antioch, Lee  |
| <b>Ward(s)</b>   | Blackheath   |
| <b>Ward Priority(ies)</b>  | Children's services and youth activities<br>Community facilities<br>Open/green spaces and nature   |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential<br>Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment<br>Delivering and defending: Health, Social Care and Support - Ensuring everyone receives the health, mental health, social care and support services they need |
| <b>NCIL Reg(s)</b>   | A  |
| <b>Funding Requested</b>   | £20146.91  |
| <b>Funding Band</b>  | Small Grants – up to £35,000   |
| <b>Match-funding</b>   | No   |
| <b>No. of Beneficiaries</b>  | 1,382  |
| <b>Delivery Timescale</b>  | 01/04/2022 - 01/04/2022  |
| <p>St Margaret's church will lead delivery, contracting an equipment supplier for design and install. It will focus on early years (0-6years old), best aligning with the available space, unmet ward need, and the demographic that typically use church facilities. There are an estimated 1,382 0-6years olds in the ward, and c.400 within 400m. The project is aims to benefit children and their parents, because of the lack of alternatives in the ward. The church grounds are a publicly accessible natural greenspace, and the playground will provide a community facility for young families within the ward.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 102  |
| <b>Name of Project</b>  | Play Area for Blackheath   |
| <b>Delivery Organisation</b>  | Council - Play Area for Blackheath   |
| <b>Ward(s)</b>  | Blackheath   |
| <b>Ward Priority(ies)</b>   | Children's services and youth activities<br>Community facilities<br>Open/green spaces and nature   |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential<br>Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment |
| <b>NCIL Reg(s)</b>  | A  |
| <b>Funding Requested</b>  | £60,468  |
| <b>Funding Band</b>   | Category D - Grants from £50,000 - £100,000  |
| <b>Match-funding</b>  | No   |
| <b>No. of Beneficiaries</b>   | All ward residents   |
| <b>Delivery Timescale</b>   | 01/04/2022 - 31/03/2024  |
| <p>The project is to create a play area in Talbot Place, Blackheath, SE3. The natural-style play space would open on to Blackheath itself and seek to activate a long-derelict piece of land currently managed by Glendale.</p> <p>The 900 sqm proposed for the play area is in front of derelict buildings (former sports changing rooms). There are no outdoor play facilities in the ward, the provision of a play space in the suggested location would impact carers and young children. Usage of the proposed play area would, be local and provide specific benefit to the ward: access would be pedestrian, rather than by car or public transport.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b> |  |
|--|--|
| <b>Application Ref</b>                 | 147  |
| <b>Name of Project</b>                 | Greening Blackheath Hill   |
| <b>Delivery Organisation</b>           | Public Realm - Highways  |
| <b>Ward(s)</b>                         | Blackheath   |
| <b>Ward Priority(ies)</b>              | Air Quality<br>Open/green spaces and nature<br>Transport and streets   |
| <b>Corporate Priority(ies)</b>         | Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment |
| <b>NCIL Reg(s)</b>                     | A and B  |
| <b>Funding Requested</b>               | £25,000  |
| <b>Funding Band</b>                    | Category B - Grants from £10,001 - £35,000   |
| <b>Match-funding</b>                   | No   |
| <b>No. of Beneficiaries</b>            | 2000   |
| <b>Delivery Timescale</b>              | 04/04/2022 - 31/07/2022  |

The aim of the project is to develop a deliverable green wall solution for the south side of Blackheath Hill between Dartmouth Hill and Dartmouth Row to make a difference in improving resident's and other user's health and quality of life.

The objectives to achieve that are to:

- Use a Council approved consultant, to investigate and overcome the physical and other site constraints necessary in order for TfL to endorse a solution e.g. understanding of ground conditions, presence of utility apparatus, impact on maintenance operations
- Produce a costed green wall design solution which subject to identification of further funding, can then be implemented. The findings and design solutions would be contained in a consultant's report.

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| Application Ref   | 173   |
| Name of Project   | Parkside and Blackheath & Community Engagement Project  |
| Delivery Organisation   | Parkside Residents Association  |
| Ward(s)   | Blackheath  |
| Ward Priority(ies)  | Children's services and youth activities<br>Community facilities<br>Community safety  |
| Corporate Priority(ies)   | Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential<br>Building Safer Communities - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime<br>Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us |
| NCIL Reg(s)   | A   |
| Funding Requested   | £17,500   |
| Funding Band  | Small Grants – up to £35,000  |
| Match-funding   | No  |
| No. of Beneficiaries  | All wards residents   |
| Delivery Timescale  | 01/06/2022 - 31/04/2024   |
| <p>The aim of the project is to:</p> <ul style="list-style-type: none"> <li>• Improve community relations on the estate</li> <li>• build cohesion</li> <li>• reduce the number of incidence the police are called because of anti-social behaviour by younger residents on the estate</li> </ul> <p>It has a broader aim of engaging across the Blackheath Ward, to run events, produce newsletters and to engage with other community focussed organisations across the Ward.</p> <p>The aim is that the main organisations will network and connect people and communities across socio-economic groups. The project would aim to improve the relationship between Peabody, the Quaggy Trust and residents of different tenures</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| Application Ref  | 197  |
| Name of Project  | Welcome Centre at St Margaret's Church   |
| Delivery Organisation  | MammaKind  |
| Ward(s)  | Blackheath   |
| Ward Priority(ies)   | Children's services and youth activities   |
| Corporate Priority(ies)  | Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential |
| NCIL Reg(s)  | B  |
| Funding Requested  | £9,666.00  |
| Funding Band   | Small Grants – up to £35,000   |
| Match-funding  | No   |
| No. of Beneficiaries   | 250  |
| Delivery Timescale   | 01/04/2022 - 31/03/2023  |
| <p>MammaKind and St Margaret's Church are setting-up a new Welcome Centre at the church, where mothers with young children can come for supplies and support. MammaKind is a baby-bank based across Greenwich and Lewisham, which collects donations of clothing, toiletries, equipment and baby food, for mothers with young children living in poverty.</p> <p>The Welcome Centre will allow clients to choose which items they want (rather than being chosen by volunteers), and will give them an opportunity to stay for a drink and chat/play with other families and volunteers.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 63   |
| <b>Name of Project</b>   | Holiday clubs for children and young people with SEND  |
| <b>Delivery Organisation</b>   | Brent Knoll and Watergate Co-operative Trust   |
| <b>Ward(s)</b>   | Bellingham<br>Perry Vale   |
| <b>Ward Priority(ies)</b>  | Youth activities<br>Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level  |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential<br>Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us<br>Delivering and defending: Health, Social Care and Support - Ensuring everyone receives the health, mental health, social care and support services they need |
| <b>NCIL Reg(s)</b>   | B  |
| <b>Funding Requested</b>   | £19628   |
| <b>Funding Band</b>  | Category B - Grants from £10,001 - £35,000   |
| <b>Match-funding</b>   | donated time by fundraiser - 7 days - £1,400.00  |
| <b>No. of Beneficiaries</b>  | 300  |
| <b>Delivery Timescale</b>  | 04/04/2022 - 26/08/2022  |
| <p>The aim of the project is to improve the lives of local children with special educational needs and disabilities (SEND) and families outside school; children completely excluded from mainstream holiday play schemes because of their additional needs and disabilities.</p> <p>The current project reaches out to pupils of Brent Knoll and Watergate Schools across the borough, at least 38 of these 300 vulnerable children live in these two wards.</p> <p>The project aims to bring stimulation and relaxation for SEND children. Families can spend time with the child's siblings, or go to work, or interact with neighbours and other members of the community, which strengthens community bonds and understanding and eases the toll on the family's collective mental (and physical) health.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 88   |
| <b>Name of Project</b>  | Catford to Forest Hill/Sydenham Walking & Cycling Route  |
| <b>Delivery Organisation</b>  | Council  |
| <b>Ward(s)</b>  | Bellingham<br>Perry Vale   |
| <b>Ward Priority(ies)</b>   | Community facilities/development<br>Community safety<br>Transport and streets<br>Youth activities<br>Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level   |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential<br>Building an inclusive local economy - Everyone can access high quality job opportunities, with decent pay security in our thriving and inclusive local economy<br>Delivering and defending: Health, Social Care and Support - Ensuring everyone receives the health, mental health, social care and support services they need<br>Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment |
| <b>NCIL Reg(s)</b>  | A and B  |
| <b>Funding Requested</b>  | £93,000  |
| <b>Funding Band</b>   | Category C - Grants from £35,001 - £50,000   |
| <b>Match-funding</b>  | No   |
| <b>No. of Beneficiaries</b>   | All cross ward residents   |
| <b>Delivery Timescale</b>   | 01/04/2022 - 01/10/2022  |
| <p>The aim of the project to create a walking/cycling route enabling active travel between economic hubs and create a safe walking/cycling route that relieves demands placed by an increasing population. The project aims to benefit everyone within Bellingham and Perry Vale wards. Cutting out 2.4km of the South Circular, the route enables 3km of safe active travel. It links people to their green spaces, schools, shops and community facilities. The signs along the length of the route are an invitation to all who see them, 'Come walk', 'Come cycle'.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 122  |
| <b>Name of Project</b>  | Kids Kitchen Bellingham  |
| <b>Delivery Organisation</b>  | Kids Kitchen Collective CIC  |
| <b>Ward(s)</b>  | Bellingham   |
| <b>Ward Priority(ies)</b>   | Bellingham   |
| <b>Corporate Priority(ies)</b>  | <ul style="list-style-type: none"> <li>• Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us</li> <li>• Delivering and defending: Health, Social Care and Support - Ensuring everyone receives the health, mental health, social care and support services they need</li> <li>• Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential</li> </ul> |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £23,170  |
| <b>Funding Band</b>   | Small Grants – up to £35,000   |
| <b>Match-funding</b>  | No   |
| <b>No. of Beneficiaries</b>   | 400  |
| <b>Delivery Timescale</b>   | 2 years – 1 April 2021 – 31 March 2024   |
| <p>Kids Kitchen Bellingham aims to reduce the isolation of vulnerable new parents in Bellingham by creating supportive micro-communities using food and parenthood as points of connection. The project aims to will reach at least 140 families (estimate 400 individuals), with around 70 families (200 individuals) benefiting significantly from repeat session attendance. The benefits each family experiences depends on their starting point, it is anticipated that all parents and kids will *have fun, *try new food, *learn new skills and *get to know others in their area. Parents who volunteer or train with will benefit by developing confidence, skills and career prospects.</p> |  |



| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 325   |
| <b>Name of Project</b>  | Home Park Bins  |
| <b>Delivery Organisation</b>  | Council   |
| <b>Ward(s)</b>  | Bellingham<br>Sydenham  |
| <b>Ward Priority(ies)</b>   | Community facilities/development<br>Community safety  |
| <b>Corporate Priority(ies)</b>  | Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment<br>Building Safer Communities - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime |
| <b>NCIL Reg(s)</b>  | A   |
| <b>Funding Requested</b>  | £29,150   |
| <b>Funding Band</b>   | Category B - Grants from £10,001 - £35,000  |
| <b>Match-funding</b>  | No  |
| <b>No. of Beneficiaries</b>   | All cross ward residents  |
| <b>Delivery Timescale</b>   | 01/04/2022 - 31/03/2022   |
| <p>Installation of an adventure/trim trail in Home Park suitable for both children and adults. The NCIL priorities the project aims to address are Community development and Youth facilities. Home Park is widely recognised by the local community as being run-down, and a hot spot for anti-social behaviour.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 236  |
| <b>Name of Project</b>  | Draw your dream' art workshop for kids   |
| <b>Delivery Organisation</b>  | Mythical Canvas  |
| <b>Ward(s)</b>  | Catford South and Bellingham   |
| <b>Ward Priority(ies)</b>   | Youth provision  |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £9,900   |
| <b>Funding Band</b>   | Small Grants – up to £35,000   |
| <b>Match-funding</b>  | No   |
| <b>No. of Beneficiaries</b>   | 100  |
| <b>Delivery Timescale</b>   | 01/04/2022 - 01/04/2024  |
| <p>The 'Draw your dream' project aims to give children across Catford and Bellingham the opportunity to be creative through workshops in their primary school.</p> <p>The aim is to deliver workshops aiming to boost their confidence through art, discussing their dreams, and creating artwork based on this.</p> <p>Part of the proposal includes discussing passions and dreams with children, develop art techniques and then finally create artwork on a T-shirt or another wearable as their final piece.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 165   |
| <b>Name of Project</b>   | Speech Bubbles  |
| <b>Delivery Organisation</b>   | London Bubble Theatre   |
| <b>Ward(s)</b>   | Downham, Bellingham   |
| <b>Ward Priority(ies)</b>  | Youth activities<br>Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life   |
| <b>NCIL Reg(s)</b>   | B   |
| <b>Funding Requested</b>   | £5,045.00   |
| <b>Funding Band</b>  | A   |
| <b>Match-funding</b>   | £7,500  |
| <b>No. of Beneficiaries</b>  | 60 Children   |
| <b>Delivery Timescale</b>  | 1 academic year   |
| <p>Speech Bubbles is a drama and communication intervention, delivered in partnership with Primary schools.</p> <ul style="list-style-type: none"> <li>• 2 groups of up to 10 KS1 children are referred by their school, having been identified as needing support with their communication skills, confidence, attention / listening skills, or wellbeing</li> </ul> <p>Each child constructs a story which is acted-out by the group the following week. This gives them almost total control which equals total engagement. In telling their own stories, planning, and acting them out, they discover that they can change things resulting in:</p> <ul style="list-style-type: none"> <li>• major, measurable improvements in speech, language, and communication</li> <li>• major positive changes in relationships, confidence, and motivation</li> </ul> |   |

| Ward NCIL Summary<br>2022-2024  |   |
|---|---|
| <b>Application Ref</b>  | 245   |
| <b>Name of Project</b>  | Carols on the Green   |
| <b>Delivery Organisation</b>  | Christ Church United Reformed Church  |
| <b>Ward(s)</b>  | Bellingham  |
| <b>Ward Priority(ies)</b>   | Community facilities/development<br>Youth activities  |
| <b>Corporate Priority(ies)</b>  | Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us<br>Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential<br>Building Safer Communities - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £3,000  |
| <b>Funding Band</b>   | Small Grants – up to £35,000  |
| <b>Match-funding</b>  | No  |
| <b>No. of Beneficiaries</b>   | 250   |
| <b>Delivery Timescale</b>   | 05/12/2022 - 31/12/2023   |
| <p>The project provides an opportunity for youth activities, community development, and assisting with Covid-19 recovery at ward level, through an event that brings the local community together through performances and activities. The event seeks to provide a platform for dance, music and singing for all the Primary Schools in the ward, and a community gathering for residents in the area. This annual event builds vital relationships which help to address issues facing the community throughout the year.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 300  |
| <b>Name of Project</b>   | #CollectiveCultivation   |
| <b>Delivery Organisation</b>   | Coco Collective- Ital Community Garden   |
| <b>Ward(s)</b>   | Bellingham   |
| <b>Ward Priority(ies)</b>  | Supporting vulnerable people in the community  |
| <b>Corporate Priority(ies)</b>   | Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us<br>Delivering and defending: Health, Social Care and Support - Ensuring everyone receives the health, mental health, social care and support services they need<br>Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment |
| <b>NCIL Reg(s)</b>   | A  |
| <b>Funding Requested</b>   | £10,000  |
| <b>Funding Band</b>  | Small Grants – up to £35,000   |
| <b>Match-funding</b>   | Yes - Crowdfunding£1,440.00 and £5,000 from Bumble Black owned small business grant  |
| <b>No. of Beneficiaries</b>  | 240  |
| <b>Delivery Timescale</b>  | 06/04/2022 - 30/10/2022  |
| <p>An Afro diaspora led food growing project, proposing workshops to tackle food insecurity and to support social prescribing services, particularly for Bpoc who are disproportionately under-served by mainstream healthcare. The proposed workshops will be delivered 3 times per week between April and October 2022, 4 weeks per cohort on Black horticulturalism and herbalism- seed sowing and harvesting, plant and soil maintenance, plant &amp; food history, healing herbs education, how to grow your own at home and plant based cooking on site.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 290   |
| <b>Name of Project</b>   | Brent Knoll and Watergate Holiday Club  |
| <b>Delivery Organisation</b>   | Brent Knoll and Watergate Co-operative Trust  |
| <b>Ward(s)</b>   | Brockley  |
| <b>Ward Priority(ies)</b>  | Youth<br>Covid recovery   |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life<br>Delivering and defending: Health, Social Care and Support<br>Open Lewisham |
| <b>NCIL Reg(s)</b>   | B   |
| <b>Funding Requested</b>   | £6,356  |
| <b>Funding Band</b>  | Category A - Grants up to £10,000   |
| <b>Match-funding</b>   | Subsidised venue hire @ 50%   |
| <b>No. of Beneficiaries</b>  | 20 children with complex SEN  |
| <b>Delivery Timescale</b>  | Length of project 2.5 days (of 6 weeks holiday club project)<br>Project start date 24/10/2022<br>Project completion date 26/10/2022   |
| <p>The bid is for funding to run play schemes during school holidays, youth provision to help children retain their communication skills in a safe environment and to allow families valuable respite.</p> <p>The play scheme involves physical games - dancing, football, crafts, den building, sensory play, crafting and making healthy meals to share with their families - the aim is to stimulate participants and combat regression, and let them play &amp; socialise like other children.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b> |  |
|--|--|
| <b>Application Ref</b>                 | 66   |
| <b>Name of Project</b>                 | St Andrews Community Garden Project  |
| <b>Delivery Organisation</b>           | St Andrews Community Garden Project  |
| <b>Ward(s)</b>                         | Catford South  |
| <b>Ward Priority(ies)</b>              | Open/green spaces and nature   |
| <b>Corporate Priority(ies)</b>         | Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment |
| <b>NCIL Reg(s)</b>                     | A  |
| <b>Funding Requested</b>               | £10,000  |
| <b>Funding Band</b>                    | Category A - Grants up to £10,000  |
| <b>Match-funding</b>                   | No   |
| <b>No. of Beneficiaries</b>            | All ward residents   |
| <b>Delivery Timescale</b>              | 01/04/2022 - 31/04/2024  |

The project aims to enhance and sustain the community hub by improving the space, including the possibility of using the hall kitchen as a community cafe. The project will, through local volunteer involvement:

- Improve the appearance condition and use,
- Increase the bio-diversity through improved planting,
- and, by including the opening of the hall kitchen, create a social space for community and group use, which will include charity groups such as Bring Me Sunshine, Catford South Scout Group, and Refugee Kitchen.

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 156  |
| <b>Name of Project</b>   | Abbotshall Healthy Lifestyle Centre – food bank project  |
| <b>Delivery Organisation</b>   | Abbotshall Healthy Lifestyle Centre  |
| <b>Ward(s)</b>   | Catford South  |
| <b>Ward Priority(ies)</b>  | Community facilities<br>Youth provision  |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential<br>Building an inclusive local economy - Everyone can access high quality job opportunities, with decent pay security in our thriving and inclusive local economy |
| <b>NCIL Reg(s)</b>   | A and B  |
| <b>Funding Requested</b>   | £11707.50  |
| <b>Funding Band</b>  | Category B - Grants from £10,001 - £35,000   |
| <b>Match-funding</b>   | No   |
| <b>No. of Beneficiaries</b>  | 60   |
| <b>Delivery Timescale</b>  | 01/04/2022 - 29/04/2024  |
| <p>The HLC aims to work in partnerships with local schools and food banks in Catford South to support families that live with food insecurity. The project would run for 2 years and the aim is to:</p> <ul style="list-style-type: none"> <li>• Offer families in Catford South hot meals once a month.</li> <li>• Liaise with local schools and food banks to invite families.</li> </ul> <p>The Centre would welcome families in a safe, welcoming and caring environment that would alleviate the worries of being able to afford food and feed their families. Giving the opportunity for families to spend time together and for children to eat and play within our playing fields.</p> |  |



| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 189  |
| <b>Name of Project</b>  | Bringing Sunshine, Fun and Wellbeing to Elders of Catford South  |
| <b>Delivery Organisation</b>  | Therapy 4 Healing - T4H  |
| <b>Ward(s)</b>  | Catford South  |
| <b>Ward Priority(ies)</b>   | Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level                                    |
| <b>Corporate Priority(ies)</b>  | Delivering and defending: Health, Social Care and Support - Ensuring everyone receives the health, mental health, social care and support services they need |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £ 3600   |
| <b>Funding Band</b>   | Small Grants – up to £35,000   |
| <b>Match-funding</b>  | No   |
| <b>No. of Beneficiaries</b>   | 60   |
| <b>Delivery Timescale</b>   | 04/04/2022 - 29/03/2024  |
| <p>The project aims to support older residents recover from the impact of Covid19 especially beneficiaries who are bereaved, isolated, lonely or living with long-term conditions and disabilities throughout Covid19 but little contact with family and friends.</p> <p>The project that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level by offering:</p> <ul style="list-style-type: none"> <li>• 20 monthly health and wellbeing sessions for the residents of Catford South. These will take place at Hartley Hall and Zoom for local residents unable to make it to the hall.</li> </ul> <p>T4H delivers health and wellbeing sessions to reduce stress and anxiety and help with any aches and pains.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b> |  |
|--|--|
| Application Ref                        | 272  |
| Name of Project                        | South Lewisham Secure Cycle Storage Project - Catford South  |
| Delivery Organisation                  | Council  |
| Ward(s)                                | Catford South  |
| Ward Priority(ies)                     | Transport and streets  |
| Corporate Priority(ies)                | Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment |
| NCIL Reg(s)                            | B  |
| Funding Requested                      | £9,450   |
| Funding Band                           | Category B - Grants from £10,001 - £35,000   |
| Match-funding                          | No   |
| No. of Beneficiaries                   | 12 bike hangers  |
| Delivery Timescale                     | 04/04/2022 - 29/03/2024  |

The South Lewisham Secure Cycle Storage Project is proposing to provide residents in Catford South Ward with secure cycle storage using Bike hangers. Bike hangers offer an accessible, secure solution to long-term cycle parking that protects bikes from weathering and vandalism. The project will fund up to 2 cycle hangers in the ward, providing secure residential cycle parking outside residential properties currently lacking such provision, enabling local residents to store their bicycles safely and securely.

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 121  |
| <b>Name of Project</b>  | Diamond for Rushey Green   |
| <b>Delivery Organisation</b>  | Diamond Club   |
| <b>Ward(s)</b>  | Rushey Green/ Catford South  |
| <b>Ward Priority(ies)</b>   | Arts, Culture and Fun<br>Projects that will assist in Lewisham's Covid 19 recovery by demonstrating a benefit to the local community at ward level   |
| <b>Corporate Priority(ies)</b>  | Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us.<br>Delivering and defending: Health, Social Care and Support - ensuring everyone receives the health, mental health, social care and support services they need. |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £9120  |
| <b>Funding Band</b>   | Small  |
| <b>Match-funding</b>  | None   |
| <b>No. of Beneficiaries</b>   | 100 per month  |
| <b>Delivery Timescale</b>   | 24/05/22 - 19/03/24  |
| <p>This project aims to deliver monthly events at the Irish Centre, providing activities for up to 100 older adults. Attendees will include existing Diamond Club members as well as the Irish Centre Pensioners' Group. The project will also cater for residents who had previously attended the Calabash Afro-Caribbean centre. Sessions will focus on arts and cultural activities, with participants taking part in a range of activities including dance, exercise, arts &amp; crafts and digital inclusion support. Good links have been established with local churches including Elim Pentecostal. The club has a successful track record of working with residents.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 292   |
| <b>Name of Project</b>  | Creating a safe, inclusive, welcoming play and exercise space for older children and young people in Forster Memorial Park  |
| <b>Delivery Organisation</b>  | Council   |
| <b>Ward(s)</b>  | Whitefoot / Catford South   |
| <b>Ward Priority(ies)</b>   | Open/green spaces and nature<br>Youth Activities<br>Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life<br>Making Lewisham greener<br>Building Safer Communities  |
| <b>NCIL Reg(s)</b>  | A   |
| <b>Funding Requested</b>  | £42,900.00  |
| <b>Funding Band</b>   | C   |
| <b>Match-funding</b>  | Greening Fund<br>Crowdfunding<br>Coop Local Community Fund  |
| <b>No. of Beneficiaries</b>   | 10,000 per year plus visit the park   |
| <b>Delivery Timescale</b>   | 18 Months – Completion 01/06/2023   |
| <p><b>Cross ward</b><br/> This project aims to support the physical and mental wellbeing of older children and young people in Whitefoot and Catford South by providing them with new facilities and activities within Forster Memorial Park.<br/> It will do this by improving existing play equipment and installing new youth-designed areas for engagement and interaction.<br/> We will:<br/> - renovate the basketball court to make it more usable<br/> - redesign the older play area e.g. zip line installation, girl-friendly seating areas, climbing wall, group study area; and<br/> - doing so in a way which means this a welcoming space for all, including teenage girls (who are currently under-represented).</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b> |  |
|--|--|
| <b>Application Ref</b>                 | 020  |
| <b>Name of Project</b>                 | Olive Leaf Circle - a green space for vulnerable groups                            |
| <b>Delivery Organisation</b>           | Fourth Reserve Foundation  |
| <b>Ward(s)</b>                         | Crofton Park   |
| <b>Ward Priority(ies)</b>              | Open Green Spaces<br>Community Safety  |
| <b>Corporate Priority(ies)</b>         | Open Lewisham<br>Making Lewisham greener<br>Building Safer Communities             |
| <b>NCIL Reg(s)</b>                     | A & B  |
| <b>Funding Requested</b>               | £6,970.00  |
| <b>Funding Band</b>                    | A  |
| <b>Match-funding</b>                   | £500   |
| <b>No. of Beneficiaries</b>            | The application states 4,000<br>Directly: 20 + 50 new volunteers + 400 school kids |
| <b>Delivery Timescale</b>              | 1.5 Year   |

The Olive Leaf Circle is a safe green space that provides nature conservation opportunities for marginalised groups with a primary focus on women; in particular will provide a safe space for Muslim women as part of the refugee programme.

The project aims to:

1. Creating a tea garden where women tend an herb garden & share food, herb tea & conversation.
2. Restoring a plum tree orchard enabling groups to tend & harvest plums/apples for jams etc...
3. Build hedgerows to create spaces & attract wildlife.
4. Creating paths for access.

Main beneficiaries:

- group of 15 refugee women participating to a female only group lead by 5 volunteers
- school children – the space can host 50 children per week for forest clubs.

Local residents can attend open days.

The tea garden has the potential to be used by other residents, in particular vulnerable groups.

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 145  |
| <b>Name of Project</b>   | Stillness Eco Garden   |
| <b>Delivery Organisation</b>   | Stillness Junior School  |
| <b>Ward(s)</b>   | Crofton Park   |
| <b>Ward Priority(ies)</b>  | Children and youth services<br>Open/green spaces and nature                        |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life<br>Making Lewisham greener |
| <b>NCIL Reg(s)</b>   | A & B  |
| <b>Funding Requested</b>   | £9,820.81  |
| <b>Funding Band</b>  | A  |
| <b>Match-funding</b>   | £13,000 – (of which £8,000 applied for –TBC)                                       |
| <b>No. of Beneficiaries</b>  | 600 pupils and volunteer parents   |
| <b>Delivery Timescale</b>  | 2 Years  |
| <p>Creation of a permanent, sustainable Eco Garden in the Stillness Junior School grounds, for outdoor learning, play and to embed a culture of environmentalism.</p> <p>The grounds currently lack a natural space and there is no shade or seating as all play areas are tarmacked.</p> <p>The Garden will provide 10 trees for shade and fruit; 4 raised beds for growing food; pollinator meadows; an outdoor classroom; and the regeneration of an abandoned pond into a biodiverse wildlife habitat.</p> <p>This will provide a quiet space where children who feel overwhelmed by a loud play area and soundscapes will divert attention and create calmer places to reflect, read and play.</p> <p>The parents will form a group of volunteers to cut down the costs to implement the project and will be directly involved in the making.</p> <p>This garden has the potential to be used by other groups outside school hours.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 151   |
| <b>Name of Project</b>   | Enhancing Crofton Park Railway Garden for families and biodiversity |
| <b>Delivery Organisation</b>   | Crofton Park Railway Garden Friends Group                           |
| <b>Ward(s)</b>   | Crofton Park  |
| <b>Ward Priority(ies)</b>  | Children and youth services<br>Open/green spaces and nature         |
| <b>Corporate Priority(ies)</b>   | Making Lewisham greener   |
| <b>NCIL Reg(s)</b>   | A   |
| <b>Funding Requested</b>   | £9,840.00   |
| <b>Funding Band</b>  | A   |
| <b>Match-funding</b>   | n/a   |
| <b>No. of Beneficiaries</b>  | 5,000   |
| <b>Delivery Timescale</b>  | 1 Year  |
| <p>To enhance Crofton Park Railway Garden, a popular green community space, with new features that will inspire engagement with the natural environment, provide opportunities for natural play and offer more sheltered seating.</p> <p>Increased usage will provide more opportunity for the community to come together.</p> <p>The following features will be designed and built by London Play, using materials that blend into the environment:</p> <ul style="list-style-type: none"> <li>· Multi-tiered play structure</li> <li>· Mud kitchen</li> <li>· Chalkboards</li> <li>· Secret pathways and sensory play</li> <li>· Gazebo and seating</li> <li>· Landscaping to accommodate pathways and sensory play</li> <li>· Habitat structures to increase biodiversity</li> </ul> <p>Crofton Park falls within a part of the borough that is identified as an Area of Deficiency in Access to Local Play in Lewisham’s draft Parks and open spaces strategy 2020–2025.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 160   |
| <b>Name of Project</b>   | Rock-iorganisation Community Project                        |
| <b>Delivery Organisation</b>   | Rock-iorganisation Community Project                        |
| <b>Ward(s)</b>   | Applied to Forest Hill but project delivery is Crofton Park |
| <b>Ward Priority(ies)</b>  | FH – Community Facilities, COVID Recovery                   |
| <b>Corporate Priority(ies)</b>   | Open Lewisham, Healthy, Safer Communities                   |
| <b>NCIL Reg(s)</b>   | A and B   |
| <b>Funding Requested</b>   | £55,439.00 but have been advised to apply for £10,000       |
| <b>Funding Band</b>  | A   |
| <b>Match-funding</b>   | Yes - £22,375   |
| <b>No. of Beneficiaries</b>  | 28 users intended to increase to 70                         |
| <b>Delivery Timescale</b>  | 2 years   |
| <p>The aim of the project is to provide day service type support 3 days per week for predominantly BAME community including homeless, disabled people and those with mental health needs etc.</p> <p>Services include hot meals, advice, social activities, classes including digital inclusion etc.</p> |   |



| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 281  |
| <b>Name of Project</b>   | The Brockley Green Collection a Living Museum  |
| <b>Delivery Organisation</b>   | Crofton Park Community Link  |
| <b>Ward(s)</b>   | Crofton Park   |
| <b>Ward Priority(ies)</b>  | Air quality<br>Open/green spaces and nature<br>Community facilities<br>Community Safety<br>Projects that benefit Lewisham's Covid recovery   |
| <b>Corporate Priority(ies)</b>   | Open Lewisham<br>Delivering and defending: Health, Social Care and Support<br>Making Lewisham greener<br>Building Safer Communities<br>Giving children and young people the best start in life |
| <b>NCIL Reg(s)</b>   | B  |
| <b>Funding Requested</b>   | £6,560.00  |
| <b>Funding Band</b>  | A  |
| <b>Match-funding</b>   | n/a  |
| <b>No. of Beneficiaries</b>  | Local residents  |
| <b>Delivery Timescale</b>  | 1 Year   |
| <p>The Brockley Green Collection (BGC) - a living museum: "creation of a new community facility, guided walk, new bench and biodiversity improvements to enhance nature, health, wellbeing and social inclusion in the local area".</p> <p>The funding will provide:</p> <ul style="list-style-type: none"> <li>• physical museum space / display cabinets / maps</li> <li>• digital collection scans recorder and website</li> <li>• Wooden bench seat and recycled plastic picnic table with chess activity top</li> <li>• delivery of Brockley green walk, once a week</li> </ul> |  |

| Ward NCIL Summary Template<br>Round 1 2022-2024 |   |
|---|---|
| <b>Application Ref</b>                          | 179   |
| <b>Name of Project</b>                          | Durham Hill Park Improvement Project 1  |
| <b>Delivery Organisation</b>                    | Lewisham Council Greenscene   |
| <b>Ward(s)</b>                                  | Downham   |
| <b>Ward Priority(ies)</b>                       | Community Facilities<br>Community Safety<br>Open Green Spaces / Nature<br>Supporting our marginalised communities |
| <b>Corporate Priority(ies)</b>                  | Open Lewisham<br>Making Lewisham greener<br>Building Safer Communities  |
| <b>NCIL Reg(s)</b>                              | A   |
| <b>Funding Requested</b>                        | £68,000   |
| <b>Funding Band</b>                             | D   |
| <b>Match-funding</b>                            | 1   |
| <b>No. of Beneficiaries</b>                     |   |
| <b>Delivery Timescale</b>                       | 1 Year  |

The objectives of this project are:

- To transform the park to a place of naturalistic beauty with provision of much needed leisure facilities for all.
- To create an orchard tree growing area which will provide additional habitat for wildlife, encourage sustainable growing & flood prevention.
- Provision of Interpretative signage across the 5 main entrances to raise awareness of the site and to provide useful information to the general public. It is an important route to schools and a cut through to local shops, bus routes & workplaces.
- Provision of a table tennis table & outdoor gym for the youths & younger adults

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 188   |
| <b>Name of Project</b>  | Girls-R-US (8 years to 13 years)  |
| <b>Delivery Organisation</b>  | Downham (Wesley Halls) Community Association                              |
| <b>Ward(s)</b>  | Downham   |
| <b>Ward Priority(ies)</b>   | Youth Activities  |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life                   |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £16,773.  |
| <b>Funding Band</b>   | B   |
| <b>Match-funding</b>  | None  |
| <b>No. of Beneficiaries</b>   | Not specified but targets vulnerable young girls across the Downham ward. |
| <b>Delivery Timescale</b>   | 1 year  |
| <p>To develop a youth project for girls aged 8 to 13. The aim is to create a safe space to meet regularly away from their homes / schools in order to help them with a smooth transition from primary to secondary school and to boost their self-esteem and encourage ambition.</p> <p>We will organise workshops around personal and group issues of safety, identity, maturation, self-image, substance abuse, hygiene and Covid; and relationships within an environment whilst offering opportunities for personal support.</p> <p>We will organise a range of group activities through visual and performing arts, crafts, health, sport, fitness and visits out.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 172   |
| <b>Name of Project</b>  | Downham Detached Youth Project                          |
| <b>Delivery Organisation</b>  | St Luke's Downham                                       |
| <b>Ward(s)</b>  | Downham & Whitefoot                                     |
| <b>Ward Priority(ies)</b>   | Youth Activities  |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £30,000   |
| <b>Funding Band</b>   | B   |
| <b>Match-funding</b>  | £3,000  |
| <b>No. of Beneficiaries</b>   | 50 Young People   |
| <b>Delivery Timescale</b>   | 2 years - ending 31/03/2024                             |
| <p>This project intends to place a part time youth worker in Downham and Whitefoot wards, working in a detached capacity. The Youth Worker will be based out of St Luke's and St Mark's but going to where young people are on the estate as well as providing support to other community groups in delivering youth work.</p> <p>The need for youth work on the estate is consistently identified as a ward priority for both wards. This project also meets the recovery from COVID priority as young people have been particularly impacted by lock-down and the pandemic, with many sharing their anxieties about the future.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 096   |
| <b>Name of Project</b>   | Linear Play Park  |
| <b>Delivery Organisation</b>   | Bence House TRA   |
| <b>Ward(s)</b>   | Evelyn  |
| <b>Ward Priority(ies)</b>  | Community facilities  |
| <b>Corporate Priority(ies)</b>   | Delivering and defending: Health, Social Care and Support                               |
| <b>NCIL Reg(s)</b>   | A   |
| <b>Funding Requested</b>   | £80,000 (though form specifies £10,000, funding band and budget reflect the larger ask) |
| <b>Funding Band</b>  | D – Large grants  |
| <b>Match-funding</b>   | £40,000 (S106)  |
| <b>No. of Beneficiaries</b>  | Not specified – open to all.  |
| <b>Delivery Timescale</b>  | 31/12/2022  |
| <p>The NCIL funding would pay for an outdoor gym for young people and adults and play equipment for older children with a view to creating a more connected environment for residents in newer buildings at one end of the Linear Park, and those in older buildings at the other end. According to the bid, s106 funding has been secured for play space for under 5s, so these elements would create a greater opportunity for wider use of the park. The project is seen as part of a community-led Master Plan, and demonstrates good local support.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 103   |
| <b>Name of Project</b>  | Upskilling Evelyn residents for a digital world   |
| <b>Delivery Organisation</b>  | Inspiring Your Imagination  |
| <b>Ward(s)</b>  | Evelyn  |
| <b>Ward Priority(ies)</b>   | Community safety<br>Covid recovery  |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Building an inclusive local economy<br>Building safer communities<br>Giving children and young people the best start in life |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £20,000   |
| <b>Funding Band</b>   | B – Small grants  |
| <b>Match-funding</b>  | £2,635  |
| <b>No. of Beneficiaries</b>   | 255 residents   |
| <b>Delivery Timescale</b>   | 1 year project – 01/04/22-31/03/23  |
| <p>The project provides access to free training in digital marketing, coding, music production, sound engineering and video production. Courses will be both in-person at a local community centre and online. The project will be open to all over 16, but will actively target young people NEET. The project aims to progress 50 participants to employment or further training and shows established relationships and support from relevant groups who would be involved in delivery. It is one of the only projects directly addressing the corporate priority of building an inclusive economy, which is an identified need in Evelyn.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 129  |
| <b>Name of Project</b>   | EPF Family Support at Deptford Park Play club  |
| <b>Delivery Organisation</b>   | Evelyn Parent's Forum  |
| <b>Ward(s)</b>   | Evelyn   |
| <b>Ward Priority(ies)</b>  | Community facilities<br>Community safety<br>Covid recovery   |
| <b>Corporate Priority(ies)</b>   | Open Lewisham<br>Giving children and young people the best start in life<br>Building safer communities   |
| <b>NCIL Reg(s)</b>   | B  |
| <b>Funding Requested</b>   | £89,642.36   |
| <b>Funding Band</b>  | D – Large grants   |
| <b>Match-funding</b>   | None   |
| <b>No. of Beneficiaries</b>  | 20 children per day term time (9,600 meals/session spaces) plus 48 families per year for cooking project – 4 courses with 12 families on each. |
| <b>Delivery Timescale</b>  | 2 years to 31/03/2024  |
| <p>Project Overview</p> <p>The project addresses the NCIL priorities identified by providing an affordable, safe space for local families, access to support workers for parents, access to play to aid socialisation and readiness for school post-covid for under 5s, and to ensure promotion of healthy eating through provision of hot meals for families of under 5s during term time. In school holiday time the project will delivery cookery courses and play provision for families of children aged up to 8. The delivery organisation are well established locally, and have been providing services to families for a number of years.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 131   |
| <b>Name of Project</b>  | Evelyn Young Women Changemakers – building solidarity for community safety and resilience |
| <b>Delivery Organisation</b>  | Second Wave Centre for Youth Arts   |
| <b>Ward(s)</b>  | Evelyn  |
| <b>Ward Priority(ies)</b>   | Community safety  |
| <b>Corporate Priority(ies)</b>  | Building safer communities  |
| <b>NCIL Reg(s)</b>  | A   |
| <b>Funding Requested</b>  | £28,000   |
| <b>Funding Band</b>   | B – Small grants  |
| <b>Match-funding</b>  | £13,450   |
| <b>No. of Beneficiaries</b>   | 16 Young women<br>720 youth and school participants<br>360 older participants             |
| <b>Delivery Timescale</b>   | 2 years – 18/04/2022-15/03/2024   |
| <p>The project aims to support 16 young women to identify, plan, develop and deliver projects locally around improving community safety for all (including work with peers and intergenerational work). Whilst undertaking this work, the participants will be trained and supported to develop leadership skills and connect with the wider community and statutory services (such as the council and the police), with a view to improving wider civic engagement. The delivery organisation demonstrates significant experience of local delivery, and the established partnerships. It also has support from a local councillor. There is a gap for young community leaders in Evelyn ward.</p> |   |



| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 146  |
| <b>Name of Project</b>  | Folkestone Gardens Playground  |
| <b>Delivery Organisation</b>  | Council delivery   |
| <b>Ward(s)</b>  | Evelyn   |
| <b>Ward Priority(ies)</b>   | Air quality<br>Community facilities<br>Open/green spaces<br>Covid recovery   |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life,<br>Making Lewisham greener<br>Building Safer Communities<br>Open Lewisham |
| <b>NCIL Reg(s)</b>  | A&B  |
| <b>Funding Requested</b>  | £400,000   |
| <b>Funding Band</b>   | F  |
| <b>Match-funding</b>  | £190,000 (s106)  |
| <b>No. of Beneficiaries</b>   | Whole ward   |
| <b>Delivery Timescale</b>   | 6 months – by 30/09/2022   |
| <p>The project seeks to provide upgraded play equipment in Folkestone Gardens (in addition to s106 funded equipment and other funds), with an aim to improve the children's play area and to ensure it is DDA compliant. The application also seeks to create a focus to ensure there are spaces which feel inclusive for girls. Folkestone Gardens has been developed in stages, and significant consultation has taken place locally, showing local support for improvements.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 148  |
| <b>Name of Project</b>  | Evelyn Play (additional works to Evelyn Green)   |
| <b>Delivery Organisation</b>  | Lewisham Council - Greenscene  |
| <b>Ward(s)</b>  | Evelyn   |
| <b>Ward Priority(ies)</b>   | Community facilities,<br>Community safety,<br>Open/green spaces  |
| <b>Corporate Priority(ies)</b>  | Open Lewisham,<br>Giving children and young people the best start in life,<br>Making Lewisham greener,<br>Building safer communities |
| <b>NCIL Reg(s)</b>  | A  |
| <b>Funding Requested</b>  | £49,360  |
| <b>Funding Band</b>   | C – Large grants   |
| <b>Match-funding</b>  | S106 received for wider works in the area (MUGA, play area and gym),<br>but none for these specific elements of the project          |
| <b>No. of Beneficiaries</b>   | Whole ward and wider   |
| <b>Delivery Timescale</b>   | Completion in line with wider works, but by 31 march 2024  |
| <p>The project seeks to add seating, picnic tables, lighting and a drinking fountain, and to create a separate safe space for women and girls in the area next to the community centre with the aim to attract more families and create more opportunities for community cohesion, and for the area to feel safer. The project could be delivered alongside scheduled works already planned for Evelyn Green.</p> |  |

| <b>Ward NCIL Summary<br/>2022 -2024</b>   |   |
|---|---|
| <b>Application Ref</b>  | 153   |
| <b>Name of Project</b>  | Cre8Coffee  |
| <b>Delivery Organisation</b>  | Cre8Coffee  |
| <b>Ward(s)</b>  | Evelyn  |
| <b>Ward Priority(ies)</b>   | Covid recovery  |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life<br>Building an inclusive local economy<br>Open Lewisham<br>Building safer communities |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £10,000   |
| <b>Funding Band</b>   | A – Small grants  |
| <b>Match-funding</b>  | £3,380 – Universal credit enterprise scheme<br>£2,160 – Income from training (short course)<br>£21,600 – Income from training (long course)   |
| <b>No. of Beneficiaries</b>   | 25 Young people trained, with a wider offer to residents (particularly young people)  |
| <b>Delivery Timescale</b>   | 2 years to 31//03/2024  |
| <p>The project aims to develop an arts café, training young people in barista skills and the soft skills associated with hospitality. It aims to train 25 young people (aged under 25) and provide wider support to ensure the transition into work, while providing a welcoming space to the residents of the ward – especially young people. The project demonstrates strong community and business networks which would aid delivery, and has the endorsement of a local councillor.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 187  |
| <b>Name of Project</b>  | Stay and Play sessions   |
| <b>Delivery Organisation</b>  | Clyde Nursery  |
| <b>Ward(s)</b>  | Evelyn   |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Covid recovery   |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life<br>Building an inclusive economy<br>Delivering and defending health, social care and support |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £19,9770   |
| <b>Funding Band</b>   | B – Small grants   |
| <b>Match-funding</b>  | £2,370 - £1,200 Lewisham Homes<br>£1,170 Frankhams (Lewisham Homes contractor)   |
| <b>No. of Beneficiaries</b>   | 3,900 places over 2 years. 780 specialist SEN sessions   |
| <b>Delivery Timescale</b>   | 2 years – 01/04/2022-31/03/2024  |
| <p>The project aims to offer targeted sessions to families in Evelyn to support children under 5 to develop, helping them to be school ready (especially post-covid); provide specialist support for SEN children (half of the beneficiaries) and to provide parental support (including mental health support) through work with specialist workers, signposting/supporting access to support organisations and by providing volunteering/studying opportunities with the aim of supporting parents into the work place.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 202  |
| <b>Name of Project</b>  | Forest school and ecology walk   |
| <b>Delivery Organisation</b>  | Bence House TRA  |
| <b>Ward(s)</b>  | Evelyn   |
| <b>Ward Priority(ies)</b>   | Air quality<br>Community facilities<br>Open/green spaces                           |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life<br>Making Lewisham greener |
| <b>NCIL Reg(s)</b>  | A&B  |
| <b>Funding Requested</b>  | £34,900 – Small grants   |
| <b>Funding Band</b>   | B  |
| <b>Match-funding</b>  | None   |
| <b>No. of Beneficiaries</b>   | Not explicitly stated – whole ward   |
| <b>Delivery Timescale</b>   | 31/03/2024   |
| <p>The project seeks to work with other local organisations and volunteers to clear disused land to create a forest school and ecology walk. This would be used by local schools, paid for by a subscription model, and opened at additional times for use by local families. NCIL Funding would be used to provide shelter, storage and signage, and to make the land secure and accessible.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 239  |
| <b>Name of Project</b>  | Pepys Power  |
| <b>Delivery Organisation</b>  | Bence House Tenants Association  |
| <b>Ward(s)</b>  | Evelyn   |
| <b>Ward Priority(ies)</b>   | Open/green spaces and nature   |
| <b>Corporate Priority(ies)</b>  | Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment |
| <b>NCIL Reg(s)</b>  | A & B  |
| <b>Funding Requested</b>  | £10,000  |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | £N/A   |
| <b>No. of Beneficiaries</b>   | Not specified  |
| <b>Delivery Timescale</b>   | 8 months   |
| <p>The project focuses on a feasibility study for Bence House to see if the block of flats is suitable for bio-solar/solar roof and the green of the buildings walls. Bence House TRA would project manage the project and Wonky community architects would act as the lead consultant. The bio-solar walls and roofs would generate clean power, cleaner air, prevent surface water flooding, harvest rainwater, assist with biodiversity and potentially grow food.</p> |  |

| Round 1 2022-2024   |   |
|---|---|
| <b>Application Ref</b>  | 259   |
| <b>Name of Project</b>  | Revive and Grow   |
| <b>Delivery Organisation</b>  | 2000 Community Action Centre  |
| <b>Ward(s)</b>  | Evelyn  |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Community safety<br>Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level   |
| <b>Corporate Priority(ies)</b>  | Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us<br>Building an inclusive local economy - Everyone can access high quality job opportunities, with decent pay security in our thriving and inclusive local economy<br>Building Safer Communities - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime |
| <b>NCIL Reg(s)</b>  | A & B   |
| <b>Funding Requested</b>  | £495,512  |
| <b>Funding Band</b>   | F   |
| <b>Match-funding</b>  | £N/A  |
| <b>No. of Beneficiaries</b>   | 1000+   |
| <b>Delivery Timescale</b>   | 2 years   |
| <p>The project will target a large cross section of the local community including young people, older people and vulnerable people by running a series of workshops focused around education, health and wellbeing and a Pepys social supermarket aimed at helping families and reducing the stigma of food banks. The project also recruits a development officer to increase the reach and usage of the facility among residents. The project will also aim to update the technology infrastructure of the facility by updating the computer suite.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 263   |
| <b>Name of Project</b>   | Pepys Estate Public Realm Site Opportunities Feasibility Map                          |
| <b>Delivery Organisation</b>   | CENTRA  |
| <b>Ward(s)</b>   | Evelyn  |
| <b>Ward Priority(ies)</b>  | Community facilities  |
| <b>Corporate Priority(ies)</b>   | Tackling the Housing Crisis– everyone has a decent home that is secure and affordable |
| <b>NCIL Reg(s)</b>   | A & B   |
| <b>Funding Requested</b>   | £10,000   |
| <b>Funding Band</b>  | A   |
| <b>Match-funding</b>   | £N/A  |
| <b>No. of Beneficiaries</b>  | N/A   |
| <b>Delivery Timescale</b>  | 12 months   |
| <p>The project is to supplement the EVEREST Community-Led Master Plan (CLM) with a formal Public Realm Site Opportunities (SO) Feasibility Map, the aim is to identify sites within the Pepys estate and marry those sites with community ambitions across the WHOLE estate.</p> <p>The study will include; sites for new social housing, improvements to poor areas, flood mitigation, greening, areas requiring investment, connecting routes, lighting etc.</p> |   |



| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 266   |
| <b>Name of Project</b>  | Holiday club delivered by Brent Knoll & Watergate Co-operative Trust for Evelyn Ward  |
| <b>Delivery Organisation</b>  | Brent Knoll & Watergate Co-operative Trust  |
| <b>Ward(s)</b>  | Evelyn  |
| <b>Ward Priority(ies)</b>   | Covid recovery  |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Giving children and young people the best start in life<br>Delivering and defending: Health, Social Care and Support |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £19,628   |
| <b>Funding Band</b>   | B – small grants  |
| <b>Match-funding</b>  | Fundraisers - £1400   |
| <b>No. of Beneficiaries</b>   | 20 families   |
| <b>Delivery Timescale</b>   | Two weeks in July 2022  |
| <p>The project provides two weeks of holiday club for children with complex needs, providing respite for parents and siblings following a period of intense caring responsibilities. The proposal was made to a number of wards, but the beneficiaries from this element would be from Evelyn ward specifically. The cost to families of this respite would be £100 per day if not funded, and would therefore be unaffordable to many.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b> |   |
|--|---|
| <b>Application Ref</b>                 | 280   |
| <b>Name of Project</b>                 | Youth First – Evelyn Youth Street based Project   |
| <b>Delivery Organisation</b>           | Youth First   |
| <b>Ward(s)</b>                         | Rushey Green  |
| <b>Ward Priority(ies)</b>              | Community safety<br>Projects that will assist in Lewisham’s Covid-19 recovery by demonstrating a benefit to the local community at ward level |
| <b>Corporate Priority(ies)</b>         | Building Safer Communities<br>Giving children and young people the best start in life   |
| <b>NCIL Reg(s)</b>                     | B - Addresses the demands that development places on an area  |
| <b>Funding Requested</b>               | £42,389   |
| <b>Funding Band</b>                    | Category C - £35,001 - £50,000  |
| <b>Match-funding</b>                   | None  |
| <b>No. of Beneficiaries</b>            | 500   |
| <b>Delivery Timescale</b>              | 2 Years   |

The project proposes to deliver 4 trauma trained youth workers holding 2 sessions a week to target and work with young people who are vulnerable to youth violence and social exclusion. The team will work directly with young people delivering the sessions which are well known as places that young people congregate. The aim of the project is to open up a dialogue regarding the risks, needs, aspirations and lifestyle of young people providing a safe space for young people to raise their concerns while aiming to ensure early intervention.

| Ward NCIL Summary<br>2022-2024  |  |
|---|--|
| <b>Application Ref</b>  | 285  |
| <b>Name of Project</b>  | Deptford Park Play Area  |
| <b>Delivery Organisation</b>  | Council  |
| <b>Ward(s)</b>  | Evelyn   |
| <b>Ward Priority(ies)</b>   | Open/green spaces and nature<br>Community facilities<br>Covid recovery   |
| <b>Corporate Priority(ies)</b>  | <p>Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential</p> <p>Delivering and defending: Health, Social Care and Support - Ensuring everyone receives the health, mental health, social care and support services they need</p> <p>Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment</p> <p>Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us</p> <p>Building Safer Communities - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime</p> |
| <b>NCIL Reg(s)</b>  | A&B  |
| <b>Funding Requested</b>  | £39,724  |
| <b>Funding Band</b>   | C  |
| <b>Match-funding</b>  | £N/A   |
| <b>No. of Beneficiaries</b>   | Not specified – open to all.   |
| <b>Delivery Timescale</b>   | 01/04/2022 – 30/04/2022  |
| <p>The project aims to upgrade and add new play equipment in the Deptford Park Playground. This is considered to be the most used playground in the Evelyn ward and to ensure more children can access and play on the site as currently there is a lack of equipment. The project will also aim to improve the landscaping and create a friendlier, safer and more engaging space for children in the area to play in...</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 304   |
| <b>Name of Project</b>   | Greening Evelyn (a greenspace masterplan for Evelyn)  |
| <b>Delivery Organisation</b>   | Deptford Folk & National Trust  |
| <b>Ward(s)</b>   | Evelyn  |
| <b>Ward Priority(ies)</b>  | Open/green spaces and nature  |
| <b>Corporate Priority(ies)</b>   | Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us<br>Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment<br>as we work to protect and improve our local environment |
| <b>NCIL Reg(s)</b>   | A   |
| <b>Funding Requested</b>   | £100,000  |
| <b>Funding Band</b>  | D   |
| <b>Match-funding</b>   | £20,000   |
| <b>No. of Beneficiaries</b>  | N/A (entire Ward)   |
| <b>Delivery Timescale</b>  | 18-24 months  |
| <p>The aim of Greening Evelyn is to produce a cohesive greenspace masterplan for Evelyn co- created by the community.</p> <p>The objectives of the project are to explore:</p> <ul style="list-style-type: none"> <li>-Converting under-used road space adjacent to new developments (Dragoon Road, Prince Street, Oxtalls Bridge) into new green spaces;</li> <li>-Blending the transition between new and old housing stock</li> <li>-Alleviating growing pressure on existing green spaces</li> <li>-Planning tangible environmental improvements within a community with unequal access to nature</li> <li>-Enhancements to pedestrian transport links between existing green spaces, such as Lower Pepys Park and Sayes Court Park</li> <li>-Improve walking routes around Deptford Park Primary School, Invicta Deptford Primary School and Rachel McMillan Nursery</li> <li>-Create new active-travel links between places served by the Thames Path and TfL Cycleway 4.</li> </ul> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 305   |
| <b>Name of Project</b>   | Empowering Deptford   |
| <b>Delivery Organisation</b>   | South East London Community Energy  |
| <b>Ward(s)</b>   | Evelyn  |
| <b>Ward Priority(ies)</b>  | Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level   |
| <b>Corporate Priority(ies)</b>   | Tackling the Housing Crisis– everyone has a decent home that is secure and affordable<br>Delivering and defending: Health, Social Care and Support - Ensuring everyone receives the health, mental health, social care and support services they need |
| <b>NCIL Reg(s)</b>   | B   |
| <b>Funding Requested</b>   | £31,970.91  |
| <b>Funding Band</b>  | B   |
| <b>Match-funding</b>   | £N/A  |
| <b>No. of Beneficiaries</b>  | 92 households   |
| <b>Delivery Timescale</b>  | 1 year  |
| <p>The project aims to support families who are experiencing fuel poverty due to the current inflation rates and energy prices by running a referral and advocacy service that aims to:</p> <ul style="list-style-type: none"> <li>• To reduce energy expenditure by enabling clients to engage in the energy market</li> <li>• To enable clients to access discounts for low-income households from water and energy (The Warm Home Discount and Watersure)</li> <li>• To enable clients to better understand how they can change their behaviour to reduce unnecessary energy usage and to save energy</li> <li>• To enable clients who are in debt to their energy company to access debt relief</li> <li>• Advocate for clients in disputes with energy companies and support clients with complaints to the energy ombudsman service.</li> <li>• To increase the energy efficiency of the homes of clients by installing light measures and by supporting clients to access funds for major measures</li> </ul> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 313   |
| <b>Name of Project</b>   | Sayes Court Playground  |
| <b>Delivery Organisation</b>   | Council   |
| <b>Ward(s)</b>   | Evelyn  |
| <b>Ward Priority(ies)</b>  | Community facilities<br>Open/Green Spaces<br>Community Safety<br>Covid recovery   |
| <b>Corporate Priority(ies)</b>   | Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us<br>Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential<br>Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment<br>Building Safer Communities - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime |
| <b>NCIL Reg(s)</b>   | A&B   |
| <b>Funding Requested</b>   | £200,000  |
| <b>Funding Band</b>  | E   |
| <b>Match-funding</b>   | £150,000 (s106)   |
| <b>No. of Beneficiaries</b>  | Not specified – open to all.  |
| <b>Delivery Timescale</b>  | 01/04/2022 – 21/05/2022   |
| <p>The project aims to improve facilities of the current Sayes Court Playground with a thoughtfully designed play space combining natural materials, new SEND play equipment, shelter and seating. Currently the site is considered to be tired, unstimulating, uninviting and some of the play equipment has pieces missing. The aim is to address anti – social behaviour in the area by creating a safe space for children that provides an environment which impacts its users through a wide range of benefits.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 317  |
| <b>Name of Project</b>  | Legendary Community Club   |
| <b>Delivery Organisation</b>  | Legendary Community Club   |
| <b>Ward(s)</b>  | Evelyn   |
| <b>Ward Priority(ies)</b>   | Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level  |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £53,418.95   |
| <b>Funding Band</b>   | D  |
| <b>Match-funding</b>  | £16,560  |
| <b>No. of Beneficiaries</b>   | 270 per week – 12,420 yearly   |
| <b>Delivery Timescale</b>   | 2 years  |
| <p>The project aim is to make and provide hot meals 3 times a week for each youth session that is held at the Richard McVicar Playground and the Riverside Youth Club. The meals will be provide throughout the year (during term time and school holidays). The project delivery team will include 2 school leavers/young people with a secondary focus on providing employment opportunities and improving young people's employability. The project team will be supported by a part-time project manager, HR co-ordinator and driver.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 49  |
| <b>Name of Project</b>   | Street Trees for Living   |
| <b>Delivery Organisation</b>   | STFL  |
| <b>Ward(s)</b>   | Forest Hill   |
| <b>Ward Priority(ies)</b>  | Air Quality, Open/green spaces  |
| <b>Corporate Priority(ies)</b>   | Making Lewisham Greener   |
| <b>NCIL Reg(s)</b>   | A   |
| <b>Funding Requested</b>   | £9,000  |
| <b>Funding Band</b>  | A   |
| <b>Match-funding</b>   | Yes for other parts of larger project including £2,180 STFL giving page, £2520 Crowdfunding and =29 trees, Treescapes Fund. |
| <b>No. of Beneficiaries</b>  | n/k   |
| <b>Delivery Timescale</b>  | 2 years   |
| <p>Street Trees for Living, a Voluntary and Community Sector partner of LB Lewisham request funding to plant 9 trees in Horniman Triangle as part of a larger project to regenerate parts of the former Great North Wood. The project will support biodiversity, help counter Climate change and improve air quality next to a children's playground which borders the South Circular.</p> |   |



| Ward NCIL Summary<br>2022-2024  |   |
|---|---|
| <b>Application Ref</b>  | 74  |
| <b>Name of Project</b>  | Devonshire Road Nature Reserve improvements             |
| <b>Delivery Organisation</b>  | Friends of Devonshire Road Nature Reserve               |
| <b>Ward(s)</b>  | Forest Hill   |
| <b>Ward Priority(ies)</b>   | Community Facilities, Open/green spaces, Covid recovery |
| <b>Corporate Priority(ies)</b>  | Making Lewisham Greener, Open Lewisham                  |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £16,500   |
| <b>Funding Band</b>   | B   |
| <b>Match-funding</b>  | No  |
| <b>No. of Beneficiaries</b>   | Up to 600 people per year                               |
| <b>Delivery Timescale</b>   | Six weeks   |
| <p>To improve access to the nature reserve by upgrading a degenerated path and providing a composting toilet. This is intended to improve the access for older and disabled people and families with small children and buggies. Many visitors will also benefit from the toilet provision, enabling them to stay on the site for longer and engage more fully with activities. The improvements will support development of wider range of social and educational events, and increase its value as a local community asset.</p> |   |

| Ward NCIL Summary<br>2022-2024  |  |
|---|--|
| <b>Application Ref</b>  | 118  |
| <b>Name of Project</b>  | Forest Hill Library Community Room Development   |
| <b>Delivery Organisation</b>  | V22 Foundation   |
| <b>Ward(s)</b>  | Forest Hill  |
| <b>Ward Priority(ies)</b>   | Community Facilities, Covid Recovery   |
| <b>Corporate Priority(ies)</b>  | Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us<br>Building an inclusive local economy - Everyone can access high quality job opportunities, with decent pay security in our thriving and inclusive local economy<br>Delivering and defending: Health, Social Care and Support - Ensuring everyone receives the health, mental health, social care and support services they need |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £2,075   |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | No   |
| <b>No. of Beneficiaries</b>   | Approx. 120 per month  |
| <b>Delivery Timescale</b>   | 2 months   |
| <p>Improving community room in order to accommodate more community groups and activities whilst also providing breakout space for volunteers.</p> |  |

| Ward NCIL Summary<br>2022-2024  |   |
|---|---|
| <b>Application Ref</b>  | 133   |
| <b>Name of Project</b>  | Children's Library – Forest Hill                        |
| <b>Delivery Organisation</b>  | V22 Foundation  |
| <b>Ward(s)</b>  | Forest Hill   |
| <b>Ward Priority(ies)</b>   | Community Facilities, COVID Recovery                    |
| <b>Corporate Priority(ies)</b>  | Open Lewisham, Children and Young People the Best Start |
| <b>NCIL Reg(s)</b>  | A and B   |
| <b>Funding Requested</b>  | £2,920  |
| <b>Funding Band</b>   | A   |
| <b>Match-funding</b>  | No  |
| <b>No. of Beneficiaries</b>   | n/k   |
| <b>Delivery Timescale</b>   | 2 years   |
| <p>Refurbishment of children's library room which is looking dilapidated and un-loved. The aim is to provide a more welcoming environment and sustain or increase the user-ship of this resource.</p> |   |

| Ward NCIL Summary<br>2022-2024  |                                |
|---|--------------------------------|
| <b>Application Ref</b>  | 210                            |
| <b>Name of Project</b>  | Baxter Field park improvements |
| <b>Delivery Organisation</b>  | Council                        |
| <b>Ward(s)</b>  | Forest Hill                    |
| <b>Ward Priority(ies)</b>   | Green spaces                   |
| <b>Corporate Priority(ies)</b>  | Making Lewisham greener        |
| <b>NCIL Reg(s)</b>  | A                              |
| <b>Funding Requested</b>  | £9,550                         |
| <b>Funding Band</b>   | A                              |
| <b>Match-funding</b>  | No                             |
| <b>No. of Beneficiaries</b>   | 1,500                          |
| <b>Delivery Timescale</b>   | 1 year (01/05/22 to 01/05/23)  |
| <p>Friends of Baxter Field, a small overlooked green space in Forest Hill near several schools, the project aims to improve the children’s play area with equipment targeted to older children. Planting wild flowers and other installations to support bio-diversity and offer educational resources to the neighbouring schools.</p> |                                |

| Ward NCIL Summary<br>2022-2024   |   |
|--|---|
| <b>Application Ref</b>   | 271   |
| <b>Name of Project</b>   | Forest Hill Station Parklet   |
| <b>Delivery Organisation</b>   | Forest Hill Society   |
| <b>Ward(s)</b>   | Forest Hill   |
| <b>Ward Priority(ies)</b>  | Air Quality, Community Facilities, Open/Green spaces, Transport and Streets, Covid recovery |
| <b>Corporate Priority(ies)</b>   | Greener Lewisham  |
| <b>NCIL Reg(s)</b>   | A   |
| <b>Funding Requested</b>   | £30,500.00  |
| <b>Funding Band</b>  | B   |
| <b>Match-funding</b>   | No  |
| <b>No. of Beneficiaries</b>  | n/k   |
| <b>Delivery Timescale</b>  | 3 months  |
| <p>To transform Forest Hill station forecourt by removing some of the parking spaces, relocating a bike rack and installing planters and benches. The project aims to improve safety and pedestrian experience for those accessing the station, create an attractive central focal point in Forest Hill, reduce the impact of air pollution and encourage community activities such as “Edible High Street”.</p> |   |

| Ward NCIL Summary<br>2022-2024  |  |
|---|--|
| <b>Application Ref</b>  | 278                                    |
| <b>Name of Project</b>  | Hands On (Library Garden)              |
| <b>Delivery Organisation</b>  | Library Garden                         |
| <b>Ward(s)</b>  | Forest Hill                            |
| <b>Ward Priority(ies)</b>   | Green spaces, Covid recovery           |
| <b>Corporate Priority(ies)</b>  | Open Lewisham, Making Lewisham Greener |
| <b>NCIL Reg(s)</b>  | A and B                                |
| <b>Funding Requested</b>  | £10,000                                |
| <b>Funding Band</b>   | A                                      |
| <b>Match-funding</b>  | No                                     |
| <b>No. of Beneficiaries</b>   | n/k                                    |
| <b>Delivery Timescale</b>   | 1 year                                 |
| <p>To develop a new community garden project in an underused space near a key hub destination in Forest Hill, through “Hands-On” volunteering sessions focussing on hard landscaping and building raised beds. The Hands On sessions will take place twice weekly for 3 hours, offering volunteering sessions for up to 10 local volunteers, thereby benefitting from learning skills, combatting isolation and making new connections. Once completed the new infrastructure will form the basis for a social prescribing community gardening project going forward.</p> |  |

| Ward NCIL Summary<br>Round 2022-2024  |  |
|---|--|
| <b>Application Ref</b>  | 110  |
| <b>Name of Project</b>  | High Street Happenings                               |
| <b>Delivery Organisation</b>  | SEE3   |
| <b>Ward(s)</b>  | Sydenham<br>Forest Hill                              |
| <b>Ward Priority(ies)</b>   | Community health and wellbeing<br>Covid recovery     |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Building an inclusive local economy |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £9,800   |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | No   |
| <b>No. of Beneficiaries</b>   | 1000+  |
| <b>Delivery Timescale</b>   | 2 years  |
| <p>SEE3 aims to ensure the high street is the beating heart of the neighbourhood where residents meet, work, relax and come together as a community. The High Street Happenings objective is to improve the health and wellbeing of citizens in Sydenham’s vibrant and diverse community through:</p> <ul style="list-style-type: none"> <li>• Events at The Sydenham Centre, in the heart of the high street, and includes an Easter Bonnet workshop and parade for our little ones, tea parties for our elders, a Fun Palace and lighting up of the Christmas tree.</li> <li>• Spontaneous Productions Christmas ‘pay what you can’ pantomime</li> <li>• Support for Sydenham Assembly meetings.</li> </ul> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 21   |
| <b>Name of Project</b>  | Grove Park Youth Club (GPYC)   |
| <b>Delivery Organisation</b>  | Rio Ferdinand Foundation   |
| <b>Ward(s)</b>  | Grove Park   |
| <b>Ward Priority(ies)</b>   | Community facilities   |
| <b>Corporate Priority(ies)</b>  | Building Safer Communities<br>Open Lewisham<br>Giving children and young people the best start in life |
| <b>NCIL Reg(s)</b>  | A & B  |
| <b>Funding Requested</b>  | £42,522  |
| <b>Funding Band</b>   | C  |
| <b>Match-funding</b>  | None   |
| <b>No. of Beneficiaries</b>   | 226 (minimum) young people per week plus other Groups.   |
| <b>Delivery Timescale</b>   | 7 months 14/04/22 – 14/11/22   |
| <p>To provide essential repairs to the main entrance to the building; the replacement of sections of original windows; the installation of a new wheelchair platform at the main entrance; and the replacement of two garage doors. The repairs are essential to render the building more secure, prevent water ingresses from causing damage to the interior while also restoring various windows, window frames and door frames to their original state.</p> <p>These windows and door frames are in a poor state of repair and need this remedial action to restore the building to be fit-for-purpose for future years.</p> |  |



| Ward NCIL Summary<br>2022-2024  |  |
|---|--|
| <b>Application Ref</b>  | 219  |
| <b>Name of Project</b>  | Growing Together in Grove Park   |
| <b>Delivery Organisation</b>  | Wild Rangers Ltd   |
| <b>Ward(s)</b>  | Grove Park   |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Open/green spaces and nature<br>Covid recovery |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Making Lewisham greener                               |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £7,573.00  |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | None   |
| <b>No. of Beneficiaries</b>   | Potentially 15,000   |
| <b>Delivery Timescale</b>   | 9 Months – Completion 31/12/2022                                       |
| <p>This project aims to rebuild community cohesion in Grove Park post Covid. It will be led by Wild Rangers to promote nature-based outdoor learning and local nature conservation, in collaboration with GPCG.</p> <p>It will:</p> <ol style="list-style-type: none"> <li>1. Provide two key communications infrastructure. <ul style="list-style-type: none"> <li>• New website which promotes the Ringway Centre as a key community hub. It will build in functionality for newsletter subscriptions, booking, events calendar, community organisation profiles etc., ensuring communications are clearer and inclusive.</li> <li>• A new a community notice board to aid communication, networking and information dissemination</li> </ul> </li> <li>2. Initiate a gardening club primarily based at the Ringway Centre due to the existing polytunnel.</li> </ol> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 234   |
| <b>Name of Project</b>  | Grove Park Carnival   |
| <b>Delivery Organisation</b>  | Grove Park Carnival & Chinbrook Dog Show  |
| <b>Ward(s)</b>  | Grove Park  |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Open/green spaces and nature<br>Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Making Lewisham greener<br>Building Safer Communities  |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £19,376.44  |
| <b>Funding Band</b>   | B   |
| <b>Match-funding</b>  | No  |
| <b>No. of Beneficiaries</b>   | Not specified   |
| <b>Delivery Timescale</b>   | 2 years   |
| <p>The carnival provides a much needed day out for the residents and local community in one of the most deprived parts of London to celebrate the end of Covid restrictions.</p> <p>Many community and support groups, organisations and charities are invited in order to maximise their profile, membership and income.</p> <p>The Workshop Tents will encourage children to use their imagination and creativity in arts &amp; crafts, often using recyclable materials, in a safe and fun environment.</p> <p>The project aims to forge new friendships and encourage neighbourliness in the community providing a boost for the local community.</p> |   |

| Ward NCIL Summary<br>2022-2024   |  |
|--|--|
| <b>Application Ref</b>   | 46   |
| <b>Name of Project</b>   | Planting Trees in Grove Park and its Urban District Park                               |
| <b>Delivery Organisation</b>   | Street trees for living  |
| <b>Ward(s)</b>   | Grove Park   |
| <b>Ward Priority(ies)</b>  | Air quality<br>Open/green spaces and nature<br>Transport and streets<br>Covid recovery |
| <b>Corporate Priority(ies)</b>   | Making Lewisham greener  |
| <b>NCIL Reg(s)</b>   | B  |
| <b>Funding Requested</b>   | £15,000  |
| <b>Funding Band</b>  | B  |
| <b>Match-funding</b>   | No   |
| <b>No. of Beneficiaries</b>  | All ward residents   |
| <b>Delivery Timescale</b>  | 2 years  |
| <p>To ensure that 'lost' trees, can start to be replaced to enable a greener street scape in Grove Park. This will result in cooling and cleaning the air in the ward and have a positive impact on the lives of everyone. A number of trees have been removed due to circumstances such as insurance claims and whilst new trees cannot replace older trees in terms of their age and size, what can be done is to start a process of replacement and of harnessing volunteers in the area.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 162   |
| <b>Name of Project</b>  | The Railway Children District Park Masterplanning |
| <b>Delivery Organisation</b>  | The Baring Trust                                  |
| <b>Ward(s)</b>  | Grove Park, Whitefoot                             |
| <b>Ward Priority(ies)</b>   | Open/green spaces and nature                      |
| <b>Corporate Priority(ies)</b>  | Making Lewisham greener                           |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £20,000   |
| <b>Funding Band</b>   | B   |
| <b>Match-funding</b>  | £50,000   |
| <b>No. of Beneficiaries</b>   | 15,000 minimum                                    |
| <b>Delivery Timescale</b>   | 2 years – Completion 31/03/24                     |
| <p><b>Cross ward</b></p> <p>This project delivers the essential baseline, feasibility and masterplanning work required in order to realise the creation of an integrated, accessible and multi-functional District Park.</p> <p>Funding this project will secure match funding of £50k needed to appoint professional services to deliver:</p> <ol style="list-style-type: none"> <li>1. Feasibility/technical studies to facilitate the development of the masterplan.</li> <li>2. A detailed masterplan of the parkland as well as more detailed developed designs for Identified priority areas with costings to ensure they are 'shovel-ready'.</li> <li>3. Meaningful community engagement to feed into the design.</li> </ol> |   |

| Ward NCIL Summary<br>2022-2024  |   |
|---|---|
| <b>Application Ref</b>  | 026   |
| <b>Name of Project</b>  | Art In The Park   |
| <b>Delivery Organisation</b>  | Max Media Arts CIC                                      |
| <b>Ward(s)</b>  | Ladywell  |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Covid recovery                  |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £3,187.00   |
| <b>Funding Band</b>   | A   |
| <b>Match-funding</b>  | £8,413  |
| <b>No. of Beneficiaries</b>   | 1,100 people  |
| <b>Delivery Timescale</b>   | 6 weeks for one day event                               |
| <p>Art In The Park is the finale of the Brockley Max Festival on 4 June 2022 on Hilly Fields. It is a free and accessible family day with a stage for live music and dance, children's art workshops, storytelling, food stalls and a craft market by local artists and makers. The delivery organisation will partner with Felix's School of Rock, Lewisham Migrant &amp; Refugee Network, the Refugee Café and Create Without Borders.</p> <p>The project aims and outcomes are:</p> <ul style="list-style-type: none"> <li>• To engage and enrich the Ladywell community by bringing together &gt;1000 people in an arts event.</li> <li>• To provide opportunities for &gt;100 children and young people to perform, volunteer and engage with the arts</li> <li>• To provide a platform for &gt; 30 migrant and refugee artists and performers to engage with the wider community</li> <li>• To offer opportunities to &gt;25 local arts &amp; food businesses</li> <li>• To re-engage previous and new volunteers &gt;35 people.</li> </ul> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 056   |
| <b>Name of Project</b>  | Thriving Ladywell: A Street Tree planting scheme for Embleton Road & Ellerdale Street |
| <b>Delivery Organisation</b>  | Council department  |
| <b>Ward(s)</b>  | Ladywell  |
| <b>Ward Priority(ies)</b>   | Open/green spaces and nature  |
| <b>Corporate Priority(ies)</b>  | Making Lewisham greener   |
| <b>NCIL Reg(s)</b>  | A   |
| <b>Funding Requested</b>  | £9,196.00   |
| <b>Funding Band</b>   | A   |
| <b>Match-funding</b>  | £2,100  |
| <b>No. of Beneficiaries</b>   | 200   |
| <b>Delivery Timescale</b>   | 2 Years   |
| <p>In Embleton Road and Ellerdale Street - 16 trees have been felled in eight years, with just two out of an original 32 remaining on an 800-metre stretch of road.</p> <p>New tree planting scheme for Ladywell, with 11 trees of carefully chosen species, selected with suitability and longevity.</p> <p>Thoughtfully planned to deliver visual impact, the scheme would create a corridor for nature and biodiversity, provide tree canopy to offer shade and cooling, and respite from road traffic.</p> <p>The objective is to improve the environment for the health and wellbeing of all street users and for the general benefit of Ladywell.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 73  |
| <b>Name of Project</b>   | Enhancing visitors' experience in the Cemeteries  |
| <b>Delivery Organisation</b>   | Friends of Brockwell & Ladywell Cemetery          |
| <b>Ward(s)</b>   | Ladywell  |
| <b>Ward Priority(ies)</b>  | Open Spaces/green<br>Covid recovery               |
| <b>Corporate Priority(ies)</b>   | Delivering & Defending<br>Making Lewisham Greener |
| <b>NCIL Reg(s)</b>   | B   |
| <b>Funding Requested</b>   | £4,530  |
| <b>Funding Band</b>  | A   |
| <b>Match-funding</b>   | £500  |
| <b>No. of Beneficiaries</b>  |   |
| <b>Delivery Timescale</b>  | 1/4/2022 – 31.03.24                               |
| <p>The project will provide information panels close to the existing chapel and sites of demolished chapels to enhance the visitor experience by highlighting unknown or forgotten pieces of the history of the Cemeteries.</p> <p>Benches will be provided in a few key locations so visitors are able to rest, contemplate and enjoy the quietness of the Cemeteries. There is no specific guide book to the twin cemeteries, so the intention is to fill the gap with a general printed guide.</p> <p>A booklet highlighting the importance of the Cemeteries as being of grade one importance for nature</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 100  |
| <b>Name of Project</b>   | Better Streets - Hilly Fields  |
| <b>Delivery Organisation</b>   | Council  |
| <b>Ward(s)</b>   | Ladywell   |
| <b>Ward Priority(ies)</b>  | Community safety<br>Open/green spaces and nature<br>Transport and streets  |
| <b>Corporate Priority(ies)</b>   | Making Lewisham greener<br>Building Safer Communities<br>Delivering and defending: Health, Social Care and Support |
| <b>NCIL Reg(s)</b>   | A & B  |
| <b>Funding Requested</b>   | £10,000  |
| <b>Funding Band</b>  | A  |
| <b>Match-funding</b>   | £5,000   |
| <b>No. of Beneficiaries</b>  | Local residents and users of Hilly Fields park   |
| <b>Delivery Timescale</b>  | 1 year   |
| <p>This project will improve road crossings around Hilly Fields park impacted by the rat run traffic. The proposal is to install three thermoplastic road crossings around Hilly Fields park. The thermoplastic crossings will utilise local artwork, and disrupt the current aggressive motor vehicle dominated environment to one that is a shared, safer, interesting space that respects all users.</p> <p>It will improve access to Hilly Fields park, which is a much loved amongst local residents.</p> |  |



| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 106  |
| <b>Name of Project</b>  | Hilly Fields Community Exercise Project                                |
| <b>Delivery Organisation</b>  | Council  |
| <b>Ward(s)</b>  | Ladywell   |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Open/green spaces and nature<br>Covid recovery |
| <b>Corporate Priority(ies)</b>  | Making Lewisham greener  |
| <b>NCIL Reg(s)</b>  | B selected – but it's A  |
| <b>Funding Requested</b>  | £22,514.00   |
| <b>Funding Band</b>   | B  |
| <b>Match-funding</b>  | £2,000.00  |
| <b>No. of Beneficiaries</b>   | The application states 7,000   |
| <b>Delivery Timescale</b>   | 2 Years  |
| <p>The Friends of Hilly Fields wish to bring improvements to the park for better exercise equipment and surfacing. Proposed new equipment with advised size and components for exercise in a new location. The proposed location will link visually to the junior pull-up bars and will reinstate the crest of the hill for recreational park use.</p> <p>This project aims to encourage exercise in a welcoming and safe environment. The current equipment is exposed, has wider diameter bars and is too high for most people. The ground below is often hard or muddy making it inaccessible.</p> <p>The implementation of this equipment in a new location will create a space where people can exercise alone or together in the fresh air resulting in a positive impact on the mental and physical health of users.</p> <p>Equipment requested an work needed:</p> <ol style="list-style-type: none"> <li>1. Two level monkey bars, Swedish Wall, parallel bars, pull-up bars and sit up bench or similar</li> <li>2. Surfacing the new area</li> </ol> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 157   |
| <b>Name of Project</b>  | Ladywell Women's Safety Project (LWSP)                                |
| <b>Delivery Organisation</b>  | Ladywell Women  |
| <b>Ward(s)</b>  | Ladywell  |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Community safety<br>Transport & Streets       |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Delivering & Defending<br>Building Safer Communities |
| <b>NCIL Reg(s)</b>  | A& B  |
| <b>Funding Requested</b>  | £7,825  |
| <b>Funding Band</b>   | A   |
| <b>Match-funding</b>  |   |
| <b>No. of Beneficiaries</b>   | Potentially all women in the ward                                     |
| <b>Delivery Timescale</b>   | 1/4/2022 – 31/3/2024  |
| <p>The Project is a response to recent reported and unreported assaults and street violence against women and girls (SVAWG) in Ladywell.</p> <p>The LWSP has three phases:</p> <ul style="list-style-type: none"> <li>• To establish the extent and nature of SVAWG through a survey and local meetings with women, to be put into a report made available to Lewisham Council, Lewisham Police, the Ladywell and Safer Neighbourhood Forums</li> <li>• To identify areas lacking street lighting/safety measures where women feel particularly vulnerable</li> <li>• To provide a contact point, advice and support for those facing street SVAWG</li> <li>• To use the survey and women's experiences to work with Lewisham Police, VAWG advice agencies and Lewisham Council to improve the response to SVAWG in Ladywell and across the borough.</li> </ul> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 180  |
| <b>Name of Project</b>  | The Ladywell World Folk Music Festival   |
| <b>Delivery Organisation</b>  | The Ladywell Society   |
| <b>Ward(s)</b>  | Ladywell   |
| <b>Ward Priority(ies)</b>   | Children and youth services<br>Community facilities<br>Open/green spaces and nature<br>Covid recovery                                      |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Giving children and young people the best start in life<br>Building an inclusive local economy<br>Making Lewisham greener |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £9,620.00  |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | £1,100.00  |
| <b>No. of Beneficiaries</b>   | 300 school children<br>100 people for the parade<br>3,000 visitors   |
| <b>Delivery Timescale</b>   | Two weeks  |
| <p>The Ladywell World Folk Music Festival will take place on Saturday 18th June 2022 in the grounds of the Ladywell Day Centre, from 11am-6pm. It will bring the community together after the isolation and stresses of Covid 19, through music, dance, a parade, community workshops, participating schools and education.</p> <p>On the day of the festival:</p> <ul style="list-style-type: none"> <li>• children will take part in a parade from the centre of the village to the festival site and will perform singing;</li> <li>• music performances from international and local folk artists;</li> <li>• dance performances from several groups;</li> <li>• Free children's workshops will be provided in: Green Man Clay mask making, Chinese lanterns, drumming, Tai Chi, face-painting, flag making, dream catchers, Indian bead making, Circus Skills.</li> </ul> <p>Local stall holders, charities and business will have a presence at the festival.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 194  |
| <b>Name of Project</b>   | From Age 1 to 18 - Building Resilience and Support for our children and young people towards a Brighter Future |
| <b>Delivery Organisation</b>   | St. Andrews Centre   |
| <b>Ward(s)</b>   | Ladywell   |
| <b>Ward Priority(ies)</b>  | Children and youth services  |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life  |
| <b>NCIL Reg(s)</b>   | B  |
| <b>Funding Requested</b>   | £6,258.31  |
| <b>Funding Band</b>  | A  |
| <b>Match-funding</b>   | n/a  |
| <b>No. of Beneficiaries</b>  | 22 regular Play & Stay children plus 150+ youth club children  |
| <b>Delivery Timescale</b>  | 1/4/22 – 31/3/24   |
| <p>This project will support the improvement of the level of education and skills;</p> <p>a) weekly Play and Stay sessions aged 0 to 4<br/> b) weekly Youth Club sessions aged 5 to 18.<br/> Staffing: 3 youth workers and 1 volunteer.<br/> Play &amp; Stay sessions - development activities for children to learn and explore Sensory room will stimulate children - all abilities.<br/> Youth club sessions – to support homework tasks.<br/> Computers/laptops are vital for all aspects of learning at any age and the project will upload educational software to support school/college learning.<br/> The current computers are very old and the WiFi system is extremely poor. This has made it difficult for those trying to do homework or play educational games.</p> |  |

| Ward NCIL Summary<br>2022-2024  |   |
|---|---|
| <b>Application Ref</b>  | 244   |
| <b>Name of Project</b>  | The Curve Community Garden  |
| <b>Delivery Organisation</b>  | The Curvy Block Residents Association   |
| <b>Ward(s)</b>  | Ladywell  |
| <b>Ward Priority(ies)</b>   | Open / Green spaces<br>Covid recovery   |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Giving Children & Young people the best start in life<br>Making Lewisham Greener<br>Building safer communities |
| <b>NCIL Reg(s)</b>  | A&B   |
| <b>Funding Requested</b>  | £5,000  |
| <b>Funding Band</b>   | A   |
| <b>Match-funding</b>  | n/a   |
| <b>No. of Beneficiaries</b>   | 70+ residents of the block, indirectly benefiting a further 231 who live nearby   |
| <b>Delivery Timescale</b>   | 1/4/22 – 1/9/23   |
| <p>The aim is to create a community garden/'community facility</p> <p>The only shared amenity is a lawn which offers limited benefits to residents or local wildlife and encourages cars to park to avoid local restrictions.</p> <p>The TRA has connected with landscape gardeners and Grow and together will provide regular sessions to create and maintain the space and encourage local residents to join in.</p> <p>The benefits are an improved quality space to grow food and plants and the children will benefit from a garden with integrated play and biodiverse planting. Activities enabled by the garden to promote children's independence, self-esteem and build social skills through outdoor play, learning and environmental awareness.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 288  |
| <b>Name of Project</b>   | Ladywell Assembly Organising Group   |
| <b>Delivery Organisation</b>   | Ladywell Assembly Organising Group   |
| <b>Ward(s)</b>   | Ladywell   |
| <b>Ward Priority(ies)</b>  | Children and youth services<br>Community facilities<br>Community safety<br>Open/green spaces and nature<br>Transport and streets<br>Covid recovery |
| <b>Corporate Priority(ies)</b>   | Open Lewisham<br>Building Safer Communities<br>Delivering and defending: Health, Social Care and Support   |
| <b>NCIL Reg(s)</b>   | A & B  |
| <b>Funding Requested</b>   | £4,260.00  |
| <b>Funding Band</b>  | A & B  |
| <b>Match-funding</b>   | none   |
| <b>No. of Beneficiaries</b>  | Non stated   |
| <b>Delivery Timescale</b>  | 2 Years  |
| <p>Ladywell Assembly Organising Group is made up, of Ward councillors and active residents with a track record of activity in the local community.</p> <p>The project will support the organising of the local meetings and has developed skills and capacity in community engagement work.</p> <p>The Group proposes to organise 2 in person meeting per year over the next 2 years and provide a community engagement event at Christmas with a Christmas tree and lights and electric supply.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 309  |
| <b>Name of Project</b>  | Greenbanks Community Project   |
| <b>Delivery Organisation</b>  | Greenbanks Community Project   |
| <b>Ward(s)</b>  | Ladywell   |
| <b>Ward Priority(ies)</b>   | Children and Youth Services<br>Community Facilities<br>Community Safety<br>Open and Green spaces<br>Community facilities<br>Covid recovery |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Giving children & young people the best start in life<br>Making Lewisham Greener<br>Building Safer Communities            |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £9,800   |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | n/a  |
| <b>No. of Beneficiaries</b>   | 250 direct residents   |
| <b>Delivery Timescale</b>   | 1/4/22 – 1/4/13  |
| <p>Expanding on a previous small project set up during Covid, the aim is to adapt and expand this work post lockdown.</p> <ul style="list-style-type: none"> <li>• To combat isolation and bring people back together</li> <li>• Provide outdoor play and learning experiences for children and young people,</li> <li>• improve outdoor communal space,</li> <li>• Environmentally friendly projects</li> <li>• Further establish the volunteer group with extra training, particularly on safe guarding and working inclusively.</li> <li>• Hold an Event in Spring to build local relationships</li> <li>• To reclaim unused space in the communal car park garden to start a small community garden.</li> </ul> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 38   |
| <b>Name of Project</b>  | Renwing and updating aspects of the planters in Staplehurst Road Reinstating the FUSS Christmas Fair in 2022                               |
| <b>Delivery Organisation</b>  | Friends & Users of Staplehurst Road  |
| <b>Ward(s)</b>  | Lee Green  |
| <b>Ward Priority(ies)</b>   | Air Quality, Community Facilities, open/green spaces   |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Giving Children and young people the best start in life<br>Building an inclusive local economy<br>Making Lewisham Greener |
| <b>NCIL Reg(s)</b>  | A  |
| <b>Funding Requested</b>  | £10,000  |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | n/a  |
| <b>No. of Beneficiaries</b>   | 100 children, young people & parents   |
| <b>Delivery Timescale</b>   | April 2022- December 22  |
| <p>The raison d'être of Friends and Users of Stapelhurst Road is to improve and enhance the environment in and around Staplehurst Road. To promote tidiness, cleanliness and love of nature and colour and to also improves air quality.</p> <p>The Fair celebrates the local diversity and gives local artisans, musicians etc. the chance to demonstrate their wares. An Enhanced environment and air quality plus the development of community cohesion and identity.</p> <p>5 large planters will be installed and an Christmas Fair Event held</p> |  |



| <b>Ward NCIL Summary Template<br/>2022-2024</b>  |  |
|--|--|
| <b>Application Ref</b>   | 101  |
| <b>Name of Project</b>   | Staying healthy, Safe & connected in the Community   |
| <b>Delivery Organisation</b>   | Lee Fair Share   |
| <b>Ward(s)</b>   | Lee Green  |
| <b>Ward Priority(ies)</b>  | Vulnerable People, Covid Recovery  |
| <b>Corporate Priority(ies)</b>   | Open Lewisham<br>Delivering & Defending<br>Making Lewisham Greener<br>Building Safer Communities |
| <b>NCIL Reg(s)</b>   | B  |
| <b>Funding Requested</b>   | £6,476   |
| <b>Funding Band</b>  | A  |
| <b>Match-funding</b>   | n/a  |
| <b>No. of Beneficiaries</b>  | 35 beneficiaries per session across 6 activities   |
| <b>Delivery Timescale</b>  | 2 years 1 April 2022-31 March 2024   |
| <p>The Lee Fair Share (LFS) project aims to support the older and more vulnerable members of the ward. Health and well-being has been an important objective of LFS and will hold:</p> <ul style="list-style-type: none"> <li>• coffee and chat weekly sessions</li> <li>• weekly group walks in local parks</li> <li>• chair exercises for the less able</li> <li>• Weekly games sessions</li> </ul> <p>Activities will be organised and supervised by the Coordinator. The indoor activities will be held at Lee Green Lives Community Centre and up to thirty-five members will be involved per activity.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 144   |
| <b>Name of Project</b>  | Lee Green Health & Wellbeing                              |
| <b>Delivery Organisation</b>  | Lee Green Lives   |
| <b>Ward(s)</b>  | Lee Green   |
| <b>Ward Priority(ies)</b>   | Community Facilities, Vulnerable people, Covid Recovery   |
| <b>Corporate Priority(ies)</b>  | Delivering & Defending                                    |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £6,440.00   |
| <b>Funding Band</b>   | B   |
| <b>Match-funding</b>  | n/a   |
| <b>No. of Beneficiaries</b>   | At least 40 elderly people x 2 activity sessions per week |
| <b>Delivery Timescale</b>   | 2 years 1 April 2022-31 March 2024                        |
| <p>Seniors' Healthy Exercises sessions are among the most popular activities at Lee Green Community Centre, leading to its reputation as a valuable community facility. Maintaining such a valued service will provide a much-needed activity in an area without sufficient provision for older people (including those with disabilities) – particularly those from the BAME community – with physical and mental health needs.</p> <p>LGL will deliver the project through two weekly healthy exercise sessions led by a professional trainer for a period of two years (92 weeks). At least 40 beneficiaries – the majority of them BAME – will take part, of whom 12 will be catered for each week.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 190  |
| <b>Name of Project</b>   | Better Facilities for Manor House Library                                      |
| <b>Delivery Organisation</b>   | V22 Communities  |
| <b>Ward(s)</b>   | Lee Green  |
| <b>Ward Priority(ies)</b>  | Community Facilities, Covid Recovery   |
| <b>Corporate Priority(ies)</b>   | Open Lewisham<br>Building an inclusive local economy<br>Delivering & Defending |
| <b>NCIL Reg(s)</b>   | A&B  |
| <b>Funding Requested</b>   | £6,316.80  |
| <b>Funding Band</b>  | A  |
| <b>Match-funding</b>   | n/a  |
| <b>No. of Beneficiaries</b>  | Up to 20,000 per year  |
| <b>Delivery Timescale</b>  | 2 years 1 April 2022-31 March 2024   |
| <p>Manor House Library is a multi-functional space containing not just a traditional book borrowing library, but a digital hub with 14 user PCs and open access Wi-Fi. Three community rooms with a wide variety of workshops, classes, courses and functions. During a normal year we can expect 20,000 visits a month to Manor House. The current furniture was inherited in spring 2017 and much of it has broken and is not fit for purpose any more.</p> <p>To replace current furniture with:</p> <ul style="list-style-type: none"> <li>• 20 Stacking chairs with arms</li> <li>• 25 Stacking chairs without arms to match</li> <li>• Tilt-Top Tables x 6</li> <li>• Mojo Stools x 2 - children's library</li> <li>• Tub Chairs x 6 - main library</li> </ul> |  |

| Ward NCIL Summary<br>2022-2024   |  |
|--|--|
| <b>Application Ref</b>   | 198  |
| <b>Name of Project</b>   | Lee Forum CIC  |
| <b>Delivery Organisation</b>   | Council / Street Trees For Living  |
| <b>Ward(s)</b>   | Lee Green  |
| <b>Ward Priority(ies)</b>  | Transport and streets, Air Quality, Open/green spaces & Nature, Covid Recovery |
| <b>Corporate Priority(ies)</b>   | Making Lewisham Greener  |
| <b>NCIL Reg(s)</b>   | A  |
| <b>Funding Requested</b>   | £1,109.08  |
| <b>Funding Band</b>  | A  |
| <b>Match-funding</b>   | n/a  |
| <b>No. of Beneficiaries</b>  | All in the area  |
| <b>Delivery Timescale</b>  | 2 years 4 April 2022- 23 March 2024  |
| <p>To plant and replant trees in two local areas;<br/>           In addition to the tree near the Jimmy Mizen Seat which has thrived and reminded us of the lack of further ones. The increased presence of trees enhances the feel good factor for people who have discovered the benefits of walking in pleasant surroundings, offsetting the mental and physical downsides of Covid 19.</p> |  |

| <b>Ward NCIL Summary Template<br/>Round 1 2022-2024</b>  |   |
|--|---|
| <b>Application Ref</b>   | 222   |
| <b>Name of Project</b>   | Lee Green Consortium – All in it Together               |
| <b>Delivery Organisation</b>   | Lochaber Hall Community Association                     |
| <b>Ward(s)</b>   | Lee Green   |
| <b>Ward Priority(ies)</b>  | Vulnerable People, Community Facilities, Covid Recovery |
| <b>Corporate Priority(ies)</b>   | Covid   |
| <b>NCIL Reg(s)</b>   | A&B   |
| <b>Funding Requested</b>   | £25,000   |
| <b>Funding Band</b>  | B   |
| <b>Match-funding</b>   | n/a   |
| <b>No. of Beneficiaries</b>  |   |
| <b>Delivery Timescale</b>  | 2 years 1 April 2022-31 March 2024                      |
| <p>Lee Green Consortium comprises 17 organisations working together for a safer, healthier and better environment while providing activities and services for Lee Green residents, focussing on economic &amp; social needs across the ward and council priorities. Covid has had a profound effect on Lee Green’s community and many groups’ activities cancelled or constrained. Emerging from lockdown, demand will increase for activities that contribute to the ward’s social cohesion and well-being.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 224  |
| <b>Name of Project</b>   | Lee Manor Society – Burnt Ash Road Tree Planting               |
| <b>Delivery Organisation</b>   | Council / Street Trees For Living                              |
| <b>Ward(s)</b>   | Lee Green  |
| <b>Ward Priority(ies)</b>  | Transport and streets, Air Quality, Open/green spaces & Nature |
| <b>Corporate Priority(ies)</b>   | Making Lewisham Greener  |
| <b>NCIL Reg(s)</b>   | A  |
| <b>Funding Requested</b>   | £3,000   |
| <b>Funding Band</b>  | A  |
| <b>Match-funding</b>   | n/a  |
| <b>No. of Beneficiaries</b>  | All in the area  |
| <b>Delivery Timescale</b>  | 2 years 1 April 2022-31 March 2024                             |
| <p>Lee Green Consortium comprises 17 organisations working together for a safer, healthier and better environment while providing activities and services for Lee Green residents, focussing on economic &amp; social needs across the ward and council priorities.</p> <p>Covid has had a profound effect on Lee Green’s community and many groups’ activities cancelled or constrained. Emerging from lockdown, demand will increase for activities that contribute to the ward’s social cohesion and well-being.</p> <p>“All in it Together” was developed by the Consortium to maximise use of the relatively small NCIL ward allocation and it is sufficiently flexible to allow funds to go towards projects that meet any of the ward priorities.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 324   |
| <b>Name of Project</b>  | Baseline Recommendations Report to improve Active Travel Safety in Grove Park and Lee Green |
| <b>Delivery Organisation</b>  | Council   |
| <b>Ward(s)</b>  | Grove Park & Lee Green  |
| <b>Ward Priority(ies)</b>   | Transport and Streets   |
| <b>Corporate Priority(ies)</b>  | Making Lewisham Greener   |
| <b>NCIL Reg(s)</b>  | A   |
| <b>Funding Requested</b>  | £5,100  |
| <b>Funding Band</b>   | A   |
| <b>Match-funding</b>  | None  |
| <b>No. of Beneficiaries</b>   | Grove Park and Lee Green wards  |
| <b>Delivery Timescale</b>   | 2 years ending 29/03/24   |
| <p>To link safe travel from Grove Park northwards onto the existing green chain and borough cycle routes, allowing cyclists and pedestrians safer travel in line with Lewisham council's own aspiration for such a route.</p> <p>Public Transport Access levels (PTAL) vary from level 3 to 6, with a number of areas with lower PTAL seen in areas with higher multiple indices of deprivation. This project will identify transport options which will benefit residents from these more deprived areas in the south east of the borough and provide future scope for improved transport options by enabling all residents to choose active travel.</p> |   |

| <b>Lewisham Central Ward NCIL Summary<br/>2022-2024</b>  |   |
|--|---|
| <b>Application Ref</b>   | 28  |
| <b>Name of Project</b>   | Gilmore Road, Clarendon Rise Residents'   |
| <b>Delivery Organisation</b>   | Gilmore Road, Clarendon Rise Residents  |
| <b>Ward(s)</b>   | Lewisham Central  |
| <b>Ward Priority(ies)</b>  | Air Quality<br>Open/green spaces and nature<br>Transport and streets<br>Covid-19 recovery   |
| <b>Corporate Priority(ies)</b>   | Building Safer Communities - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime.<br>Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment. |
| <b>NCIL Reg(s)</b>   | A   |
| <b>Funding Requested</b>   | £18,961   |
| <b>Funding Recommended</b>   | £18,961   |
| <b>Funding Band</b>  | Small   |
| <b>Match-funding</b>   | No  |
| <b>No. of Beneficiaries</b>  | N/A   |
| <b>Delivery Timescale</b>  | 04/04/2022 – 03/04/2023   |
| <p>The application is to create a community garden including the purchase of planters and the creation of flowerbeds. The proposed garden will use currently unused green space. It is located close to Lewisham shopping centre and as such will be enjoyed by shopping centre visitors. It is expected to address a current fly tipping problem. To sustain the garden, residents will volunteer to undertake ongoing maintenance.</p> |   |



| <b>Ward NCIL Summary Template<br/>2022-2024</b>   |  |
|---|--|
| <b>Application Ref</b>  | 39   |
| <b>Name of Project</b>  | New playground in Lewisham Park  |
| <b>Delivery Organisation</b>  | Council  |
| <b>Ward(s)</b>  | Lewisham Central   |
| <b>Ward Priority(ies)</b>   | Opportunities and social cohesion - focus on those up to 25  |
| <b>Corporate Priority(ies)</b>  | Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment |
| <b>NCIL Reg(s)</b>  | A  |
| <b>Funding Requested</b>  | £172,000   |
| <b>Funding Band</b>   | Category E - Grants of £100,001 - £250,000   |
| <b>Match-funding</b>  | No   |
| <b>No. of Beneficiaries</b>   | 15,390   |
| <b>Delivery Timescale</b>   | 01/04/2022 - 31/03/2024  |
| <p>The project would resolve the playground's drainage problems so that the whole space can be used all year round and would replace the old small metal items with attractive wooden play equipment. This will include;</p> <p>Large pieces which encourage creative play and cater for a wider age range - up to age 12. It would provide good access for those with disabilities and include equipment which is suitable for all abilities, like a basket swing.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 42   |
| <b>Name of Project</b>  | On yer bike, lock it or lose it - Hither Green   |
| <b>Delivery Organisation</b>  | Council  |
| <b>Ward(s)</b>  | Catford South  |
| <b>Ward Priority(ies)</b>   | Air quality<br>Transport and streets<br>Covid-19 recovery  |
| <b>Corporate Priority(ies)</b>  | Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment<br>Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us |
| <b>NCIL Reg(s)</b>  | A  |
| <b>Funding Requested</b>  | £46,800.00   |
| <b>Funding Band</b>   | Large Grants – £35,001 - £250,000+   |
| <b>Match-funding</b>  | No   |
| <b>No. of Beneficiaries</b>   | 47   |
| <b>Delivery Timescale</b>   | 01/04/2022 - 31/03/2023  |
| <p>The project will enable cycling by installing 47 new secure bicycle stands and nine secure cycle hangars (placement TBC), catering for both existing and Potential increased demand.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 43   |
| <b>Name of Project</b>   | Putting the green in Hither Green - Street Trees   |
| <b>Delivery Organisation</b>   | Lewisham Council   |
| <b>Ward(s)</b>   | Lewisham Central   |
| <b>Ward Priority(ies)</b>  | Air quality<br>Open/green spaces and nature  |
| <b>Corporate Priority(ies)</b>   | Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment |
| <b>NCIL Reg(s)</b>   | A  |
| <b>Funding Requested</b>   | £65,000  |
| <b>Funding Band</b>  | D  |
| <b>Match-funding</b>   | £N/A   |
| <b>No. of Beneficiaries</b>  | Not specified – open to all.   |
| <b>Delivery Timescale</b>  | 01/04/2022 – 31/03/2024  |
| <p>The project will aim to increase the provision of trees within the area particularly on kerb build outs. The project will plant 56 trees with the intention of improving air quality in the area and giving an impression of road narrowing which can be used as a traffic calming measure. It aims to provide a wider benefit to the community by using trees to improve health and wellbeing within residents as well as improving the aesthetic of the street scape.</p> |  |

| Ward NCIL Summary<br>2022-2024   |   |
|--|---|
| Application Ref  | 71  |
| Name of Project  | Lewisham Central Health and Wellbeing Covid19 Recovery Programme.   |
| Delivery Organisation  | Therapy 4 Healing - T4H   |
| Ward(s)  | Lewisham Central  |
| Ward Priority(ies)   | Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level   |
| Corporate Priority(ies)  | Delivering and defending: Health, Social Care and Support - Ensuring everyone receives the health, mental health, social care and support services they need.<br>Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us |
| NCIL Reg(s)  | B   |
| Funding Requested  | £35,000   |
| Funding Band   | Small Grants – up to £35,000  |
| Match-funding  | No  |
| No. of Beneficiaries   | 1300  |
| Delivery Timescale   | 04/04/2022 – 31/03/2024   |
| <p>T4H aims to improve the quality of people's health and wellbeing through therapy - especially those living with long-term conditions, disabilities and unpaid carers. The project supports residents especially the elderly, lone parents, children with disabilities, refugees and asylum seekers and victims of Domestic Abuse.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| Application Ref   | 92   |
| Name of Project   | Lewisham Youth Theatre   |
| Delivery Organisation   | Lewisham Youth Theatre   |
| Ward(s)   | Lewisham Central   |
| Ward Priority(ies)  | Community facilities<br>Opportunities and social cohesion - focus on those up to 25  |
| Corporate Priority(ies)   | Giving children and young people the best start in life - every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential |
| NCIL Reg(s)   | B  |
| Funding Requested   | £35,000  |
| Funding Band  | Small Grants – up to £35,000   |
| Match-funding   | No   |
| No. of Beneficiaries  | 500  |
| Delivery Timescale  | 01/04/2022 - 28/07/2023  |
| <p>The project will support the development, wellbeing, and safety of Lewisham Central community through the Youth-lead Creative Hub.</p> |  |

| Ward NCIL Summary<br>2022-2024  |   |
|---|---|
| <b>Application Ref</b>  | 98  |
| <b>Name of Project</b>  | Food 'n' Fun in the Fields (FFF)  |
| <b>Delivery Organisation</b>  | Rushey Green Time Bank/Ladywell   |
| <b>Ward(s)</b>  | Lewisham Central  |
| <b>Ward Priority(ies)</b>   | Open/green spaces and nature<br>Opportunities and social cohesion - focus on those up to 25<br>Covid Recovery   |
| <b>Corporate Priority(ies)</b>  | Open Lewisham - Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us.<br>Building safer communities - every resident feels safe and secure living here as we work together towards a borough free from the fear of crime.<br>Delivering and defending: health, social care and support - ensuring everyone receives the health, mental health and social care and support services they need.<br>Making Lewisham greener - everyone enjoys our green spaces and benefits from a health environment as we work to protect and improve our local environment. |
| <b>NCIL Reg(s)</b>  | A   |
| <b>Funding Requested</b>  | £8,121  |
| <b>Funding Band</b>   | Small   |
| <b>Match-funding</b>  | £850  |
| <b>No. of Beneficiaries</b>   | 500   |
| <b>Delivery Timescale</b>   | 01/04/22 - 28/08/22   |
| <p>The project aims to revive the FFF initiative which first started as a festival in 2017 in Ladywell Fields. It will foster and promote social cohesion and aims to bring communities together which the organisers believe will be a critical post-Covid need. The project will be managed by Rushey Green Timebank which has organised a range of successful festivals in the past. The organisers aim to make the festival sustainable by generating funding through initiatives such as hiring out stalls and seeking private sector sponsorship. The event will also provide an opportunity for residents to meet public services, e.g. police/fire.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 116  |
| <b>Name of Project</b>   | Clarendon Rise Car Park refurbishment  |
| <b>Delivery Organisation</b>   | Council  |
| <b>Ward(s)</b>   | Lewisham Central   |
| <b>Ward Priority(ies)</b>  | Air quality<br>Open/green spaces and nature<br>Community Facilities<br>Transport and Streets   |
| <b>Corporate Priority(ies)</b>   | Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment |
| <b>NCIL Reg(s)</b>   | B  |
| <b>Funding Requested</b>   | £4,746   |
| <b>Funding Band</b>  | D  |
| <b>Match-funding</b>   | £N/A   |
| <b>No. of Beneficiaries</b>  | Not specified – open to all.   |
| <b>Delivery Timescale</b>  | 01/04/2022 - not specified   |
| <p>Tree planting and improvement to Clarendon Rise Car Park to assist in reducing noise and pollution levels as well as improving the aesthetics of the local car park which residents consider to be a local eyesore.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 269  |
| <b>Name of Project</b>   | Ennersdale Road: Pavements for Pedestrians   |
| <b>Delivery Organisation</b>   | Council  |
| <b>Ward(s)</b>   | Lewisham Central   |
| <b>Ward Priority(ies)</b>  | Community safety<br>Transport and streets  |
| <b>Corporate Priority(ies)</b>   | Making Lewisham greener - Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment |
| <b>NCIL Reg(s)</b>   | A  |
| <b>Funding Requested</b>   | £30,000  |
| <b>Funding Recommended</b>   | £30,000  |
| <b>Funding Band</b>  | Category B - Grants from £10,001 - £35,000   |
| <b>Match-funding</b>   | No   |
| <b>No. of Beneficiaries</b>  | Over 1000  |
| <b>Delivery Timescale</b>  | 01/04/2022 - 31/03/2024  |
| <p>The proposal aims to deliver on ward priorities for ‘transport and streets’ and ‘community safety’. By allowing tree planting (not currently possible because of parked cars), the plan will enhance the borough’s plans for ‘Open/Green Spaces and nature’. As one of the few points of pedestrian passage under the railway dividing Hither Green, Ennersdale Road is a vital route connecting Hither Green West with Lee Green/Staplehurst shops. The adjustment to parking will directly benefit thousands of local residents in Lewisham Central and make Ennersdale an infrastructural asset, encouraging active travel, and contributing to Lewisham’s goal of creating more ‘15-minute neighbourhoods’.</p> |  |



| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 295   |
| <b>Name of Project</b>   | St. Mary's Forest School Garden   |
| <b>Delivery Organisation</b>   | Friends of St Mary's (Parent Teacher organisation) - St Mary's Lewisham CE Primary School   |
| <b>Ward(s)</b>   | Lewisham Central  |
| <b>Ward Priority(ies)</b>  | Air quality, Community facilities, Community safety, Open/green spaces and nature, Opportunities and social cohesion - focus on those up to 25 Covid Recovery |
| <b>Corporate Priority(ies)</b>   | Open Lewisham, Giving children & young people the best start, Delivering & defending, Making Lewisham greener, Building safer communities                     |
| <b>NCIL Reg(s)</b>   | B – Addresses demands that development places on an area  |
| <b>Funding Requested</b>   | £25,000   |
| <b>Funding Recommended</b>   | £25,000   |
| <b>Funding Band</b>  | B   |
| <b>Match-funding</b>   | £25,000   |
| <b>No. of Beneficiaries</b>  | 500 plus  |
| <b>Delivery Timescale</b>  | 1/4/2022 – 31/3/2023  |
| <p>St. Mary's is situated in the heart of the Lewisham Central Ward. Children come from wide range of backgrounds. Many of the children live in small flats or temporary housing and whilst there are some parks in the area most of our families do not access the nearby green spaces.</p> <p>The Forest School Garden project aims to create a space attached to the school where children can learn to enjoy nature through digging, growing and exploring, whilst also helping to improve the air quality.</p> <p>Currently the school has no green space for its pupil and the project aims to involve parents as volunteers in both the creation of the space and to the benefits of being outdoors both for themselves and their children. The local community will be welcome use the refurbished garden.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 298   |
| <b>Name of Project</b>  | Lewisham Central Street Based Youth Team  |
| <b>Delivery Organisation</b>  | Youth First   |
| <b>Ward(s)</b>  | Lewisham Central  |
| <b>Ward Priority(ies)</b>   | Community Safety<br>Opportunities & social cohesion – focus on those up to 25<br>Covid recovery |
| <b>Corporate Priority(ies)</b>  | Giving Children & Young people the best start in life<br>Building safer communities             |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £42,389   |
| <b>Funding Band</b>   | C   |
| <b>Match-funding</b>  | n/a   |
| <b>No. of Beneficiaries</b>   | 500 young people  |
| <b>Delivery Timescale</b>   | 1/4/22 – 31/3/22  |
| <p>Detached youth work for Lewisham Central responding to community safety concerns and social challenges including those amplified by Covid-19 especially for the most disadvantaged Young People (YP).</p> <p>4 trauma-trained youth workers will be on the streets 2 sessions per week from 3.30-6pm (2.5hours plus 30mins planning x 40 weeks per annum). They will work where YP congregate, i.e. shopping precincts, travel hubs, parks, street corners and outside schools. Deployed in close communication with statutory/ non statutory organisations.</p> <p>Aims:</p> <ul style="list-style-type: none"> <li>• providing personal and social education, helping the young person to take control/ make informed choices;</li> <li>• ensuring early intervention to prevent need and costs escalating for the young person and the community including signposting YP to further support</li> <li>• educating and encouraging safe attitudes (e.g. to drugs, racism, gangs, parental/ peer pressure);</li> <li>• encouraging more positive community attitudes</li> </ul> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 5  |
| <b>Name of Project</b>  | Feed the Hill Social Supermarket   |
| <b>Delivery Organisation</b>  | Bold Vision  |
| <b>Ward(s)</b>  | New Cross  |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Covid-19 recovery  |
| <b>Corporate Priority(ies)</b>  | Delivering and defending: health, social care and support<br>Giving children and young people the best start in life |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £27,791.20   |
| <b>Funding Recommended</b>  | £27,792.00   |
| <b>Funding Band</b>   | B  |
| <b>Match-funding</b>  | £12,000.00   |
| <b>No. of Beneficiaries</b>   | 200 weekly   |
| <b>Delivery Timescale</b>   | 2 years  |
| <p>The project aims is to develop a social supermarket for local residents serving approximately 200 beneficiaries weekly by providing highly discounted shopping on a weekly basis. The majority of the food is sourced from the surplus stock of local supermarkets. The project also proposes to match fund NCIL income through crowdfunding.</p> <p>Project identifies ward residents at greatest risk of food poverty resulting from covid-19 (through partnerships with other charities, community groups, credit unions, schools, GP surgeries, churches etc.) and supplies these residents weekly with free high-quality, nutritious, culturally familiar food.</p> <p>This project keeps a formerly derelict high-street premises in use, partners with artist groups and creates volunteering opportunities for local people, allowing them to build their employability.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 25   |
| <b>Name of Project</b>  | Football for girls in Deptford   |
| <b>Delivery Organisation</b>  | Deptford Lionesses   |
| <b>Ward(s)</b>  | New Cross  |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Health and wellbeing<br>Covid-19 recovery  |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life<br>Delivering and defending: health, social care and support |
| <b>NCIL Reg(s)</b>  | States A but is B  |
| <b>Funding Requested</b>  | £9,072.00  |
| <b>Funding Recommended</b>  | £9,072.00  |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | None   |
| <b>No. of Beneficiaries</b>   | 80 girls   |
| <b>Delivery Timescale</b>   | 1 year   |
| <p>Project provide a sessions aiming to increase the participation of girls playing football in Deptford, improving community cohesion along with health and wellbeing. A survey of local mothers found that 90% said their daughter liked football however, none of them were aware of a girls' only football club in the area, 85% said they wouldn't consider letting their daughter train with a boys team.</p> <p>The project delivers two free weekly sessions at Deptford Lounge for 40 girls, one for 7-11yrs and one for 12-15yrs run by two FA licensed coaches. Sessions help improve mental health and wellbeing within a community with a high proportion of people from BAME background. Session focuses on positive play, encouraging players to express themselves, using the FA 4 corners model, developing players as people, not just athletes. To ensure impact, every four weeks will send out questionnaires for parent feedback.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 54  |
| <b>Name of Project</b>  | Our Wellbeing Matters                                     |
| <b>Delivery Organisation</b>  | The New Cross Gate Trust                                  |
| <b>Ward(s)</b>  | New Cross   |
| <b>Ward Priority(ies)</b>   | Health and wellbeing                                      |
| <b>Corporate Priority(ies)</b>  | Delivering and defending: health, social care and support |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £29,754.00  |
| <b>Funding Recommended</b>  | £29,754.00  |
| <b>Funding Band</b>   | B   |
| <b>Match-funding</b>  | None  |
| <b>No. of Beneficiaries</b>   | 170   |
| <b>Delivery Timescale</b>   | 2 years   |
| <p>The project will:</p> <ul style="list-style-type: none"> <li>• run a weekly mental health peer support group with 30 participants. This group is unstructured and supported by experienced facilitator with the aim of becoming completely peer run within one year;</li> <li>• run 6 structured mindfulness courses throughout the year (60 participants per year). The courses can either be attended in isolation or in conjunction with peer support;</li> <li>• run 4 mental Health First Aid (MHFA; level 3) training courses to community professionals over two years, engaging 80 people and ensuring that the positive benefits of this project reach throughout the ward and beyond.</li> </ul> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 68   |
| <b>Name of Project</b>   | Coffee shop/barista training for 16-25 year olds |
| <b>Delivery Organisation</b>   | Peak Barista Academy CIC                         |
| <b>Ward(s)</b>   | New Cross  |
| <b>Ward Priority(ies)</b>  | Covid-19 recovery                                |
| <b>Corporate Priority(ies)</b>   | Building an inclusive local economy              |
| <b>NCIL Reg(s)</b>   | B  |
| <b>Funding Requested</b>   | £10,000.00                                       |
| <b>Funding Recommended</b>   | £10,000.00                                       |
| <b>Funding Band</b>  | A  |
| <b>Match-funding</b>   | £335.00  |
| <b>No. of Beneficiaries</b>  | 48 young people                                  |
| <b>Delivery Timescale</b>  | 1 year   |
| <p>The project is 6 x 3 day training courses for 8 x participants per course, totalling 48 trained young people. The course covers the coffee industry as a whole, how to make and serve professional standard coffee and customer service and includes a Level 2 Food and Hygiene certificate.</p> <p>80% of course attendees find full time employment by the end of March 2023. The projects ensures young residents able to access employment opportunities offered by the developments. Established relationships with coffee shops and bars across Deptford and New Cross and ensure work placements into the independent establishments on completing the course.</p> <p>The project will support local businesses find qualified candidates quickly whilst also offering a quick route directly from training to employment.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 76   |
| <b>Name of Project</b>  | IT face-to-face, online skills and access for individuals, families and children on low income   |
| <b>Delivery Organisation</b>  | New Cross Learning   |
| <b>Ward(s)</b>  | New Cross  |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Covid-19 recovery<br>Health and wellbeing  |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Giving children and young people the best start in life<br>Building an inclusive local economy<br>Delivering and defending: health, social care and support |
| <b>NCIL Reg(s)</b>  | A & B  |
| <b>Funding Requested</b>  | £8,417.29  |
| <b>Funding Recommended</b>  | £8,420.00  |
| <b>Funding Band</b>   | Small  |
| <b>Match-funding</b>  | None   |
| <b>No. of Beneficiaries</b>   | 50 people per day  |
| <b>Delivery Timescale</b>   | 2 years  |
| <p>The project is to provide internet access for local people to increase digital inclusion, including a coding club for children. The proposal is for upgrading the current tech in the library with 10 desktop computers, webcams and monitors. The project benefits include better access for local residents in using online services and are also encouraged to access other services such as the Credit Union which is co-located and advice services. It is estimated that an extra 50 people per day would use the centre's services.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 130  |
| <b>Name of Project</b>  | Achilles Street community garden                     |
| <b>Delivery Organisation</b>  | Lewisham Homes                                       |
| <b>Ward(s)</b>  | New Cross  |
| <b>Ward Priority(ies)</b>   | Health and wellbeing<br>Open/green spaces and nature |
| <b>Corporate Priority(ies)</b>  | Making Lewisham greener                              |
| <b>NCIL Reg(s)</b>  | A  |
| <b>Funding Requested</b>  | £10,000.00   |
| <b>Funding Recommended</b>  | £10,000.00   |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | n/a  |
| <b>No. of Beneficiaries</b>   | 20 households circa 50 people each plus workshop     |
| <b>Delivery Timescale</b>   | 1.5 years  |
| <p>This is a resident led project but will be delivered by Lewisham Homes. The Achilles Street Community Garden project seeks to improve the un-kept hard standing area near Austin House, turning it into an green space which is open to all communities living in the New Cross ward. Another objective is to encourage people to engage with different communities to help combat isolation.</p> <p>Project delivery:</p> <ul style="list-style-type: none"> <li>• converting area into a space with plants, vegetables, flower beds and benches</li> <li>• two gardening workshops</li> <li>• two “funday” community events to promote the project and engage residents</li> </ul> |  |



| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 139   |
| <b>Name of Project</b>   | When the trees breathe out  |
| <b>Delivery Organisation</b>   | The Purple Ladies   |
| <b>Ward(s)</b>   | New Cross   |
| <b>Ward Priority(ies)</b>  | Health and wellbeing<br>Open/green spaces and nature<br>Covid-19 recovery |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life                   |
| <b>NCIL Reg(s)</b>   | B   |
| <b>Funding Requested</b>   | £7,260.00   |
| <b>Funding Recommended</b>   | £7,260.00   |
| <b>Funding Band</b>  | A   |
| <b>Match-funding</b>   | £17,000.00  |
| <b>No. of Beneficiaries</b>  | 360 primary school children   |
| <b>Delivery Timescale</b>  | 1 year  |
| <p>This project offers New Cross Primary school pupils the opportunity to experience an immersive outdoor performance and ignite their sense of play, curiosity and imagination with the powerful forces of nature.</p> <p>The children will embark on a journey at Besson Street Community Garden and experience the magic of the forest following a storyteller and its forest friends throughout the garden. It will be delivered to 360 children in Key stage1 throughout 24 outdoor performances, in partnership with the 3 local primary schools.</p> <p>Prior to the performance, the school will receive an online teachers' pack with exercises, songs and exercises to build resilience focussing on nature to prepare the children to immerse in the performance.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 142   |
| <b>Name of Project</b>  | Deborah Astell  |
| <b>Delivery Organisation</b>  | Capture Arts and Creative Projects Ltd  |
| <b>Ward(s)</b>  | New Cross   |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Health and wellbeing<br>Open/green spaces and nature<br>Covid-19 recovery             |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Building an inclusive local economy<br>Making Lewisham greener<br>Building safer communities |
| <b>NCIL Reg(s)</b>  | A & B   |
| <b>Funding Requested</b>  | £48,700.00  |
| <b>Funding Recommended</b>  | £48,700.00  |
| <b>Funding Band</b>   | C   |
| <b>Match-funding</b>  | £8,700.00   |
| <b>No. of Beneficiaries</b>   | Not specified   |
| <b>Delivery Timescale</b>   | 1.5 years   |
| <p>The project aims to develop an LGBTQ+ cultural centre at 32-34 Watson Street, given under a lease from LBL. The building is a combination of workspaces, education space, gallery and small social club. Open for anyone to come in and see exhibitions, shows, performances or to attend community workshops (pottery, sewing etc.)</p> <p>The funding will help to:</p> <ul style="list-style-type: none"> <li>- Refurbish a social club</li> <li>- Repair and decor studios and galleries</li> <li>- Develop website and social media</li> <li>- Develop education projects</li> <li>- Deliver education projects in schools on LGBTQ+ history</li> <li>- Deliver community workshops</li> <li>- Redesign and develop two garden areas (will be used for gardening projects and allotment)</li> </ul> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 150  |
| <b>Name of Project</b>  | Advocating for New Cross   |
| <b>Delivery Organisation</b>  | Community Advice Works   |
| <b>Ward(s)</b>  | New Cross  |
| <b>Ward Priority(ies)</b>   | Health and wellbeing   |
| <b>Corporate Priority(ies)</b>  | Delivering and defending health, social care and support<br>Tackling the housing crisis<br>Open Lewisham         |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £90,376.00   |
| <b>Funding Recommended</b>  | £90,376.00   |
| <b>Funding Band</b>   | D  |
| <b>Match-funding</b>  | None   |
| <b>No. of Beneficiaries</b>   | 374 residents through workshops/peer support sessions, and 374 people with advice, and 124 with ongoing casework |
| <b>Delivery Timescale</b>   | 18 months  |
| <p>Funding for Community Advocate Coordinator and an Outreach Welfare Rights Advisor. The Coordinator will help re-democratise the ward by regularly consulting and engaging and feeding this information up to decision makers, putting local people in a better position to shape local strategy and empowering residents to organise collectively.</p> <p>The Welfare Advisor will offer expert advice to residents on a range of issues, signposting to services to help improve their health and wellbeing. Both posts will contribute to building a robust and resilient NX.</p> <p>The Coordinator will organise quarterly meetings of neighbourhood. Based at Hatfield Close, both roles will also spend time working from venues across the ward, where the Welfare Advisor will offer weekly services and the Coordinator will hold focus groups.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 155  |
| <b>Name of Project</b>   | hARTslane Gallery refurbishment  |
| <b>Delivery Organisation</b>   | hARTslane CIC  |
| <b>Ward(s)</b>   | New Cross  |
| <b>Ward Priority(ies)</b>  | Community facilities<br>Covid-19 recovery  |
| <b>Corporate Priority(ies)</b>   | Open Lewisham<br>Building safer communities<br>Giving children and young people the best start in life |
| <b>NCIL Reg(s)</b>   | A  |
| <b>Funding Requested</b>   | £35,000.00   |
| <b>Funding Recommended</b>   | £35,000.00   |
| <b>Funding Band</b>  | B  |
| <b>Match-funding</b>   | £3,500.00<br>applications for £143,030.00 submitted awaiting outcome                                   |
| <b>No. of Beneficiaries</b>  | Not stated   |
| <b>Delivery Timescale</b>  | 6 months   |
| <p>HARTslane is a community art hub was awarded an Asset of Community Value in 2013. They work with schools, care homes &amp; charities, refugees &amp; migrant communities, Goldsmiths &amp; Kingston University, Lewisham Visual Art Network.</p> <p>The building, an old garage is owned by Lewisham Council. The refurbishment will transform the currently dilapidated space into a fully accessible, zero-carbon, community gallery, welcoming existing &amp; new audiences through an exciting programme of residencies, exhibitions, Saturday clubs, screenings and events.</p> <p>Refurbishment will include;</p> <ul style="list-style-type: none"> <li>- upgrading of electrical system and introduction of an air source heat pump for energy</li> <li>- upgrading of the existing floor area with the addition of underfloor heating</li> <li>- add safety lighting at front and throughout gallery</li> <li>- creating an office space for staff</li> <li>- creating an accessible WC</li> <li>- wall and floor insulation</li> <li>- electrical boiler for heating</li> </ul> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 186   |
| <b>Name of Project</b>  | Moonshot Community Centre Refresh   |
| <b>Delivery Organisation</b>  | IRIE! Dance Theatre   |
| <b>Ward(s)</b>  | New Cross   |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Health and wellbeing  |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Building safer communities<br>Giving children and young people the best start in life    |
| <b>NCIL Reg(s)</b>  | A   |
| <b>Funding Requested</b>  | £99,581.20 however this includes management fee which they are already paid therefore total is £95,528.40 |
| <b>Funding Recommended</b>  | £23,788.00  |
| <b>Funding Band</b>   | D   |
| <b>Match-funding</b>  | None  |
| <b>No. of Beneficiaries</b>   | 22,000 over three years...  |
| <b>Delivery Timescale</b>   | 18 months   |
| <p>The aim of the project is to raise sufficient funds to provide the buildings tenants and service users and local residents with refreshed, working and safe facilities to reconnect and participate in its service development following the impact of COVID-19 pandemic and lockdown restrictions.</p> <p>Objectives are to:</p> <p>Improve Air Quality: Replace existing broken air conditioning system and improve ventilation in changing rooms</p> <p>Energy Efficiency: Continue with programme of replacing standard light fittings with LED fittings internally and externally</p> <p>Improve Community Safety: Installation of sensor light for front of building</p> <p>Improve Building Interior: Redecorate following roof leaks</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 220  |
| <b>Name of Project</b>   | Welcome Hatcham  |
| <b>Delivery Organisation</b>   | Council  |
| <b>Ward(s)</b>   | New Cross  |
| <b>Ward Priority(ies)</b>  | Air quality<br>Health and wellbeing<br>Open/green spaces and nature<br>Transport and streets |
| <b>Corporate Priority(ies)</b>   | Making Lewisham greener<br>Open Lewisham   |
| <b>NCIL Reg(s)</b>   | A and B  |
| <b>Funding Requested</b>   | £202,400.00  |
| <b>Funding Recommended</b>   | £7,720.00  |
| <b>Funding Band</b>  | E  |
| <b>Match-funding</b>   | none   |
| <b>No. of Beneficiaries</b>  |  |
| <b>Delivery Timescale</b>  | 2 years  |
| <p>The project seeks to make Hatcham and the area surrounding it to be a more open and pleasant place to live for all residents, with a special focus on disabled residents, cyclists and pedestrians through three main aims</p> <ol style="list-style-type: none"> <li>1. Making Cold Blow Lane Tunnel path - a narrow yet major connecting road used by thousands of Hatcham residents every year - safer for pedestrians and cyclists.</li> <li>2. Improving the entrance of Harts Lane and two other fly tipping hot spots, include lowered pavements for cyclists or wheelchair users, cycle storage.</li> <li>3. More street trees for Hatcham.</li> </ol> <p>Colleagues from Highways Team have fed back that making the tunnel one-way does have the potential to increase speeds due to there being no oncoming traffic. The proposal would need wider assessment of the impact on traffic across the area and therefore this needs more consideration. The proposed site for planters and bike hangers is at the junction with A2 requires TfL involvement. Network Rail may own the tunnel, therefore would need to be engaged for some parts of the project. Funding for trees is subject to suitability of street scape.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 296  |
| <b>Name of Project</b>   | Youth First  |
| <b>Delivery Organisation</b>   | Youth First  |
| <b>Ward(s)</b>   | New Cross  |
| <b>Ward Priority(ies)</b>  | Community safety   |
| <b>Corporate Priority(ies)</b>   | Giving young people the best start in life<br>Building safer communities |
| <b>NCIL Reg(s)</b>   | B  |
| <b>Funding Requested</b>   | £42,389.00   |
| <b>Funding Recommended</b>   | £42,389.00   |
| <b>Funding Band</b>  | C  |
| <b>Match-funding</b>   | none   |
| <b>No. of Beneficiaries</b>  | 500  |
| <b>Delivery Timescale</b>  | 2 years  |
| <p>Proposal to provide funding for detached youth work responding to community safety concerns and social challenges especially for the ward's most disadvantaged Young People (YP); recognising that YP are often victims and potential perpetrators of antisocial behaviour at the same time.</p> <p>A specialist team (4 trauma-trained youth workers) will be on the streets 2 sessions per week from 3.30-6pm x 40 week's p.a. They will work where YP congregate, and create constructive dialogue about risks, interests, needs, aspirations, concerns and lifestyle.</p> <p>The team will be deployed in close communication with Lewisham Community Police, LBL's Community Safety Team, Lewisham's SNB, CAMHS, Family Information Support Service, local schools, ward partners.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 303   |
| <b>Name of Project</b>  | The Ragged Project  |
| <b>Delivery Organisation</b>  | The Deptford Ragged Trust   |
| <b>Ward(s)</b>  | New Cross   |
| <b>Ward Priority(ies)</b>   | Community Facilities  |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Tackling the Housing Crisis  |
| <b>NCIL Reg(s)</b>  | A   |
| <b>Funding Requested</b>  | £250,000.00   |
| <b>Funding Recommended</b>  | £37,000.00  |
| <b>Funding Band</b>   | E   |
| <b>Match-funding</b>  | Total of £1,300,000 of which £250,000 secured and £580,000 applied for awaiting outcome.  |
| <b>No. of Beneficiaries</b>   | 10,000+ per year based on pre-Covid usage and % increase of resources.  |
| <b>Delivery Timescale</b>   | 18 months for the build so planning to open new centre in early summer 2023 and have building fully occupied by late summer 2023. |
| <p>Funding to provide inclusive community facilities that aim to support the vulnerable in New Cross with a building that is environmentally friendly and provides added benefit to the whole community, having a significant impact by enhancing access and signposting services for all residents.</p> <p>The Deptford Ragged School Archive museum will deliver educational resources for local children without access to the internet and online learning and has liaised with local schools to identify requirements for their most vulnerable and at risk children.</p> <p>Activities include Parent and Toddlers, ESOL lessons, meals for the homeless. They will run youth groups, educational outreach workshops and breastfeeding support and employ local people, combat food poverty and utilise local supply chains. They will host local music and arts events for the enjoyment of all.</p> |   |



| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 83   |
| <b>Name of Project</b>  | Youth Engagement Hub @ Rockbourne - Youth Club Provision |
| <b>Delivery Organisation</b>  | Oaks and Acorns In Harmony C.I.C                         |
| <b>Ward(s)</b>  | Perry Vale   |
| <b>Ward Priority(ies)</b>   | Youth Activities, COVID recovery                         |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start          |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £10,000  |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | Yes £3,579   |
| <b>No. of Beneficiaries</b>   | 15 – 25 young people per week                            |
| <b>Delivery Timescale</b>   | 2 years  |
| <p>Oaks and Acorns In Harmony C.I.C aims to rename, reopen and regenerate the Rockbourne Youth Club located in the Rockbourne Centre SE23. Our objective is to deliver a high quality, safe and engaging youth provision for one evening session per week during term time for children and young people aged 8 - 19 who live in the Perry Vale Ward. The funds requested will cover youth workers, volunteer expenses and running costs.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 112  |
| <b>Name of Project</b>   | Mayow Park Children's Playground Improvements                                      |
| <b>Delivery Organisation</b>   | Council  |
| <b>Ward(s)</b>   | Perry Vale   |
| <b>Ward Priority(ies)</b>  | Community Facilities, Green spaces, COVID recovery                                 |
| <b>Corporate Priority(ies)</b>   | Making Lewisham Greener, Health  |
| <b>NCIL Reg(s)</b>   | A and B  |
| <b>Funding Requested</b>   | £70,871  |
| <b>Funding Band</b>  | D  |
| <b>Match-funding</b>   | Marathon Trust (projected) £46,806<br>Other fundraising and volunteer hours £2,360 |
| <b>No. of Beneficiaries</b>  | n/k  |
| <b>Delivery Timescale</b>  | 2 years  |
| <p>The project proposed by Friends of Mayow Park would significantly upgrade current dilapidated play equipment in Mayow Park, the only significant green space in the ward. The project would also replace play surfaces, which are degraded resulting in trip hazards and winter flooding, with safety surfaces. The new equipment would be targeted to improve the play offer to children aged 4 – 11 who are currently poorly served, and provide inclusive play experiences for disabled children. The playground serves an area with significant social housing, where further housing development is in progress increasing pressure on the park.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 132  |
| <b>Name of Project</b>  | Repair and renovation of conservatory – Stanstead Lodge                              |
| <b>Delivery Organisation</b>  | Stanstead Lodge Senior Club Ltd.   |
| <b>Ward(s)</b>  | Perry Vale   |
| <b>Ward Priority(ies)</b>   | Community Facilities, COVID recovery   |
| <b>Corporate Priority(ies)</b>  | Open Lewisham  |
| <b>NCIL Reg(s)</b>  | A  |
| <b>Funding Requested</b>  | £20,000  |
| <b>Funding Band</b>   | B  |
| <b>Match-funding</b>  | Yes - £10,000  |
| <b>No. of Beneficiaries</b>   | n/k – Regular users and members of Stanstead Lodge plus community who hire the space |
| <b>Delivery Timescale</b>   | 9 months   |
| <p>The project proposal is to carry out internal building works in order to create a larger more attractive meeting hall which can be hired out for events as part of the organisation’s sustainability strategy going forward. The larger more attractive space will also be available for community use when not being hired out and will significantly increase the range of activities that could be provided.</p> <p>Stanstead Lodge is a well-loved and recognised community centre (the only non-faith based centre in the ward) and this would constitute a valuable addition to the ward’s community infrastructure.</p> |  |

| <b>Ward NCIL Summary<br/>2022 -2024</b>   |                                      |
|---|--------------------------------------|
| <b>Application Ref</b>  | 232                                  |
| <b>Name of Project</b>  | Meeting Up                           |
| <b>Delivery Organisation</b>  | Sydenham Garden                      |
| <b>Ward(s)</b>  | Perry Vale                           |
| <b>Ward Priority(ies)</b>   | Community Facilities, COVID Recovery |
| <b>Corporate Priority(ies)</b>  | Open Lewisham                        |
| <b>NCIL Reg(s)</b>  | B                                    |
| <b>Funding Requested</b>  | £16,200                              |
| <b>Funding Band</b>   | B                                    |
| <b>Match-funding</b>  | No                                   |
| <b>No. of Beneficiaries</b>   |                                      |
| <b>Delivery Timescale</b>   | 2 years                              |
| <p>The project involves a range of ward engagement initiatives including virtual and face to face meetings, production of annual printed report on the ward delivered door to door and an annual community event in Mayow Park. Together with some minimal labour costs for running a website. Some events and meetings will be based at Sydenham Garden.</p> |                                      |

| <b>Ward NCIL Summary<br/>2022-2024</b> |  |
|--|--|
| <b>Application Ref</b>                 | 256  |
| <b>Name of Project</b>                 | Early Years Outstanding Outdoor Spaces – Kilmorie School |
| <b>Delivery Organisation</b>           | Kilmorie School  |
| <b>Ward(s)</b>                         | Perry Vale   |
| <b>Ward Priority(ies)</b>              | Open/Green spaces, Youth Activities                      |
| <b>Corporate Priority(ies)</b>         | Give Children best start, Greener Lewisham               |
| <b>NCIL Reg(s)</b>                     | A and B  |
| <b>Funding Requested</b>               | £32,565.00   |
| <b>Funding Band</b>                    | B  |
| <b>Match-funding</b>                   | Yes £5,000   |
| <b>No. of Beneficiaries</b>            | Approx. 450 children over 5 years                        |
| <b>Delivery Timescale</b>              | 8 weeks  |

The school wishes to enhance its traditional reception playground to create an outdoor learning space including natural elements such as timber/bark loose play; planting, including sensory plants and robust planting such as bamboo, willow and dogwood; timber/wooden boardwalks; planters for growing vegetables; and a mini-beast zone with bug hotels, logs and wildflowers for the bees. By increasing the opportunities for creative outdoor play and learning, they aim to boost children's confidence, social skills, communication, motivation, physical skills, knowledge and understanding.

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 109  |
| <b>Name of Project</b>   | Ravensbourne Park Gardens play and connect   |
| <b>Delivery Organisation</b>   | Glendale - Parks and Open Spaces   |
| <b>Ward(s)</b>   | Rushey Green   |
| <b>Ward Priority(ies)</b>  | Community Facilities and Services  |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life<br>Making Lewisham greener - |
| <b>NCIL Reg(s)</b>   | A & B  |
| <b>Funding Requested</b>   | £35,000.00   |
| <b>Funding Band</b>  | Category B - £10,001 - £35,000   |
| <b>Match-funding</b>   | None   |
| <b>No. of Beneficiaries</b>  | Up to 3,850 children   |
| <b>Delivery Timescale</b>  | 2 Years  |
| <p>The project is for play equipment and accessible seating in Ravensbourne Park Gardens, delivered by Glendale. It will provide more play opportunities in addition to the limited existing equipment. Wooden play equipment would suit the size of the park and be sympathetic to the woodland environment. The project primarily supports the NCIL Ward priority of community facilities and services, as it will improve facilities in the park available to all. The project aims to attract more local residents to use the park and provide opportunities for children to play outdoors, be more physically active and gain new skills.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 124   |
| <b>Name of Project</b>  | Holbeach Playground improvements  |
| <b>Delivery Organisation</b>  | Friends of Holbeach   |
| <b>Ward(s)</b>  | Rushey Green  |
| <b>Ward Priority(ies)</b>   | A stronger more equal Catford<br>Cleaner & greener Catford<br>Projects that will assist in Lewisham's Covid-19 recovery |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life<br>Making Lewisham greener                                      |
| <b>NCIL Reg(s)</b>  | A and B: Addresses both regulations   |
| <b>Funding Requested</b>  | £6,000.00   |
| <b>Funding Band</b>   | Category A - up to £10,000  |
| <b>Match-funding</b>  | None  |
| <b>No. of Beneficiaries</b>   | Whole School c500 pupils  |
| <b>Delivery Timescale</b>   | 3 Months  |
| <p>Project is For:</p> <ol style="list-style-type: none"> <li>1. Feasibility study into installing covered play areas. School playground lacks sheltered space for use during changing weather conditions. These will provide scope for increased access to outdoor learning, benefitting health, educational attainment and the children's future economic prospects, contributing to a stronger, more equal Catford.</li> <li>2. To install a retractable 15m-length pitch divider 'net', which will enable us to safely double the amount of simultaneous PE lessons.</li> <li>3. Installation of water butts and a timed, solar panelled irrigation system the trees and plants will get water at the optimum times, using free rainwater.</li> </ol> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 184  |
| <b>Name of Project</b>   | The Feast  |
| <b>Delivery Organisation</b>   | King's Church London   |
| <b>Ward(s)</b>   | Rushey Green   |
| <b>Ward Priority(ies)</b>  | A better public realm<br>Projects that will assist in Lewisham's Covid-19 recovery |
| <b>Corporate Priority(ies)</b>   |  |
| <b>NCIL Reg(s)</b>   | B: Addresses the demands that development places on an area                        |
| <b>Funding Requested</b>   | Open Lewisham<br>Tackling the Housing Crisis–                                      |
| <b>Funding Band</b>  | Category B - £10,001 - £35,000   |
| <b>Match-funding</b>   | £14,564 – Kings Church   |
| <b>No. of Beneficiaries</b>  | 2,500 meals over 2 years   |
| <b>Delivery Timescale</b>  | 2 years  |
| <p>The Feast has operates in the heart of Rushey Green, offering a safe place for those facing homelessness and rough sleeping as well as those who are working hard to maintain their tenancies. The Feast offers a three-course hot meal every Wednesday night for 11 months of the year but it is about more than just food. Many come seeking advice with; housing, benefits, employment, money and debt issues. The NCIL ward funding would allow Kings Church to keep the Feast open for 2 more years while they explore options to restart the social enterprise and/or find other Funding options.</p> |  |



| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 203   |
| <b>Name of Project</b>  | Lewisham Irish Community Centre – replacement Kitchen, Youth Facilities and Volunteer coordinator                                     |
| <b>Delivery Organisation</b>  | Lewisham Irish Community Centre   |
| <b>Ward(s)</b>  | Rushey Green  |
| <b>Ward Priority(ies)</b>   | Community facilities and services<br>Projects that will assist in Lewisham's Covid-19 recovery  |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Giving children and young people the best start in life<br>Delivering and defending: Health, Social Care and Support |
| <b>NCIL Reg(s)</b>  | A and B: Addresses both regulations   |
| <b>Funding Requested</b>  | £35,976.00  |
| <b>Funding Band</b>   | Category C - £35,001 - £50,000  |
| <b>Match-funding</b>  | None  |
| <b>No. of Beneficiaries</b>   |   |
| <b>Delivery Timescale</b>   | 2 Years   |
| <p>Lewisham Irish Community Centre - the only Community Centre in the Rushey Green and a vital community resource .The main Centre aims: to relieve poverty and distress, advance education in Irish culture and heritage and provide social and recreational provision for the wellbeing of local residents. We are seeking funding to replace the existing Kitchen onsite which is poorly designed and inadequate to meet current need. To re-establish LICC parent/Toddler group which provides safe stimulating educational environment for children under 5. Fund a part-time volunteer coordinator to recruit, train and support volunteers into food poverty projects, playgroup and Garden project.</p> |   |

| Ward NCIL Summary<br>2022-2024   |  |
|--|--|
| <b>Application Ref</b>   | 211  |
| <b>Name of Project</b>   | Catford Saturday Food Projects Together  |
| <b>Delivery Organisation</b>   | Rushey Green Time Bank   |
| <b>Ward(s)</b>   | Rushey Green   |
| <b>Ward Priority(ies)</b>  | A stronger more equal Catford<br>Projects that will assist in Lewisham's Covid-19 recovery     |
| <b>Corporate Priority(ies)</b>   | Open Lewisham<br>Delivering and defending: Health, Social Care and Support                     |
| <b>NCIL Reg(s)</b>   | B: Addresses the demands that development places<br>on an area                                 |
| <b>Funding Requested</b>   | £34,985  |
| <b>Funding Band</b>  | Category B - £10,001 - £35,000   |
| <b>Match-funding</b>   | Yes<br>FoodCycle Guest Contributions<br>FoodCycle Volunteer Fundraising                        |
| <b>No. of Beneficiaries</b>  | 150 people a week, 7500 visits/attendances a year,<br>15,000 over two year's project duration. |
| <b>Delivery Timescale</b>  | 2 Years  |
| <p>FoodCycle Lewisham, Catford Fridge and Catford Soup Kitchen are separate projects who came together in Lewisham's Covid-19 Food Network. 'Saturday Catford Food Projects Together' will continue this collaboration, reducing food insecurity and isolation in Rushey Green. FoodCycle provides a free vegetarian three-course meal every Saturday in Lewisham Irish Community Centre, using surplus food from local stores, cooked and served by volunteers. Catford Fridge collects donations and uses FoodCycle's surplus to create solidarity bags for community members. Catford Soup Kitchen provides hot meals and groceries to 100+ people, and some of the ward's most vulnerable residents. The projects collectively directly serve 150 residents per week and provide 30+ volunteering opportunities.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 214  |
| <b>Name of Project</b>   | Every Rushey Green Resident Deserves a Voice   |
| <b>Delivery Organisation</b>   | Rushey Green Time Bank   |
| <b>Ward(s)</b>   | Rushey Green   |
| <b>Ward Priority(ies)</b>  | A better public realm<br>A stronger more equal Catford<br>Community facilities and services<br>Projects that will assist in Lewisham's Covid-19 recovery |
| <b>Corporate Priority(ies)</b>   | Building an inclusive local economy<br>Building Safer Communities<br>Open Lewisham   |
| <b>NCIL Reg(s)</b>   | B: Addresses the demands that development places on an area  |
| <b>Funding Requested</b>   | £78,817.00   |
| <b>Funding Band</b>  | Category D - £50,000 - £100,000  |
| <b>Match-funding</b>   | None   |
| <b>No. of Beneficiaries</b>  |  |
| <b>Delivery Timescale</b>  | 2 Years  |
| <p>The project aims to Empower and amplify local community-harnessing the sense of community that occurred during the pandemic and the rejuvenated focus by residents and businesses on "local" to develop a programme of community-led place-making; through empowering them to lead their own positive change.</p> <p>The programme will be delivered by volunteers and a hot-housed Community Development Worker, with a medium-long term view for a self-sustaining organisation coming forward. The project will cover the entirety of the Ward, with targeted work in lower (civic) engagement areas including the highest decile for deprivation as defined by the IMD (11.1% of Ward) – with 55% of the Ward in most deprived 20% of England, with the entire ward in highest 40%.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 249   |
| <b>Name of Project</b>  | Investing in the Libraries & children of Rushey Green   |
| <b>Delivery Organisation</b>  |   |
| <b>Ward(s)</b>  | Rushey Green  |
| <b>Ward Priority(ies)</b>   | A better public realm<br>Arts, culture and fun<br>Community facilities and services<br>Projects that will assist in Lewisham's Covid-19 recovery        |
| <b>Corporate Priority(ies)</b>  | Making Lewisham greener<br>Building Safer Communities<br>Building an inclusive local economy<br>Giving children and young people the best start in life |
| <b>NCIL Reg(s)</b>  | A and B: Addresses both regulations   |
| <b>Funding Requested</b>  | £65,000.00  |
| <b>Funding Band</b>   | Category D - £50,000 - £100,000   |
| <b>Match-funding</b>  | None  |
| <b>No. of Beneficiaries</b>   | Not Stated  |
| <b>Delivery Timescale</b>   | 2 Years   |
| <p>Invest in Rushey Green's Libraries, improving education, entertainment and employment. Project includes additional investment in the new Catford Library which will be moving into the Catford Shopping Centre and will open in Spring 2022, with a focus on Children's Library Provision and support for those seeking employment. The project will also see an investment of £5000 in the libraries of all Rushey Green schools, and a project to ensure that every Rushey Green School child has an experience of their local Library, and issued with a Lewisham Library card as part of the legacy of Lewisham Borough of Culture 2021.</p> |   |

| <b>Ward NCIL Summary<br/>Round 1 2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 262  |
| <b>Name of Project</b>  | Reclaiming Catford's Corners   |
| <b>Delivery Organisation</b>  | Ringstead Road Community   |
| <b>Ward(s)</b>  | Rushey Green   |
| <b>Ward Priority(ies)</b>   | Cleaner & greener Catford<br>Arts, culture and fun                     |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Making Lewisham greener<br>Building Safer Communities |
| <b>NCIL Reg(s)</b>  | A and B: Addresses both regulations                                    |
| <b>Funding Requested</b>  | £15,600.00   |
| <b>Funding Band</b>   | Category B - £10,001 - £35,000   |
| <b>Match-funding</b>  | None   |
| <b>No. of Beneficiaries</b>   | Approximately 480 residents  |
| <b>Delivery Timescale</b>   | 2 Years  |
| <p>Ringstead Road Community (RRC), will focus on their 3 corners - Rushey Green, Cudham Street and Laleham Road. On these corners, planters and trees will be placed (subject to advice), and will become the focus of a programme of activity addressing the priority for a cleaner, greener Catford, by greening the street, and deterring ASB and fly-tipping. The NCIL priority of Arts, Culture and Fun will be addressed by working with artists to create a range of pieces highlighting the love of the street and making residents 'visible'. Conversations will be facilitated by activities including greening neighbours' gardens, piloting play streets and hosting a Big Lunch.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 308   |
| <b>Name of Project</b>  | Festoon Lighting for Catford Broadway                       |
| <b>Delivery Organisation</b>  | Regen / Skanska   |
| <b>Ward(s)</b>  | Rushey Green  |
| <b>Ward Priority(ies)</b>   | A better public realm                                       |
| <b>Corporate Priority(ies)</b>  |   |
| <b>NCIL Reg(s)</b>  | B: Addresses the demands that development places on an area |
| <b>Funding Requested</b>  | Building Safer Communities -                                |
| <b>Funding Band</b>   | Category C - £35,001 - £50,000                              |
| <b>Match-funding</b>  | None  |
| <b>No. of Beneficiaries</b>   | All residents - whole ward stated                           |
| <b>Delivery Timescale</b>   | 2 years   |
| <p>Installation of festoon lighting to improve the public realm on Catford Broadway. Create a welcoming and safe environment for those visiting the town centre. Generate day to evening footfall in the town centre - specifically in shopping centre and Catford Broadway - to benefit existing traders and the soon-to-open library. Increasing natural surveillance and improving perceptions of safety in the town centre. Support placemaking events that boost footfall for instance, Catford Food Market, shows at Broadway Theatre and other pop-up events Like the Catford Beer Festival. High quality, solar powered lighting sourced to minimise costs associated with power and maintenance.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 041   |
| <b>Name of Project</b>   | JRHYS Community Workshop 1-2-1                            |
| <b>Delivery Organisation</b>   | James Ross Hunter Youth Support (JRHYS)                   |
| <b>Ward(s)</b>   | Sydenham  |
| <b>Ward Priority(ies)</b>  | Community safety/safety<br>Community health and wellbeing |
| <b>Corporate Priority(ies)</b>   | Building safer communities<br>Open Lewisham               |
| <b>NCIL Reg(s)</b>   | B   |
| <b>Funding Requested</b>   | £13,994   |
| <b>Funding Band</b>  | B   |
| <b>Match-funding</b>   | No  |
| <b>No. of Beneficiaries</b>  | 6,000   |
| <b>Delivery Timescale</b>  | 12 months   |
| <p>The project aims to support the wellbeing of parents and children and build a safer Sydenham community, particularly around knife crime, and other concerns around safety in the community. The project will provide group and individual support to young people and parents to deliver:</p> <ul style="list-style-type: none"> <li>• Interactive workshops around combatting isolation; resilience; health and wellbeing; addressing behavioural issues and challenges caused by insecurity and safety fears; raising awareness of knife crime and other community safety issues</li> <li>• Signposting to victim support</li> <li>• Connecting vulnerable families for peer support</li> <li>• Engaging local communities, providing ways for them to contribute ways to make their community safer</li> </ul> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 089  |
| <b>Name of Project</b>  | Adults' and children's crafts at Sydenham Library  |
| <b>Delivery Organisation</b>  | Friends of Sydenham Community Library  |
| <b>Ward(s)</b>  | Sydenham   |
| <b>Ward Priority(ies)</b>   | Community Facilities<br>Community Health and Wellbeing   |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Delivering and defending: Health, Social Care and Support                                       |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £1650  |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | None   |
| <b>No. of Beneficiaries</b>   | 35 per craft session for adults (24 sessions in total)<br>40 per children's craft session (11 sessions in total) |
| <b>Delivery Timescale</b>   | 1 year   |
| <p>The project aims to deliver :</p> <ul style="list-style-type: none"> <li>• 24 two hour adults' craft session and</li> <li>• 11 children's monthly 2 1/2 hour craft sessions between April 2022 and March 2023 at Sydenham Library.</li> </ul> <p>A team of four experienced crafters will provide stimulating and social sessions, involving people of all ages from all parts of the community, to work together, improve their quality of life, reinforce social skills, maintain manual dexterity, and lessen social isolation. Concentration on a project helps with stress reduction and group work stimulates conversation also encouraging problem solving. Social and psychological effects of COVID isolation can be lessened by interaction.</p> |  |



| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 099  |
| <b>Name of Project</b>  | Ageing Well in Lewisham  |
| <b>Delivery Organisation</b>  | Lewisham Churches Care – Ageing Well in Lewisham   |
| <b>Ward(s)</b>  | Sydenham   |
| <b>Ward Priority(ies)</b>   | Community Health and Wellbeing<br>Projects that benefit Lewisham’s Covid recovery                      |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Delivering and defending: Health, Social Care and Support                             |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £9,000   |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | £10,000 (Main grants small partnership grant)<br>£6,300 (confirmed)<br>£13,440 (projected member subs) |
| <b>No. of Beneficiaries</b>   | More than 100 (50 older people per week, 2-3 new referrals per week)                                   |
| <b>Delivery Timescale</b>   | 2 years  |
| <p>AWiL seeks to help older people in Sydenham maintain independence and reduce isolation through programmes that encourage socialising and healthy living. This project aims to support the continuation and development of its 3 weekly social/activity groups at The Grove Community Centre:</p> <ul style="list-style-type: none"> <li>• The Befrienders singing group, a lively choir co-hosted with Trinity Laban Conservatoire;</li> <li>• Crafts Plus, with engaging art projects and games; and</li> <li>• Body &amp; Bingo, a gentle exercise session sweetened with a game of bingo.</li> </ul> <p>The project will benefit over 100 people, including direct participants, their carers and families and will provide a much needed service for signposting and other partner organisations to link into.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 136  |
| <b>Name of Project</b>  | Rhyme Time   |
| <b>Delivery Organisation</b>  | Friends of Sydenham Community Library                                    |
| <b>Ward(s)</b>  | Sydenham   |
| <b>Ward Priority(ies)</b>   | Community Facilities<br>Community Health and Wellbeing                   |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Giving children and young people the best start in life |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £1,410   |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | No   |
| <b>No. of Beneficiaries</b>   | 65 per week  |
| <b>Delivery Timescale</b>   | 1 year   |
| <p>The project aims to provide rhyme time sessions for parents/carers, and children under five, in a way that is supportive, developmental and entertaining at no or low cost to the participants. The sessions are open to less affluent families and those from a wide variety of cultures and help to build a sense of community while bringing people into the library.</p> <p>The objective is to provide 47 weekly 30-minutes rhyme time sessions, between 4th April 2022 and 30th March 2023.</p> <p>The sessions will include music, singing games and rhymes which help with children's language development, motor skills and coordination.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 228   |
| <b>Name of Project</b>   | Community Facilities Improvement  |
| <b>Delivery Organisation</b>   | Venner Road Hall Community Association  |
| <b>Ward(s)</b>   | Sydenham  |
| <b>Ward Priority(ies)</b>  | Air quality<br>Community facilities<br>Community Health and Wellbeing<br>Community safety/safety<br>Open/green spaces and nature<br>Covid recovery  |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life<br>Delivering and defending: Health, Social Care and Support<br>Open Lewisham<br>Building an inclusive local economy<br>Making Lewisham greener<br>Building Safer Communities |
| <b>NCIL Reg(s)</b>   | A and B   |
| <b>Funding Requested</b>   | £9,700  |
| <b>Funding Band</b>  | A   |
| <b>Match-funding</b>   | No  |
| <b>No. of Beneficiaries</b>  | Not stated  |
| <b>Delivery Timescale</b>  | 1 year  |
| <p>The proposal involves repairs and improvement to Venner Road Community Hall, a community facility with additional open space for hire at affordable rates for local residents with easy access. It serves mainly children, young people, elderly/old people including people with disabilities and a diverse range of users including worshippers. The income of the charity is derived from the hire fees paid by users. The renovations include repairs to the roof and gutters, garden landscaping and replacement of furniture and carpets.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 229  |
| <b>Name of Project</b>  | Street SmART: An Intergenerational Women's project, Safer Streets through Creative Awareness |
| <b>Delivery Organisation</b>  | Sydenham Arts  |
| <b>Ward(s)</b>  | Sydenham   |
| <b>Ward Priority(ies)</b>   | Community Safety/safety<br>Transport and Streets   |
| <b>Corporate Priority(ies)</b>  | Building Safer Communities<br>Open Lewisham  |
| <b>NCIL Reg(s)</b>  | B  |
| <b>Funding Requested</b>  | £17,794.50   |
| <b>Funding Band</b>   | B  |
| <b>Match-funding</b>  | No   |
| <b>No. of Beneficiaries</b>   | Directly 70, indirectly 10,000+  |
| <b>Delivery Timescale</b>   | 16 months  |
| <p>Street SmART, an intergenerational women's project aims to improve safety through creative outputs, awareness building, and a Safe Sydenham Network supporting women whilst moving around Sydenham. It will create:</p> <ul style="list-style-type: none"> <li>• an intergenerational women's group to develop art-led campaigns around safety for women at night: visual campaigns; public installation at Sydenham Station; art exhibition throughout Sydenham's streets exploring women's safety; Women's Safety Awareness Event, all co-designed with local women</li> <li>• Safe Sydenham Women's Charter, creating a network of invested local business offering safe spaces for women to refuge whilst they seek help/safe travel</li> <li>• online campaign, community safety training and a final report</li> </ul> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 321   |
| <b>Name of Project</b>  | Legendary Community Club                                |
| <b>Delivery Organisation</b>  | Youth First   |
| <b>Ward(s)</b>  | Sydenham  |
| <b>Ward Priority(ies)</b>   | Covid recovery  |
| <b>Corporate Priority(ies)</b>  | Giving children and young people the best start in life |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £15,000   |
| <b>Funding Band</b>   | A   |
| <b>Match-funding</b>  | No  |
| <b>No. of Beneficiaries</b>   | 90 per week   |
| <b>Delivery Timescale</b>   | 1 year  |
| <p>Working together with Youth First, Legendary Community Club will provide lunchtime meals for young people that attend sessions and food packages for families. This NCIL grant will cover 2 staff and the delivery of the TNG project, which will provide food for 2 sessions a week which is 90 meals. The funds will be used for term time activities (46 weeks), with school holidays covered by HAF funds. The Team will prepare fresh, nutritious, hot meals, as well as fresh fruit and juice for two sessions a week.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |  |
|---|--|
| <b>Application Ref</b>  | 055  |
| <b>Name of Project</b>  | Friendsbury Garden Roof Repair   |
| <b>Delivery Organisation</b>  | Friends of Friendsbury Garden  |
| <b>Ward(s)</b>  | Telegraph Hill   |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Community Safety<br>Environment<br>Open/green spaces and nature  |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Building Safer Communities<br>Making Lewisham greener<br>Delivering and defending: Health, Social Care and Support<br>Giving children and young people the best start in life |
| <b>NCIL Reg(s)</b>  | A & B  |
| <b>Funding Requested</b>  | £6,400.00 (recommended £2,400 for roof repair)   |
| <b>Funding Band</b>   | A  |
| <b>Match-funding</b>  | none   |
| <b>No. of Beneficiaries</b>   | 300 residents  |
| <b>Delivery Timescale</b>   | 1 Year   |
| <p>The Dome at Friendsbury Garden serves as an exchange 'Library' and a place of shelter. The group hopes to develop its potential to provide music, arts and dance.</p> <p>Friendsbury Garden is an 'Off Grid Garden'. Solar Energy will enable the Friendsbury Garden cabin to generate its own Green power source for heating, lighting, pumping of waste from toilet area, running power tools for maintenance of garden, and holding outdoor events.</p> <p>The funding will be used to:</p> <ol style="list-style-type: none"> <li>a. Repair the Dome: <ul style="list-style-type: none"> <li>• repair the roof of Dome/Classroom at Friendsbury Garden to prevent further water leakage</li> <li>• treat the mould created by the leaking roof</li> <li>• fit Perspex to the base of the roof to prevent damage to the floor and walls.</li> </ul> </li> <li>b. Fit a solar panel</li> </ol> |  |

| Ward NCIL Summary<br>2022-2024  |   |
|---|---|
| <b>Application Ref</b>  | 143   |
| <b>Name of Project</b>  | Hill Station Cafe Development   |
| <b>Delivery Organisation</b>  | Hill Station Cafe   |
| <b>Ward(s)</b>  | Telegraph Hill  |
| <b>Ward Priority(ies)</b>   | Community facilities<br>Open/green spaces and nature  |
| <b>Corporate Priority(ies)</b>  | Open Lewisham<br>Building an inclusive local economy<br>Making Lewisham greener<br>Building Safer Communities<br>Giving children and young people the best start in life<br>Delivering and defending: Health, Social Care and Support |
| <b>NCIL Reg(s)</b>  | A   |
| <b>Funding Requested</b>  | £35,000.00  |
| <b>Funding Band</b>   | B   |
| <b>Match-funding</b>  | £10,000   |
| <b>No. of Beneficiaries</b>   | 8 adults with learning difficulties   |
| <b>Delivery Timescale</b>   | 2 Years   |
| <p>To develop the outdoor and indoor spaces of the Hill Station cafe and to deliver a community programme of events both inside and outside.</p> <ul style="list-style-type: none"> <li>to replace decking outside and develop the outdoor spaces with planting, vegetables, fruits etc.</li> <li>future proof the take away service (in case of future lockdowns)</li> <li>improve the kitchen to create a pop up prep space</li> <li>create a training programme for 8 adults with learning difficulties with a support worker</li> </ul> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b> |  |
|--|--|
| <b>Application Ref</b>                 | 149  |
| <b>Name of Project</b>                 | TH Community Network Reaching Out  |
| <b>Delivery Organisation</b>           | Bold Vision  |
| <b>Ward(s)</b>                         | Telegraph Hill   |
| <b>Ward Priority(ies)</b>              | Community facilities<br>Projects that benefit Lewisham's Covid recovery    |
| <b>Corporate Priority(ies)</b>         | Open Lewisham<br>Delivering and defending: Health, Social Care and Support |
| <b>NCIL Reg(s)</b>                     | B  |
| <b>Funding Requested</b>               | £34,800.00   |
| <b>Funding Band</b>                    | B  |
| <b>Match-funding</b>                   | £800.00  |
| <b>No. of Beneficiaries</b>            | all the ward residents   |
| <b>Delivery Timescale</b>              | 2 years  |

TH Community Network (THCN) is a network of community groups, voluntary organisations, faith and community-based statutory agencies active since 2011.

The Reaching Out project will:

- Strengthen THCN's ability to share information and build community intelligence
- Provide peer support to build the capacity of member groups to provide community facilities
- Facilitate joint initiatives and collaborative working to maximise impact locally
- Support the raising of additional resources.

In addition it will provide a mechanism for community engagement with ward residents.

THCN will to engage a part time freelance Community Connector to:

- Amplify the work and extend the reach of the network members within ward communities.
- Support groups as local assets to help develop more resilient, inclusive and engaged ward communities.
- Connect groups, residents and communities through local giving of time, skills, knowledge and money.
- Provide a local infrastructure for listening to and engaging with ward residents.



| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 166   |
| <b>Name of Project</b>   | All About Youth - an additional day of the "Walking Bus"                              |
| <b>Delivery Organisation</b>   | Bold Vision   |
| <b>Ward(s)</b>   | Telegraph Hill  |
| <b>Ward Priority(ies)</b>  | Children's services<br>Community Safety   |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life<br>Building Safer Communities |
| <b>NCIL Reg(s)</b>   | B   |
| <b>Funding Requested</b>   | £30,000   |
| <b>Funding Band</b>  | B   |
| <b>Match-funding</b>   | n/a   |
| <b>No. of Beneficiaries</b>  | 60 children per session   |
| <b>Delivery Timescale</b>  | 2 Years   |
| <p>To provide an additional "Walking Bus" service for Turnham Academy pupils (age: 8-11), delivered by Youth First staff from Honor Oak Youth &amp; Adventure Playground (YCAPG). After school the YCAPG staff would walk up to 60 children from Turnham Academy to the YCAPG for educational, social and recreational activities. Key themes would include health and fitness, arts and culture, and supporting the transition from primary to secondary school. Light refreshments would be provided.</p> <p>Honor Oak Estate sadly has a historic reputation of youth violence. In the past, the "Walking Bus" has proven to restore residents' confidence and increase children's participation and engagement in the YCAPG. The new "Walking Bus" service would encourage parents/carers to feel safer about their children attending extracurricular activities.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 200  |
| <b>Name of Project</b>   | Edmund Waller Nature Zone  |
| <b>Delivery Organisation</b>   | Edmund Waller PTA  |
| <b>Ward(s)</b>   | Telegraph Hill   |
| <b>Ward Priority(ies)</b>  | Children's services<br>Open/green spaces and nature                                |
| <b>Corporate Priority(ies)</b>   | Giving children and young people the best start in life<br>Making Lewisham greener |
| <b>NCIL Reg(s)</b>   | B  |
| <b>Funding Requested</b>   | £12,105.00   |
| <b>Funding Band</b>  | B  |
| <b>Match-funding</b>   | £750   |
| <b>No. of Beneficiaries</b>  | 420 children attending the school  |
| <b>Delivery Timescale</b>  | 1.5 Year   |
| <p>Development of a 'Nature Zone' of circa 500sqm within the playground of Edmund Waller Primary School.</p> <p>The funding will cover:</p> <ul style="list-style-type: none"> <li>- Building a mud kitchen and an outdoor wood oven</li> <li>- Marking the area using fencing and a gate</li> <li>- Planting hedges along the fencing and borders</li> <li>- Planting of edible fruit bushes</li> <li>- Vegetable/planting beds to be rebuilt and replanted</li> <li>- Creating a sheltered area to provide protection from rain and sun for outdoor teaching</li> <li>- Installing water supply</li> <li>- Buying 60 sets of waterproof clothing and building a storage area for them.</li> <li>- Purchasing six chickens and food, bedding and health costs for one year</li> </ul> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |  |
|--|--|
| <b>Application Ref</b>   | 53   |
| <b>Name of Project</b>   | Lewisham Churches Care   |
| <b>Delivery Organisation</b>   | Lewisham Churches Care   |
| <b>Ward(s)</b>   | Whitefoot  |
| <b>Ward Priority(ies)</b>  | Vulnerable and/or older people   |
| <b>Corporate Priority(ies)</b>   | Delivering and defending: Health, Social Care and Support<br>Open Lewisham |
| <b>NCIL Reg(s)</b>   | B  |
| <b>Funding Requested</b>   | £6,000   |
| <b>Funding Band</b>  | A  |
| <b>Match-funding</b>   | No   |
| <b>No. of Beneficiaries</b>  | 300 plus   |
| <b>Delivery Timescale</b>  | 2 years  |
| <p>Ageing Well in Lewisham will resume and develop its monthly Golden Agers Coffee Morning at South Lewisham Group Practice in partnership with South Lewisham Patient Participation Group. Topical speakers such as SELCE and the Scams Prevention officer will provide opportunities for socialising and connecting users to services and information. The space holds 25 people plus higher numbers can be reached through online meeting held via Zoom.</p> <p>The BMS arm will host two events annually at Goldsmith's Community Centre, reaching up to 100 older people per event, and providing community connection through activities, games, refreshments, and entertainers such as Give A Song.</p> |  |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |   |
|---|---|
| <b>Application Ref</b>  | 078   |
| <b>Name of Project</b>  | Making Verdant Lane Greener                           |
| <b>Delivery Organisation</b>  | Verdant Lane Green Action Group                       |
| <b>Ward(s)</b>  | Whitefoot   |
| <b>Ward Priority(ies)</b>   | Open/green spaces and nature                          |
| <b>Corporate Priority(ies)</b>  | Making Lewisham Greener<br>Building Safer Communities |
| <b>NCIL Reg(s)</b>  | B   |
| <b>Funding Requested</b>  | £3,000  |
| <b>Funding Band</b>   | A   |
| <b>Match-funding</b>  | No  |
| <b>No. of Beneficiaries</b>   | Not defined   |
| <b>Delivery Timescale</b>   | 1 Year  |
| <p>The funding will cover the cost of tree planting on Verdant Lane and for wooden planters. Verdant Lane suffers terribly from pollution from idling cars and additional trees and plants are needed to mitigate the detrimental effect on residents. The increase in traffic has also led to an additional increase in illegal parking and antisocial behaviour from non-residents driving through the road. Making Verdant Lane greener, will diminish pollution, create a cleaner, greener and safer environment for residents and reduce antisocial behaviour.</p> |   |

| <b>Ward NCIL Summary<br/>2022-2024</b>  |                                  |
|---|----------------------------------|
| <b>Application Ref</b>  | 119                              |
| <b>Name of Project</b>  | Open Hither Green                |
| <b>Delivery Organisation</b>  | Goldsmiths Community Association |
| <b>Ward(s)</b>  | Whitefoot                        |
| <b>Ward Priority(ies)</b>   | Community facilities             |
| <b>Corporate Priority(ies)</b>  | Open Lewisham                    |
| <b>NCIL Reg(s)</b>  | A                                |
| <b>Funding Requested</b>  | £37,900                          |
| <b>Funding Band</b>   | C                                |
| <b>Match-funding</b>  | £6,720.00                        |
| <b>No. of Beneficiaries</b>   | All the ward residents           |
| <b>Delivery Timescale</b>   | 2 years                          |
| <p>The project aims to provide community engagement and cohesion for the local area, increasing the participation of residents in the new Hither Green Assembly, by hosting three meetings a year in Goldsmith Community Centre and using their community links to increase participation. Goldsmith Community Association will work with Lewisham Council to develop the Assembly meetings. The delivery organisation will also use the funding to improve the significant community facilities of the asset that is the Goldsmiths Community Centre, making improvements to disabled access, safeguarding and security for the space and improving the George Green Hall, to maximise the potential for diversifying the activity in the space.</p> |                                  |

| <b>Ward NCIL Summary<br/>2022-2024</b>   |   |
|--|---|
| <b>Application Ref</b>   | 270   |
| <b>Name of Project</b>   | Advice, Health and Wellbeing Drop In Centre   |
| <b>Delivery Organisation</b>   | Whitefoot and Downham Community Food + Project  |
| <b>Ward(s)</b>   | Whitefoot   |
| <b>Ward Priority(ies)</b>  | Community facilities<br>Projects that will assist in Lewisham's Covid-19 recovery by demonstrating a benefit to the local community at ward level |
| <b>Corporate Priority(ies)</b>   | Delivering and defending: Health, Social Care and Support   |
| <b>NCIL Reg(s)</b>   | B   |
| <b>Funding Requested</b>   | £17,311.00  |
| <b>Funding Band</b>  | B   |
| <b>Match-funding</b>   | No  |
| <b>No. of Beneficiaries</b>  | 100   |
| <b>Delivery Timescale</b>  | 9 Months – Completion 21/02/2022  |
| <p>As part of the food project's commitment to provide incentives to alleviate food poverty and build a caring, healthier, community in Whitefoot, the delivery organisation will create an advice, health and wellbeing drop-in centre. They will house the project within their current premises in Whitefoot Lane for 3 hours per week for 9 months.</p> <p>The project aims to create a space for visitors to receive advice, emotional and wellbeing help at local level, housing various partner agencies, in order to provide holistic support, as well as activities that promote positive engagement, health and wellbeing.</p> |   |





# Equalities Analysis Assessment

|               |                     |                    |                 |
|---------------|---------------------|--------------------|-----------------|
| <b>Author</b> | <b>Chris Frazer</b> | <b>Directorate</b> | <b>Place</b>    |
| <b>Date</b>   | <b>26/02/24</b>     | <b>Service</b>     | <b>Planning</b> |

**1. The activity or decision that this assessment is being undertaken for**

Mayor & Cabinet agree the following recommendations to the NCIL programme at its meeting on the XXX:

- Agree the use of NCIL receipts from April 2020 to March 2023 of £2,483,124 to deliver the NCIL 2 programme.
- Delegate authority to Executive Director of Place to top up this amount with NCIL receipts from financial year April 2023 to March 2024 when reconciled.
- Agree the proposed modifications to the existing NCIL strategy outlined in Section 6 of the accompanying Mayor & Cabinet report.
- Agree the proposed timetable and allocation outlined in Section 7 of the accompanying Mayor & Cabinet report with a programme launch in May 2024.

**2. The protected characteristics or other equalities factors potentially impacted by this decision**

|  |   |  |  |  |
|--|---|--|--|--|
| <input checked="" type="checkbox"/> Age                            | <input checked="" type="checkbox"/> Ethnicity/Race          | <input checked="" type="checkbox"/> Religion or belief | <input type="checkbox"/> Language spoken           | <input type="checkbox"/> Other, please define: |
| <input checked="" type="checkbox"/> Gender/Sex                     | <input checked="" type="checkbox"/> Gender identity         | <input checked="" type="checkbox"/> Disability         | <input type="checkbox"/> Household type            |  |
| <input type="checkbox"/> Income                                    | <input type="checkbox"/> Carer status                       | <input checked="" type="checkbox"/> Sexual orientation | <input checked="" type="checkbox"/> Socio Economic |  |
| <input checked="" type="checkbox"/> Marriage and Civil Partnership | <input checked="" type="checkbox"/> Pregnancy and Maternity | <input type="checkbox"/> Refugee/Migrant/Asylum seeker | <input type="checkbox"/> Health & Social Care      |  |
| <input type="checkbox"/> Nationality                               | <input type="checkbox"/> Employment                         | <input type="checkbox"/> Veterans or reservists        |  |  |

The Community Infrastructure Levy (CIL) is a levy that local authorities can choose to charge on “chargeable” new development in their area. CIL is collected and monitored by the Council’s planning department. An element of CIL is to be spent at a local level and this is known as Neighbourhood CIL (NCIL)

Lewisham Council allocates 25% of its CIL receipts to its NCIL programme and allocates this money to local projects through two separate funds (Borough wide and Ward based). A detailed overview of how the allocations for the borough wide and ward fund are calculated can be found in the M&C paper from the 5<sup>th</sup> June 2019.

During the first round of NCIL the Council allocated a total of £3,928,364 with the Borough wide fund allocating £977,094 towards 25 projects and the Ward fund allocating £2,931,270 towards 150 projects across 18 wards. All projects awarded funding through both the borough wide and ward fund were required to meet certain criteria



which included the corporate priorities, the CIL regulations and specific ward and borough priorities that were ratified through an extensive public consultation exercise.

At the time of writing this report the delivery of projects allocated funding during the first round of NCIL is still ongoing. It is expected that a significant majority of projects will have been fully delivered by April 2024, although officers have been made aware of delays to certain projects due to unexpected resourcing issues.

Due to the success of the previous round of NCIL the Council wishes to allocate a further £2,483,124 to the NCIL programme while making some proposed amendments to the existing NCIL programme. These amendments and recommendations have been presented in the accompanying Mayor and Cabinet report.

### **3. The evidence to support the analysis.**

**All data presented below has been taken from the ward profiles created after the completion of the 2021 Census and published on the council's observatory website.**

#### **Age**

According to the 2021 Census there are:

- 300,553 people living in the Borough.

Of this:

- 54,900 (18%) are 14 or under, 217,000 (72%) are between the ages of 15 and 64 and 28,7000 (10%) are over the age of 65.

#### **Sex/Gender**

According to the 2021 Census there are:

- 157,820 (53%) identify as female and 142,733 (48%) identify as male living in the Borough.

#### **Disability**

According to the 2021 Census:

- 7% of residents in the had a long-term health problem or a disability limiting their day-to-day activities.

#### **Sexual Orientation**

According to the 2021 Census, 18,332 (6.1%) people aged 16 and over identify as gay or lesbian, bisexual or other sexual orientation in Lewisham.

#### **Ethnicity/race**

According to the 2021 census the population by race in the Borough is:

- White – 154,749 (51.5%)
- Black – 80,473 (26.8%)
- Asian – 26,927 (9%)
- Mixed – 24,253 (8.1%)
- Other – 14,151 (4.7%)

#### **Religion**

According to the 2021 census in:

- Christian – 131,706 (43.8%)

- Buddhist – 3,270 (1.1%)
- Hindu – 6,459 (2.1%)
- Jewish – 826 (0.3%)
- Muslim – 22,264 (7.4%)
- Sikh – 720 (0.2%)
- Other – 2,269 (0.8%)

#### **Socio-Economic**

Lewisham is the 63rd most deprived local authority in England from a total of 333 local authorities according to the UK Government English Indices of Deprivation 2019.

## **4. Impact Summary/analysis**

### **Age**

During the last round of NCIL 38 projects stated that their main beneficiaries would be determined by age. Of the 38 projects, 17 identified children and youth as their main priority with a further 9 projects identifying children and young people as their second priority. 22 projects focusing on health and wellbeing as a primary or secondary priority targeting older people. Projects ranges from revenue focused on youth and elderly support to capital projects that maintained or enhanced key infrastructure through out the borough which is primary used by younger/older residents in the borough.

A selection of age-related projects funded through the NCIL program is provided below:

#### **Ward Fund:**

**Speech Bubbles:** Speech Bubbles was a drama and communication intervention delivered in partnership with Primary Schools in the area.

**Grove Park Youth Club:** This project provided essential repairs and maintenance to the Grove Park Youth Club building.

**Bring Sunshine, Fun and Wellbeing to Elders:** This project supported older residents recover from the impact of Covid-19, especially those who were bereaved, isolated, lonely or living with long-term conditions and disabilities throughout the Covid-19 pandemic and had little to know contact with support networks.

#### **Borough Fund:**

**Oaks and Acorns in Harmony C.I.C:** The project aimed to introduce new skills, develop confidence and raise attainment by offering high quality mentoring services and provide a parent volunteer scheme. The project was aimed at young people aged 0 – 18.

**Give a Song:** The project provided up to 3 music workshops a week for older people to help improve mental health and quality of life and encourage positivity and inclusivity within the community.

**Lewisham Youth Theatre:** This project aimed at young people aged 18-25 provided a 2-year programme of Youth Facilitator Training with lived experience of mental health.

The NCIL fund at both a Borough and Ward level directly benefited residents across various different age ranges with projects being funded that through the Councils community partners that may not have received funding

elsewhere. A second round of NCIL funding would continue to fund projects that will benefit a varied range of age groups within the borough.

### **Sex/Gender**

Many project proposals that received funding through the NCIL programme specifically identified gender inequality amongst women and young girls as the projects main beneficiaries. Projects in this area delivered on increasing accessibility for women and young girls to traditionally male spaces and activities such as sports. The projects also aimed to deliver safe spaces for young girls and women within Lewisham.

A selection of the sex/gender related projects funded through the NCIL program is provided below:

#### **Ward Fund:**

***Girls-R-Us:*** This project was targeted at girls aged 8 to 13 and aimed to create a safe space to meet regularly away from home and school in order to help them with a smooth transition from primary to secondary school and to encourage ambition and boost their self-esteem.

***Evelyn Young Women Changemakers:*** This project aimed to support young women to identify, plan and develop projects locally around improving community safety for all. This project also wanted to address a gap in the area for young community leaders in the area.

#### **Borough Fund:**

***Second Wave Centre for Youth Arts:*** This project positively benefited a range of protected characteristics with an aspect of the project focusing on providing support for young women dealing with sexual harassment, intimidation and/or violence.

***Lewisham Cyclists:*** This project delivered a number of outcomes which positively benefited a range of protected characteristics with an aspect of the project focusing on providing bicycle mechanic training for women.

A second round of funding through the NCIL programme for projects that aim to tackle gender/sex inequality and address public safety amongst young women and girls within the borough addresses a key corporate priority. Additional funding made available through the NCIL programme would aim to address a gap in provision that may exist through council funding shortfalls in this area.

### **Disability**

The previous round of NCIL delivered projects whose principal beneficiaries were people with disabilities, including children and young people with SEND and support for their families during term time and school holidays.

An example of a project funded through the previous NCIL programme address residents with disabilities:

#### **Ward Fund:**

***Brent Knoll and Watergate Co-operative Trust:*** This project was to provide support to the families of children with SEND and to provide those children with out of term activities that aim to relax and bring stimulation. It also allowed the parents of the children time to focus on themselves or any siblings or friends to ease the toll on the family's collective mental health.

#### **Borough Fund:**

***Buddies for All:*** NCIL funding supported the creation of a new social enterprise and buddying service for disabled adults and those with mental health conditions aiming to provide online, telephone and face to face support.

***Ignition Brewery:*** This project was run by an established brewing business based in Sydenham whose aim is to create meaningful jobs for people with learning difficulties. The project is an inclusive community enterprise

generator for people with learning difficulties and created training opportunities and supported educational attainment required for wider employment opportunities.

**Watergate Sensory Garden:** This project redesigned and refurbished Watergate School's sensory garden creating an outdoor space which stimulates outdoor learning for the Schools SEND cohort.

A second round of NCIL funding would provide opportunities for more projects focusing on disabilities and children with SEND to be delivered which will provide a positive impact on the direct beneficiaries and families of the beneficiaries.

### **Sexual Orientation**

One project was funded prioritising sexual orientation through the last NCIL round, reflecting the small number of applications received that explicitly identified this area. However, many of the applications focused on delivering projects that would positively benefit under-represented communities including members of the LGBTQ+ community.

The project funded in this area:

#### **Ward Fund:**

**Capture Arts:** The project delivered a LGBTQ+ cultural centre at 32-34 Watson Street under a lease from Lewisham Council. The building was a combination of workspaces, education spaces, gallery and social club. All facilities are open to the general public.

#### **Borough Fund:**

**Metro Centre Ltd's Risk and Resilience:** This project was an outreach programme aimed at supporting young people who are exploring gender identity and sexual orientation focusing on specifically on young people who display harmful sexual behaviours. This was a wide-reaching project which positively impacted young people from a wide range of backgrounds.

A second round of NCIL would provide an opportunity for more funding to be made available for spaces that are primarily used by under-represented communities such as members of the LGBTQ+ community. NCIL funding across the board was provided to projects that help provide spaces for all of Lewisham's under-represented communities.

### **Ethnicity/race**

The previous NCIL programme funded projects that highlighted their commitment to enabling access to a representative cohort of residents to services that would specifically target non-white and marginalised communities as part of their service. Projects ranged from renovations of community centres to helping young people who have experienced trauma through youth violence.

Projects funded in this area included:

#### **Ward Fund:**

**Moonshot Community Centre:** The project aimed to refresh and update the Moonshot Community Centre to provide its users with a safe, comfortable and updated facilities.

**Collective Cultivation:** Funding to support an Afro diaspora led food growing projects including workshops to tackle food insecurity and support social prescribing services.

**Youth First (Street Based Project):** The project aimed to deliver street focused preventive trauma counselling for young people who have been directly impacted by youth violence in the Evelyn area.

**Borough Fund:**

**Lewisham Refugee and Migrant Network:** This project supported refugees and migrants in the borough who are impacted by mental health issues develop their employability skills to help them gain better employment opportunities.

**Afghanistan and Central Asian Association:** This project helped develop the skills base of refugee and other marginalised groups seeking to improve employment opportunities, encourage inclusiveness and increase confidence in seeking and applying for work.

Similarly, to the other protected characteristics, NCIL funding has provided a funding stream for projects that directly target under-represented communities within the borough and there is an expectation for this to continue during a second round of NCIL funding.

**Socio – economic**

The proposed allocation of NCIL funding includes an Indices of Multiple Deprivation (IMD) top up which provides additional funding across all wards, with wards experiencing the highest levels of deprivation receiving the most additional funding. This directly benefits wards, particularly in the south of the borough that have not experienced significant levels of development and therefore would only receive limited funding through the NCIL programme. This approach has been taken to provide an equitable access to NCIL funding across the entire borough which is supported through the geographical spread of projects funded in the last round of NCIL.

A considerable number of projects funded through the Ward and Borough funds directly targeted underrepresented and marginalised communities in the borough. The range of projects included capital projects such as playground improvements and parks improvements providing safe outside spaces for communities with limited access to outdoor spaces, to providing after school clubs, food banks and training opportunities to families who may have limited access to similar resources.

A second NCIL round would have a significantly positive impact in funding projects that would continue to deliver positive outcomes for communities with socio-economic constraints.

**5. Mitigation**

The NCIL programme provides significant investment in amenities and locally based activities that positively impact many communities within Lewisham. The project proposals will be required to meet the corporate priorities and will therefore support in the delivery of the Council's corporate strategy. It is also expected that project proposals received through the NCIL programme may have potential to support any legacy activities from the London Borough of Culture which was awarded to Lewisham for 2022.

NCIL also supports the Council's wider programme of grant funding including S106 allocation, the Greening Fund and the Main Grants programme.

It can be considered at this stage that no immediate negative impacts requiring mitigation have been identified.

**6. Service user journey that this decision or project impacts**

The provision of the NCIL programme will be communicated to relevant service teams (Planning and Community Development) within the Council. In addition, any projects funded through this programme will be part of the borough's broader community development networks.

**Signature of Director**





|                                      |                                     |
|--------------------------------------|-------------------------------------|
| <b>Report for: Mayor and Cabinet</b> |                                     |
| <b>Part 1</b>                        | <input checked="" type="checkbox"/> |
| <b>Part 2</b>                        | <input type="checkbox"/>            |
| <b>Key Decision</b>                  | <input type="checkbox"/>            |

|                        |   |             |
|------------------------|---|-------------|
| <b>Date of Meeting</b> | 13/03/2024                                  |             |
| <b>Title of Report</b> | Lewisham Modern Slavery Statement 2024-2025 |             |
| <b>Author</b>          | Katharine Nidd                              | <b>Ext.</b> |

At the time of submission for the Agenda, I confirm that the report has:

| Category                                   | Yes | No |
|--|-----|----|
| <b>Financial Comments</b>                  | ✓   |    |
| <b>Legal Comments</b>                      | ✓   |    |
| <b>Cabinet Briefing consideration</b>      |     |    |
| <b>EMT consideration</b>                   |     |    |
| <b>Agenda Planning Group consideration</b> |     |    |



Signed:  
 Cllr Juliet Campbell, Cabinet Member for Communities, Refugees and  
 Community Safety  
 Date: 28<sup>th</sup> February 2024



Signed:  
 Executive Director of Community Services  
 Date: 28<sup>th</sup> February 2024

**Control Record by Committee Services**

| Action                            | Date |
|-----------------------------------|------|
| Listed on Key Decision Plan       |      |
| Date submitted to Legal & Finance |      |

|   |  |
|---|--|
| Date submitted to Cabinet Members for sign off    |  |
| Date submitted to Executive Director for sign off |  |





## Mayor and Cabinet

### **Report title: Lewisham Modern Slavery Statement 2024-2025**

**Date:** 13/03/2024

**Key decision:** No

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Tony McGuinness, Head of Financial Strategy, Planning and Commercial; Teresa Hitchins, Procurement and Commercial Services Manager; Paul Philips, Organisational Development Advisor; Martin Crow, LSAB Business Manager.

### **Outline and recommendations**

The Modern Slavery Statement 2024-2025 sets out the London Borough of Lewisham's commitment to the opposition of Modern Slavery and Human Trafficking (MSHT) and sets out the role it plays as a public sector organisation, together with its partners, to work towards the elimination of modern slavery (Prevent); ensure victims are fully and effectively supported (Protect); fully understand the local picture regarding modern slavery (Prepare) and robustly tackle perpetrators of modern slavery (Pursue). This report sets out the impact and implications of Mayor and Cabinet approving the Modern Slavery Statement for 2024-2025 and sets out changes the Council will implement in an attempt to reduce and eradicate Modern Slavery and Human Trafficking in the Borough and maintain our Borough of Sanctuary status.

### **Timeline of engagement and decision-making**

The Modern Slavery Statement for 2023-2024 was approved at Mayor and Cabinet on 8 March 2023.

The Modern Slavery Statement for 2022-2023 was approved at Mayor and Cabinet on 9 March 2022.

The Modern Slavery Statement for 2021-2022 was approved at Mayor and Cabinet on 10 February 2021.

The Modern Slavery Statement for 2019-2020 was approved by Mayor and Cabinet on 13 February 2019.

## 1. Summary

- 1.1. This report sets out the London Borough of Lewisham's fourth Modern Slavery Statement which covers the period 2024-2025.
- 1.2. Appended to this report is Lewisham's Modern Slavery Statement for 2024-2025 and the Lewisham Modern Slavery and Human Trafficking (MSHT) Partnership Strategy.
- 1.3. Lewisham MSHT Partnership Strategy was approved by the Safer Lewisham Partnership Board for use by the Council in September 2022.
- 1.4. Lewisham MSHT Victim Care Pathway was introduced in July 2022 and has helped to inform the Modern Slavery Statement 2024-2025.
- 1.5. These are our ambitions for the next year and linked to them are a number of targeted commitments against which our progress can be monitored and measured. The pace of delivery may be impacted by the current cost of living crisis coupled with any possible post COVID-19 pandemic effect and this could similarly have an effect on the ability of some of our partners to engage with the programme.
- 1.6. Please refer to section 12 – Glossary – to better aid the understanding of the terms and/or acronyms contained within this report.

## 2. Recommendations

- 2.1. Mayor and Cabinet are recommended to:  
approve the Modern Slavery Statement for 2024-2025 as appended to this report.

## 3. Policy Context

- 3.1. This report responds to Lewisham's Corporate Strategy 2022-2026 by contributing towards the delivery of the following five Corporate Priorities as outlined in the Corporate Strategy:
  - 3.1.1 a) Open Lewisham – Lewisham is a welcoming place of safety for all where we celebrate the diversity that strengthens us.
  - b) Children and young people– Every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential.
  - c) A strong local economy – Everyone can access high quality job opportunities, with decent pay and security in our thriving and inclusive local economy.
  - d) Health and wellbeing – Ensuring everyone receives the health, mental health, social care and support services then need.
  - e) Safer communities – Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime.

## 4. Background

- 4.1. Although slavery was abolished in the UK in 1833, there are more slaves today than ever before in human history. Figures from the International Labour Organisation suggest that there are more than 50 million people living in modern slavery in 2021 across the world, with nearly 27.6 million held in forced labour.
- 4.2. In 2022, the National Referral Mechanism (NRM) received 16,938 referrals of potential victims of modern slavery, which represents a 33% increase in referrals compared to the preceding year (12,706). This year saw the highest number of annual referrals since the NRM began in 2009. Overall, 49% (8,260) of potential victims claimed

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exploitation in the UK only, compared to 58% in the prior year, and 41% (6,922) claimed exploitation overseas only, compared to 30% in the prior year.

- 4.3. In 2022, there were 6,189 conclusive grounds decisions issued, a 118% increase on the number made the prior year (2,845). The number of conclusive grounds decisions issued this year is the highest since the NRM began. This follows the increasing trend since the early months of 2021 due to the recruitment of additional decision makers by the competent authorities. The proportion of positive conclusive grounds decisions was 87% for adult and 92% for child potential victims.
- 4.4. Modern slavery is happening nationwide and worldwide. Traffickers and slave masters use whatever means they have at their disposal to coerce, deceive and force individuals into a life of abuse, servitude and inhumane treatment. This can include sexual and criminal exploitation.
- 4.5. The Council is committed to opposing modern slavery and human trafficking. The Council continues to demonstrate its duty towards this commitment by, addressing this through the Modern Slavery and Human Trafficking Network and signing up to the Co-operative Party Charter against modern slavery.
- 4.6. The Co-operative Party Charter against modern slavery required the Council to pledge to enact ten key commitments as part of its adoption. The Charter made necessary a number of actions from the Council and many of these actions were considered and addressed within the Modern Slavery Statement for 2018-2019. A motion was passed at full Council requesting that Mayor and Cabinet agree to signing the Co-operative Party Charter on the 3 October 2018, this was agreed by Mayor and Cabinet on the 13 February 2019 as part of its approval of Modern Slavery and Human Trafficking Statement for 2019-2020 and it was signed shortly after this time.
- 4.7. The Lewisham Modern Slavery and Human Trafficking Partnership Strategy outlined and defined human trafficking and modern slavery - and provided information about Lewisham's approach, including the role of the Council in relation to:
  - a) Help to Prevent Exploitation
  - b) Ensure Victims are Identified
  - c) Support Victims
  - d) Bring Exploiters to Justice
- 4.8. The Lewisham MSHT Partnership Strategy was subsequently expanded to support wider partnerships across the Borough and supported through the Safer Lewisham Partnership, Safeguarding Adults Board and Safeguarding Children's Partnership Board.
- 4.9. In addition to the above, the Council has sought to publish regular Modern Slavery Statements, last doing so in March 2023. In publishing this statement for 2024-25 the Council clearly sets out the role it plays as a public sector organisation, together with its partners, to drive the identification, recognition, raising of awareness and disruption of this abhorrent crime. Lewisham continues to publish statements annually.
- 4.10. Lewisham Council is clear about its zero tolerance approach to modern slavery and human trafficking in all its forms. The Council will use all avenues open to it using proportionate and appropriate measures through its statutory powers, its role as a procurer of supplies and services, its role as an employer, and its role as critical partner and influencer of other public sector bodies such as the Police, health, fire service and voluntary sector bodies.
- 4.11. These avenues include the use of policy, practice and statutory intervention, all of which have differing impacts on both the ability to disrupt and reduce this activity, but

changes to policy and practice can have wider financial and legal implications. One example of this in action is the commitment in Sustainable Procurement Strategy for Lewisham 2021-25: "In terms of Lewisham's procurement, our contractors and suppliers are predominantly UK-based and we are committed to effective systems and controls to safeguard against any form of modern slavery taking place within our supply chain. With the UK having now left the European Union, Global Initiative has made it clear that there is a risk that hard won gains in tackling human trafficking and modern slavery will be lost due to the terms for UK collaboration with Europol and Eurojust being diminished. The London Borough of Lewisham will therefore have to level up its efforts to protect people from modern slavery, as well as providing support to people who have experienced modern slavery. In order to be able to do this effectively, we need to make sure that all of our suppliers are considering their modern slavery obligations. This means paying even closer attention to our procurement process and supply chains in order to ensure that visibility of modern slavery increases on both sides of the tendering process. With this in mind, we ask questions in all of our above threshold tenders as to whether organisations have produced (and can share) their MS statement."

4.12. In line with the [Global Slavery Index](#), the Council will monitor the 5 top high-risk categories:

- 1) Food
- 2) IT (monitored by Electronics Watch)
- 3) People (Labour)
- 4) Works/Construction
- 5) Horticultural

As part of our contract management framework the council has produced tiering for our contracts, these contracts form part of the top 5 risk categories identified Lewisham's Modern Slavery Statement is reviewed and updated annually

4.13. In adherence to our Sustainable Strategy for Lewisham, to ethical governance and corporate responsibility, the Council is continuing the establishment of an annual Modern Slavery Risk Register, aligning with international standards such as the [Global Slavery Index](#). This proactive measure will focus on monitoring high-risk categories, including:

- Food
- IT (monitored by Electronics Watch)
- People (labour)
- Works/construction
- Horticultural.

Supported by a tiering system integrated into our contract management framework, this initiative ensures a meticulous scrutiny of contracts within these high-risk categories.

4.14. The procurement team has created the Modern Slavery Risk Register 2023 (Appendix E) and will review this annually. This process includes identifying risks and assessing their impact. It involves monitoring suppliers' modern slavery commitments, collecting their modern slavery statements, and offering future recommendations.

## 5. Modern Slavery and Human Trafficking Statement

5.1. As set out in the Statement, the Council is itself not legally obliged to publish a

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statement on modern slavery and human trafficking under the Modern Slavery Act 2015. As a public sector body, however, the Council has powers which allow it to act in the way set out in this report. For example, it is legally required to operate in ways that are compatible with the Human Rights Act 1998; it can use its role in setting policy and practice; its role as a procurer of supplies and services; its role as an employer; and its role as critical partner and influencer of other public sector bodies such as the Police, health, fire service and voluntary sector bodies. Those tools will be used in a proportionate and appropriate manner Accordingly this report set out the proposed approach and the wider implications including financial and legal issues.

- 5.2. The rights under this Act include the right for people to be free from slavery and forced labour. The Council will of course take steps which will help deliver that outcome, including using the tools available to it to ensure contractors comply with legislative requirements such as the Modern Slavery Act 2015 where those apply to the contractor, and complying with its duty to notify the Home Office of any individual encountered in England and Wales who it is believed is a suspected victim of slavery or human trafficking.
- 5.3. Publishing this statement – and taking the actions contained within it helps the Council deliver those outcomes. The London Borough of Lewisham’s Modern Slavery and Human Trafficking Statement 2024-2025 therefore outlines the principles, policies, recruitment practice, procurement practice and actions to be taken to ensure that there is no modern slavery or human trafficking within the organisation. While acknowledging that the Council itself is not bound by the Act, the Statement is aligned with the approach set out in the Act.
- 5.4. The Act suggests that a slavery and human trafficking statement for a financial year is a statement of the steps the organisation has taken during the financial year to ensure that slavery and human trafficking is not taking place:
  - a) In any of its supply chains, and
  - b) In any part of its own business
- 5.5. It further states that an organisation’s slavery and human trafficking statement may include information about:
  - a) The organisation’s structure, its business and its supply chains;
  - b) Its policies in relation to slavery and human trafficking;
  - c) Its due diligence processes in relation to slavery and human trafficking in its business and supply chains;
  - d) The parts of its business and supply chains where there is a risk of slavery and human trafficking taking place, and the steps it has taken to assess and manage that risk;
  - e) Its effectiveness in ensuring that slavery and human trafficking is not taking place in its business or supply chains, measured against such performance indicators as it considers appropriate;
  - f) The training about modern slavery and human trafficking that is available to its staff members.
- 5.6. Lewisham Council is clear about its zero tolerance approach to modern slavery in all its forms and is committed to ensuring that there is no modern slavery or human trafficking in any part of the organisation. Furthermore, the Council will use all avenues open to it to seek to eradicate this crime from the Borough. These include:
  - a) The use of proportionate and appropriate measures through our

statutory powers

- b) Setting supplier standards via Procurement in our role as a procurer of supplies, services and works.
- c) Taking, where necessary, direct action in our role as an employer
- d) Influencing others, in our role as critical partner to a number of public sector bodies such as health, fire and police services - as well as voluntary sector bodies.

5.7. The MSHT Partnership Strategy highlights the following local strategic priorities 2022-2024

- a) Help to Prevent Exploitation
- b) Ensure Victims are Identified
- c) Support Victims
- d) Bring Exploiters to Justice

5.8. We will deliver our commitments by taking steps to manage and mitigate risk at all levels within both the procurement process and throughout the life of the contracts we award. In this new Modern Slavery and Human Trafficking Statement for the year 2024-2025 the Council clearly sets out the steps it has taken towards this aim as well as its ambitions for the year ahead and how these will further hinder the ability for traffickers and the beneficiaries of modern slavery to operate within our Borough.

5.9. Our developing priorities and action areas for next year, as committed to in Lewisham's Modern Slavery Statement 2024-2025, are:

- 1) Improving protection and support for modern slavery survivors
- 2) Encouraging suppliers to consider their modern slavery obligations
- 3) Increasing the uptake of additional modern slavery training
- 4) Growing our work with the Human Trafficking Foundation
- 5) Embedding modern slavery visibility in our quotes and tenders
- 6) Undertaking supplier SMETA Audits on procurements with a higher supply chain risk for modern slavery

5.10. Our focus on these action areas will feed into the project to help us deliver the following commitments to combat modern slavery in Lewisham:

| <b>Commitment</b>   | <b>Action</b>  | <b>Achieved</b> |
|---|--|-----------------|
| Improving protection and support offer for modern slavery survivors | • Modern slavery is included in all Procurement Training.  | Ongoing         |
|   | • Continue to roll out Learning portal starter pack  | Ongoing         |
|   | • Development of E-learning module for all new starters  | Ongoing         |
| Encouraging suppliers to consider their modern slavery obligations  | • Modern slavery and supply chain risk is a set discussion point in contract management/monitoring meetings on an annual basis, as | Ongoing         |

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|  |   |  |
|--|---|--|
|  | <p>included on the Contract Management Monitoring Plan</p> <ul style="list-style-type: none"> <li>Working closely with Tier 1 suppliers to build a complete picture of the full supply chain.</li> <li>Requesting and monitoring information from the Tier 1 suppliers on how they manage their own supply chain to address modern slavery risks</li> </ul>   |  |
| Increasing the uptake of additional modern slavery training across the Council | <ul style="list-style-type: none"> <li>Content on modern slavery included in existing training sessions run by HR</li> <li>Introduction to Procurement, Contract Management and Social Value Training</li> <li>To provide frontline staff and their supervisors with access to training on modern slavery</li> <li>eLearning modules that cover the subject of Modern Slavery and Human Trafficking, it is covered in safeguarding courses undertaken by staff members who work with the public in a direct capacity.</li> <li>Meet the buyer event 2023</li> <li>Early market engagement for above threshold procurements</li> <li>Regular supplier engagement and awareness raising with local businesses more widely.</li> <li>The MSHT Network is committed to delivering local training sessions as well as regular communications</li> <li>Delivery of a Modern Slavery Conference on 23.1.24 organised by the MSHT Network.</li> </ul> | <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>In development</p> <p>In development</p> <p>Ongoing</p> <p>In development</p> <p>Ongoing</p> |
| Growing our work with the Human Trafficking Foundation                         | <ul style="list-style-type: none"> <li>This is being achieved via the Lewisham MSHT Network</li> </ul>  | Ongoing  |
| Embedding modern slavery visibility in our quotes and tenders                  | <ul style="list-style-type: none"> <li>All suppliers are asked to agree to our Sustainable Procurement Code of Practice 2022 upon their submission and at the contract</li> </ul>   | Ongoing  |

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|  |   |                |
|--|---|----------------|
|  | <p>award stage, this includes modern slavery commitments.</p> <ul style="list-style-type: none"> <li>• Modern slavery covered in the post-award stage through the Contract Management Framework.</li> <li>• Modern slavery is also covered off in SSQs/SQs and Annual Compliance Health Checks</li> <li>• Consider robust KPIs for relevant contracts to be discussed and agreed with suppliers and monitored regularly.</li> </ul> | In development |
| Undertaking supplier SMETA Audits on procurements with a higher supply chain risk for modern slavery | <ul style="list-style-type: none"> <li>• To undertake a risk-mapping exercise on all of the Council's suppliers, those identified as high risk may be put forward for a SMETA audit.</li> </ul>   | Ongoing        |

5.11. These are our ambitions for next year and we shall continue to deliver positive outcomes.

## 6. Financial implications

6.1. There are no specific financial implications at this stage. The work set out in the report will be carried out within existing budgets.

## 7. Legal implications

7.1. This report seeks Mayor and Cabinet approval for the Modern Slavery and Human Trafficking Statement for 2024-2025. As set out in the Statement, the Council is itself not legally obliged to publish such a statement under the Modern Slavery Act 2015 ("the Act"). However, as a public sector body the Council may choose to publish modern slavery statement which would be lawful and compatible with its wider duties and obligations.

7.2. As stated in the report, the Modern Slavery and Human Trafficking Statement for 2024-2025 contains all the elements the Act provides a public statement should contain.

7.3. Demonstrating action to identify and manage the risks modern slavery in the delivery of a contract and in the supply chain is in line with central government policy. This highlights how modern slavery is incorporated into the Social Value model in procurement. Any procurement carried out by the Council will be in accordance with the relevant public procurement legislation for duration the Council's Modern Slavery and Human Trafficking Statement for 2024-2025 is in force.

## 8. Equalities implications

8.1. The Council and the Lewisham Modern Slavery and Human Trafficking (MSHT) Network continues to analyse all of the available data to monitor trends in the reporting of modern slavery offences, and for those who are entering the National Referral Mechanism (NRM). This monitoring takes into account (as far as is reasonably

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practicable) the nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation as part of the public sector equality duty, with a particular focus on age, race and gender (sex) which are most relevant. Disability is also an important area of focus, although the data picture on this subject needs further development.

8.2. In this regard the Council is exercising as part of its functions the need to have due regard to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act.
- advance equality of opportunity between people who share a protected characteristic and those who do not.
- foster good relations between people who share a protected characteristic and those who do not.

8.3. As outlined in this statement (Section 5.10) the council has specific objectives that are designed to prevent modern slavery from occurring, best support victim survivors when they are identified, and to work with local communities to achieve these goals. The duty continues to be a “have regard duty”, and the weight to be attached to it is a matter for the Mayor and Cabinet, bearing in mind the issues of relevance and proportionality. It is not an absolute requirement to eliminate unlawful discrimination, advance equality of opportunity or foster good relations. Assessing the potential impact on equality of proposed changes to policies, procedures and practices is one of the key ways in which the Council can demonstrate that they have had ‘due regard’.

## 9. Climate change and environmental implications

9.1. Lewisham’s Modern Slavery Statement for 2024-2025 has no direct climate change and environmental implications in terms of how this Statement will interact with the Borough.

9.2. It’s worth noting here, however, that as the current climate emergency continues to worsen, the number of people being trafficked is unlikely to decrease. The Institute for Economics and Peace recently said that that around 1.2 billion people face becoming Climate Refugees within the next 30 years as the climate crisis and rapid population growth drive an increase in migration. Among the total of 60.9 million new internal displacements registered in 2022, 53% were triggered by disasters. As of 31 December 2022, at least 8.7 million people in 88 countries and territories were living in internal displacement as a result of disasters that happened not only in 2022, but also in previous years. This is a 45% increase in the total number of internally displaced persons (IDPs) due to disasters compared to 2021. It is unfortunately inevitable, therefore, that some of this population of vulnerable people in migrating populations will find themselves at an increased risk of becoming a victim of human trafficking.

## 10. Crime and disorder implications

10.1. The Council must consider how its activity can prevent crime and disorder in the borough. The Crime and Disorder Act 1998 places a duty on local authorities to identify community safety implications in all our activities. One of the key areas of focus in this statement is the aim to increase information sharing between the Council and agencies such as anti-trafficking charities and organisations such as *Unseen*.

10.2. Increased communication and information sharing could potentially lead to an increase in sites of concern with regard to modern slavery being communicated to the Police – and this may have implications in terms of increased policing of this abhorrent crime – and as a result, reduced incidences of this crime, as well as a reduction of fear of this

crime within the community.

## 11. Health and wellbeing implications

- 11.1. Lewisham’s Modern Slavery Statement 2024-2025 will have a direct impact on the health, mental health and wellbeing of anyone affected by the scourge of modern slavery as it seeks to eradicate modern slavery and human trafficking in the Borough.
- 11.2. The Council’s Modern Slavery Statement for 2024-2025 seeks to increase information sharing with agencies, such as anti-trafficking organisations like *Unseen* and the *Human Trafficking Foundation* and empower anti-trafficking survivors. It could be the case that this will lead to an increase in demand for access to health and social care services from survivors.

## 12. Glossary

A table of definitions from this report and the MS statement are listed below:

|  |  |
|--|--|
| EHRC   | The Equality and Human Rights Commission   |
| Climate Refugees                                 | Climate refugees are a subset of environmental migrants forced to flee their country of residence due to sudden or gradual alterations in the natural environment related to at least one of the three impacts of climate change: sea-level rise, extreme weather events, and drought and water scarcity.                              |
| Human Trafficking                                | Human trafficking is the movement of people by means such as force, fraud, coercion or deception with the aim of exploiting them. It is a form of Modern Slavery   |
| Modern Slavery Act                               | The Modern Slavery Act 2015 is an Act of the Parliament of the United Kingdom. It is designed to combat modern slavery in the UK and consolidates previous offences relating to trafficking and slavery.   |
| NRM  | The National Referral Mechanism ( NRM ) is a framework for identifying and referring potential victims of modern slavery and ensuring they receive the appropriate support.  |
| MSHT   | Modern Slavery Human Trafficking   |
| Lewisham Council's Comprehensive Equality Scheme | This is the Council's statement of strategic equality objectives and a framework through which elected officials, officers and the public can assess and evaluate the equality impact of strategic planning and service delivery. It is a vehicle through which the Council can demonstrate its compliance with the Equality Act 2010. |
| LSCP   | Lewisham Safeguarding Children Partnership   |
| Sedex SMETA                                      | A Sedex (supplier Ethical Data Exchange) SMETA – which stands for Sedex Members' Ethical Trade Audit – is an audit of a supplier site based on their organisation’s standards of labour health and safety, environment and business ethics.  |
| VCP  | Victim Care Pathway  |

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### 13. Report author and contact

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### 14. Comments for and on behalf of the Executive Director for Corporate Resources

14.1. David Austin , [david.austin@lewisham.gov.uk](mailto:david.austin@lewisham.gov.uk)

### 15. Comments for and on behalf of the Director of Law, Governance and HR

15.1. Please see the Legal Implications above.

15.2. Mia Agnew, [Mia.Agnew@lewisham.gov.uk](mailto:Mia.Agnew@lewisham.gov.uk)

### 16. Appendices

- *Appendix A – Lewisham MSHT Partnership Strategy*



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- *Appendix B – Lewisham MSHT Victim Care Pathway*



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- *Appendix C – Lewisham Modern Slavery Statement 2024 - 2025*



Modern Slavery  
Statement 2024 - 202

- *Appendix D - Sustainable Procurement Strategy for Lewisham 2021-25*



Sustainable  
Procurement Strategy

- *Appendix E - Risk Register Modern Slavery (Sptember 2023)*



Risk Register Modern  
Slavery 2023 sept.xls

### 17. Sources of information

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<https://www.ilo.org/global/topics/forced-labour/lang--en/index.htm>

[Modern slavery | Local Government Association](#)

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**LEWISHAM**  
**MODERN SLAVERY &**  
**HUMAN TRAFFICKING**  
**NETWORK**

**Partnership Strategy**

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**Version One:** September 2022

## 1. Why do we need a Partnership Strategy?

Modern Slavery and Human Trafficking (MSHT) is occurring in Lewisham with children, young people and adults being physically, sexually, psychologically and financially abused and exploited.

The Centre for Social Justice reported<sup>1</sup> on research conducted in 2020 that concluded that there were an estimated, and conservative figure, of 100,000 victims of modern slavery in the UK each year. However, there is still some way to go before both the public and professionals are fully aware of the signs, know how to help victims, and know how to report this serious form of criminal exploitation.

No single agency can hope to solve these complex crimes, bring perpetrators to justice or help victims and survivors on their own. By working and planning together, organisations from all sectors can improve effectiveness, drawing on a range of powers that can be used to complement each other.

The Independent Anti-Slavery Commissioner has highlighted multi-agency partnership working as an *‘essential factor in implementing a comprehensive response to modern slavery within and beyond UK borders,’* and a range of partnerships such as the one in Lewisham, which is still in its early stages of development, are being created all over the UK.

## 2. Mission Statement

*“We will robustly tackle all forms of MSHT in Lewisham through effective and collaborative partnership working, and by identifying, protecting and supporting potential victims. We will help to empower people to move on safely and successfully from exploitation, and proactively target and pursue criminals”.*

## 3. What is Modern Slavery?

The term ‘Modern Slavery’ encompasses human trafficking and slavery, servitude and forced or compulsory labour.

Human trafficking consists of three basic components:

1. Action
2. Means
3. Purpose of exploitation.

All three components must be present in an adult trafficking case; for child trafficking the ‘means’ component is not required.

In human trafficking cases, exploitation can take many forms, including: sexual exploitation; forced labour; slavery; servitude; forced criminality and removal of organs. Some people may not be victims of human trafficking but still victims of modern slavery if they have been subject to slavery, servitude and forced or compulsory labour.

Human trafficking is not the same as human smuggling. There are common myths about modern slavery, such as misconceptions that UK nationals cannot be victims and that a person cannot be a victim if they reject offers of help.

---

<sup>1</sup> [It still happens here: Fighting UK Slavery in the 2020s - The Centre for Social Justice](#)

Modern slavery can affect anybody of any age, gender or ethnicity. It is often **‘hidden in plain sight’**, making it hard to recognise victim-survivors. People are often unable to escape because of fear for their own lives, or for the lives of their family, or because they don’t know who to turn to and trust.

Modern slavery is caused by someone taking control of another person. Poverty, abuse and conflict can make people more vulnerable to being controlled as these factors may lead to precarious journeys, people seeking asylum, homelessness, substance misuse, domestic abuse and mental ill-health.

Anyone can be an exploiter, and in most cases money, greed and power are the drivers. However, there are also cases where people become exploiters to avoid abuse because they are being exploited themselves. Exploiters may act alone, or be part of an organised crime gang, and businesses can also exploit individuals.

Modern slavery may cross over with other forms of abuse such as Child Criminal Exploitation (CCE), Child Sexual Exploitation (CSE), and more generically Violence against Women and Girls (VAWG). This should be considered when thinking about the support options available for survivors, and especially in relation to safeguarding children. It can also be useful when thinking about the power dynamics between exploiters and victim-survivors, and ensuring this is not replicated by agencies who are trying to help.

When working with survivors of any form of abuse, it is important to keep in mind the whole picture and recognise that minoritised groups may face additional barriers. For example, someone’s race, ethnicity, gender, disability or sexual orientation can make it harder to leave a situation of exploitation due to the fear of stigma and the response they may receive.

Seeing someone as a whole person and responding to their diverse and individual needs is paramount, and responses should be tailored to an individual’s needs as a whole person, rather than solely as a victim-survivor of exploitation.

**Example 1:**

Tyrone is told by a person posing as a ‘recruitment consultant’ when he enters the UK that he is going to be working 40 hours a week at a factory and paid the National Minimum Wage. But this turns out not to be true.

Tyrone works 7 days a week at the factory and for 12 hours a day without a proper break. The money he earns goes into the ‘consultant’s’ bank account and he is only given a small amount of cash. He doesn’t see a way out as he **fears his family will be threatened** in his home country if he reports this abuse.

**Example 2:**

Linh came to the UK after a family dispute in Vietnam and is introduced to a woman via a ‘friend of the family’ when her tourist visa expires, who offers her a job and a place to stay above a nail salon. Linh is required to work from 8am to 6pm, 7 days a week, and the accommodation provided by the employer is one small room shared with three others.

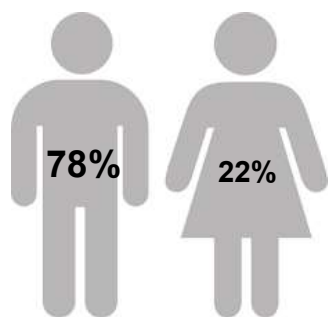
She is handed a pay packet of cash at the end of her first two weeks which contains £200, and in the next one even less. When Linh challenges the employer she is told that she can leave if she does not like the work, but if she complained the government would deport her. Linh is worried as she has no alternative accommodation, and that if she seeks advice or complains she **will be detained and or deported**.



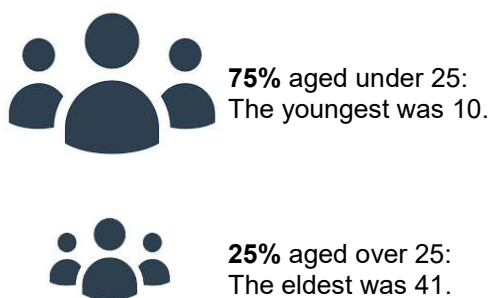
## 4. The Local Picture

The following statistics are drawn from the **National Referral Mechanism (NRM) data in 2021**, which helps to provide an overview of modern slavery in Lewisham, although this one strand of information only provides a part of the overall picture.

As the Lewisham MSHT Network develops, a priority is to improve the collection of wider intelligence, which will further improve the understanding of the local dynamics, challenges and risks.



**Gender of Victims**



**Age of Victims**

| 54 Total  | <b>Top Nationalities</b> |
|-----------|--------------------------|
| <b>30</b> | United Kingdom           |
| <b>7</b>  | Albanian                 |
| <b>4</b>  | Chinese                  |
| <b>4</b>  | Jamaican                 |



**Types of Offence**

The majority of this was linked to 'County Lines' and other forms of drug dealing.

**Example:**

The young person was taken off the street and told that a friend's debt was now his, and that he was expected to work for dealers. He was taken to a drug house in Greenwich and told to conceal drugs, and driven by a "Minder" to Somerset. They then moved him into South Wales where he was subsequently arrested and placed on remand.

## 5. Local Strategic Priorities 2022-24

This strategy sets out the local approach to tackling modern slavery and the contributions expected from partners. The local priorities are underpinned by the national 4Ps approach (Prevent, Protect, Prepare, Pursue) which is a recognised framework to counter modern slavery and serious organised crime.

### Priority 1

#### **Our Objective: Help to Prevent Exploitation**

The Actions We Must Take:

1. Raise awareness of the issues so local citizens understand the signs and risks related to modern slavery, and their legal rights in relation to this subject.
2. Promote the need for local employers and agencies to eliminate the risk of modern slavery in their supply chains and services.
3. Continue to build the intelligence picture locally so there is a better understanding of the risk factors in Lewisham, which will improve the delivery of all other actions.

### Priority 2

#### **Our Objective: Ensure Victims are Identified**

The Actions We Must Take:

1. Deliver the necessary training interventions that are needed across the Borough to enable professionals to identify victims and respond to the issues effectively.
2. Engage members of the public and victim-survivors in helping to improve our understanding of this subject, and in doing so better identify victims.
3. Ensure local citizens know how to report modern slavery related issues and how to seek help.

### Priority 3

#### **Our Objective: Support Victims**

The Actions We Must Take:

1. Partners should follow the [Lewisham Modern Slavery Victim Care Pathway](#) and other national guidance signposted in this Partnership Strategy.
2. Help to further develop networks of support and improve the local understanding of 'what works' to improve service delivery.
3. Ensure relevant agencies who respond to modern slavery issues, and support victims, take a trauma informed approach.

### Priority 4

#### **Our Objective: Bring Exploiters to Justice**

The Actions We Must Take:

1. Statutory partners must ensure that exploiters are appropriately investigated and relevant interventions are delivered effectively.
2. Statutory partners must ensure that victims are supported effectively to give evidence in criminal investigations and local authority safeguarding enquiries.

## 5.1 Priority One: Help to Prevent Exploitation

**We are all responsible for preventing exploitation.**

By buying items or using services that involve someone who has, or who is being exploited, then we contribute to the problem. As do businesses who do not interrogate their supply chains and make sure where the materials that make their products have come from, or how the people involved in are treated.

Many survivors of modern slavery state that they were looking for a way out of poverty when they were exploited, that they did not understand the risks of modern slavery, and that there were missed opportunities where people could have helped, but didn't.

Survivors also state that not having the legal right to work in the UK whilst waiting for decisions on their case can cause further exploitation as survivors feel forced to work illegally to have enough money to live. Exploiters take advantage of this by not paying the minimum wage and threatening to tell the immigration authorities if workers complain.

By investigating exploitation in businesses and empowering individuals to know and exercise their rights, we can prevent exploitation and demand that our borough is free from modern slavery.

| What Does This Look like?   | What Difference Will it Make?  |
|---|--|
| Partners will promote awareness of MSHT within their workforces and with their service users, and encourage other agencies they work with to do the same.   | The profile of this subject will improve across Lewisham helping to build understanding, and ensure the risk of exploitation is reduced.   |
| Employers pay their staff at least the London Living Wage and provide fair and safe working conditions. Employers also require the same working conditions throughout their supply chain and proactively investigate this to ensure this is the case. | Workers will not experience exploitative conditions. Exploiters will find it harder to make money, and all businesses will proactively ensure they provide fair and safe working conditions. |
| Everyone considers where their products and services come from and demand they have been made free from exploitation.   | Companies will meet the demand and work to ensure their goods and services are free from exploitation.   |
| Adults and children are treated equally with respect and dignity, allowing them to exercise their human and workers' rights.  | Everyone will be able to exercise Article 4 of the Universal Declaration of Human Rights: 'no one shall be held in slavery or servitude'.  |

See here for: [Leaflets and Resources](#)

## 5.2 Priority Two: Ensure Victims are Identified

It is vitally important we can all spot the signs of modern slavery and know what to do.

Often people, and especially children, do not recognise themselves as having been exploited or are too fearful to come forward and ask for help.

When discussing how we can make sure victims are identified, survivors recommend increasing awareness of modern slavery in the community and with organisations they could have come into contact with. They also say how important it is that kind strangers had approached them to express care.

Importantly, survivors emphasise the need to be patient and gain trust, allowing time for them to open up or make decisions about the future.

We are asking everyone to know the signs of modern slavery and know how to respond. We are also working towards removing barriers so that victim-survivors know where to go to ask for help and feel able to do so.

| What Does This Look like?  | What Difference Will it Make?  |
|--|--|
| Everyone knows that modern slavery is happening here and knows the signs to look out for.  | It will be harder for exploiters to operate undetected in our neighbourhoods.  |
| The barriers stopping victims coming forward and seeking support are removed. Victims know their rights and the support available for them, and feel able to ask for help. | More survivors will come forward and feel confident disclosing their situation knowing that there is support available to them.<br><br>We will be able to improve our approach based on the voice of the victim. |
| Everyone knows what to do if they suspect modern slavery.  | More survivors can access support and more exploiters can be brought to justice.<br><br>This will make our communities high-risk and low-profit for exploiters.  |

### Training

Individual partner agencies should build the response to this subject into their corporate learning, training and development strategies. Inter-agency training will also be supported and delivered by the Lewisham MSHT Network.

The following online training courses are also useful resources:

[The Home Office Training Module for National Referral Mechanism \(NRM\) First Responders](#)

[e-Learning: Child Victims of Modern Slavery](#)

[Training for Healthcare Professionals: Safeguarding Victims of Modern Slavery](#)

### 5.3 Priority Three: Support Victims

It is vital that survivors are provided support that is trauma-informed.

Victim-survivors of modern slavery can have a range of immediate needs linked to the exploitation they have suffered from, but they may also have other longer-term support needs.

Survivors state that mental health support and therapy are vital in their recovery journey and that time-limits on support have damaging effects. Survivors also state that having the right to work would have a positive impact on their recovery journey, providing autonomy and purpose, enabling them to support their family and contribute to the economy.

Children and young people may require additional support, especially in recognising that those they believed to be friends were exploiting them, and in finding new social networks to prevent further exploitation.

It is important that professionals and volunteers act without judgement or prejudice and are mindful of their own mental health, and the effects of secondary trauma.

| What Does This Look like?  | What Difference Will it Make?   |
|--|---|
| Agencies are aware of their duties in relation to modern slavery and respond appropriately, often going beyond the minimum requirement, to give survivors the maximum support. Best practice examples are shared and adopted.      | Survivors can access support from the very first time they come into contact with an agency.  |
| Appropriate referrals for each survivor are made in a timely manner. This may be to the National Referral Mechanism (with informed consent for adults) or to agencies able to provide tailored support to meet a survivor's needs. | Survivors will be able to access services they need without falling through the gaps. The risks of re-exploitation will be reduced.               |
| All interactions with survivors are trauma informed and holistic long-term support is available to meet varying needs.   | Survivors will be supported throughout their recovery journey. It will be understood what it means to meet the diverse needs of victim-survivors. |

#### Examples of Immediate Needs

- Hot food
- Clothes
- Hygiene products
- Appropriate accommodation
- Physical and mental ill-health support
- Qualified interpretation services
- Legal advice
- Safe transport

#### Examples of Longer-Term Needs

- Building community support networks
- Help claiming Asylum
- Making contact with family
- Education and employment
- Repatriation if requested
- Learning English
- Legal aid
- Substance misuse support

Read the: [Lewisham Modern Slavery Victim Care Pathway](#)

Read the: Human Trafficking Foundation: [Directory of Survivor Support Services](#)

## 5.4 Priority Four: Bring Exploiters to Justice

Modern slavery is a crime, and justice must be served to prevent further exploitation.

It is not only the police that are responsible for this objective. All partner agencies and the public must work together to deliver and utilise all available interventions.

It is important that victim-survivors of modern slavery are first and foremost treated as such, even when crimes have been committed.

Survivors state that criminal proceedings are only one aspect of justice, and that their stories of exploitation are believed, and used to help deliver justice.

| What Does This Look like?   | What Difference Will it Make?  |
|---|--|
| All agencies are involved in sharing information to build the intelligence picture, and allegations are investigated thoroughly to ensure exploiters are held to account. | Survivors feel listened to and believed.<br><br>Exploiters will not be able to operate undetected.   |
| Victims are supported throughout the criminal justice process and beyond, with their mental health at the forefront of considerations.                                    | Survivors will be more likely to testify in court, leading to more convictions.<br><br>Exploiters will know that they will be held to account. |
| Survivor needs are put at the heart of any action and agencies collaborate to use the tools at their disposal to take a zero-tolerance approach.                          | Survivors will feel safe and vindicated.<br><br>Exploiters will be unable to exploit further victims.  |

*“You get interrogated, or asked the same questions over and over again by different people, and you feel like you have done something wrong, when you are the victim”.*

**Victim-Survivor**

## 6. Partnership Strategy Benchmarks in 2022-23

To help the Lewisham MSHT Network track progress with the delivery of the priorities outlined in the previous section of the strategy, the following benchmarks have been developed for the next 12 months:

| Priority          | Action  | Benchmark  | By When        |
|-------------------|---|--|----------------|
| 1.1<br>2.1        | The Network will deliver a minimum number of multi-agency training sessions that will reach local professionals working in Lewisham   | 4 Sessions<br>120 Attendees  | September 2023 |
| 1.3               | The Network will monitor local NRM reporting against London and national trends. At present this is increasing so we would expect to see the same in Lewisham   | To see increasing volumes of NRM reports in Lewisham   | September 2023 |
| 1.3               | The Network will also monitor the reporting trend for NRM's within each relevant council department. As outlined above this should increase, and particularly within Adult Social Care  | To see increasing volumes of NRM reports in:<br>Children's Social Care<br>Adult Social Care<br>Youth Offending Service | September 2023 |
| 1.1<br>1.3<br>2.3 | The Network will monitor police MSHT incident reporting trends in London and nationally. At present this is increasing so we would expect to see the same in Lewisham   | To see increasing MSHT incident reports to local Police in Lewisham  | September 2023 |
| 1.3               | The Network will start to monitor the number of Safeguarding Concerns submitted to Children* and Adult safeguarding teams in relation to MSHT   | To see increasing volumes of Safeguarding Concerns in Lewisham   | September 2023 |
| 1.3               | The Network will start to monitor the number of Safeguarding Enquiries conducted by Children* and Adult Social Care teams in relation to MSHT   | To see increasing volumes of Safeguarding Enquiries in Lewisham  | September 2023 |
| 2.1               | The Network will start to monitor and track the training delivered internally by the Metropolitan Police, Lewisham and Greenwich NHS Trust, the London Borough of Lewisham and South London & Maudsley NHS Foundation Trust to ascertain if targets are being met | As set out by each Individual agency   | December 2022  |

\* The Lewisham Multi-Agency Child Exploitation (MASE) Sub-Group, as part of the Lewisham Safeguarding Children Partnership, will contribute to the monitoring outlined.

## 7. Summary Statement

Modern Slavery and Human Trafficking is happening in Lewisham, and although we are still building an accurate intelligence picture, it is likely to be a much bigger issue than many organisations and members of the public realise. However, there is much more we can do to tackle this problem by working together to help prevent exploitation, better support victim-survivors, and bring exploiters to justice.

All partner agencies should work to deliver an approach which is collaborative, coordinated, and trauma-informed, by seeking to put survivor voices at its heart.

## 8. Sources of Further Information

This strategy has been developed within the context of the law and guidance that seeks to protect victims of modern slavery and human trafficking:

1. [The Modern Slavery Act 2015](#) & [Modern Slavery: Statutory Guidance for England and Wales](#) (July 2022)
2. [Immigration and Asylum Act 2016](#)
3. [Care Act 2014 & Care Act 2014 Care and Support Statutory Guidance](#)
4. [Localism Act 2011](#)
5. [Gangmasters \(Licensing\) Act 2004](#)
6. [Homelessness Reduction Act 2017](#)

In addition there is also the following relevant guidance and websites:

1. [Modern Slavery - A Council Guide](#)
2. [London Child Exploitation Operating Protocol](#)
3. [Home Office - A Typology of Modern Slavery Offences](#)
4. [Homelessness Code of Guidance For Local Authorities](#)
5. [Home Office - National Enforcement Powers Guide](#)
6. [Nottingham University: Anti-Slavery Partnership Toolkit](#)
7. [Lewisham Safeguarding Adults Board](#)
8. [Lewisham Safeguarding Children Partnership](#)



## Lewisham Modern Slavery Victim Care Pathway

- 1. A professional identifies or is made aware of a potential victim(s) of Modern Slavery and or Human Trafficking.** This could be via 101 or 999, and if so Police would follow their internal procedures in the first instance.



- 2. Crisis Risk Assessment:** In emergency cases where there is an immediate threat to the potential victim(s) or other related individuals, or if emergency medical treatment is needed, then call 999. Ring the Modern Slavery Helpline for advice if needed (0800 012 1700). If Translation services are needed then ring Language Line (0845 310 9900), or your agencies own provider. Each department within the London Borough of Lewisham (LBL) Council has their own Language Line contract.



- 3. Contact the relevant LBL Modern Slavery single point of contact to alert them:**

Children Social Care – Safeguarding Lead/ Service Manager.  
Adult Social Care – Safeguarding Lead/ Service Manager.

**Also contact the relevant duty team as below**

The referrer should then submit a Safeguarding Concern Form/Merlin record the actions they have taken.



**Children and Family  
Cases:  
Office Hours**

Children MASH  
020 8314 6660



**Adult only Cases:  
Office Hours**

Adult Gateway Team  
020 8314 7777



**Out of Office Hours  
(Children and Adults)**

Emergency Duty  
Team  
020 8314 6000



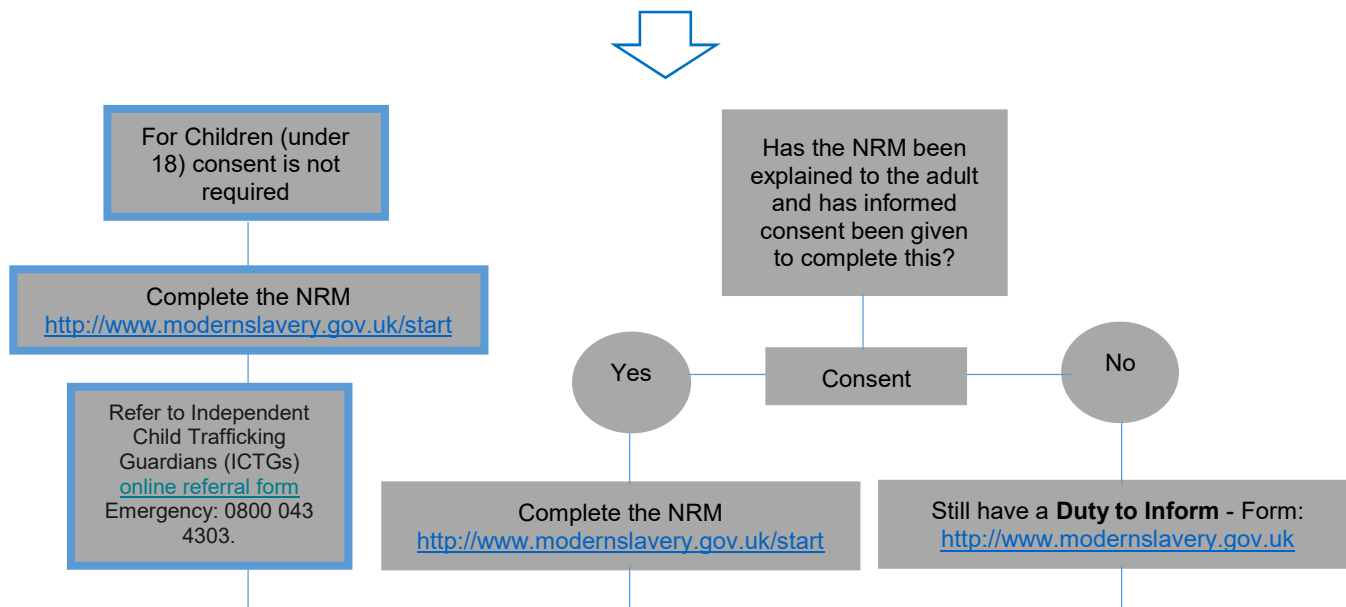
- 4. Conduct an Initial Needs and Risk Assessment (first 24 hrs)**

If this is urgent complete within 3hrs if needed:

- Is the victim(s) still being targeted or exploited, or are they likely to be by the perpetrator(s)?
- Do they have accommodation needs?
- Do they have any access to money/ benefits or a legal income?
- Do they need food or clothes?
- Can the victim(s) live independently?
- Do they need legal or immigration advice?
- Do they have needs for care and support, including health concerns?
- Do they have any other support needs (see Initial Needs and Risk Assessment Form).

## 5. Complete the National Referral Mechanism Process:

Refer to: [Government Guidance for the National Referral Mechanism](#)



## 6. Refer to relevant sources of Support

| Sources of Support and Information   |   |  |
|--|---|--|
| Name   | Contact   | Overview of Support  |
| <b>National Organisations</b>  |   |  |
| Modern Slavery Human Trafficking Unit Tactical Advisors                          | 0844 7782 406   | 24/7 advice, support and expertise to police officers.   |
| Child Trafficking Advice Centre (CTAC)   | 0808 800 5000   | Specialist support for child victims of modern slavery.  |
| <a href="#">Barnado's Independent Child Trafficking Guardian Service (ICTG):</a> | 0800 0434 303<br><a href="mailto:countertrafficking@barnados.org.uk">countertrafficking@barnados.org.uk</a> ,<br>or complete an online referral form <a href="#">here</a> . | Offer direct support work to young people without parents or guardians in the UK, and advice and support to professionals or guardians acting for young people with existing support.<br><br>Available pre, during and post-NRM. |
| Ugly Mugs  | 0161 629 9861<br><br>You can also report an incident online <a href="#">here</a> .  | Intelligence service for sex workers. Provides warnings to people in the sex industry about dangerous individuals.   |
| <a href="#">NSPCC Child Trafficking Advice centre</a>                            | 0808 800 5000<br><a href="mailto:help@nspcc.org.uk">help@nspcc.org.uk</a>   | Advice and support for professionals worried that a young person may be a victim of trafficking.   |
| Modern Day Slavery Helpline  | 08000 121 700   | 24/7 helpline.   |
| Migrant Help UK  | 0808 8010 503   | 24/7 helpline.   |
| Gangmasters and Labour Abuse Authority (GLAA)                                    | 0800 432 0804   | Confidential reporting line, Monday to Friday, 9-5pm.  |

|  |   |   |
|--|---|---|
| <a href="#">Victim Support</a>                 | 0808 1689 11<br>fill our their <a href="#">online form</a> , or <a href="#">start a live chat</a>   | Provides support for victims of all types of crime, including modern slavery. They have a dedicated service for children.   |
| <a href="#">The British Red Cross (BRC):</a>   | 020 7704 5686<br><a href="mailto:LondonRU@redcross.org.uk">LondonRU@redcross.org.uk</a> .   | The BRC has a dedicated Anti-Trafficking Officer who provides complex casework to survivors of trafficking. Those who have had contact with the asylum process can additionally access casework and destitution support through Refugee Services.   |
| <a href="#">East European Resource Centre:</a> | 0800 121 4226<br><a href="mailto:slavery@eerc.org.uk">slavery@eerc.org.uk</a>   | Information, advice and advocacy for Eastern European migrants in need of help navigating British systems.  |
| <a href="#">Helen Bamber Foundation:</a>       | 020 3058 2020<br>or make an online referral <a href="#">here</a> ,<br>or email <a href="mailto:reception@helenbamber.org">reception@helenbamber.org</a> . | Holistic care and support for victims of modern slavery, including support from legal staff and trained therapists.   |
| <a href="#">SPACE:</a>                         | <a href="mailto:emai@bespaceaware.co.uk">emai@bespaceaware.co.uk</a>  | Consultancy and expert witness services for British victims of criminal exploitation, including county lines. Provides free advice for families directly affected by county lines exploitation.   |
| <a href="#">Unseen Modern Slavery Helpline</a> | 08000 121 700<br><a href="mailto:info@mshelpline@unseen.org">info@mshelpline@unseen.org</a>   | Offers translation services 24/7 on their helpline.   |
| <b>Sexual Assault</b>                          |   |   |
| Sexual Assault Referral Centre (SARC):         | 020 3299 1599   | Camberwell Haven in South London: 24/7 self-referral service for rape/ sexual assault.  |
| <a href="#">Solace Women's Aid</a>             | Advice line on 0808 802 5565<br>Rape Crisis line on 0808 801 0305, or email <a href="mailto:advice@solacewomen.org">advice@solacewomen.org</a>            | Accommodation, advice and support for women in London, including Rape Crisis line.  |
| <b>Accommodation</b>                           |   |   |
| Emergency Accommodation                        | 020 8314 7007   | Housing Solutions is accessible 24/7.<br><br>There would be an assessment of 'eligibility and vulnerability' so emergency accommodation would not be guaranteed unless the normal thresholds were reached. If the individuals had No Recourse to Public Funds (NRPF) then they would need to be referred to Adult Social Care.<br><br>Children Services would automatically make any family a priority need, so Housing Solutions would have to provide emergency accommodation if they were eligible. If they were not eligible or NRPF then it would be a MASH referral and a S.17 assessment from Children Services. |

|   |   |   |
|---|---|---|
|   |   | If emergency accommodation cannot be sourced via the Council then refer to Salvation Army as above if the victim(s) may otherwise become destitute pre- Reasonable Grounds (RG) decision.<br><br>There may also be link to the Domestic Abuse Act 2021 and priority need. |
| Salvation Army                                      | 0800 808 3733   | 24/7 helpline - for First Responders to call when a victim of modern slavery is destitute & no other emergency accommodation can be provided.   |
| <a href="#">Refuge:</a>                             | 0800 112 4052   | Temporary accommodation for women escaping abuse.   |
| <a href="#">Hope at Home:</a>                       | 07877 447 341<br><a href="mailto:helen@hopeathome.org.uk">helen@hopeathome.org.uk</a>             | Train and support individuals to host low-needs adult survivors of human trafficking for up to a year post-NRM as move-on accommodation.  |
| <a href="#">Love146 UK:</a>                         | Call 08456 802 146<br><a href="mailto:info@love146.org.uk">info@love146.org.uk</a>                | Short term accommodation for child victims of modern slavery or unaccompanied children. Available pre- and post-NRM contract and to persons with no recourse to public funds.   |
| <a href="#">Daria House (nia):</a>                  | 07884 886901  | A refuge in central London for women who have been sexually exploited, with a particular focus on supporting women who have been exploited through their involvement in prostitution.   |
| <a href="#">Emma Project (nia):</a>                 | 07590 712872  | Specialist refuge in central London for women who have experienced domestic and sexual violence and who also use substances problematically.  |
| <a href="#">Ella's Home:</a>                        | <a href="mailto:referrals@ellas.org.uk">referrals@ellas.org.uk</a>                                | Accommodation for female victims of modern slavery with recourse to public funds; and floating support for women with or without recourse. Those not entering the NRM welcome.  |
| <a href="#">Olallo House:</a>                       | 020 7380 6020/07725927908<br><a href="mailto:MiguelNeves@sjog.org.uk">MiguelNeves@sjog.org.uk</a> | 32 bed short-term accommodation for homeless migrants of all genders in central London. Provides hot meals; job search and 1-2-1 keyworker support. Those with no recourse to public funds (NRPF) and those not entering the NRM are welcome.                             |
| <a href="#">St Mungo's:</a>                         | 020 3856 6000<br><a href="mailto:info@mungos.org">info@mungos.org</a>                             | Homeless charity providing No Second Night Out Services and tailored support.   |
| <b>Interpretation Services</b>                      |   |   |
| <a href="#">Hestia Modern Slavery Response Team</a> | <a href="mailto:ModernSlavery.Response@hestia.org">ModernSlavery.Response@hestia.org</a>          | Interpretation services for adult survivors within NRM contract or after.   |
| <a href="#">Hibiscus Initiatives</a>                | 020 7697 4120<br><a href="mailto:referrals@hibiscus.org.uk">referrals@hibiscus.org.uk</a>         | Offer interpretation services for foreign national adult women.   |
| <a href="#">Kalayaan:</a>                           | 0207 243 2942<br><a href="mailto:info@kalayaan.org.uk">info@kalayaan.org.uk</a>                   | Interpretation services for migrant domestic workers.   |

| <b>Domestic Abuse Services</b>  |   |   |
|---|---|---|
| <a href="#">Refuge:</a>   | Call 0774 111 9930<br><a href="mailto:modernslavery@refuge.org.uk">modernslavery@refuge.org.uk</a>  | Can help Middle Eastern, Eastern European, Vietnamese, and Chinese victims of forced or sham marriage to access support that is tailored to their specific needs and experiences.   |
| Local Athena Service  | 0800112 4052  | Women and girls aged over 13; Men aged 16 or older; Transgender and identifies as male, female, as another gender, or is questioning gender identity.   |
| <b>Food Bank</b>  |   |   |
| Lewisham Food Bank  | 07938 071854<br><a href="mailto:info@lewisham.foodbank.org.uk">info@lewisham.foodbank.org.uk</a>  | For other general support call <b>Community Connections Lewisham</b> 0330 058 3464 Monday-Friday 9.30 am – 4 pm who can: <ul style="list-style-type: none"> <li>• Connect you to groups and communities, and enable access to social opportunities</li> <li>• Help with staying active</li> <li>• Access befriending and practical assistance</li> <li>• Help find new opportunities for employment, training and learning</li> </ul>   |
| <b>Physical Health</b>  |   |   |
| Lewisham and Greenwich NHS Trust  | <p style="text-align: center;"><b>Adults</b><br/>020 8333 3042/3043</p> <p style="text-align: center;"><b>Children</b><br/>020 8333 3138</p> <p style="text-align: center;"><b>Urgent Care Centre</b><br/>020 8333 3226</p> | <p>Emergency Treatment can be accessed via University Hospital of Lewisham (UHL) – Emergency Department.</p> <p>See here for more information:<br/><a href="https://www.lewishamandgreenwich.nhs.uk/emergency-services-in-lewisham/">https://www.lewishamandgreenwich.nhs.uk/emergency-services-in-lewisham/</a></p> <p>Victims can register with any local GP as long as their address is within their catchment area. Prescriptions and dental accosts can be met through the <a href="#">HC2 Form</a></p> <p>Asylum Seekers can register with any GP practice.</p> |
| <b>Mental ill-Health</b>  |   |   |
| Mental Health Crisis Line South London and Maudsley NHS Foundation Trust (SLaM) | 0800 731 2864   | Emergency issues may also be directed via UHL in person as above.<br><br>Also see here for more information:<br><a href="https://www.slam.nhs.uk/about-us/operations-directorates/lewisham/">https://www.slam.nhs.uk/about-us/operations-directorates/lewisham/</a>   |
| <a href="#">Keeping Well SEL:</a>   | Individuals can contact IAPT:<br><br>020 3228 3563<br><br><a href="mailto:slm-tr.keepingwell.sel@nhs.net">slm-tr.keepingwell.sel@nhs.net</a>  | The Improving Access to Psychological Therapies (IAPT) is a free, accessible, confidential therapy service available to everyone and hosted by the NHS.   |
| <b>Alcohol and Substance Misuse Services</b>                                    |   |   |
| <a href="#">Turning Point:</a>  | 020 7841 7600<br><a href="mailto:info@turning-point.co.uk">info@turning-point.co.uk</a>   | Provides mental health support and services for people wishing to address their alcohol or drug use.  |

|   |  |  |
|---|--|--|
| Change, Grow, Live (CGL)                              | 0208 314 5566<br><a href="mailto:info.lewisham@cgl.org.uk">info.lewisham@cgl.org.uk</a>  | See here for more information:<br><a href="https://www.changegrowlive.org/lewisham/info">https://www.changegrowlive.org/lewisham/info</a>  |
| <b>Legal Advice</b>                                   |  |  |
| <a href="#">ATLEU:</a>                                | 020 7700 7311<br><a href="mailto:referrals@atleu.org.uk">referrals@atleu.org.uk</a>  | Legal representation for victims of modern slavery. Can support appeals for negative National Referral Mechanism (NRM) decisions. Provides free advice on immigration, compensation and housing for support providers working with victim/survivors of modern slavery.   |
| Legal or Immigration Advice (for professionals)       | Legal Team within London Borough of Lewisham   | Staff working within the Council will be able to access legal support and information, including in relation to No Recourse to Public Funds (NRPF) cases.  |
| <b>Post-National Referral Mechanism (NRM) Support</b> |  |  |
| <a href="#">Hestia:</a>                               | <a href="mailto:phoenixproject@hestia.org">phoenixproject@hestia.org</a>   | In addition to being an NRM sub-contractor for The Salvation Army, Hestia runs The Phoenix Project, a post-NRM programme supporting survivors with a positive Conclusive Grounds decision (with or without leave to remain). Case workers support survivors to integrate within their local community and increase their independence. |
| <a href="#">Sophie Hayes Foundation</a>               | There is a contact via form on their website <a href="#">here</a> .  | Post-NRM support and skills workshops for survivors of modern slavery.   |
| <a href="#">The Salvation Army</a>                    | For referral information call 0207 629 5242 (option 2) or email <a href="mailto:abigail.lennox@salvationarmy.org.uk">abigail.lennox@salvationarmy.org.uk</a> | Drop-in service in Westminster for survivors in London with a positive Conclusive Grounds decision (with or without leave to remain). Survivors are paired with a highly trained volunteer and are invited to meals and trips to help move towards recovery and independence.  |



## 7. Multi-Agency Long-Term Care Plan (follow safeguarding pathways)

If the victim(s) are to remain in the borough or likely to return to the borough, develop a plan around safety, housing, mental/physical health, legal advice, immigration options, work options, social/cultural needs.



## 8. 45 day Recovery and Reflection Period

If victim is rehoused outside borough, advocate should contact TSA safe house's local authority (LA), and ensure they have all relevant documents. Ask new LA, with the safe house, to develop an exit plan for victim. Original advocate should follow up in 45 days.



## 9. If Conclusive Grounds decision from the Home Office is Negative

Consider appeal and or judicial review processes. Review long-term Care Plan which should remain open for a further 6 months.



Lewisham

# Modern Slavery Statement 2024-2025

# Lewisham's position against Modern Slavery

This statement sets out Lewisham Council's commitment to work towards the elimination of Modern Slavery and Human Trafficking (MSHT) and sets out the role we play as a public sector organisation, together with our partners to achieve this (Prevent); as well as to ensure victims are fully and effectively supported (Protect); fully understand the local picture regarding modern slavery (Prepare); and to robustly tackle perpetrators of modern slavery (Pursue). This aligns with our Modern Slavery Human Trafficking Partnership Strategy and Guidance (MSHT).

Lewisham Council will empower people to move on safely and successfully from exploitation, and proactively target and pursue criminals. Lewisham is clear about its zero tolerance approach to modern slavery in all its forms and we are committed to ensuring that there is no modern slavery or human trafficking in any part of our organisation. Furthermore, the Council will use all avenues open to it to seek to eradicate this crime from the Borough and maintain our status as a Borough of Sanctuary. This includes:

1. The use of proportionate and appropriate measures through our statutory powers
2. Setting supplier standards via Procurement in our role as a procurer of goods, works and services
3. Taking, where necessary, direct action in our role as an employer
4. Influencing others, in our role as critical partner to a number of public sector bodies such as health, fire and police services - as well as voluntary sector bodies.





The Council is not legally obliged to publish a statement on modern slavery and human trafficking under the Modern Slavery Act 2015. As a public sector body, however, the Council has powers which allow it to act in certain ways, for example, the Council is legally required to operate in ways that are compatible with the Human Rights Act 1998. It can therefore (in a proportionate and appropriate manner) do this using its role in setting policy and practice; its role as a procurer of supplies and services; its role as an employer; and its role as critical partner and influencer of other public sector bodies such as the Police, health, fire service and voluntary sector bodies. Publishing this statement and taking the actions contained within it helps the Council deliver these outcomes.

The Council's Statement supports the approach set out in the Modern Slavery Act. Our statement outlines the principles, policies, recruitment practices, procurement practice and actions to be taken to ensure that there is no modern slavery or human trafficking within our organisation. These may also include safeguarding responsibilities and duties under adult and children's legislation. The statement is further supported by our Modern Slavery and Human Trafficking Partnership Strategy and Guidance, which outlines the referral pathways that services need to follow to support survivors of modern slavery.

What is Modern Slavery? It is estimated that more than 50 million people are enslaved worldwide, 28 million are in forced labour and 22 million people in forced marriages. Reports of sexual and criminal exploitation have risen alarmingly during the pandemic, according to new data measuring the scale of modern slavery and trafficking in the UK.

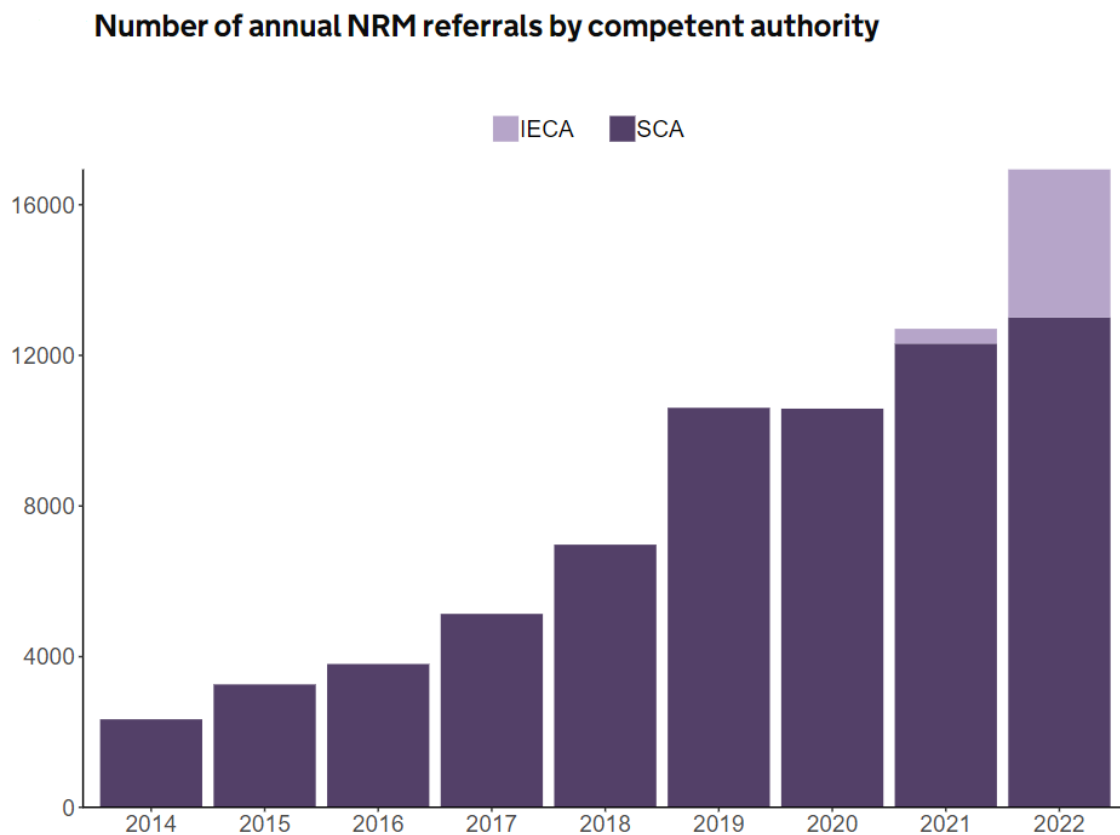
To understand modern slavery, you need to understand what slavery is and how human trafficking, a form of modern slavery, contributes to the problem. These are defined below.

|  |  |   |
|--|--|---|
| <p><b>Slavery</b> – the condition of treating another person as if they were property - something to be bought, sold, traded or even destroyed</p> | <p><b>Modern Slavery</b> – Any form of exploitation so severe that people are not able to leave their place of work.</p> | <p><b>Human Trafficking</b> – the movement of people by means such as force, fraud, coercion or deception, with the aim of exploiting them.</p> |
|--|--|---|

There are many forms of exploitation that can constitute Modern Slavery, among them are: sexual exploitation, domestic servitude, forced labour, forced marriage, illegal adoption, criminal exploitation and exploitation of a minor. It is a harrowing but a true statistic that every 4th victim of modern slavery is a child.

## Modern Slavery in Numbers

The graph below shows that there has been a steady increase year on year, in the number of potential victims of modern slavery referred into the National Referral Mechanism (NRM). There were 16,938 potential victims of modern slavery referred to the Home Office in 2022, representing a 33% increase compared to the preceding year (12,706) and the highest annual number since the NRM began in 2009. This increase is probably partly down to greater awareness of the crime and improvements in referral and recording practices and shows the importance of continuing to prioritise Lewisham's response to modern slavery and renew our commitment to eradicating it.



**Source:** SCA, IECA

*around three-quarters of referrals (77%; 13,004) were sent to the Single Competent Authority (SCA) for consideration and the rest (23%; 3,934) were sent to the Immigration Enforcement Competent Authority (IECA).*

# Overview of Lewisham Council and Modern Slavery

Lewisham is the fourth largest inner London Borough, which, in 2021 had a population of 300,600, the population size has increased by 9%, from around 275,900 in 2011. Lewisham Council currently has around 2,412 employees working in the Council's central functions; 3,734 employees in schools; and approximately 575 agency workers.

The Borough is responsible for delivering and co-ordinating a wide range of services and as part of responding to the organisation's 2022-2026 Corporate Strategy, everyone at the Council strives to ensure that, as a priority, the London Borough of Lewisham is a welcoming place of safety for all and that every resident feels safe and secure living here.

To support these two priorities, our aim is to improve fairness, develop greater transparency and deliver good practice in our work. This aim is highlighted to our people through a series of policies and publications including the Council's:

- Code of Corporate Governance
- Code of Conduct
- Council Ethical Standards
- Whistleblowing Policy
- Council Constitution
- A wide range of other strategies and HR policies

The Council reviews its policies and procedures on an ongoing basis to ensure that they remain compliant and fit for purpose. The following policies and procedures support the Council's principles and approach to the eradication of modern slavery and human trafficking:

- Sustainable Communities Strategy
- Safeguarding Children and Adults Policies
- Employee Code of Conduct
- Agency Workers Policy
- Respect and Dignity at Work Policy
- Recruitment Practice Policy
- Sustainable Procurement Code of Practice

To touch on a few of the policies above that have a focus on employment and protecting our people:

The Council's Employee Code of Conduct sets out the standard of conduct expected of all employees when carrying out their duties for the Council, their relationship with Councillors and, in circumstances where their duties overlap or conflict with their private lives, the actions expected of them.

Our Whistleblowing Policy makes it easy for Lewisham employees, partners and supply chain operators to make disclosures of any kind without fear of retaliation.

Lewisham's Agency Workers Policy (in association with our redrafted Recruitment and Selection Policy) allows us to work with our current agency staff provider to review/agree how they can take further steps to mitigate the risk of accepting workers subjected to modern slavery. Clearances undertaken for our agency workers mirror those for permanent staff and clearance checks are undertaken by third party agency suppliers, after which time they are audited on a monthly basis.

The Council has only ever used specified, reputable employment agencies, via CCS, YPO and ESPO frameworks, to source vital labour resources as part of our agency staff approach. Nonetheless, modern slavery can intersect with a number of areas in which we as a Council operate. As a result of this, there are a number of different Officers who may come across modern slavery simply going about their everyday activities. Key areas in which officers might come across people in modern slavery include housing and homelessness services, community safety work, security, licensing services, social services and customer services.

The Borough has a focus on preventing modern slavery by seeking to identify, and refer to authorities, anyone who is suspected of being a victim of modern slavery. In addition to this, our community safety services seek to disrupt activities linked to modern slavery. Where these two actions do rescue people from the grip of traffickers and criminals, the Council has a strategic focus on supporting survivors of modern slavery through our support services – and we monitor the effectiveness of all of these actions on an annual basis.

Lewisham Council has organisational policies that outline the use of a risk-based assessment to ensure that our supply chains have proportionate checks carried out on them. For above and below threshold procurements, bidders are required to address modern slavery as part of the Standard Selection Questionnaire and the Suitability Questionnaire. For spend below £50,000 there is a requirement for bidder to complete the Supplier Self Certification which addresses modern slavery.

We work with Electronics Watch to verify the modern slavery-free nature of all IT and digital equipment that we purchase. We also conduct financial due diligence checks and run CreditSafe reports on bidders and successful suppliers, this process allows us to identify any potential risks and implement mitigation strategies where necessary. This provides assurance that we work with legally formed entities. It is our belief that following procurement best practice can do a great deal to safeguard against modern slavery in our supply chains and it is for this reason that our procurement team undertake ethical procurement and supply chain training from CIPS upon induction and then on a regular basis.

## **Background on our work to date**

In terms of training, the Council has committed, through its previous Modern Slavery Statement and Modern Slavery Partnership Strategy, to provide frontline staff and their supervisors with access to training on modern slavery. This will enable them to fulfil their statutory duty to identify potential victims of modern slavery and understand and deliver upon what they must do in such circumstances. During 2023

the Procurement Team delivered a number of training sessions, covering introduction to procurement, contract management and Social Value. These sessions provided an opportunity to discuss modern slavery and the active roles we can take to tackle modern slavery through procurement processes.

In addition to eLearning modules that cover the subject of Modern Slavery and Human Trafficking, it is covered in face-to-face/Microsoft Teams safeguarding courses undertaken by staff members who work with the public in a direct capacity. The action that our people need to take in relation to modern slavery has become well-known and regularly acted upon - and as a result our number of referrals to the National Referral Mechanism have been increasing on a yearly basis, with early identification resulting in some positive multi-agency action to support modern slavery survivors.

In terms of awareness raising, the Council has played a part, as a statutory partner, in embedding human trafficking and modern slavery training through the work of the Lewisham Safeguarding Adults Board, and the Lewisham Safeguarding Children Partnership. Lewisham Council is also a leading partner in the established Modern Slavery and Human Trafficking (MSHT) Network. The MSHT Network is committed to delivering local training sessions as well as regular communications to ensure that there is a wide-scale understanding of these issues, what to do when confronted with them, and the ways in which the Council's Whistleblowing policy can be used by partners and people in our supply chain. There is also a quarterly partnership meeting between the Councils, police and NHS colleagues from the three South East London Boroughs of Lewisham, Greenwich and Bexley, where concerns, local trends and cross border learning on modern slavery and human trafficking issues are discussed.

The MSHT Partnership Strategy highlights the following local strategic priorities 2022-2024

- a) Help to Prevent Exploitation
- b) Ensure Victims are Identified
- c) Support Victims
- d) Bring Exploiters to Justice

In terms of Procurement, our contractors and suppliers are predominantly UK-based and we are committed to creating effective systems and controls to safeguard against any form of modern slavery taking place within our supply chain. The Council has nominated a member of the Procurement team to be the lead contact for the London Procurement Network, which offers procurement 'best practice' advice and often includes insights into ethical Procurement.

We ask questions in all of our above threshold tenders as to whether organisations have produced (and can share) their modern slavery statement. We also ask whether suppliers or persons in control of/representing organisations have ever been found guilty of using child labour - or any other form of human trafficking - with involvement in either being mandatory grounds for exclusion from the tender

process. We revised our Sustainable Procurement Code of Practice (SPCOP) in 2022 to ensure that all Council contractors agree to adhere to the Council's principles and practices with regards to the identification and eradication of modern slavery. The SPCOP was also revised to ensure that all requirements of the Co-operative Party Charter against modern slavery that the Council has signed up to were implemented.

In terms of supply chain risk, Lewisham has in the last couple of years signed and adopted the Co-operative Party Charter against Modern Slavery and are committed to delivering upon its objectives by seeking to identify the parts of our supply chains where there is a risk of modern slavery taking place. We have identified that ICT hardware is one such area of higher risk and are therefore affiliated with and work with 'Electronics Watch' in this area as well as ensuring that we use CCS frameworks for procuring such hardware, as these ensure that supplier credentials are tested as part of the selection process. Furthermore, the Procurement Team undertake an annual risk-mapping exercise on the Council's contracts, categorising contracts into levels of spend, category management type groups, and risk. This consists of reviewing and risk assessing our supply chain and report back on measures taken to mitigate and reduce risks in areas considered to be moderate and high risk. This will continue to strengthen the Council's view and understanding of our supply network, where potential risks may lie, and allow proactive mitigation of any risks.

We have reviewed the Council's standard contract terms and conditions to require contractors to comply fully with the Modern Slavery Act 2015, wherever it applies, with contract termination as a potential sanction for non-compliance. We also regularly review the Council's contractual spend to identify any potential issues and areas of higher risk exposure to modern slavery.

## Review of our Previous Commitments

As part of our last Modern Slavery Statement, we set ourselves six areas for targeted improvements across 2022-2023. These commitments require continuous action, they are ongoing, and the Council seeks to implement and adhere to these on a day-to-day basis. Progress has been made against each of the six target areas during 2022-2023. Further progress will continue to be made and the impact will be strengthened during 2023-2024 in line with the new Modern Slavery and Human Trafficking (MSHT) strategy and guidance which is currently being developed. These commitments and their delivery status are listed below:

| Commitment  | Action  | Achieved |
|---|---|----------|
| Improving protection and support offer for modern slavery survivors | • Modern slavery is included in all Procurement Training. | Ongoing  |
|   | • Continue to roll out Learning portal starter pack       | Ongoing  |
|   |   | Ongoing  |

|  |  |                |
|--|--|----------------|
|  | <ul style="list-style-type: none"> <li>• Development of E-learning module for all new starters</li> </ul>  |                |
| Encouraging suppliers to consider their modern slavery obligations | <ul style="list-style-type: none"> <li>• Modern slavery and supply chain risk is a set discussion point in contract management/monitoring meetings on an annual basis, as included on the Contract Management Monitoring Plan</li> <li>• Working closely with Tier 1 suppliers to build a complete picture of the full supply chain.</li> <li>• Requesting and monitoring information from the Tier 1 suppliers on how they manage their own supply chain to address modern slavery risks</li> </ul> | Ongoing        |
| Increasing the uptake of additional modern slavery training        | <ul style="list-style-type: none"> <li>• Content on modern slavery included in existing training sessions run by HR</li> </ul>   | Ongoing        |
|  | <ul style="list-style-type: none"> <li>• Introduction to Procurement, Contract Management and Social Value Training</li> </ul>   | Ongoing        |
|  | <ul style="list-style-type: none"> <li>• To provide frontline staff and their supervisors with access to training on modern slavery</li> </ul>   | Ongoing        |
|  | <ul style="list-style-type: none"> <li>• eLearning modules that cover the subject of Modern Slavery and Human Trafficking, it is covered in safeguarding courses undertaken by staff members who work with the public in a direct capacity.</li> </ul>   | In development |
|  | <ul style="list-style-type: none"> <li>• Meet the buyer event 2023</li> </ul>  | In development |
|  | <ul style="list-style-type: none"> <li>• Early market engagement for above threshold procurements</li> </ul>   | Ongoing        |
|  | <ul style="list-style-type: none"> <li>• Regular supplier engagement and awareness raising with local businesses more widely.</li> </ul>   | In development |
|  | <ul style="list-style-type: none"> <li>• The MSHT Network is committed to delivering local training sessions as well as regular communications.</li> </ul>   | Ongoing        |
| Growing our work with the Human Trafficking Foundation             | <ul style="list-style-type: none"> <li>• Delivery of a Modern Slavery Conference on 23.1.24 organised by the MSHT Network.</li> </ul>  | Ongoing        |
|  | <ul style="list-style-type: none"> <li>• This is being achieved via the Lewisham MSHT Network</li> </ul>   | Ongoing        |





accessing modern slavery training and that more of our suppliers are considering their modern slavery obligations. This means reaching out to more organisations working in this area and paying even closer attention to our procurement process and supply chain in order to ensure that modern slavery visibility increases.

Related to the above, the Council will continue to work upon the six areas of focus identified for the twelve months covered by this annual statement. We have set out a number of targeted and measurable commitments on the next page to ensure that we deliver specific projects that, taken in totality, will help the London Borough of Lewisham to achieve gains in our six target areas over the course of the year from 1st April 2023 to 31st March 2024.

## **6 Areas of Focus in 2024-2025**

### **1 Improving protection and support offer for modern slavery survivors**

- a) Roll out of Victim Care Pathway outlines how Survivors and Victims can be best supported in the Borough.
- b) Continue to develop and deliver training to staff on Modern Slavery.

### **2 Encouraging suppliers to consider their modern slavery obligations**

- a) Encourage that modern slavery is covered in pre-contract meetings and that all bespoke contracts include relevant modern slavery clauses.
- b) Working closely with Tier 1 suppliers to build a complete picture of the full supply chain and requesting information on how they manage their own supply chain to address modern slavery risks.

### **3 Increasing the uptake of additional modern slavery training**

- a) Considering a programme for additional training on modern slavery to be made available to officers and partners who might encounter victims of modern slavery. This is in order for the London Borough of Lewisham to improve identification, increase general awareness of modern slavery risk factors and implement the Victim Care Pathway that has been created as part of the new local MSHT Strategy and Guidance.
- b) As part of Meet the Buyer event the Council will incorporate an awareness session on modern slavery to local suppliers, partners and attendees.
- c) The Council is also committed to providing local suppliers with an understanding of modern slavery as part of its on-going “Ready to Supply” programme, encouraging supplier engagement and awareness raising with our local businesses more widely.

#### **4 Continuing to lead on the development of the Lewisham MSHT Network**

- a) Exploring through the Community Safety Team how the Council can provide the staffing resources to deliver the objectives set out within the new local MSHT Strategy and Guidance.
- b) Members of the Corporate Procurement Board have been identified as the service area champions on modern slavery and are therefore committed to discussions with the local MSHT Network, which includes representation from the Human Trafficking Foundation, to find out how else we can increase our output in this area and provide supply chain transparency to attempt to combat MS wherever it may appear.

#### **5 Embedding modern slavery visibility in our quotes and tenders**

- a) Continue to include modern slavery requirements in above threshold tenders and when procuring low value contracts.
- b) Ensure KPI's for relevant contracts are included in tender packs and agreed with suppliers and monitored.

#### **6 Undertaking supplier SMETA Audits on procurements with a higher supply chain risk for modern slavery**

- a) Committing to undertaking Sedex SMETA Audits of suppliers and their supply chains on procurements in areas with a greater risk of human trafficking and modern slavery, as required.

Signed by:

Jennifer Daothong, Acting Chief Executive

Mayor of Lewisham

# Sustainable Procurement Strategy 2021–2025





## Foreword by Cllr De Ryk

I am proud to introduce Lewisham Council's Sustainable Procurement Strategy, 2021-2025. There is a very wide variety of goods, works and services we pay for annually and this document is designed to increase awareness of how we approach their procurement. It shows how Lewisham, as a council, seeks to get the best value out of every pound it spends on behalf of its residents.

One of our key priorities coming out of the pandemic is to help provide an economically sound future for our borough. It is something that is easy to say but challenging to deliver in these uncertain times. Building on the success of the Lewisham Deal, a partnership between key institutions in the borough, we are aiming to maximise the social value of spending in Lewisham. We will protect and grow the borough's small and medium enterprises and voluntary and charity sectors by spending our budget as locally as possible and, as a consequence, strengthen the value of the Lewisham Pound. This is what we mean by a Sustainable Procurement Strategy. Combined with our Social Value Policy and the work to fight modern day slavery and human trafficking, this approach will increase the local impact of every pound we spend.

It is an ambitious strategy. Delivering it is a team effort with members of our newly strengthened procurement team supporting officers and contract holders in all directorates. We are engendering a culture of sound financial management, rigour and control across the whole organisation that we hope will provide assurance that our contracts continue to deliver value for money. So whilst we are investing locally, we are ensuring residents get the best possible value from the money they give us, wherever and however we spend it.

Amanda de Ryk

## Introduction

This strategy outlines the aims for Lewisham's Procurement Team from 2021-25 and our approach to sustainable procurement that can use commercial spend to deliver environmental, health and social benefits within our community.

Over 300,000 people live in the London Borough of Lewisham in around 130,000 households. We have a young population, with 70% of our residents being of working age and 25% being between the ages of 0-19 years old. 46% of our population is composed of people from ethnic minorities and there are more than 9,000 businesses registered in the Borough. Lewisham continues to grow, however, and is projected to have a population of 366,400 by the year 2041. Lewisham Council's most recent gross revenue expenditure budget was just over £1.2bn, with around £320m of this being spent on contracts for works, services and supplies. The Council is responsible for maintaining 397km of roads, 12km of footpaths, 18 nature reserves, 5 churchyards, 37 allotments and 47 parks (15 of which are Green Flag parks). In a single week, Lewisham waste services are responsible for the collection of 2,500 tonnes of waste from households, 25% of which is recycled. Lewisham was the second Council in London to declare a Climate Emergency in 2019 and our firm commitment to becoming a carbon neutral Borough by 2030 will mean targeted climate-related improvements in local air quality, our green economy, green spaces and our residents' health and wellbeing over the four year period of this strategy.

The Covid-19 global pandemic has required us to think differently and to seize the opportunity to adopt agile methods to ensure we continue to prioritise our communities and the borough during the recovery period. Building on data and insight, the Council will better focus our resources, align our partnerships and is developing a strategic context to address the challenges and opportunities in Lewisham. The Council has developed four themes for Future Lewisham, and the Sustainable Procurement Strategy's actions and deliverables actively support these to contribute to its achievement and success. These four themes are:

- A greener future
- A healthy and well future
- An economically sound future
- A future we all have a part in

Lewisham Council has a devolved Procurement Team, which means that members of our team work with colleagues from across the organisation. We train and support our colleagues to grow their procurement capabilities so that they can effectively deliver procurements projects. We always aim to create an ecosystem of positivity and success in all of our interactions and on all of our projects by being knowledgeable, available, responsive and accurate. We support our colleagues to deliver timely procurement projects that are fully compliant with national legislation, focus on providing quality suppliers and prioritise the delivery of value for money across the lifetime of a contract. Our residents' interest in and understanding of public procurement has increased a great deal over the past few years and we hope that the comprehensive and transparent strategy that we have produced will help to illustrate our team's future approach to sustainable and community-oriented procurement. An approach that can respond quickly to change, deliver upon the promise of recovery and create systems of success with high quality contract

management. We are working closely with the Finance service and expect this collaborative approach to continue to produce good outcomes for the Borough.

Members of our Procurement Team are encouraged to enhance their commercial skills and demonstrate commercial behaviours in their work and our colleagues increasingly see our staff members' knowledge, information and ability to innovate in this and other areas as a skill that they are able to utilise. These commercial insights have helped to shape the focus and direction of this strategy and the five key themes of focus contained within it. These cover how our team's vision and action can help to define Lewisham's organisational approach to Contract Management, Growing the Lewisham Pound, Confronting Modern Day Slavery, Tackling the Climate Emergency and the Future of Procurement. We have considered how we work and what changes we can make to ensure that Lewisham is at the forefront of local government best practice in procurement both over the next four years and throughout the 2020s.

## Contract Management

Theory and models of contract management can often be verbose and confusing and disengage people from the concept. Put simply, contract management at Lewisham is the process of someone from our organisation talking to, monitoring data from, and meeting with current suppliers. This process is carried out with the purpose of ensuring that the contract(s) for their works, services or supplies are running as designed - and delivering the outputs and outcomes that they were intended to deliver for our residents.

Good contract management should also focus on delivering efficiency, effectiveness and economy. At the bottom of this page we have outlined two deliverables that will help Lewisham to bring about a successful Contract Management approach. These deliverables have been informed by four key actions and behaviours that are central to the efficacy of any contract management programme and explained in the table below.

**Communication** – Fully understanding how each supplier directly contributes to Lewisham's corporate strategy and engaging with a wide range of stakeholders to work in partnership with suppliers to bring about added value. Enabling regular and effective communication between Lewisham and providers.

**Prioritisation** – Making sure that we are appropriately prioritising resources to minimise risk and maximise positive outcomes and benefits. We will deliver a new Framework to ensure that we properly prioritise resources and focus on appropriately managing contracts with regard to their relative complexity and risk.

**Measuring** – Consistently measuring the outcomes of contract management work in a way that provides an insight into and understanding of supplier benefit realisation and the achievement of outcomes for residents. Making sure that Key Performance Indicators (KPIs) provide the relevant information needed to provide insights into supplier benefits.

**Reporting** – Making Contract Management a practical task that implements consistency and underpins transparent reporting and data that drives interactions that are timely, accurate and able to deliver actionable insights.

The Procurement Team knows that good contract management skills can help to increase the commercial acumen of Council staff, boost cross-directorate working

and enable increased engagement with suppliers that leads to more informed and robust decision-making. It is with these goals in mind that by the end of the first year of this strategy we will deliver a new Contract Management Framework for Lewisham and support its rollout and application across the organisation. This will help to capture, track and monitor spend related to the Council's efficiencies process. It will also build on contract management training that has been already delivered by the team and be supported by the future delivery of training sessions based around the application of the new Contract Management Framework.

In every year of this strategy, a key deliverable for the team will also be supporting the Finance service and stakeholders with the financial vetting of potential suppliers and financial monitoring of current suppliers. People in Lewisham expect the highest standards of probity and conduct in the administration of the Borough and the Procurement Team's activities will assist in the delivery of this important work.

## Growing the Lewisham Pound

The London Borough of Lewisham and member organisations of The Lewisham Deal have been working together since March 2019 to support local Small Medium Enterprises (SMEs) and grow the Lewisham Pound. This work has already achieved some genuine outcomes for local residents in both partnership work and activity undertaken through The Lewisham Deal – not to mention the Council's successful internal approach to increasing Social Value in procurement projects. The Lewisham Deal is composed of Lewisham Homes, Phoenix Community Housing, University of London, Goldsmiths, Lewisham and Greenwich NHS Trust and Lewisham College - and we are working together to boost investment in Lewisham's SMEs, provide high-quality employment opportunities for local residents and offer targeted apprenticeship programmes. Over the next four years, we want to help residents, Voluntary and Community Services and SMEs in Lewisham to **RUN**. Our focus will therefore be on:

- **Retaining wealth** in our Borough for residents using our Social Value Policy
- **Using Procurement Policy Note 11/20** to create new opportunities for our SMEs
- **Navigating a route to recovery** from the Covid-19 Pandemic in our Borough

**Retaining wealth** in our Borough is a priority for the four year period of this strategy. We will seek to use the influence and purchasing power of The Lewisham Deal to retain wealth in Lewisham via progressive procurement, standing up for the principle of being a living wage employer and encouraging others to do the same. We will speak to our suppliers to understand how they plan to meet the ambition of our Social Value Policy throughout their supply chain to ensure that residents have access to the high-quality, high-skill and high-pay jobs and work opportunities that are necessary to help them, their families and future generations of Lewisham's workforce to thrive over the course of the next four years.

**Using the process** outlined in Procurement Policy Note 11/20 to procure with Lewisham-based providers for below threshold contracts on a case-by-case basis. It is our belief that progressive procurement - which also seeks to use the Lewisham Deal and Social Value Policy to increase collaboration and reduce duplication - can create new opportunities for Lewisham's small and medium enterprises and micro-businesses. We are therefore committed, by the end of the first year of this strategy,

to tendering below threshold procurements to Lewisham-based organisations, as a first point of market engagement.

Navigating through recovery from the Covid-19 Pandemic in our Borough, to a renewed and thriving local economy, will be crucial over the next four years. We are a Borough with businesses that are adaptable and prepared for change, with a local economy that thrives because it sees 'local' as the first and best choice. This is in the knowledge that medium, small and micro-businesses in Lewisham have an important part to play in boosting innovation, driving growth and ensuring that Lewisham's wealth is retained in the local economy. Supporting local businesses to continue to grow and becoming sustainable is a priority area for our team. We do all we can to support residents into jobs that pay fairly and provide families with the opportunities and security they deserve. We will therefore deliver, by the end of the third year of this strategy, increased engagement with services to produce first-class Equality Analysis Assessments (EAAs) that will help to tailor social value KPIs to specific, geographical socio-economic improvements. We will deliver our residents the best possible suppliers for contracts that will make the biggest difference to their lives.

## Confronting Modern Day Slavery

Modern Day Slavery (MDS) is any form of exploitation severe enough that people are not able to leave their place of work. It is our belief that following procurement best practice can do a great deal to safeguard against modern day slavery in our supply chains. Lewisham Council has a zero tolerance approach to modern day slavery and human trafficking in all its forms and is committed to its eradication from our supply chains and our contracts for services, works and supplies.

In terms of Lewisham's procurement, our contractors and suppliers are predominantly UK-based and we are committed to effective systems and controls to safeguard against any form of modern day slavery taking place within our supply chain. With the UK having now left the European Union, Global Initiative has made it clear that there is a risk that hard won gains in tackling human trafficking and modern day slavery will be lost due to the terms for UK collaboration with Europol and Eurojust being diminished. The London Borough of Lewisham will therefore have to level up its efforts to protect people from modern day slavery, as well as providing support to people who have experienced modern day slavery.

In order to be able to do this effectively, we need to make sure that all of our suppliers are considering their modern day slavery obligations. This means paying even closer attention to our procurement process and supply chains in order to ensure that visibility of modern day slavery increases on both sides of the tendering process. With this in mind, we ask questions in all of our above threshold tenders as to whether organisations have produced (and can share) their MDS statement.

We also ask suppliers whether they have ever been found guilty of using child labour or any other form of human trafficking, with involvement in either of these being grounds for exclusion from the tender process. Finally, we challenge and investigate abnormally low tenders whenever they arise. Further to these actions, we believe in the use of contract management to manage any modern day slavery concerns. We therefore seek to ensure that modern day slavery and human trafficking is covered in pre-contract meetings to allow for bespoke MDS clauses - and the new Contract Management Framework will assist in capturing this data.



We have outlined, above, the seriousness with which we approach tackling modern day slavery - and it is with this in mind that we will deliver, by the end of the second year of this strategy, a risk map of our supply chain that is bolstered by spot checks, audits and our continued affiliation (we were one of the first Councils in the country to affiliate with them) with Electronics Watch (who ensure that all of the IT and Digital equipment that we purchase comes from modern day slavery-free supply chains).

We will also ensure that, in each year of this strategy, the Procurement Team delivers support for the development of Lewisham's annual modern day slavery statement and inputs into all relevant sections. We will act upon all of the key procurement outputs from the statement, whether these are changes to behaviours and processes or requirements to increase stakeholder engagement or undertake specialist training.

## Tackling the Climate Emergency

The concept of sustainability involves operating in a way that fully accounts for an organisation's impact on the planet, its people and the future. With this in mind, in January 2019, the London Borough of Lewisham was one of the first local authorities in the country to declare a climate emergency. This declaration has already had a material impact on the way we tender contracts for our works, services and supplies - and environmental considerations, the climate emergency and Lewisham's commitment to becoming a carbon neutral Borough by 2030 are starting to become central considerations in how we procure. Lewisham's 2030 target is an ambitious goal and the Council knows it will have to go further than the minimum legislative and regulatory standards in order to meet this ambition. The Procurement Team understands the part that it has to play in this work and is looking forward to contributing. In terms of our current requirements, all tenderers competing in above threshold procurements are asked to provide information on the accredited method they use to report on their corporate carbon emissions, to disclose what those emissions are - and to identify actions or modifications that can reduce carbon intensity in relation to the works, services or supplies they are tendering for. Every above threshold tender also has quality-based scoring awarded against social value criteria, a percentage of which is linked to impactful and measurable commitments to deliver a greener, healthier and more prosperous Borough for all of our residents.

We are committed to extending the ways in which our procurement can drive reductions in carbon emissions over the next four years, which is why it is a key deliverable for our team that - before the end of this strategy - we will have embedded the requirement for suppliers to submit a Carbon Reduction Plan (CRP) as part of specific tenders. Suppliers' CRPs will be assessed as part of the selection criteria for technical and professional ability in all relevant tenders with an annual value of £5m or more. A relevant tender is any contract that:

- Has a direct environmental impact
- Involves the mass transportation of goods, workers or people
- Requires natural resources in order to be delivered
- Involves the use of buildings to deliver works, services or supplies.

The Climate Emergency will affect every sector of the economy and society as we approach 2030, meaning that a high carbon contract will become a high risk contract, so whilst these four criterion will be *requirements* in relevant high value

contracts, it is our intention that the consideration of them should be a guiding principle for *all* above threshold procurements too. Suppliers will be expected to use their CRPs to confirm their organisational commitment to achieving Net Zero by 2050 (at the latest) and outline the actions they will take in the specific contract that they're tendering for to help Lewisham achieve its commitment to becoming a carbon neutral Borough by 2030. Any suppliers that fail to make an organisational commitment to reduce their emissions over time to achieve Net Zero by 2050 will be excluded from such tenders.

We will also ensure that in every year of this strategy we deliver an annual review of our template tendering documents with the aim of continuous improvements in tackling the climate emergency in mind. We will pay particular attention to the continual review of minimum standards with regard to environmental outputs in our specifications - and the annual review of our social value policy will ensure that as a team we are doing everything possible to assist in the delivery of Lewisham's ambitious commitment to become a carbon neutral Borough by the end of 2030.

## The Future of Procurement

This is Lewisham Council's first Sustainable Procurement Strategy since the United Kingdom left the European Union and since the outbreak of the Covid-19 Pandemic. Looking to the future of procurement following the predictable and unpredictable turbulence of these two recent events may appear curious - but even in times of such great uncertainty, there is still a great deal that we can be sure of in our field.

As of the time of writing, a statutory instrument is in place and the government intends for the majority of proposals in its December 2020 procurement Green Paper to become legislation - consolidating over 350 regulations which make up the UK's procurement rules into a single, uniform framework. This will enshrine the principles of value for money, transparency, public benefit, integrity, non-discrimination and fair treatment of suppliers into law. We will be able to more easily take account of a supplier's past performance and it will establish three "simple [and] modern" procurement procedures and a single platform that suppliers can register on once in order to then qualify for inclusion in any open, public sector procurement process. Speculative challenges to procurement decisions will also be deterred via reforms to cap the damages available to suppliers who pursue such a strategy post-award.

This means that within the lifetime of this strategy, we can be sure that a new legislative framework will be adopted and that we may therefore need to adapt our strategy and constitutional approach to procurement as a result of these changes. Meanwhile, as these sector-defining changes are taking place, we have a Borough that is focused on recovery and colleagues and stakeholders who will be relying on the backing of our team to support their work to help Lewisham to recover and thrive.

The government has notified the sector that it intends to publish a National Procurement Policy Statement - and conducting our work as we go forward, we will have to pay heed to the strategic national priorities for public procurement that it sets out. The priorities in this Policy Statement are likely to have an impact on the approach that procurement takes to public sector recovery from the pandemic over the next four years and the Statement in conjunction with new legislation should also clearly outline the approach that public sector procurement teams should take with regard to fast, yet diligent, buying approaches to the next crisis - whatever it may be.

It's with this in mind that, by the end of the third year of this strategy, we will prepare - in line with new legislation - Lewisham's crisis purchasing risk register and action plan to ensure that our Borough is best placed to respond to any future crises.

We will also be mindful of the fact that working together as one Council, in the Lewisham Way, is going to be more important than ever going forward. We know that our team is going to play an important role in supporting organisational digital transformation and ensuring that as a Council we are operating as effectively as possible and delivering in a sustainable way. This means adding value wherever possible, removing duplication, leveraging economies of scale (where appropriate) and always delivering value for money. In line with the recovery principles and future of procurement legislation outlined above, we will therefore deliver through our work, in every year of this strategy, support for Lewisham's digital transformation as an organisation and support for increasing digital engagement with residents.

### Deliverables for 2021-25

1. We will deliver, by the end of the first year of this strategy, a new Contract Management Framework for Lewisham and our team will support its rollout and application across the organisation.
2. We will work with the Finance service and stakeholders to deliver, in every year of this strategy, the work needed to financially vet our potential suppliers and financially monitor our current suppliers.
3. We are committed, by the end of the first year of this strategy, to tendering below threshold procurements to Lewisham-based organisations, as a first point of market engagement, where possible.
4. We will deliver, by the end of the third year of this strategy, increased supported challenge to services to produce first-class Equality Analysis Assessments (EAAs) that tailor social value Key Performance Indicators (KPIs) to specific, geographical socio-economic improvements.
5. We will deliver, by the end of the second year of this strategy, a risk map of our supply chain that is bolstered by spot checks, audits and our continued affiliation with Electronics Watch.
6. We will ensure that, in every year of this strategy, the Procurement Team delivers support for the development of Lewisham's annual modern day slavery statement and inputs into all relevant sections.
7. We will, by the end of this strategy, have embedded the requirement for suppliers to submit a Carbon Reduction Plan as part of relevant tenders with an annual value of £5m or more.
8. We will, in every year of this strategy, deliver an annual review of our template tendering documents, the Procurement Handbook and the procurement regulations and all supporting guidance.
9. We will, by the end of the third year of this strategy, prepare - in line with new legislation - Lewisham's crisis purchasing risk register and action plan in order to ensure that our Borough is best placed to respond to any future crises.
10. We will deliver, in every year of this strategy, support for Lewisham's digital transformation as an organisation and support for increasing digital engagement with residents.



Procurement Team

Lewisham Council

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|   |                                 |
|---|---------------------------------|
| <b>Risk Category</b>                              | <b>Risk Response Definition</b> |
| <b>POL</b> = Political/Reputation                 | <b>Avoid</b> (Terminate)        |
| <b>ECO</b> = Economic/Finance                     | <b>Reduce</b> (Treat)           |
| <b>SOC</b> = Social/Community/Citizen/Stakeholder |                                 |

Project/Programme: Procurement Function Modern Slavery

Date reviewed:

**RISK REGISTER**

| Risk No. | RISK SECTOR             | COUNTRY/GEOGRAPHY               | PRODUCT OR SERVICE                                    | CONTRACT NAME / SUPPLIER (S)   | CONSEQUENCES  | LIKELIHOOD 1 - 5 | IMPACT 1 - 5 | CURRENT SCORE (L x I) | CURRENT STATUS (Low, Medium, High) | Modern Slavery Statement register check <a href="https://modern-slavery-statement-registry.service.gov.uk/search">https://modern-slavery-statement-registry.service.gov.uk/search</a>  | RISK MITIGATION (strategy & counter-measures)   | DIRECTORATE AFFECTED / OWNER | LIKELIHOOD 1 - 5 | IMPACT 1 - 5 | POST MITIGATION SCORE (L x I) | REScore OF RISK | FURTHER MITIGATION S REQUIRED | DATE IDENTIFIED | REVIEW DATE | FUTURE RECOMMENDATIONS   |
|----------|-------------------------|---------------------------------|---|--|---|------------------|--------------|-----------------------|------------------------------------|--|---|------------------------------|------------------|--------------|-------------------------------|-----------------|-------------------------------|-----------------|-------------|--|
| 1        | Construction            | World Wide                      | Materials   | DN606581 - Highways and Traffic Works Partnering Contract - FM Conway Ltd  | <b>Individual</b> - Enforced labour, labour abuse - slavery, restrictions and freedom of movement.<br><b>Supplier</b> - Reputational Damage, Financial impact<br><b>Lewisham</b> - Reputational Damage                                | 4                | 4            | 16                    | HIGH                               | FM Conway Ltd has a Modern Slavery statement: <a href="https://www.fmconway.co.uk/files/library/files/Footer%20Links/FMC_Modern_Slavery_Statement_2021.pdf">https://www.fmconway.co.uk/files/library/files/Footer%20Links/FMC_Modern_Slavery_Statement_2021.pdf</a><br><a href="https://modern-slavery-statement-registry.service.gov.uk/statement-summary/nuC6XsAw/2022">https://modern-slavery-statement-registry.service.gov.uk/statement-summary/nuC6XsAw/2022</a> | Internal - SSQ check, credit safe checks (risk score 100)<br>External - FM Conway has ISO9001:2015 accreditation and CE marking to the requirements of Construction Project Regulations 2013, ensuring that company's products deliver the high safety standards needed for highways.   | HRPR<br>Joe Turner           | 2                | 4            | 8                             | MEDIUM          | Ongoing contract management   | 21-Aug-23       | 31/03/2024  | Consider all high value construction projects in the future  |
| 2        | Construction            | UK                              | Subcontractors / Labour                               | DN606581 - Highways and Traffic Works Partnering Contract - FM Conway Ltd  | <b>Individual</b> - Enforced labour, labour abuse - slavery, restrictions and freedom of movement.<br><b>Supplier</b> - Reputational Damage, Financial impact<br><b>Lewisham</b> - Reputational Damage                                | 2                | 4            | 8                     | MEDIUM                             | FM Conway Ltd has a Modern Slavery statement: <a href="https://www.fmconway.co.uk/files/library/files/Footer%20Links/FMC_Modern_Slavery_Statement_2021.pdf">https://www.fmconway.co.uk/files/library/files/Footer%20Links/FMC_Modern_Slavery_Statement_2021.pdf</a><br><a href="https://modern-slavery-statement-registry.service.gov.uk/statement-summary/nuC6XsAw/2022">https://modern-slavery-statement-registry.service.gov.uk/statement-summary/nuC6XsAw/2022</a> | Internal - SSQ check, credit safe checks (risk score 100)<br>External - maintain healthy subcontractor supply chains by ensuring that from initial selection supply chain partners are appointed on the basis of high standards of technical, behavioural & commercial capability. The six-stage process is the foundation of healthy supply chain management regime and is designed to ensure that only competent, capable and trusted suppliers are selected, approved, managed and integrated within company's delivery teams.<br>External - certified by BSI to ISO 9001:2015 (Quality). This includes Highway Sector Scheme 7: 8, 12, 16, 30. Also accredited to BS ISO45001 (Occupational Health and Safety) and ISO 14001:2015(Environmental).<br>External - to regular monitoring carried out by Site Engineers and Supervisors, FM Conway operates a comprehensive audit regime led by an independent member of SHEQ team.   | HRPR<br>Joe Turner           | 1                | 4            | 4                             | LOW             | Ongoing contract management   | 21-Aug-23       | 31/03/2024  | Consider all high value construction projects in the future  |
| 5        | Food                    | Africa/Asia/ India/Europe/China | Rice, fish, oils, cocoa                               | DN532473 - Lewisham Education Catering Services - Compass Contract Services UK Ltd   | <b>Individual</b> - Enforced labour, labour abuse - slavery, restrictions and freedom of movement (food production and logistics)<br><b>Supplier</b> - Reputational Damage, Financial impact<br><b>Lewisham</b> - Reputational Damage | 4                | 4            | 16                    | HIGH                               | <a href="https://modern-slavery-statement-registry.service.gov.uk/statement-summary/Q2C89gR/2023">https://modern-slavery-statement-registry.service.gov.uk/statement-summary/Q2C89gR/2023</a>  | Internal - Contract manager on high risk supply.<br>External - ESPO Framework accredited supplier & Business Code of Conduct.<br>External - Modern Slavery statement & related policies are underpinned by a number of international standards such as UN Universal Declaration of Human Rights and Ethical Trading Initiative Base Code. Policies. Hold Whistle Blowing, Human Rights and Supplier Code of Conduct), SEDEX member, modern slavery eLearning training module to staff. Committed to formation of a global Human Rights Working Group (HRWG) to enhance their approach to fighting modern slavery and Endorsed the World Business Council for Sustainable Development's Call to Action on human rights and ending slavery  | CYP<br>Fiona Gavin           | 2                | 4            | 8                             | MEDIUM          | Ongoing contract management   | 21-Aug-23       | 31/03/2024  | Ensure future food procurements maintain commitment to modern slavery statements<br>Require Contract Manager request supplier confirm tiered suppliers are MS free |
| 6        | Food                    | Africa/Asia/ India/Europe/China | Support labour, agency, staff                         | DN532473 - Lewisham Education Catering Services - Compass Contract Services UK Ltd   | <b>Individual</b> - Enforced labour, labour abuse - slavery, restrictions and freedom of movement.<br><b>Supplier</b> - Reputational Damage, Financial impact<br><b>Lewisham</b> - Reputational Damage                                | 2                | 4            | 8                     | MEDIUM                             | <a href="https://modern-slavery-statement-registry.service.gov.uk/statement-summary/Q2C89gR/2023">https://modern-slavery-statement-registry.service.gov.uk/statement-summary/Q2C89gR/2023</a>  | Internal - Contract manager on high risk supply.<br>External - ESPO Framework accredited supplier & Business Code of Conduct.<br>External - Modern Slavery statement & related policies are underpinned by a number of international standards such as UN Universal Declaration of Human Rights and Ethical Trading Initiative Base Code. Policies. Hold Whistle Blowing, Human Rights and Supplier Code of Conduct), SEDEX member, modern slavery eLearning training module to staff. Committed to formation of a global Human Rights Working Group (HRWG) to enhance their approach to fighting modern slavery and Endorsed the World Business Council for Sustainable Development's Call to Action on human rights and ending slavery  | CYP<br>Fiona Gavin           | 1                | 3            | 3                             | LOW             | Ongoing contract management   | 21-Aug-23       | 31/03/2024  | Ensure future food procurements maintain commitment to modern slavery statements   |
| 7        | Children & Young People | UK                              | Staff/ Employment                                     | SLA - National Fostering Agency  | <b>Individual</b> - Enforced labour, labour abuse - slavery, restrictions and freedom of movement<br><b>Supplier</b> - Reputational Damage, Financial impact<br><b>Lewisham</b> - Reputational Damage                                 | 2                | 4            | 8                     | MEDIUM                             | The annual statement is from group company Outcomes First Group.<br><a href="https://www.nfa.co.uk/about-national-fostering-group/slavery-statement/">https://www.nfa.co.uk/about-national-fostering-group/slavery-statement/</a><br>Registered on Ofsted.   | External - company are monitored by Ofsted; Safeguarding & Quality Committee provides assurance to the Board of Directors that robust and effective systems are in place; Quality and Compliance team ensures our Fostering services consistently exceed the requirements set out in legislation, national minimum standards and statutory guidance in relation to safeguarding those in a care.<br>External - company uses only specified employment agencies to source labour.  | CYP<br>Olaitan Aregbesola    | 1                | 3            | 3                             | LOW             | Ongoing contract management   | 21-Aug-23       | 31/03/2024  | Widen the scope and monitor other contracts over £1 million  |
| 8        | Adult Social Care       | UK                              | Staff/ Employment                                     | DN623096 - LDF 2 LOT 2 Service LDF2H - Aurora Nexus  | <b>Individual</b> - Enforced labour, restrictions and freedom of movement, servitude, human trafficking<br><b>Supplier</b> - Reputational, criminal, media<br><b>Lewisham</b> - Reputational, media                                   | 2                | 5            | 10                    | MEDIUM                             | do not have a statement<br>Registered charity number 1035083   | Internal - London Living Wage a requirement of contract.<br>Internal - waiting for Supplier Annual Compliance Questionnaire.<br>External - provider conduct Safer Recruitment, DBS, Right to Work checks, and other relevant recruitment checks.<br>External - Aurora Nexus is a registered provider with the Care Quality Commission (CQC).  | Communities<br>Joanne Lee    | 1                | 4            | 4                             | LOW             | Ongoing contract management   | 21-Aug-23       | 31/03/2024  | Include modern slavery statement in procurement and contractual arrangements.<br>use Proud to Care initiative to highlight modern slavery in                       |
| 9        | Adult Social Care       | UK                              | Staff/ Employment                                     | DN622399 - Maximising Wellbeing at Home Services Lot 1 - Carepoint Services Ltd, Lot 2 - Eleanor Nursing and Social Care Ltd, Lot 3 - Allied Health-Services Limited | <b>Individual</b> - Enforced labour, restrictions and freedom of movement, servitude, human trafficking<br><b>Supplier</b> - Reputational, criminal, media<br><b>Lewisham</b> - Reputational, media                                   | 2                | 5            | 10                    | MEDIUM                             | Carepoint Services Ltd and Eleanor Nursing and Social Care Ltd do not have a statement.<br>Allied Health-Services Limited has a MS statement:<br><a href="https://www.alliedhealthcare.com/wp-content/uploads/2019/03/Modern-Slavery-Statement-2.pdf">https://www.alliedhealthcare.com/wp-content/uploads/2019/03/Modern-Slavery-Statement-2.pdf</a>   | <b>Carepoint Services Ltd</b><br>Internal - SSQ check, credit safe checks<br>Internal - London Living Wage a requirement of contract.<br>Internal - waiting for Supplier Annual Compliance Questionnaires.<br>External - conduct Safer Recruitment, DBS, Right to Work checks, Verification of Nursing and Midwifery Council PIN number, Verification of qualifications and training certificates and other relevant recruitment checks.<br>External - registered with and regulated by the Care Quality Commission.<br><b>Eleanor Nursing and Social Care Ltd</b><br>Internal - SSQ check, credit safe checks<br>Internal - London Living Wage a requirement of contract.<br>Internal - waiting for Supplier Annual Compliance Questionnaires.<br>External - conduct Safer Recruitment, DBS, Right to Work checks and training certificates and other relevant recruitment checks.<br>External - registered with and regulated by the Care Quality Commission.<br>External - Eleanor Nursing and Social Care Ltd has Health and Safety Policy Statement and fully compliant with ISO 14001.<br><b>Allied Health-Services</b><br>Internal - SSQ check, credit safe checks<br>Internal - London Living Wage a requirement of contract.<br>Internal - waiting for Supplier Annual Compliance Questionnaires.<br>External - Allied Health-Services conduct Safer Recruitment, DBS, Right to Work checks, Verification of Nursing and Midwifery Council PIN number, Verification of qualifications and training certificates and other relevant recruitment checks.<br>External - Allied Healthcare is CHAS Accredited.<br>External - registered with and regulated by the Care Quality Commission. | Communities<br>Tristan Brice | 1                | 5            | 5                             | LOW             | Ongoing contract management   | 21-Aug-23       | 01/04/2024  | Include Modern slavery statement in future tender<br>Require Contract Manager to request supplier confirm tiered suppliers are MS free                             |
| 10       | Horticulture            | World Wide                      | Staff/ Employment / Seasonal Worker                   | DN543413 - Glendale Services   | <b>Individual</b> - Enforced labour, restrictions and freedom of movement, servitude, human trafficking<br><b>Supplier</b> - Reputational, criminal, media<br><b>Lewisham</b> - Reputational, media                                   | 2                | 4            | 8                     | MEDIUM                             | Parent company (The Parkwood Group) modern slavery statement<br><a href="https://www.parkwood-holdings.co.uk/modern-slavery-policy">https://www.parkwood-holdings.co.uk/modern-slavery-policy</a>  | External - registered with and regulated by the Care Quality Commission.<br>External - Glendale's parent company has a robust MS statement & whistleblowing policy<br>External - Recruit locally.<br>External - Sub contracting agreement contains commitments to comply with MS Act and employment legislation   | HRPR<br>Vince Buchanan       | 1                | 3            | 3                             | LOW             | Ongoing contract management   | 21-Aug-23       | 31/03/2024  | Include Modern slavery statement in future tender<br>Require Contract Manager to request supplier confirm tiered suppliers are MS free                             |
| 11       | Horticulture            | World Wide                      | Plants, bulbs, seeds, materials, logistics, machinery | DN543413 - Glendale Services   | <b>Individual</b> - Enforced labour, restrictions and freedom of movement, servitude, human trafficking<br><b>Supplier</b> - Reputational, criminal, media<br><b>Lewisham</b> - Reputational, media                                   | 2                | 4            | 8                     | MEDIUM                             | Parent company (The Parkwood Group) modern slavery statement<br><a href="https://www.parkwood-holdings.co.uk/modern-slavery-policy">https://www.parkwood-holdings.co.uk/modern-slavery-policy</a>  | External - Glendale's parent company has a robust MS statement & whistleblowing policy. The company has a zero tolerance approach to modern slavery in its supply chain and the MS policy outlines various actions the company takes to address Modern Slavery. For example - potential suppliers must adhere to the Modern Slavery Act & as part of the procurement process & must submit evidence of how they take steps to mitigate Modern Slavery.<br>External - Sub contracting agreement contains commitments to comply with MS Act and employment legislation<br>External - Regularly review their supply chain to identify risks with non compliant sub contractors are removed from the supply chain<br>External - Hold a number of accreditations - ISO 9001, ISO 45001, ISO 14001 .  | HRPR<br>Vince Buchanan       | 1                | 3            | 3                             | LOW             | Ongoing contract management   | 21-Aug-23       | 31/03/2024  | Include Modern slavery statement in future tender<br>Require Contract Manager to request supplier confirm tiered suppliers are MS free                             |
| 12       | Electronics             | Asia                            | Goods - Computers, laptops, mobile phones             | London Borough of Brent  | <b>Individual</b> - Enforced labour, restrictions and freedom of movement, servitude, human trafficking<br><b>Supplier</b> - Reputational, criminal, media<br><b>Lewisham</b> - Reputational, media                                   | 3                | 4            | 12                    | MEDIUM                             |  | Internal - Suppliers on accredited frameworks.<br>External - Lewisham is an affiliate of Electronic Watch (independent monitoring organisation for public buyers) who work to protect the rights of electronic workers in the supply chain by 1) monitoring, and 2) collaborating with civil society organisations to protect workers. Electronic Watch address issues around freedom of association, forced labour and occupational health and safety amongst works in the electronic supply chain. Activity in 2021 included - monitoring 36 electronic manufacturing factories in 8 countries, conducting 16 investigations in 4 countries and detected 17 forced labour cases in 5 countries.<br>They partner with local organisations to monitor suppliers and provide resources (e.g. Contract conditions, and Code)  | Brent<br>Philippa Brewin     | 2                | 2            | 4                             | LOW             | Ongoing contract management   | 21-Aug-23       | 31/03/2024  | Include Modern slavery statement in future tender<br>Require Contract Manager to request supplier confirm tiered suppliers are MS free                             |

# Agenda Item 10

| <b>Report for: Mayor and Cabinet</b> |                                     |
|--------------------------------------|-------------------------------------|
| <b>Part 1</b>                        | <input checked="" type="checkbox"/> |
| <b>Part 2</b>                        | <input type="checkbox"/>            |
| <b>Key Decision</b>                  | <input type="checkbox"/>            |
| <b>Non-Key Decision</b>              | <input checked="" type="checkbox"/> |

|                        |   |             |
|------------------------|---|-------------|
| <b>Date of Meeting</b> | 13 March 2024                             |             |
| <b>Title of Report</b> | Climate Emergency Action Plan update 2024 |             |
| <b>Author</b>          | Martin O'Brien                            | <b>Ext.</b> |

At the time of submission for the Agenda, I confirm that the report has:

| Category                              | Yes | No |
|---------------------------------------|-----|----|
| <b>Financial Comments</b>             | Y   |    |
| <b>Legal Comments</b>                 | Y   |    |
| <b>Cabinet Briefing consideration</b> | Y   |    |
| <b>EMT consideration</b>              | Y   |    |



Signed:

Cabinet Member for Environment and Climate Action

Date: 28<sup>th</sup> February 2024



Signed:

Interim Executive Director for Place

Date: 29<sup>th</sup> February 2024



## Mayor and Cabinet

### **Report title: Climate Emergency Action Plan Update**

**Date:** 13 March 2024

**Key decision:** No

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Head of Climate Resilience

### **Outline and recommendations**

#### **1. Outline**

1.1. This report provides an update on the Council's Climate Emergency Action Plan.

1.2. The report covers:

- A summary of discussion at the January 2024 scrutiny review by Sustainable Development Select Committee;
- Updates on actions in the 2020 action plan;
- Proposals for an updated set of actions.

#### **2. Recommendations**

2.1. Mayor and Cabinet is invited to note the update provided on the original 2020 Action Plan and is recommended to agree:

- The proposed set of refreshed actions for 2024;
- The use of the proposed Climate KPIs alongside future reporting on the actions;
- That from 2025 onwards updates to Mayor and Cabinet on the action plan are moved from March to June each year to allow the information to capture a full financial year of delivery.

## Timeline of engagement and decision-making

Lewisham's Climate Emergency Action Plan was approved by Mayor and Cabinet on 11 March 2020

<https://councilmeetings.lewisham.gov.uk/documents/s72555/Climate%20Emergency%20Action%20Plan.pdf>

Progress against the Action Plan has been reviewed on an annual basis:

- **10 March 2021** M&C Climate Emergency Action Plan update  
<https://councilmeetings.lewisham.gov.uk/documents/s78637/Lewishams%20Climate%20Emergency%20Action%20Plan.pdf>
- **9 March 2022** M&C Climate Emergency Action Plan update  
<https://councilmeetings.lewisham.gov.uk/documents/s96746/Climate%20Emergency%20Update.pdf>
- **8 March 2023** M&C Climate Emergency Action Plan update  
<https://councilmeetings.lewisham.gov.uk/documents/s108302/230308%20MandC%20CEAP%20FINAL.pdf>

The Executive Management Team discussed the approach set out in this report at its meeting on 29 November 2023.

Sustainable Development Select Committee reviewed the proposed approach to updating the Climate Emergency Action Plan at its meeting on 09 January 2024

<https://councilmeetings.lewisham.gov.uk/documents/s112891/06%20Annex%20A%202020%20Action%20Plan%20update.pdf>

## 1. Summary

1.1. This report provides Mayor and Cabinet with an update on the Council's Climate Emergency Action Plan. The update includes:

- A summary of discussion at the January 2024 scrutiny review by Sustainable Development Select Committee;
- Updates against actions from the 2020 action plan;
- Proposals to refresh the current set of actions for 2024.

## 2. Recommendations

2.1. Mayor and Cabinet is invited to note the update provided on the original 2020 Action Plan and is recommended to agree:

- The proposed set of refreshed actions for 2024;
- The use of the proposed Climate KPIs alongside future reporting on the actions;
- That from 2025 onwards the annual update to Mayor and Cabinet on the action plan is moved from March to June each year to allow the information to capture a full financial year of delivery.

## 3. Policy Context

3.1. In 2016, the UK Government ratified the Paris Agreement, part of the United Nations Framework Convention on Climate Change, which commits countries to taking action to prevent the global average temperature increasing 2°C above pre-industrial levels.

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In 2019 the Climate Change Act 2008 (2050 Target Amendment) Order 2019<sup>1</sup> committed the UK to a legally binding target of net zero emissions by 2050. In 2021 the Government published its Net Zero Strategy setting out proposals to deliver the UK's commitment under the Paris Agreement.

- 3.2. Lewisham Council's Corporate Plan 2022-26 identifies the climate emergency as one of four local challenges, and states that:
- We continue to strive towards being a net zero borough by 2030, and will continue to lobby the government and work with our partners to achieve this.
  - We will lead by example, by using 100% renewable energy, retrofitting public buildings where possible to make them more energy efficient, and supporting residents to make their homes warmer and more efficient.
  - Our parks and green spaces are a lifeline to the health and wellbeing of our residents, and provide important resilience against the climate emergency. We will continue to invest in them, and continue to plant more trees – adding to the 25,000 we've planted since 2018.
  - The progress of our Climate Emergency Action Plan will be reviewed annually by our Executive Management Team and through our scrutiny committee process, including reporting annually to the Mayor and Cabinet. We will publish a public update once a year setting out what has been done in that year and updating our set of actions going forward.

## 4. Background

- 4.1. Lewisham's Climate Emergency Action Plan was originally developed in 2019 through a cross-Council working group and informed by a study on the pathways to achieving net zero carbon by 2030.
- 4.2. The Action Plan set out 143 actions across 5 themes. Progress against the action plan has been positive since 2020, particularly in relation to integrating this agenda across the Council, our work in partnership with others and engagement activity. The ambition for the borough to be net zero carbon by 2030 remains hugely stretching and the window for achieving it is closing rapidly.

## 5. Sustainable Development Select Committee

- 5.1. Sustainable Development Select Committee reviewed an update on the Climate Emergency Action Plan at its meeting on the 9 January 2024. The minutes from the meeting record the following comments from the Committee:
- a) SMART targets should be encouraged where this is possible;
  - b) the matrix for prioritisation should balance cost, the likely carbon reduction impact and equalities (in order to support the most vulnerable and to emphasise the importance of social justice);
  - c) an easier read version of the plan would be welcome (as would updates to the information on the Council's website incorporating the actions that individuals could take to reduce their household impact);
  - d) there should be greater integration of the annexes to better demonstrate how they relate to one another (to include clarity about what is and what is not within the Council's control).
- 5.2. Mayor and Cabinet may wish to reflect on the following points in considering these

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<sup>1</sup> <https://www.legislation.gov.uk/ukdsi/2019/9780111187654>

comments from the Committee:

- a) SMART targets are shown against relevant Climate KPIs where they exist and will also feature within the set of relevant wider corporate strategies and action plans (see paragraph 7.6 for a list of these). The challenge in relation to setting a comprehensive set of SMART targets is that delivery of the vast majority of actions requires additional funding and capacity over a number of years but most of the resources available are annual or once-off. A requirement to only include actions where a commitment can be made to a SMART target would lead to a significantly limited set of actions. The proposed refreshed 2024 actions remain ambitious and proactive and, combined with the Climate KPIs, will provide a clear basis for understanding the scale of commitment and progress across future years.
- b) Equalities considerations are at the heart of the Council's approach to the climate emergency and from the outset the principle that action on climate change is action for social justice has underpinned Lewisham's Climate Emergency Action Plan. Cost and impact are also fundamental factors influencing the prioritisation of actions within the Action Plan. The prioritisation of actions also reflects a range of other complex factors including whether the Council has direct ownership of emissions, synergy between climate-related objectives and those of service teams across the Council, as well as opportunities to access funding or influence action by third parties. The Council's Net Zero Board provides the lead at officer level in the Council for taking a strategic corporate approach to prioritising the Council's work on the climate emergency and net zero. Annex B which sets out the proposed set of refreshed actions for 2024 provides low/medium/high estimates of cost and impact for actions where practicable as well as identifying those actions relating to emission sources owned and controlled by the Council and those actions specifically expected to address inequalities and support low income and vulnerable residents.
- c) The importance of clear and positive communications on the climate emergency is reflected in the Action Plan. Further details of plans to communicate progress on the Council's work in this area is set out in section 10 below.
- d) Since the review by the Committee further work has been done to integrate estimates of costs and impacts into Annex B which sets out the proposed 2024 Actions.

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## 6. Update on the actions in the 2020 action plan

- 6.1. Annex A includes an update against the 143 actions in the 2020 action plan.
- 6.2. The table at Annex A includes the original wording of the action and reference number, the team it was assigned to in the 2022/23 update and the original indication of timing. The update includes a narrative description and an assessment of progress using the following terms adopted by the UK Climate Change Committee’s in their analysis of progress by Government departments on climate change:
- Action Achieved
  - Partly Achieved
  - Underway
  - Not Achieved

6.3. The table below shows the distribution of these assessments of progress across the action plan’s five themes:

| Theme                         | Achieved  | Partly Achieved | Underway  | Not Achieved | Total      |
|-------------------------------|-----------|-----------------|-----------|--------------|------------|
| Leading By Example            | 26        | 6               | 7         | 6            | 45         |
| Sustainable Housing           | 22        | 16              | 4         | 1            | 43         |
| Decarbonised Transport        | 5         | 3               | 14        | 0            | 22         |
| Greener Adaptive Lewisham     | 7         | 5               | 1         | 1            | 14         |
| Inspiring Learning & Lobbying | 17        | 0               | 2         | 0            | 19         |
| <b>TOTAL</b>                  | <b>77</b> | <b>30</b>       | <b>28</b> | <b>8</b>     | <b>143</b> |

- 6.4. Achievements since the 2020 Action Plan was published include
- Delivery of over £3m works to decarbonise Council buildings and schools with funding from the Government’s Public Sector Decarbonisation Fund delivering a combined saving of over 300 tonnes of carbon a year. The works include removal of gas boilers, installing heat pumps and solar panels as well as improved insulation and lighting.
  - Approval by the Pension Investment Committee of the Lewisham Pension Fund Climate Transition and Net Zero policy and reduction in the carbon intensity of Fund by 86%.
  - An ongoing commitment to support renewable obligation backed electricity supply for the Council’s corporate electricity contracts.
  - Development and roll out of bespoke ‘Climate Literacy’ training to Lewisham Council staff and members.
  - Development of a £9m 2 year retrofit programme for the Council’s housing stock which includes funding from the Government’s Social Housing Decarbonisation Scheme.

- 2,624 Lewisham households supported through Lewisham’s practical advice service since 2020, helping low income and vulnerable households cut the cost of keeping warm.
- Government approval of Lewisham Council's selective licensing scheme in the borough covering an additional 20,000 properties with the aim of raising standards across the private rental sector.
- Delivery of 48 school streets covering 39 schools, improving safety and air quality around schools at drop off and pick up times through road closures and wider improvements to encourage walking and cycling.
- Increased electric vehicle charging infrastructure with 250 electric vehicle charging points across the borough.
- Year-on-year increases on the numbers of cycle hangers installed.
- Significant rise in street tree planting combined with best-in-class survival rates for trees through a community-based approach to caring for trees.
- The Council's sustainable drainage in schools project won the Trees for Nature and Climate Award at the London Tree and Woodland Awards 2023.
- The launch of Lewisham’s Climate Action Investment enabling residents to invest money at a return of 4.3% a year for 5 years. The fund raised £659,957 from 612 investors and will support projects from the Council's Active Travel Fund.
- Growth of Lewisham’s Schools Climate Network with staff and pupils from local primary and secondary schools. In January 2024 the Council, in partnership with the Horniman Museum ran a Big Schools Climate Conference with workshops, creative events and discussion.

## 7. 2024 refresh of actions

- 7.1. Lewisham’s Climate Emergency Action Plan has had positive external recognition and the Council has consistently been assessed in the top 20 local authorities nationally under the Climate Emergency UK scorecard assessments. It is however clear that since the Action Plan was published there has been significant change across the policy and funding landscape service teams are operating in.
- 7.2. Annex B sets out a proposed refreshed action plan with 60 actions.
- 7.3. Annex C set out a set of 35 Climate KPIs.
- 7.4. The proposed refresh has been based on the following principles:
  - Create a clearer focus on priorities
  - Integrate relevant Council strategic documents
  - Ensure a clear evidence base for action, in particular costs for decarbonising sources of carbon owned by the council
  - Ensure a clear focus on social justice
  - Quantify the scale of challenge and delivery

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7.5. The table below compares the proposed 2024 actions with the 2020 set:

| Theme                         | 2020       | 2024      | Updated   | Unchanged | New      | Closed    |
|-------------------------------|------------|-----------|-----------|-----------|----------|-----------|
| Leading By Example            | 45         | 17        | 15        | 1         | 1        | 26        |
| Sustainable Housing           | 43         | 15        | 10        | 4         | 1        | 29        |
| Decarbonised Transport        | 22         | 6         | 4         | 1         | 1        | 17        |
| Greener Adaptive Lewisham     | 14         | 12        | 10        | 0         | 2        | 5         |
| Inspiring Learning & Lobbying | 19         | 10        | 7         | 2         | 1        | 12        |
| <b>TOTAL</b>                  | <b>143</b> | <b>60</b> | <b>46</b> | <b>8</b>  | <b>6</b> | <b>89</b> |

7.6. As identified above, one of the principles of the refresh was to align the action plan with strategic documents that have been produced since the Climate Emergency Action Plan was published in March 2020. These strategies, which are referenced within individual actions in Annex B, include:

- Lewisham Council Corporate Strategy 2022-26;
- Catford Town Centre Framework;
- Flood Risk Management Strategy 2022-27;
- Air Quality Action Plan 2022-27;
- Waste Management Strategy 2021-31;
- Reduction and Recycling Plan 2023-25;
- Electric Vehicle Implementation Strategy 2023-2026;
- Parks and Open Spaces Strategy 2020-25;
- Lewisham Biodiversity Action Plan 2021-2026;
- Pension Fund Climate Transition & Net Zero Policy;
- Lewisham Local Plan 2020-40;

7.7. In addition, there are a number of key strategic documents that are currently in development including:

- Asset Management Strategy;
- Active Travel Plan;
- Housing Retrofit Strategy;
- Digital Strategy;
- Local Economic Development Strategy;
- Staff Travel Plan;
- Local Area Energy Plan;
- Health and Wellbeing Strategy;
- Public Realm Design Guide;
- Lewisham 2030 Community Action Plan.

7.8. These strategies contain a wealth of relevant information. It is proposed that the current set of actions are streamlined to reflect this and to minimise duplicative demands on service teams and present a clearer focus on what the Climate Emergency Action Plan priorities are. This refresh of the Action Plan is intended to be part of an ongoing approach to adapting the actions as the funding and policy

landscape evolves nationally, regionally and locally.

- 7.9. Alongside the 60 actions set out in Annex B it is proposed that the annual update on the Climate Emergency Action Plan is supplemented by a set of Climate KPIs, arranged against the five themes. This responds to the feedback asking for more quantified information on progress and the degree of challenge involved. This set of 35 Climate KPIs is set out in Annex C.
- 7.10. Providing full cost information in relation to each action is extremely difficult. Many of the main sources of local emissions from housing and transport are not the direct responsibility of the Council and the mechanisms for achieving net zero for the UK do not align with the 2030 Climate Emergency date. Instead of providing broad cost estimates on all actions it is proposed instead to focus detailed cost information specifically in relation to those sources of emissions that the Council has greatest control over. The revised plan includes actions to cost delivery in these areas and work has already progressed on this. This work includes:
  - A costed plan for retrofitting the corporate estate
  - A costed plan for retrofitting the local authority maintained schools' estate
  - A costed plan for electrifying the Council's fleet
  - A costed plan for retrofitting the Council's housing stock.

## 8. Future reporting

- 8.1. The set of actions for 2024 are intended to reflect the latest position in terms of Council workstreams as well as national policy and programmes. These will inevitably continue to change over time but refreshing the action plan makes it easier to accommodate new or amended actions in future years. The UK Climate Change Committee terminology used to assess progress (identified above in paragraph 5.2) also includes a fifth category "New" which can be used for the next round of reporting on the Action Plan to identify new actions.
- 8.2. Further actions relating to the decarbonisation of the Council's housing stock will need to be based on a robust assessment of the overall condition of stock and reflect the evidence established through the new stock condition survey.
- 8.3. It is proposed that from 2025 onwards updates to Mayor and Cabinet on the action plan are moved to June each year rather than March to allow the information to capture a full financial year of delivery.

## 9. Cost and impact estimates

- 9.1. Estimates of costs and impact in relation to carbon savings have been included in Annex B as a way of illustrating the challenge and potential of actions in the 2024 Action Plan. This information is intended to illustrate context and scale but would require significant additional work for use in more detailed policy and programme design.
- 9.2. It is important to reiterate that developing costed plans and identifying estimates of expenditure does not represent a commitment by the Council to achieve net zero carbon at any cost. Establishing robust financial information underlines the scale of work needed and will enable Lewisham to move quickly as new funding opportunities emerge.

## 10. Communicating progress on the Action Plan

- 10.1. The ambition for the borough to be net zero by 2030 cannot be delivered by the Council working alone and clear and effective communications and engagement are an essential part of building the proactive consensus and partnerships to deliver the

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transition to net zero.

- 10.2. Alongside the update to Mayor and Cabinet officers have developed a public-facing version of the Action Plan with the aim of making our work in this area more accessible and meaningful to a wider set of stakeholders. The intention is that this document will be published shortly after Mayor and Cabinet subject to the committee's response to the recommendations in this report.

## **11. Financial implications**

- 11.1. Achieving the ambition for Lewisham to be net zero carbon has significant cost implications. Work undertaken to support the development of Lewisham's Climate Emergency Action Plan estimated a minimum cost of £1.6bn over 10 years.
- 11.2. Lewisham Council's funding from government has been hugely reduced since 2013/14, while at the same time, the Council has faced increased costs through population growth, changes to government policy, the COVID19 pandemic and costs associated with inflation and rising energy bills. Considering the minimum cost required to achieve the action plan, there is a need to find creative ways to find the resources needed to support this work.
- 11.3. Responding to the Climate Emergency is about making better use of resources and creating an alternative to a high-carbon consumer economy. In this context there are potential connections between delivering on a low carbon agenda and the Council's need to cut expenditure and secure greater financial stability.

## **12. Legal implications**

- 12.1. The report refers to the Climate Change Act 2008 and regulations under that Act. The Act establishes a legal framework that underpins the UK's commitment to tackling climate change, including reducing CO2 emissions and addressing climate risks. The provisions of the Act apply at central government level.
- 12.2. Local authorities can use their own powers to take actions. The relevant powers are likely to include the wide general power of competence under Section 1 of the Localism Act 2011 which allows local authorities to do anything that individuals generally may do. The existence of the general power is not limited by the existence of any other power of the Council which (to any extent) overlaps the general power.
- 12.3. The matters considered in this report are not key decisions. The implementation of various matters referred to in this report may be key decisions and if so will be addressed through the appropriate mechanisms when those decisions arise.

## **13. Equalities implications**

- 13.1. The Council must have due regard to its Public Sector Equality Duty as set out in the Equality Act 2010. This requires all public bodies, including local authorities, to have due regard to the need to:
  - Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
  - Advance equality of opportunity between people who share a protected characteristic and those who do not
  - Foster good relations between people who share a protected characteristic and those who do not
- 13.2. The Council's Single Equality Framework 2020-2024 provides an overarching framework and focus for the Council's work on equalities and helps ensure compliance with the Equality Act 2010.

- 13.3. The risks and impacts of a changing climate will not fall equally, and without action the consequences will exacerbate poverty and health inequalities globally and locally. The principle that action on climate change is action for social justice has underpinned Lewisham's Climate Emergency Action Plan from the start, and provides the primary justification for taking an ambitious and proactive approach to climate action despite the significant financial pressures involved and the absence of a statutory role for local authorities.
- 13.4. It is also important to recognise that the fundamental nature of changes needed to deliver the transition to net zero creates risks that the actions taken to limit carbon emissions could disadvantage low income and vulnerable individuals and communities. The Council's Equalities Analysis Assessment process has been built into the development of the new Housing Retrofit Strategy to ensure that the recommendations for decarbonising the borough's homes address inequalities and are based on a broad understanding of the potential benefits and risks of different pathways to net zero.

## **14. Climate change and environmental implications**

- 14.1. The environmental implications of the climate crisis are identified in the Action Plan. Since Lewisham's 2020 Action Plan was published good progress has been made to embed action on the climate within the Council's strategies and operational functions, and to bring together the Council's work across wider environmental activity particularly in relation to the Council's Waste Strategy, the Parks and Open Spaces Strategy, the Air Quality Management Plan, the draft Local Plan, the Flood Risk Management Strategy and the current Sustainable Streets programme.

## **15. Crime and disorder implications**

- 15.1. There are no crime and disorder implications arising from this report.

## **16. Health and wellbeing implications**

- 16.1. Delivery of Lewisham's Climate Emergency Action Plan supports a range of health and wellbeing benefits to residents, including actions to improve air quality, increased participation in active travel as well as support for low income and vulnerable households to cut the cost of staying warm in winter.

## **17. Background papers**

- 17.1. Report to Sustainable Development Select Committee 09 January 2024  
<https://councilmeetings.lewisham.gov.uk/documents/s112891/06%20Annex%20A%202020%20Action%20Plan%20update.pdf>
- 17.2. Original 2020 Climate Emergency Action Plan approved by Mayor and Cabinet on 11 March 2020  
<https://councilmeetings.lewisham.gov.uk/documents/s72555/Climate%20Emergency%20Action%20Plan.pdf>

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## 19. Glossary

| Term                     | Definition  |
|--------------------------|---|
| Carbon / Carbon dioxide  | Carbon dioxide (CO <sub>2</sub> ) is a naturally occurring gas fixed by photosynthesis into organic matter and is a by-product of fossil fuel combustion, land use changes and other industrial processes. CO <sub>2</sub> is the principal greenhouse gas (see below) associated with human activity and climate change (see below) and the reference against which other greenhouse gases are measured. Unless otherwise indicated the terms 'carbon' or 'carbon dioxide' are used in this report to refer to a combined measure of greenhouse gases (CO <sub>2</sub> e or CO <sub>2</sub> equivalent), of which carbon dioxide is the most common. |
| Carbon Neutral           | The term "carbon neutral" is used in this report in line with the original declaration of a Climate Emergency in Lewisham. Carbon neutrality balances greenhouse gas emissions with carbon removals. As defined by the Committee on Climate Change, a net-zero or carbon neutral target requires "deep reductions in emissions, with any remaining sources offset by removals of CO <sub>2</sub> from the atmosphere". In the context of Lewisham's target this means additional carbon removal and storage activity at the borough level or 'carbon offsets' funding an equivalent removal outside the borough.                                      |
| Carbon Offsetting        | Carbon offsetting enables individuals and organisations to compensate for any emissions they cannot avoid by paying for a carbon credit, typically a payment for an equivalent amount of emissions to be reduced or removed elsewhere. These emissions savings are generated through the implementation of a variety of projects such as planting trees and installing solar panels. Offsetting should be seen as an option of last resort and there is no commitment by Lewisham Council to fund carbon offsets to meet the aspiration to be carbon neutral by 2030.   |
| Climate                  | Climate is usually defined as the average weather, or more rigorously, as a statistical description in terms of the mean and variability of relevant quantities over a period of time ranging from months to thousands or millions of years. The relevant quantities are most often surface variables such as temperature, precipitation, and wind.   |
| Climate Change           | Climate change, as used by the United Nations International Panel on Climate Change, refers to a change in the state of the climate that can be identified by changes in the mean and/or the variability of its properties, and that persists for an extended period, typically decades or longer.  |
| Fuel Poverty             | The Government's definition of fuel poverty for England and Wales states that a household is said to be in fuel poverty if: they have required fuel costs that are above average (the national median level), and, were they to spend that amount they would be left with a residual income below the official poverty line. There is a direct link between living in cold and damp conditions and poor health outcomes.  |
| Greenhouse Gases         | Greenhouse gases are those gaseous constituents of the atmosphere which absorb and emit radiation at specific wavelengths within the spectrum of thermal infrared radiation emitted by the Earth's surface, by the atmosphere itself, and by clouds. This raises global temperatures with a consequential impact on climate. Water vapour (H <sub>2</sub> O), carbon dioxide (CO <sub>2</sub> ), nitrous oxide (N <sub>2</sub> O), methane (CH <sub>4</sub> ), and ozone (O <sub>3</sub> ) are the primary greenhouse gases in the Earth's atmosphere.  |
| Scope 1, 2 & 3 emissions | Scope 1, 2 and 3 emissions are a method of defining, measuring and reporting carbon emissions on an organisational or an area basis. Scope 1 covers direct emissions from owned or controlled sources. Scope 2 covers indirect emissions from the generation of purchased electricity, steam, heating and cooling. Scope 3 includes all other indirect emissions including in particular the supply chain.  |

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## Annex A: Lewisham Climate Emergency Action Plan 2020 actions: update

### Theme 1: Leading by Example

| Ref   | Action  | Action owner   | Date       | Dec 2023 Narrative   | Dec 2023 Status |
|-------|---|--|------------|--|-----------------|
| 1.1.1 | The Council's Executive Management Team to oversee delivery of the Climate Emergency Action Plan with an annual update report to Mayor and Cabinet.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21    | The Council's Executive Management team has discussed the Action Plan and Climate Emergency on a number of occasions since 2020 and the Executive Director for Place chairs a Net Zero Board with senior officers from across the Council. This action is now closed although the Council's senior leadership team will continue to take a close interest and active involvement in the development of the Action Plan and the Council's work on climate.  | Action Achieved |
| 1.1.2 | Publish an annual 'Corporate Use of Resources' statement setting out performance in relation to corporate carbon emissions, energy consumption, water, waste & recycling, paper use, staff travel, procurement, IT (information technology) and other environmental indicators. | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21    | The Council published a report on Corporate Carbon Emissions 2018/19 to 2020/21 in April 2023 <a href="https://lewisham.gov.uk/-/media/environment/lewisham-council-corporate-carbon-emissions-report-2020-21.ashx?la=en">https://lewisham.gov.uk/-/media/environment/lewisham-council-corporate-carbon-emissions-report-2020-21.ashx?la=en</a> corporate emissions in 2021/22 were measured at 9,463 tCO2e a reduction of 12% on the previous year. Data up to 2022/23 will be published by the end of 2023/24. | Action Achieved |
| 1.1.3 | New programme of climate/carbon literacy training to be rolled out to staff and additional focus on Climate Emergency and carbon literacy in induction for new staff. Use the Staff Climate Forum to identify further opportunities for engagement.                             | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | Short term | Lewisham's Climate Literacy e learning module was launched in September 2023. 25 members of staff completed the training in the first month. An updated action is included in the proposed 2024 Action Plan (1.1.2)  | Action Achieved |

|       |  |   |             |   |                 |
|-------|--|---|-------------|---|-----------------|
| 1.1.4 | New policy of only vegan food served at events on corporate sites.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b>  | 2020/21     | This policy was established as part of Mayor and Cabinet's approval of the Climate Emergency Action Plan in March 2020 and has been featured as a case study on the LGA's Climate Emergency case studies <a href="https://www.local.gov.uk/case-studies/lewisham-council-vegan-catering-local-approach-global-emissions">https://www.local.gov.uk/case-studies/lewisham-council-vegan-catering-local-approach-global-emissions</a> . This action is closed but an updated version setting a new policy of eliminating single use plastic at all corporate events has been included in the 2024 Action Plan (1.1.3). | Action Achieved |
| 1.1.5 | Review further opportunities to eliminate single-use plastic from across the Council's operations in line with the Council corporate commitment, including ending single-use plastics at events.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b>  | 2020/21     | Workshops delivered in schools by the Waste and Recycling Team have included practical tips on avoiding single use plastic. An updated action setting a new policy of eliminating single use plastic at all corporate events has been included in the 2024 Action Plan (1.1.3).   | Underway        |
| 1.1.6 | Develop a strategic approach to reducing deliveries and servicing vehicles to and from Council buildings, including restricting delivery times to certain hours, learning from good practice elsewhere such as the model being used by Guys and St Thomas hospital at the Dartford Consolidation Centre. | Corporate Resources - <b>Financial Planning Strategy and Commercial</b> | Medium term | The pandemic changed the nature of office working for the Council, including deliveries to buildings. Reducing the need for vehicle transport and particularly fossil fuel powered vehicles will continue to be a priority. The Council's Sustainable Procurement Strategy (2021-25) including Social Value policy and KPIs provide guidance to service teams on this. This action has been closed. A new action based on measuring the carbon footprint of the Council's supply chain and engaging with suppliers to reduce the Council's Scope 3 emissions has been included in the 2024 Action Plan (1.1.6)      | Partly Achieved |
| 1.1.7 | Review and reshape the current internal Climate Emergency Working Group to fit with delivery of the Action Plan.   | Housing Regeneration and Public Realm - <b>Inclusive Regeneration</b>   | 2020/21     | In 2022 a new Net Zero Carbon Board, chaired by the Executive Director for Place was established and provides strategic oversight for the Council of delivery of Lewisham's Climate Emergency Action Plan. This action is now closed.   | Action Achieved |

|       |  |   |             |  |          |
|-------|--|---|-------------|--|----------|
| 1.2.1 | Our aim is to be carbon neutral in terms of our corporate emissions by 2030, with an interim target of reducing carbon emissions from our corporate buildings by 50% by 2025 against the 2017/18 baseline. | Housing Regeneration and Public Realm - <b>Capital Delivery</b> | Medium term | The ambition to achieve net zero is dependent on investment beyond the Council's current finances. In 2022/23 emissions from the Council's corporate buildings was measured at 2,535 tCO2e 20% of the total corporate emissions from our buildings, schools, fleet and streetlighting. The Council has accessed over £3m from the Public Sector Decarbonisation Scheme to invest in decarbonisation of corporate buildings since 2021 and has also completed detailed heat decarbonisation plans for 13 of the Council's primary corporate buildings. This work will feed into the Asset Management Strategy scheduled to be published in 2024. The action has been updated in the 2024 Action Plan (1.2.1). | Underway |
| 1.2.2 | Set out a detailed programme, including milestones, for carbon management in the Council's Strategic Asset Management Plan to 2025.  | Housing Regeneration and Public Realm - <b>Capital Delivery</b> | Short term  | This action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's corporate estate in the Asset Management Strategy (1.2.1).   | Underway |

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| 1.2.3 | Embed the aspiration to be carbon neutral into the Catford Regeneration Masterplan with an aim for the Council's main corporate centre to achieve a DEC A rating.   | Housing Regeneration and Public Realm - <b>Inclusive Regeneration</b> | Short term | In late 2022 the council appointed Avison Young to undertake a delivery strategy for the Council's landholdings across the town centre. The delivery strategy brought together previous work on delivery options based on the adopted Catford Town Centre Framework. This review completed in summer 2023 and highlighted a number of additional workstreams, including further work on the Council's civic campus and procurement approach, for example to understand the requirements and opportunities relating to the range of public sector organisations now using these buildings. Delivery of the highest environmental standards will require innovation on funding and in 2023 the Council participated in the Cities Commission for Climate Investment UK Net Zero Neighbourhood Prospectus, with Catford as one of 34 UK local authority neighbourhoods showcasing local net zero carbon plans as an invitation to the development of wider partnerships and innovation with the private sector. This action has been updated and is included in the 2024 Action Plan (1.2.2). | Underway        |
| 1.2.4 | Complete an estate lifecycle programme for 80 Council-owned sites to inform the Strategic Asset Management Plan. Outputs will identify works in relation to heating, insulation, lighting, windows and other energy related measures. | Housing Regeneration and Public Realm - <b>Capital Delivery</b>       | Short term | This work completed in 2020 and this action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's corporate estate in the Asset Management Strategy (1.2.1).   | Action Achieved |
| 1.2.5 | Deliver lighting upgrades and improvements to heating, ventilation and air conditioning in the Old Town Hall, Civic Suite, Catford Library and customer service centre in 20/21.  | Housing Regeneration and Public Realm - <b>Capital Delivery</b>       | 2020/21    | These works were delivered in 2021 and this action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's corporate estate in the Asset Management Strategy (1.2.1).  | Action Achieved |
| 1.2.6 | Review the applicability of ISO 50001:2018 Energy Management System standard as a means to drive improvements in energy efficiency.   | Corporate Resources - <b>Facilities Management</b>                    | Short term | This action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's corporate estate in the Asset Management Strategy (1.2.1).   | Not Achieved    |

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| 1.2.7  | Build capacity in our capital delivery team in relation to energy and carbon reduction.  | Housing Regeneration and Public Realm - <b>Capital Delivery</b>       | Short term | The Capital Delivery Team have been directly involved in the delivery of Lewisham's Low Carbon Skills Fund and Public Sector Delivery Scheme funded works across corporate buildings and schools giving first-hand experience of energy efficiency and carbon reduction measures. This action has been closed.  | Action Achieved |
| 1.2.8  | Explore new funding mechanisms to use the savings from reduced energy consumption to fund the upfront capital costs of works.  | Housing Regeneration and Public Realm - <b>Inclusive Regeneration</b> | Short term | Rising energy costs have made any spend-to-save schemes impractical in terms of releasing budget. The Council will need to take an innovative and proactive approach to funding the works needed to decarbonise the cost of decarbonising its buildings and operations. This work will be captured in the 2024 Action Plan in relation to delivery of the Asset Management Strategy and related workstreams. This action is closed. | Partly Achieved |
| 1.2.9  | Review water consumption across the corporate estate. Identify and publish targets to improve performance as part of the annual use of resources statement described in 1.1.2.                         | Housing Regeneration and Public Realm - <b>Inclusive Regeneration</b> | 2020/21    | Water consumption data has been included within the Council's reporting on corporate carbon emissions (see action 1.1.2 above). The 2024 Action Plan includes an action on continued corporate carbon reporting including in relation to water (1.1.1).   | Partly Achieved |
| 1.2.10 | Complete remaining EPC surveys for the 270 sites in the commercial portfolio and assessment against the requirements of the Minimum Energy Efficiency Standards.                                       | Housing Regeneration and Public Realm - <b>Inclusive Regeneration</b> | Short term | This action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's commercial estate (1.2.4).  | Not Achieved    |
| 1.2.11 | Ensure compliance by 2023 with the Minimum Energy Efficiency Standards (MEES) legislation in relation to those commercial properties identified as falling below EPC E (currently 25 out of 170 EPCs). | Housing Regeneration and Public Realm - <b>Capital Delivery</b>       | Short term | This action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's commercial estate (1.2.4).  | Not Achieved    |

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| 1.2.12 | Identify the actions needed to bring the commercial estate up to EPC Band C by 2025 including opportunities as commercial property leases come up for renewal to implement 'green leases' that incorporates incentives into the lease to operate and manage premises in a sustainable way. | Housing Regeneration and Public Realm - <b>Capital Delivery</b>                  | Short term | This action has been closed and replaced in the 2024 Action Plan with an updated action relating to setting out a costed plan for decarbonising the Council's commercial estate (1.2.4).   | Not Achieved    |
| 1.3.1  | Upgrade the basement at Laurence House to remove all car spaces except essential users and improve facilities for cyclists.  | Housing Regeneration and Public Realm - <b>Capital Delivery</b>                  | Short term | This work is currently on hold while funding is found to support the cost of the works but will be considered as part the development of the Council's staff travel plan which is identified as an action in the 2024 Action Plan (1.3.3).   | Not Achieved    |
| 1.3.2  | Renew the corporate bus fleet with 40 new vehicles all with the latest Euro 6 engines.   | Housing Regeneration and Public Realm - <b>Street and Environmental Services</b> | 2020/21    | This action was achieved in 2020 and is closed. The 2024 Action Plan includes an action on the electrification of the Council's fleet (1.3.1)  | Action Achieved |
| 1.3.3  | Upgrade the HGV fleet to Euro 6 standards including all 25 street cleansing and refuse vehicles.   | Housing Regeneration and Public Realm - <b>Street and Environmental Services</b> | 2020/21    | This action was achieved in 2022 and is closed. The 2024 Action Plan includes an action on the electrification of the Council's fleet (1.3.1)  | Action Achieved |
| 1.3.4  | Install 4 new electric vehicle charging points at the Council's Wearside depot.  | Housing Regeneration and Public Realm - <b>Street and Environmental Services</b> | Short term | Uncertainty about future use of Wearside has meant the investment to deliver this could not be justified. The Council's planned Asset Management Strategy and Corporate Fleet Strategy both due to be delivered in 2024/25 will set out the evidence base for decision making on the infrastructure needed to support electrification. This is included in the 2024 Action Plan (1.3.2). | Not Achieved    |

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| 1.3.5 | Review opportunities for trial of a fully electric 1.5 tonne van and a fully electric refuse vehicle.  | Housing Regeneration and Public Realm - <b>Street and Environmental Services</b> | 2020/21     | The service now has a an electric RCV on long-term hire used for recycling collections at Lewisham market and an electric 1.5 tonne van. The 2024 Action Plan includes an action on the electrification of the Council's fleet (1.3.1).  | Action Achieved |
| 1.3.6 | Set a baseline for current staff travel by transport mode. Promote active travel and the use of public transport as the default option for all work journeys except where there is a legitimate reason. Extend use of team oyster cards and for journeys where vehicle is unavoidable use of electric pool cars. Seek to gain accredited status in relation to green staff travel. | Housing Regeneration and Public Realm - <b>Strategic Transport</b>               | 2020/21     | A travel survey of Council staff was completed in 2023/24. This will be a key input into a Staff Travel Plan which is planned for 2024. This work is captured in a new action in the 2024 Action Plan (1.3.3).   | Partly Achieved |
| 1.3.7 | Embed our response to the climate crisis into corporate service planning.  | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b>           | 2020/21     | All Council reports include climate implications as a standard heading and all scrutiny committees were encouraged to nominate a climate lead. The Council's climate literacy training was intended to provide all staff and members with a broader understanding of the links between their service area and the climate agenda. The 2024 Action Plan includes a new commitment to issue a toolkit to staff to support service teams in identifying the climate implications of decisions as part of the corporate reports process (1.1.4). | Action Achieved |
| 1.3.8 | Work with the Council's PFI provider Skanska to review opportunities to convert Lewisham streetlights to LED.  | Housing Regeneration and Public Realm - <b>Highways</b>                          | Medium term | Lewisham continue to be in dialogue with the PFI service provider, Milestone, to review the capital costs, looking to reduce the payback period for the authority. This action is retained unchanged in the 2024 Action Plan (1.4.1)   | Underway        |



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| 1.3.9  | Prioritise the procurement and use of electric tools rather than petrol in the parks service.   | Community Services - <b>Parks Sports and Leisure</b>    | Short term | Since the Climate Emergency Action Plan was published in 2020 the parks service has switched a range of tools and vehicles to electric and this is now the default option where new equipment is required. The latest addition to this in 2023 was an electric small panel van.                           | Action Achieved |
| 1.3.10 | Identify opportunities to reduce the carbon intensity of our resurfacing work including increased use of 'warm mix' and work with the regional officers group, The London Technical Advisers Group (LoTag), to identify and integrate best practice into highway management in Lewisham.  | Housing Regeneration and Public Realm - <b>Highways</b> | 2020/21    | This action has been adopted as part of the Council's resurfacing work in 2020 and will continue. The action is closed.   | Action Achieved |
| 1.3.11 | Review the Council's outdoor events and identify opportunities to remove avoidable carbon emissions, for example replacing diesel generators with zero carbon alternatives.   | Community Services - Culture, Learning and Libraries    | 2020/21    | The Council's approach to outdoor events was reviewed as part of the London Borough of Culture year in early 2022. Additional engagement to minimise single use plastic and reduce waste has undertaken with stall holders and contractors as part of Lewisham People's Day 2023.                         | Action Achieved |
| 1.3.12 | Develop and implement a new document retention policy that minimises hard copy printing and replaces physical storage with scanned copies and standardised approaches to retaining and destroying records to minimise storage requirements. Extend the use of online and electronic processes to replace paper, for example in relation to pay slips. | Corporate Resources - <b>IT and Digital Services</b>    | 2020/21    | Document retention will be considered as part of the Council's Digital Strategy scheduled for publication in 2024. Digitisation of payslips, improvements to shared online document workspaces and changes to working practices post COVID have significantly reduced the Council's consumption of paper. | Underway        |

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| 1.3.13 | Carry out an energy and carbon audit of all Corporate IT functions.   | Corporate Resources - <b>IT and Digital Services</b>                   | 2020/21    | The environmental performance and impact of IT equipment will be considered as part of the planned Digital Strategy scheduled for publication in 2024. In 2023 the Council working with the shared services provider upgraded data storage infrastructure, in October staff were migrated to the new system and the legacy environment switched off saving an estimated 55 tonnes of carbon a year. Further actions will be set out in the Digital Strategy, referenced in the 2024 Action Plan at 1.4.2 as well as the work to assess the Council's scope 3 emissions (1.1.6). | Underway        |
| 1.3.14 | Review planting schemes outside corporate buildings to reduce the use of short term plants chosen for appearances and promote the use of plants with greater climate adaptation resilience and biodiversity benefits particularly for bees, moths, butterflies and other pollinators. | Community Services - <b>Parks Sports and Leisure</b>                   | 2020/21    | The Council's new planting scheme has replaced annual, seasonal bedding at Laurence House and Civic Suite with more sustainable and drought resistant planting. This action is closed and a new action has been added to the 2024 Action Plan on using Council land and buildings to enhance adaptive responses to climate change including shading, flood mitigation and biodiversity benefits (4.2.4).  | Action Achieved |
| 1.4.1  | Support schools in accessing SALIX funding and other sources of external resources to improve the energy efficiency of buildings and generate onsite renewable energy.  | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | Short term | Lewisham delivered grant funded works to Myatt Garden, Donderry and Dalmain under the Public Sector Decarbonisation Scheme in 2021-22 replacing gas heating with air source heat pumps and other improvements to building fabric, lighting and renewables. A further £300k was secured in 2023 to complete the work at Donderry replacing a remaining gas boiler, this work is expected to complete in 2024. The 2024 Action Plan includes a new action to set out a costed plan for decarbonisation of the rest of the Council's schools' estate (1.2.3).                      | Action Achieved |

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| 1.4.2 | Work towards achieving new higher energy standards for schools with the aim for new schools to be DEC A and refurbished schools DEC B.   | Housing Regeneration and Public Realm - <b>Capital Delivery</b>        | Medium term | Contractors are required to achieve BREEAM Excellent on new build projects, and BREEAM Very Good on refurbishment projects. They are also required to meet all relevant targets within the London Plan. Budget constraints and grant funding conditions have been the key constraints in achieving this action. Extending these requirements requires additional funding that goes beyond existing sources including the Government's Public Sector Decarbonisation Scheme. The 2024 Action Plan includes a new action to set out a costed plan to decarbonise the Council's schools' estate (1.2.3). | Partly Achieved |
| 1.4.3 | Support efforts by school staff and pupils to take action on climate change. Put proposals for joined up activity and shared resources to the Schools Forum in 2020 including the scope for increasing climate literacy in school, for example by having a climate change trained teacher in every school. Help schools create their own carbon actions plans. | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21     | The Schools Climate Network was established in 2021 and has held 14 meetings since then with staff and pupils from local primary and secondary schools. A Schools Climate Network newsletter is circulated on a termly basis and in January 2024 the Council, in partnership with the Horniman Museum, will run a Big Schools Climate Conference with workshops, creative events and discussion. An updated action on engaging and supporting schools climate activity is included in the 2024 Action Plan (5.1.3).   | Action Achieved |
| 1.4.4 | Develop new carbon reduction targets for new school designs in the Project Implementation Document (PID) stage and Employer Requirements (ERs) of capital works.   | Housing Regeneration and Public Realm - <b>Capital Delivery</b>        | Short term  | Contractors are required to achieve BREEAM Excellent on new build projects, and BREEAM Very Good on refurbishment projects. They are also required to meet all relevant targets within the London Plan. Budget constraints and grant funding conditions have been the key constraints in achieving this action. Extending these requirements requires additional funding that goes beyond existing sources including the Government's Public Sector Decarbonisation Scheme. The 2024 Action Plan includes a new action to set out a costed plan to decarbonise the Council's schools' estate (1.2.3). | Partly Achieved |

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| 1.4.5 | Undertake an audit of schools' energy performance designed to share good practice and learn lessons that can be integrated into corporate standards.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b>           | 2020/21 | Funding from the Government's Low Carbon Skills Fund was secured in 2023 to undertake heat decarbonisation plans for all Lewisham's maintained schools. This work will complete by the end of March 2024 and will provide the basis for delivering on the new action in the 2024 Action Plan to set out a costed decarbonisation plan for the Council's schools' estate (1.2.3) | Action Achieved |
| 1.4.6 | Assess further improvements to the catering service including: An additional meat free day per week; Increasing the number of vegan options; Future options for procuring the school catering service including insourcing, seeking opportunities to promote local produce, reduce food miles and offer more seasonal menus. | Children and Young People Directorate - <b>Education Services</b>                | 2020/21 | The schools catering contract was let in 2021 servicing 25 schools and included an improved specification with an additional meat free day. Further improvements expected under the contract are the use of 100% reusable or recyclable packaging, use of electric vehicles and a 25% switch from animal proteins by 2025.  | Action Achieved |
| 1.4.7 | Trial food waste collection for school classrooms in 2020 year to assess the potential to roll out for all school kitchens. Review and identify opportunities for further reductions in waste from schools.  | Housing Regeneration and Public Realm - <b>Street and Environmental Services</b> | 2020/21 | In 2022/23 food waste collections were rolled out to primary schools and in 2023 this has been extended to secondary schools. 51 primary schools have now taken up the offer and 3 secondary schools.   | Action Achieved |

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| 1.5.1 | Agree and implement a new strategy for divesting the Pension Fund from high-carbon investments.   | Corporate Resources - <b>Financial Planning Strategy and Commercial</b> | 2020/21 | In November 2023 the Pensions Investment Committee (PIC) of the LB Lewisham Pension Fund approved its Climate Transition and Net Zero policy. This policy will be revised on an annual basis as the Fund's action plan to achieve its objectives is developed and will be supported by ongoing quantitative analysis. This policy sets out the targets set by PIC as well as the detail on the approaches that will be taken to achieve the net zero ambition. Throughout its net zero journey, PIC will fully recognise and adhere with its fiduciary duties. The latest measure of the carbon intensity of the Lewisham Pension Fund listed mandates identified these were 29.8 tonnes per £1m invested 70% lower than the industry benchmark and 86% lower than the previous time this was measured in 2019. | Action Achieved |
| 1.5.2 | Review and update existing procurement and social value policies to strengthen the value placed on life-cycle assessment, support the circular economy and reduce carbon emissions across our supply chain. We will assess the introduction of requirements through contractor social value commitments to publicly report their corporate carbon emissions, and including CO2e emissions relating to the good and services we procure as performance metrics in contracts. We will assess the scope to improve the standards in contractor fleet vehicles. We will assess scope for Council Information Technology contracts to adopt the highest standards of efficiency and environmental performance including whole lifecycle costs. | Corporate Resources - <b>Financial Planning Strategy and Commercial</b> | 2020/21 | Procurement and social value policies have been updated to strengthen the value placed on life-cycle assessment, support the circular economy and reduce carbon emissions across our supply chain. Lewisham Council's Sustainable Procurement Strategy (2021-25) and Social Value policy (2022-26) reinforce commitments in support of carbon net zero by 2030. The 2024 Action Plan includes an action to measure the carbon footprint of the Council's supply chain and engage with suppliers to reduce the Council's Scope 3 emissions (1.1.6).  | Action Achieved |

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| 1.5.3 | Explore opportunities for a revolving fund that will deliver carbon reduction projects and recoup money through energy savings.  | Corporate Resources - <b>Financial Planning Strategy and Commercial</b> | Short term | Rising energy costs have made spend-to-save schemes impractical in terms of releasing budget. In 2023 the Council launched a new Lewisham Climate Action Investment enabling residents to invest money at a return of 4.3% a year for 5 years. The fund raised £659,957 from 612 investors and will support projects from the Council's Active Travel Fund. | Action Achieved |
| 1.5.4 | Explore partnerships with funders for new carbon reduction infrastructure projects that deliver local value and potential return on investment.  | Corporate Resources - <b>Financial Planning Strategy and Commercial</b> | Long term  | In 2023 the Council launched a new Lewisham Climate Action Investment enabling residents to invest money at a return of 4.3% a year for 5 years. The fund raised £659,957 from 612 investors and will support projects from the Council's Active Travel Fund.   | Action Achieved |
| 1.5.5 | Use the Council's corporate energy procurement to support renewable energy, develop an energy procurement strategy that aligns our Climate Emergency ambitions with the way we procure energy contracts. | Corporate Resources - <b>Facilities Management</b>                      | 2020/21    | The Council has continued to purchase 100% renewable electricity backed through the industry REGO certification. This action is closed but it is intended that the Council will maintain its commitment to REGO backed electricity supplies.  | Action Achieved |

## Theme 2: Sustainable Housing

| Ref   | Action   | Action owner   | Date       | Dec 2023 Narrative  | Dec 2023 Status |
|-------|--|----------------|------------|---|-----------------|
| 2.1.1 | Deliver a new Asset Management Strategy that sets out a new ambition for energy and carbon performance across the Lewisham Homes' stock including: The requirements of achieving a minimum of SAP 86 EPC B across the Lewisham Homes stock.; Ensuring new build developments comply with existing and emerging local and national policy and legislation including SAP10.1 methodology (and future upgrades of SAP); Includes a focus on improving property ventilation; Sets out an option appraisal on poorly performing properties. | Lewisham Homes | 2020/21    | In October 2023 the Council took responsibility for the management of its housing stock and Lewisham Homes was absorbed into the Council as part of a new Housing Directorate. A Housing Retrofit Strategy has been commissioned which includes a fully costed plan to decarbonise the Council's housing stock. This work is expected to be published in 2024 and is reflected in a new action in the 2024 Action Plan (2.1.1). | Partly Achieved |
| 2.1.2 | Develop a new strategic approach to decarbonising heating across the stock with the aim of centralising plant and creating opportunities for heat networks. Assess the opportunities and risks of technologies such as heat pumps, and improvements to existing electric heating systems and storage heaters identify the optimum approach to boiler replacements.   | Lewisham Homes | 2020/21    | The Council's Housing Retrofit Strategy will set out the actions needed to decarbonise the Council's housing stock and will assess retrofit as part of identification of heating solutions for different archetypes of properties. Lewisham's energy master planning and identification of heat network opportunity areas will be a key input into this work.   | Partly Achieved |
| 2.1.3 | Raise standards in existing communal heating systems, ensuring compliance with regulation and installing metering and improved controls to systems. Develop a planned maintenance and investment plan that is informed by the emerging strategic approach to decarbonising heating across the stock.   | Lewisham Homes | Short term | Maintenance and metering and billing contracts have improved performance of the communal heating systems. These blocks will be a key archetype in the Council's housing retrofit strategy and this work will inform future investment plans for communal systems as part of the capital strategy for housing. This action is retained unchanged in the 2024 Action Plan.  | Underway        |

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| 2.1.4 | Review procurement policies to increase the sustainability of major works, including selecting lower carbon materials and reusing structures and construction materials where possible.  | Lewisham Homes | Short term  | The mobilisation of the two long-term framework partnerships with United Living and Mullaley for major works has created the opportunity to integrate sustainability into all works. Recommendations on how best to deliver on these opportunities will be included within the Housing Retrofit Strategy due to be published in 2024 (  | Action Achieved |
| 2.1.5 | Delivery within the Lewisham Home's major works programme of cladding improvements that deliver improved thermal efficiency combined with the highest standards of building safety.  | Lewisham Homes | Medium term | The mobilisation of the two long-term framework partnerships with United Living and Mullaley for major works has created the opportunity to integrate sustainability into all works. In 2023 Lewisham Council was awarded £2.9m as part of a 2 year £9m programme of works under the Social Housing Decarbonisation Fund integrating existing planned works with additional retrofit for 159 homes. Recommendations future integration will be included within the Housing Retrofit Strategy due to be published in 2024 (2.1.1). | Partly Achieved |
| 2.1.6 | Review and identify the financial, technical, operational and resident satisfaction implications of delivering a new homes programme to a carbon neutral standard, to include a understanding of: Building new homes to Passive House Standards (achieving a SAP rating of 92-100/EPC A); Delivering Energiesprong or similar retrofits; Early adoption of no gas; Meeting the new LETI (London Energy Transformation Initiative) design standard. Use the outcomes from the assessment to push central government and others for additional funding, investment in new technology, regulatory change and other actions that will enable this to be delivered in Lewisham. | Lewisham Homes | Short term  | New Employer Requirements were introduced by Lewisham Homes' Development Team. PassivHaus was evaluated as an option but remains financially unviable. The aim on all new developments is to go beyond current Building Regs for Part L with the new LETI design standards as the aspiration. This action has been updated in the 2024 Action Plan to reflect requirements of the new local plan (2.1.3).   | Action Achieved |
| 2.1.7 | Implement lessons learned from good practice elsewhere and the assessment in   | Lewisham Homes | Medium term | The aim on all new developments is to go beyond current Building Regs for Part L with the new LETI design standards   | Action Achieved |



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|       | 2.1.6 into delivery on a scheme-by scheme basis including in relation to: the use of pre-manufactured elements; air/ground source heat pumps; district heat networks; mechanical ventilation heat recovery (MVHR) units; alternative fuels and battery storage; energy efficient heating including underfloor; external shading devices; decentralised heating; green / living roofs and walls; sustainable drainage; AECB (Association of Environmentally Conscious Builders) standards; waste water heat recovery systems; smart water use; procurement and sourcing all materials and products from within 30 mile radius of site. |                |            | as the aspiration. This action has been updated in the 2024 Action Plan to reflect requirements of the new local plan (2.1.3).   |                 |
| 2.1.8 | Evaluate the application of the 'Soft Landings Framework' to new build projects.  | Lewisham Homes | Short term | The Development Team introduced an 'approval point schedule' drawing on practice from the soft landings framework, and every development follows these principles. The integration into handover will continue to be evaluated and good practice adopted. This action will be reported on as part of the updated action in the 2024 Action Plan on new developments (2.1.3). | Action Achieved |
| 2.2.1 | Publish a Lewisham Homes to Sustainability Strategy document setting out an overarching approach to carbon reduction aligned to the Lewisham Homes' Asset Management Strategy. Set out baseline environmental performance metrics   | Lewisham Homes | 2020/21    | In 2021 Lewisham Homes published a nine-year Sustainability Strategy, taking the housing stock from 2021-2030. This work will be updated and replaced by the costed plan for decarbonising the Council's housing stock within the Housing Retrofit Strategy (2.1.1).   | Action Achieved |
| 2.2.2 | Develop a sustainable working protocol for LHL employees, to include: sustainable staff travel policy, recycling, office etiquette; An updated Employee Code of Conduct; Encouraging vegan catering, local sourcing of supplies; A ban  | Lewisham Homes | 2020/21    | In October 2023 the Council took responsibility for the management of its housing stock and Lewisham Homes was absorbed into the Council as part of a new Housing Directorate. The actions set out in the Leadership thematic of the 2024 Action replace this action.  | Partly Achieved |

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|       | on single-use plastic except where there's a specific health and safety reason.   |  |             |  |                 |
| 2.2.3 | Ensure the Old Town Hall refurbishment promotes a sustainable office environment, including: Agile working; Improved cycling facilities and changing rooms; A paperless environment; Installation of smart and energy efficient products such as LED lighting, smart meters and water meters. | Lewisham Homes   | Short term  | In October 2023 the Council took responsibility for the management of its housing stock and Lewisham Homes was absorbed into the Council as part of a new Housing Directorate. The Council's new Asset Management Strategy and the relevant actions in the 2024 Action Plan will replace this action.  | Partly Achieved |
| 2.2.4 | Incrementally upgrade the Lewisham Homes' fleet to low emission combustion and hybrid with the aim of becoming fully powered by renewable electricity as soon as is practicable.  | Lewisham Homes   | Short term  | In October 2023 the Council took responsibility for the management of its housing stock and Lewisham Homes was absorbed into the Council as part of a new Housing Directorate. The action relating to the Council's fleet in the 2024 Action Plan (1.3.1) replaces this action.  | Partly Achieved |
| 2.2.5 | Recruit 100 resident 'Eco-Champions'.   | Lewisham Homes   | 2020/21     | During the pandemic this action was refocused to integrate sustainability issues within Lewisham Homes existing resident engagement work. The 2024 Action Plan includes a new action to develop and deliver an engagement programme for the Council's tenants and leaseholders to save money on bills and cut emissions (2.1.4).   | Partly Achieved |
| 2.2.6 | Develop a draft Sustainable Estate Parks and Gardens strategy.  | Lewisham Homes   | 2020/21     | Lewisham Homes published a Sustainable Green Services Policy 2021. This action is closed. The 2024 Action Plan includes a new action on using Council land and buildings to enhance adaptive responses to climate change including shading, flood mitigation and biodiversity benefits (4.2.4).  | Action Achieved |
| 2.3.1 | Assess the actions and investment needed to get all domestic buildings in the borough to an average of EPC Band B and develop more sophisticated methods of identifying which properties are energy inefficient, targeting resource where there will be most impact.                          | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | Short term  | The Council's Housing Retrofit Strategy planned for publication in 2024 will set out the approach to decarbonising all tenures of housing. The Housing thematic of the 2024 Action Plan includes actions relating to the Council's own housing (2.1.1), housing managed by other social landlords (2.4.1), private sector housing (2.2.1) and owner occupier properties (2.3.1). | Underway        |
| 2.3.2 | Inspect all HMOs (house in multiple occupation) in the borough over 5 years, an estimated 6,000 properties, as part of  | Housing Regeneration and Public  | Medium term | This licensing scheme launched in April 2022. The estimated numbers of HMOs in the borough is between 4000-6000 and all properties will be inspected prior to  | Underway        |

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|       | the HMO expanded licensing scheme. Inspections will focus on the eradication of category 1 and 2 hazards on cold and thermal efficiency, especially for vulnerable residents.   | Realm -<br><b>Private Sector Licensing and Home Improvements</b>                                 |            | licensing to eradicate Category 1&2 hazards, including excess cold. By the end of 2022 128 licenses had been issued, it was not possible to obtain an update on this figure for 2023 by the time of reporting to Sustainable Development Select Committee. This action is retained unchanged in the 2024 Action Plan (2.2.2).  |                 |
| 2.3.3 | Apply to the Secretary of State for a borough-wide licensing scheme with the intention of rolling out licensing to all 26,000 privately rented properties. Inspections of these properties will be conducted on a risk basis including analysis of potential poor standards in the stock, with a particular focus on damp and cold. | Housing Regeneration and Public Realm -<br><b>Private Sector Licensing and Home Improvements</b> | Short term | In December 2023 the Government approved Lewisham Council's application for a selective licensing scheme in the borough. The new scheme will come into effect in July 2024 and cover an additional 20,000 properties in addition to those already covered by the existing licensing scheme for Houses of Multiple Occupation. Opportunities to use this work to decarbonise rental properties will be set out in the Council's Housing Retrofit Strategy and this is set out in the 2024 Action Plan (2.2.1).  | Action Achieved |
| 2.3.4 | Explore the potential to provide a discount on the licence fee if the landlord takes the EPC rating of their property to C or above and assess whether further discounts could apply for ratings above C.   | Housing Regeneration and Public Realm -<br><b>Private Sector Licensing and Home Improvements</b> | Short term | After review this action was not progressed as the discount was considered unlikely to provide a meaningful incentive but would impact on licensing income and therefore the quality of the service.   | Partly Achieved |
| 2.3.5 | Use the Council's online presence such as web pages and social media to promote energy efficiency advice to landlords.  | Housing Regeneration and Public Realm -<br><b>Climate Resilience Team</b>                        | Short term | The Council published practical advice for residents on retrofit <a href="https://lewisham.gov.uk/myservices/environment/climate-emergency/improving-the-energy-efficiency-of-your-home">https://lewisham.gov.uk/myservices/environment/climate-emergency/improving-the-energy-efficiency-of-your-home</a> as recommended by the Housing Retrofit Task and Finish scrutiny group. Further action to engage with home owners, tenants and landlords will be included as part of Lewisham's communication work and reported under 5.1.1 of the 2024 Action Plan. | Action Achieved |
| 2.3.6 | Take enforcement under the Domestic Minimum Energy Efficiency Standards Regulation, which allow us to issue a Community Protection Notice (CPN) for   | Community Services -<br><b>Safer Communities</b>   | Short term | In 2021 the Council delivered a Government funded Minimum Energy Efficiency Standards initiative which raised awareness of the requirements on landlords. Following this project the Private Sector Housing Team took on the enforcement function for MEES in domestic   | Partly Achieved |

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|        | renting accommodation under an EPC rating of E.  |   |            | properties which aligns with existing work on the Housing Health and Safety Rating System. The sector has been in a holding pattern on this issue with the outcome of a 2021 consultation on raising MEES standards delayed. This action is retained unchanged in the 2024 Action Plan.  |                 |
| 2.3.7  | Engage with landlord accreditation schemes that promote energy efficiency.   | Housing Regeneration and Public Realm - <b>Private Sector Licensing and Home Improvements</b> | Short term | The Council offers a 20% discount for accredited landlords including membership of organisations such as the London Landlords' Accreditation Scheme which assists landlords to obtain grants to improve thermal efficiency. Further actions on the private rental sector including landlord engagement are included in the 2024 Action Plan (2.2.1).   | Action Achieved |
| 2.3.8  | Ensure all accommodation used as temporary accommodation by the Council meets the Minimum Energy Efficiency Standards including the current requirement for EPC rating E or above and has all the required gas and electrical certification. | Housing Regeneration and Public Realm - <b>Housing Services</b>                               | Short term | All properties used by the Council to provide temporary accommodation have to meet health and safety requirements and landlords must supply an EPC, Gas Safety Certificate and Electrical Installation Condition Report which are checked for compliance with dates and minimum standards. This action is retained unchanged in the 2024 Action Plan.  | Action Achieved |
| 2.3.9  | Support a new PRS renters' union across the sector to provide a forum for renters; allowing us to raise awareness of the Climate Emergency and measures to tackle it and the union to flag up specific concerns to be addressed              | Housing Regeneration and Public Realm - <b>Housing Services</b>                               | Short term | This action has not been progressed due to capacity constraints but the Housing Retrofit Strategy will include actions design to improve energy efficiency and retrofit in the private rental sector and support for households living in private rental properties. These actions will be detailed in the published strategy, as identified in the 2024 Climate Action Plan action at 2.2.1.  | Not Achieved    |
| 2.3.10 | Develop a programme to target high risk streets and neighbourhoods with tailored advice including the publication and promotion of initiatives.  | Housing Regeneration and Public Realm - <b>Housing Services</b>                               | Short term | In 2023 the Council purchased a licence to access the Low Income Family Tracker database which has been used alongside EPC data to target households eligible for grant funding for energy efficiency measures through direct mailing. The Council is working in partnership with South East London Community Energy as part of a grant funded Local Energy Advice Demonstrator which will adopt a neighbourhood approach to targeting households and supporting them to access funding. | Partly Achieved |

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| 2.3.11 | Develop the use of discretionary grant to support home owners. Roll out an active campaign to use this grant to improve energy standards in those properties that require it most.  | Housing Regeneration and Public Realm - <b>Private Sector Licensing and Home Improvements</b> | 2020/21    | The Housing Improvements and Assistance team provides grants and loans to home owners to fund home maintenance and repairs to resolve hazards including a referral pathway for residents who are admitted to hospital and at risk because of cold or other conditions at home. Members of the team have increased knowledge of retrofit through training. The work of the team is being reviewed in 23/24 and is also within scope of the Housing Retrofit Strategy scheduled to be published in 2024.   | Action Achieved |
| 2.3.12 | Actively participate in a pan-London 'Setting the Standard' initiative that will support inspections of the worst standard of accommodation B&Bs, working to support enforcement action taken in Lewisham and other boroughs to drive up property standards.  | Housing Regeneration and Public Realm - <b>Housing Needs and Refugee Services</b>             | Short term | Providers of accommodation B&Bs are required to register, provide information to demonstrate they meet minimum standards and allow inspections. The Private Sector Housing team acts on any Category 1 hazards under the Housing Health and Safety Rating System.  | Action Achieved |
| 2.3.13 | Introduce new technology and approaches to identifying cold houses, such as external surveying tools or internal monitoring equipment and including collaboration with a MHCLG funded Greenwich pilot.  | Housing Regeneration and Public Realm - <b>Housing Services</b>                               | Short term | The Housing Service proposed this action in 2020 pre covid. Since then the service has built a range of partnerships with other teams and organisations to identify household with poor Energy Performance Certificates (EPC) ratings E,F or G in order to offer owners grant assistance and develop new referral pathways   | Partly Achieved |
| 2.3.14 | Work with the GLA, London Councils and other London Boroughs to support the development of an offer to 'able to pay' home owners to increase home retrofit projects and to build trust and a joined-up approach in the supply chain to promote and respond to demand for home retrofits, such as affordable and independent whole-house audits. | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b>                        | Short term | In 2022 the Council supported Future Fit Streets a project by South East London Community Energy offering a collective approach to retrofit assessments for a group of households on Gordonbrock Road. The project had success in engaging homeowners but struggled due to the lack of financing on offer to support works. The Council is now working with SELCE on the successor to that project the Local Energy Advice Demonstrator (LEAD) funded by DESNZ which aims to deliver measures in over 500 properties in 4 boroughs over a 2 year period. | Partly Achieved |
| 2.3.15 | Explore potential for working with local community organisations to support bulk purchasing schemes that reduce the costs   | Housing Regeneration and Public Realm -   | Short term | Alongside the Future Fit Streets and Local Energy Advice Demonstrator described above in 2.3.14 the Council has also supported the Mayor of London's Solar Together initiative which used collective purchasing to select low  | Action Achieved |

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|        | to homeowners of home energy improvements.  | <b>Climate Resilience Team</b>                                  |            | price installers through an auction process. In 2021 47 Lewisham households completed the process and had panels installed. In 2022 despite a large sign up just 11 households went all the way through the process and the project was significantly disrupted by the provider GET UK appointed by the GLA's contractor iChoosr going into administration resulting in many residents having highly disrupted service. Some households then accepted an offer for an alternative provider and a further 19 had panels installed as a result of this alternative. The GLA and iChoosr have been working with all residents affected to ensure that none of them suffer a financial loss from any deposits paid where the contractor did not deliver the works. This resulted in £24,000 refunds to 11 Lewisham households through a voluntary reimbursement scheme. |                 |
| 2.3.16 | Investigate ways to ensure Lewisham grants are advertised on the government 'save energy' platform and promote the schemes available through the platform to residents.                   | Housing Regeneration and Public Realm - <b>Housing Services</b> | Short term | The Housing team works closely with the Climate Resilience Team who lead on the South London Energy Partnership in order to promote our grants. This allows grants to link in top up existing government energy schemes to ensure home owners in Lewisham have energy efficient properties. A review of the Housing Grants Service is underway in 2023/24 which among other things aims to optimise the use of grants to support fuel poverty and energy efficiency objectives.   | Action Achieved |
| 2.3.17 | Apply minimum insulation and efficiency standards to works undertaken at homeowners' properties.  | Housing Regeneration and Public Realm - <b>Housing Services</b> | 2020/21    | The Disabled Facilities Grant team use grant agreements to raise the thermal efficiency of properties including meeting minimum energy efficiency standards.  | Action Achieved |
| 2.3.18 | Engage local registered social providers to encourage sharing of practice on carbon reduction and supporting all RPs to take meaningful action in relation to their stock in the borough. | Housing Regeneration and Public Realm - <b>Housing Services</b> | 2020/21    | London based registered providers with stock in the borough have been invited to complete a survey as part of the development of Lewisham's Housing Retrofit Strategy. The consultants have also held discussions with Phoenix Community Housing and Brockley PFI managed housing. The Strategy is expected to include recommendations about future work with other providers.  | Action Achieved |

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| 2.3.19 | Officers within the Private Sector Housing Agency team will use public transport for all routine inspections.   | Housing Regeneration and Public Realm - <b>Housing Services</b>        | 2020/21 | This action was proposed by the Private Sector Housing Agency team in 2020 pre covid. Wider plans to develop a sustainable staff travel plan are under development.   | Action Achieved |
| 2.4.1  | Expansion of the South London Energy Efficiency Project led by Lewisham, providing practical support to vulnerable residents in south London. Support 1,600 households in 2019/20. Seek external funding and partnerships to deliver the same in 2020/21. | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | Lewisham Council leads the South London Energy Efficiency Partnership covering 12 South London Boroughs delivering a practical energy advice service targeted at low income and vulnerable households helping them stay warm in Winter. The service continues to secure external funding for delivery with funding agreements and delivery plans in place for 23/24 and has brought in in excess of £1m for South London. In the first 2 quarters of 2023/24 the service supported 2,007 households across south London of which 335 were in Lewisham.  | Action Achieved |
| 2.4.2  | Support low income and vulnerable residents in accessing external sources of funding for heating, insulation and ventilation.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | The service continues to help residents receiving support through the borough's practical energy advice service to benefit from funding where they qualify. In 21/22 292 households were supported to access retrofit grants the majority of those through the Energy Company Obligation. In 22/23 169 households were supported to access retrofit grants. Just 13 of these were under the Energy Company Obligation due to changes in ECO4 which restricted eligibility, and increased the requirements on suppliers and local authorities using the flexible eligibility scheme. In 2023 the Council was awarded £2.9m under the Social Housing Decarbonisation Scheme enabling retrofit work in the Council's housing stock that will improve thermal efficiency and reduce carbon emissions. This work will deliver works by the end of 23/24 and continue into the following year. The 2024 Action Plan includes an updated action to ensure disadvantaged communities benefit from support to decarbonise housing (2.5.2). | Action Achieved |
| 2.4.3  | Undertake an assessment of the equalities implications of climate change and of the actions at national, regional   | Housing Regeneration and Public  | 2020/21 | Equalities implications for delivery of local climate related programmes will be completed as part of the Equalities Analysis Assessment required for each, including for   | Underway        |

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|       | and local level to reduce carbon and work with partners to find additional ways to support affected groups to mitigate the impact. Review the use of the Climate Just tool to understand the impact across different communities in the borough.  | Realm -<br><b>Climate Resilience Team</b>                  |            | example the Sustainable Streets programme. The retrofit of homes represents a big opportunity to address equalities issues, but also represents potential risks. The work of developing the Housing Retrofit Strategy specifically includes a equalities and diversity strand that was commissioned alongside the wider technical assessment. This will be published as part of the strategy in 2024.  |                 |
| 2.5.1 | Adopt a new Local Plan for the borough with Climate Emergency embedded within the document and development management policies supporting delivery of the ambition to be carbon neutral including achieving the London Plan policy for major developments to be zero carbon. We will seek that proposals for new self-contained major and minor residential development achieve the BRE Home Quality Mark and that proposals for major residential domestic refurbishment achieve a certified 'Excellent' rating under the BREEAM Domestic Refurbishment 2014 scheme, or future equivalent; and that proposals for new non-residential development of 500 square metres gross floor space or more, including mixed-use development, achieve an 'Excellent' rating under the BREEAM New Construction (Non-Domestic Buildings) 2018 scheme, or future equivalent. | Housing Regeneration and Public Realm -<br><b>Planning</b> | Short term | Following extensive consultation Lewisham Council submitted the Lewisham Local Plan and its supporting documents to the Secretary of State for its independent examination in November 2023. Responding to the Climate Emergency is one of 9 strategic objectives in the new Local Plan. The 2024 Action Plan includes an updated action to use Lewisham's new Local Plan to ensure new buildings meet net zero standards and anticipate the impact of a changing climate. | Partly Achieved |
| 2.5.2 | Monitor and report on the transition to a carbon neutral borough through implementation of the new Local Plan through the Authority Monitoring Report process to regularly assess performance against our strategic planning objectives.  | Housing Regeneration and Public Realm -<br><b>Planning</b> | 2020/21    | The Authority Monitoring Plan continues to be an ongoing action and has included information relating to delivery of the Council's ambition for Lewisham to be net zero carbon.  | Action Achieved |



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| 2.5.3 | Ensure that developments which cannot meet onsite carbon targets comply with policy through payment into Lewisham's carbon offset fund. The Fund will be used to drive local innovation and investment in ways that meet our objective to ensure our Climate Emergency responds to the needs of vulnerable residents. Annex B sets out further details of the approach we propose. | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | Short term | Engagement with developers has continued with the aim of seeking to maximise the level of onsite delivery to meet planning policy but where this cannot be achieved the use of the Lewisham Carbon Offset Fund. Lewisham's Carbon Offset Fund has supported energy efficiency works with low income households in the borough, school retrofit works and design works for heat networks and is funding the second round of Lewisham's Community Energy Fund.   | Action Achieved |
| 2.6.1 | Work with Veolia to implement the joint memorandum of understanding agreed with the Council to deliver opportunities to utilise unused heat from the SELCHP facility to supply local homes.  | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | Short term | The Council continues to work with Veolia and support the planned heat network connection from SELCHP to Convoys Wharf which received Government funding in 2020. Veolia are working with the fund manager Triple Point to seek agreement to their plans for building the connection.  | Partly Achieved |
| 2.6.2 | Work with Lewisham Homes to evaluate the potential for connecting properties to a network supplied with heat from SELCHP.  | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | Short term | The new Housing Retrofit Strategy will include an assessment of the heating options alongside retrofit for the Council's housing stock. This will include the outputs from the Council's energy masterplanning work to create a long-term plan for supporting connections to heat networks where this is a viable option. In 2023 the Council used funding from the Mayor of London's Local Energy Accelerator to identify options for Lewisham Homes properties in the Pepys Estate as a potential element of the planned connection from SELCHP to Convoys Wharf.  | Partly Achieved |
| 2.6.3 | Carry out a borough-wide energy masterplanning study to assess opportunities for clusters of heat demand and identify the potential low carbon solutions to meeting that demand. This masterplan will inform planning guidance, development of the Council's new build housing programme and refurbishment plans for the Council's   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21    | This action was completed in 2020 with the publication of energy masterplanning work <a href="https://lewisham.gov.uk/-/media/files/imported/accessible-lewisham-energy-masterplan.ashx?la=en">https://lewisham.gov.uk/-/media/files/imported/accessible-lewisham-energy-masterplan.ashx?la=en</a> setting out the evidence base for heat networks in Catford, Lewisham and the north of the borough. In 2023 more grant funded work was completed to strengthen the business case in north Lewisham and £100k funding secured to work with partners to secure agreement on a new heat network in Lewisham Town Centre. This work is expected to complete in 2024. | Action Achieved |

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|       | existing housing. The masterplan will be completed in 2020.   |  |            |  |                 |
| 2.6.4 | Use new development management policies from the Local Plan and the borough-wide masterplanning to direct new connections and support viability of new heat networks. | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | Short term | Following extensive consultation Lewisham Council submitted the Lewisham Local Plan and its supporting documents to the Secretary of State for its independent examination in November 2023. The draft Plan states that development proposals in areas where heat networks exist or have been identified as likely by energy masterplanning should connect to that network or be designed to be ready to connect. All major developments within priority areas should be designed with communal low temperature heating systems to enable such connections. The 2024 Action Plan includes an action focussed on the implementation of the heat network priority areas (2.6.2). | Partly Achieved |

### Theme 3: Decarbonised Transport

| Ref   | Action  | Action owner   | Date       | Dec 2023 Narrative  | Dec 2023 Status |
|-------|---|--|------------|---|-----------------|
| 3.1.1 | Work with TfL to review the scope to realign existing regional transport targets to 2041 with the 2030 ambition to respond to the Climate Emergency.<br>Evaluate the implications of any realignment in terms of funding, existing and planned programmes and the development of the next version of Lewisham's Local Implementation Plan.  | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Short term | In 2021 Transport for London published its Corporate Environmental Strategy setting out its plans to support the Mayor of London's goal for London to be net zero by 2030. These plans, as with Lewisham's are dependent on additional investment to accelerate decarbonisation beyond the Government's target of net zero by 2050. The Council works closely with TfL and other regional and national stakeholders to identify innovation, develop partnerships and seek the additional resources needed to achieve on our shared ambitions.   | Underway        |
| 3.2.1 | Complete the Deptford Parks Liveable Neighbourhoods programme supporting healthier streets, improved air quality and support for walking and cycling. The works include a new pedestrian and cycle route along Surrey Canal Road, improvements to existing walking/cycling routes, road closures and play area outside a school and improved crossing points. The scheme is due to complete in 2021.  | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Short term | Following localised improvements on Woodpecker Road and Rolt Street in 2021 a consultation on Deptford High Street ran in the summer of 2023 and the Council is currently commissioning detailed design work to deliver improvements aimed at improving air quality, promoting active travel and improve the area for residents, local traders and businesses and visitors.   | Underway        |
| 3.2.2 | Implement a Healthy Neighbourhoods programme to reduce traffic congestion, improve air quality and encourage sustainable modes of travel. Proposals are informed by discussions with residents and key stakeholders living within the neighbourhood area. Areas prioritised by the current programme include Lewisham and Lee Green, East Sydenham, Telegraph Hill, and Bellingham. The intention is to implement a rolling programme across every area of the borough by 2030. | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Short term | Lewisham and Lee Green Low Traffic Neighbourhood was introduced in 2020 as a result of Government funding. It was subsequently revised in 2021 alongside wider improvements such as and the traffic orders made permanent in 2022. Monitoring of the scheme has continued with reporting to Mayor and Cabinet. The latest report in November 2023 reported a decrease in traffic in the area and surrounding roads, lower vehicle speeds, improved air quality on most roads monitored, no impact on bus times and an 18% reduction in recorded figures for road traffic incident data for killed and seriously injured. The 2024 Climate Action Plan includes an action to implement a Healthy Neighbourhoods programme in | Action Achieved |

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|       |   |  |            | consultation with communities to achieve similar objectives to those reported for the Lewisham and Lee Green scheme.  |                 |
| 3.2.3 | Engage more schools in the STARS accreditation process by developing a School Travel Plan, with a target of 50% of primary schools participating by 2021. A range of initiatives led by the school will be developed to encourage walking and cycling to school. Implement a programme of School Streets and Play Streets outside schools, whereby the road is closed to traffic at school pick up and drop off. Offer schools support to arrange Play Street events throughout the year. | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | 2020/21    | The Council has continued to expand school streets in the borough. There are 17 additional streets in progress and expected to be officially designated by the end of 23/24 to add to the existing 48 school streets covering 39 schools. These School Streets have roads closed to traffic at school drop off and pick up times, physical measures to discourage car use during school drop off and pick up times. These measures reduce congestion, improve road safety and air quality making easier for children and their parents to access the school. The remaining school sites without restrictions are those that are more practically challenging to deliver and likely to be more costly and potentially more sensitive. For these School Zone approaches are being considered. The 2024 Climate Action Plan includes an action specifically on School Streets (3.1.2). | Partly Achieved |
| 3.2.4 | Deliver a programme of local transport improvements to provide a better walking environment along Lewisham High Street.   | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Short term | The Council is working closely with TfL who have responsibility for Lewisham High Street to improve the High Street particularly in the context of the significant investment in the area that was secured in 2022 under the Levelling Up Funds which will include improvements to for pedestrians and cyclists.  | Underway        |
| 3.2.5 | Implement a programme of local transport improvements to support and encourage cycling in the borough, including more Cycleways, cycle hangars, cycle parking, dockless bike hire scheme and the introduction of contraflow lanes to one-way routes. Consult locally on reallocating road/parking space to achieve these outcomes where there are opportunities to do so.   | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Short term | 160 cycle hangers were installed by the end of 2022/23 and increase of just under a third from the previous year. The latest data for 23/24 is 181 cycle hangers installed. Funding raised through the Lewisham Climate Investment will enable a further expansion of cycling facilities. An updated action in the 2024 Action Plan focusses on active travel (3.1.4).  | Underway        |
| 3.2.6 | Develop proposals for Healthy Street corridors to secure additional funding to implement: The Lewisham Spine/A21 Healthy Streets corridor working   | Housing Regeneration and Public Realm -                            | Long term  | Transport for London funding through the Local Implementation Plan continues to be significant lower since the 2020 Covid pandemic which has affected the Council's ability to deliver new cycling infrastructure schemes. The  | Underway        |

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|       | collaboratively with TfL to support better connections between the south and north of the borough. The proposals also include a major public realm improvement scheme at Deptford's Church Street. Work in partnership with TfL to transform the A2/New Cross Road, including improvements to the pedestrian and cycling environment, without detriment to bus journey times, and rebalance the dominance of vehicles. Improvements to public realm in the Ringway Corridor to provide better active travel and public transport links through reallocation of road space between Southend Lane and Whitefoot Lane. | <b>Strategic Transport</b>  |            | Council is continuing to work with TfL, Lewisham Cyclists and other stakeholders to develop funded proposals for enhancing cycling facilities and reallocated road space for cyclists. An action on expanding Healthy Neighbourhoods has been included in the 2024 Action Plan (3.1.5).  |                 |
| 3.2.7 | Reflect the Council's transport and public realm aspirations in the emerging masterplan for Catford, including the realignment of the South Circular (A205), and better pedestrian and cycling routes and facilities.   | Housing Regeneration and Public Realm - <b>Inclusive Regeneration</b> | Short term | The Council and TfL have been working closely to progress the design of the road scheme. The scheme will deliver a range of improvements to make Catford a more pleasant environment for all road users, including segregated cycle facilities, wider pavements, new and improved crossings, new and improved public space, reducing exposure to tailpipe emissions and new and improved road crossings. A consultation was run in Spring 2023 which received 1503 responses and as a result some design modifications have been identified to achieve further segregation of cyclists and reduce the loss of mature trees. The design is now at concept design stage and a planning application is expected to be submitted very soon. An updated action is included within the 2024 Action Plan (4.1.3). | Action Achieved |
| 3.2.8 | Deliver a programme of measures to reduce road danger including traffic calming measures to support compliance with the 20 mph speed limit across the borough and other measures to reduce the dominance, speed and number of the   | Housing Regeneration and Public Realm - Strategic Transport           | Short term | The Council continues to support the principles set out in the Mayor of London's Vision Zero strategy on road safety. Officers have worked on 20mph speed compliance monitoring and work in tandem with the Police and the Road Safety Partnership to identify areas of non-compliance and develop local solutions. An action on working in  | Underway        |

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|        | most dangerous vehicles on the borough's roads.  |  |             | partnership to secure investment in transport infrastructure is included in the 2024 Action Plan (3.2.1).  |          |
| 3.2.9  | Extend the programme to promote healthier lifestyles and active travel options in the borough, including cycle training for adults and children, cycle loan scheme, travel planning for schools, activities with communities to encourage walking and cycling and address real or perceived barriers to the take-up of active travel in the borough.   | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Short term  | Despite the loss of core funding the Council has continued to deliver Doctor Bike workshops helping safe use of bikes. A Try Before you Bike scheme has been introduced to Lewisham offering a variety of bikes on loan, this includes E bikes, Cargo Bikes, Children's bikes and Adapted bikes as well as standard adult bikes.   | Underway |
| 3.2.10 | Explore opportunities and seek funding to improve cycling provision on other distributor routes (approx. £500k-1m per corridor depending on length and types of measures required)   | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Medium term | The Council is developing an Active Travel Strategy aimed for publication in 2024 setting the strategic approach to promoting cycling and securing investment in cycling infrastructure.   | Underway |
| 3.3.1  | Progress aspirations in the Council's Vision for Rail including : Providing sufficient capacity between the borough and east London employment areas; Increase rail access to and from Lewisham's growth areas; Improve rail connectivity and services, especially east-west links in the south of the borough; Enhance the quality of stations and provide step-free access at all stations in the borough; Improve the connectivity between stations and their local area. | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Long term   | Lewisham does not run these services and the Council's role is to influence and work in partnership with partners, stakeholders, TfL and train operators to deliver the Vision for Rail. The aspiration for the Bakerloo Line to extend into Lewisham and beyond is an important part of this. An action on working in partnership to secure investment in transport infrastructure is included in the 2024 Action Plan (3.2.1). | Underway |
| 3.3.2  | Work with partners locally, regionally and nationally to secure the investment needed to implement the Bakerloo Line Extension into Lewisham. Achieving this will be of huge strategic importance to achieving decarbonised transport in the borough.  | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Long term   | The Council continues to lobby for the Bakerloo Line extension and work in partnership with others locally, regionally and beyond to develop the case to prioritise this investment. An action on working in partnership to secure investment in transport infrastructure is included in the 2024 Action Plan (3.2.1).   | Underway |

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|-------|--|--|------------|---|-----------------|
| 3.3.3 | Work with partners to secure the other infrastructure investment fundamental to achieving the outcomes of the Mayor's Transport Strategy and the Council's ambition to be carbon neutral by 2030 as set out in the 'Council's Rail Vision' including Lewisham Station & Strategic Interchange, Brockley Interchange, New Bermondsey Station, and the creation of step free and accessible public transport across the network. | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Long term  | The Council continues to work collaboratively with partners to pursue Lewisham's objectives - funding for any improvements in rail is extremely challenging in the current financial climate. An action on working in partnership to secure investment in transport infrastructure is included in the 2024 Action Plan (3.2.1).   | Underway        |
| 3.3.4 | Work with TfL to secure improvements to the reach and frequency of the bus network alongside improvements to bus journey times.  | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Long term  | Officers continue to work with TfL to progress the case for more investment in local bus services and the electrification of the fleet serving the borough. This action has been updated in the 2024 Action Plan (3.2.1)  | Underway        |
| 3.4.1 | Work with partners to achieve an ambition of at least one electric vehicle charging point within a 500m walk of every resident, to support the extension of the ULEZ by 2021.  | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Short term | The Council continues to work towards the ambition to increase EV infrastructure across Lewisham, there are currently 250 electric vehicle charging points across the borough. A new Electric Vehicle Implementation Strategy 2023-2026 was published in 2023 to support the growth of EV. The action on EV infrastructure is retained unchanged in the 2024 Climate Action Plan (3.1.3). | Underway        |
| 3.4.2 | Work with TfL to bring more low emission buses into Lewisham, enabling the target for all new single deck buses to be zero emission  | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | 2020/21    | Officers continue to work with TfL to progress the case for more investment in local bus services and the electrification of the fleet serving the borough. This action has been updated in the 2024 Action Plan (3.2.1)  | Underway        |
| 3.4.3 | Implement the Council's 2020 Parking Policy Update, including an emissions-based charging scheme for residents, business and staff permit holders, and an increase in the Pay and Display tariff.  | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Short term | This action was implemented in 2021 with the roll out of emissions-based charging in Lewisham car parks.  | Action Achieved |

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| 3.4.4 | Review the Council's Controlled Parking Zone (CPZ) policy to support alignment of strategic decisions on parking with delivery of the Healthier Neighbourhoods Programme.  | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Short term | Mayor and Cabinet approved proposals for the Sustainable Streets programme in 2022 which is now being rolled out in a phased basis. The programme is reviewing existing CPZs which cover 23% of the borough and consulting residents in areas without parking restrictions on bringing in new CPZs alongside a range of wider improvements such as cycle hangers, EV charging infrastructure, street trees and car clubs. Phase 1 of the new controlled parking zones are being rolled out in Deptford and Crofton Park with consultation in Evelyn having concluded recently. This work will continue going forward and the 2024 Climate Action Plan includes a specific action at 3.1.1.   | Action Achieved |
| 3.4.5 | Develop more radical approaches to workplace parking levies supported by travel planning, with LBL leading by example as well as retail/leisure centre parking levy. Review potential for all money raised to be reinvested into transport improvements. | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Short term | The Council's Sustainable Streets programme (see 3.4.4) is intended to reduce commuting parking pressures and encourage sustainable/active transport.  | Partly Achieved |
| 3.4.6 | Support a modal shift away from individual car ownership through the creation of a new floating car club permit for operators which seeks to expand provision and availability of car club vehicles across the borough.                                  | Housing Regeneration and Public Realm - <b>Strategic Transport</b> | Short term | The average car or van in England is driven just 4% of the time and car clubs play an important role in achieving a sustainable transport network. The provision of car clubs has the potential to reduce car ownership for residents and businesses, who can use vehicles for occasional travel without needing to own a private vehicle. Car clubs are also rapidly electrifying their fleets which contributes to reduced emissions. London has the largest car club market in the UK with over 3,200 vehicles and Lewisham Zipcar membership has grown significantly in the past 10 years – Zipcar now has 550,000 members in London. The Council is keen to support this growth through the implementation of bays dedicated for car clubs. | Partly Achieved |
| 3.4.7 | Commence implementation of powers to enforce against idling vehicles. This will be supported by ongoing campaign work on this issue, including working closely   | Housing Regeneration and Public Realm -                            | 2020/21    | Anti-idling signage has been installed in 75 locations in the borough near schools and the Council has the power to fine drivers who keep running an engine while stationary without reason. In practice enforcement action is hard to execute as drivers will usually either comply with a request  | Action Achieved |



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|  | with schools, which will be a priority area for enforcement. | <b>Environmental Health</b> |  | to cut their engine or drive away. Officers continue to work with head teachers and parents to reduce air pollution around schools with workshops on air quality and idling. |  |
|--|--|-----------------------------|--|--|--|

#### Theme 4: Greener Adaptive Lewisham

| Ref   | Action  | Action owner   | Date       | Dec 2023 Narrative  | Dec 2023 Status |
|-------|---|--|------------|---|-----------------|
| 4.1.1 | Use an evidenced-based approach to increasing tree stocks, tree canopy and linear metres of hedgerow. Explore 'self-funding' models proposed by local community organisations. We will work with local community organisations to develop the concept of a new Lewisham Climate Emergency Tree initiative. We will carry out a scoping exercise in partnership with the Healthy Neighbourhoods programme to identify new potential locations for trees and to identify the right kind of tree for the right location seeking to increase street tree canopy cover in areas with a deficiency of street trees. We will advise developers on the right kind of trees for new developments to maximise the ecological and adaptive benefits. | Community Services - <b>Parks Sports and Leisure</b>                   | 2020/21    | The Council planted 559 street trees in 2022/23 up 90% on the previous year. The Tree Services team work in partnership with Street Trees for Living which has enabled external funding to increase resources and a community based approach to caring for trees which reduces service costs and has achieved a survival rate of 98% far above the industry standard of 70%. This action is updated in the 2024 Action Plan (4.1.1).  | Action Achieved |
| 4.1.2 | Review Lewisham's Flood Risk Management Strategy to promote sustainable drainage solutions including new flood storage areas in green spaces, flood risk mitigation interventions at areas at high risk and development of tree pits and other storage solutions for surface water flooding.  | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21    | A new wetlands area in Chinbrook Meadows has been created by the Council's work in partnership with Thames 21, the Friends of Chinbrook Meadows group and Bromley Council. The new wetlands area provides additional fluvial flood storage, helps to manage silts and improves water quality in the River Quaggy. Work continues at Beckenham Place Park to complete a flood storage area benefiting 800 properties from reduced flood risk on the Ravensbourne. This action is updated in the 2024 Action Plan (4.2.2) | Action Achieved |
| 4.1.3 | Develop highways-based Sustainable Urban Drainage solutions to reduce the risk of surface water flooding reduce pressures on highways drainage.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | Short term | The Council's sustainable drainage in schools project won the Trees for Nature and Climate Award at the London Tree and Woodland Awards 2023. Rain gardens and trees in the playgrounds of Rathfern, John Stainer and Deptford Park schools alongside engagement programmes with  | Action Achieved |

|       |  |   |            |   |                 |
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|       |  |   |            | pupils and teachers have transformed the outdoor space of the schools while delivering 150m2 new blue infrastructure and draining over 1,700m2 hardstanding surfaces. At Thornville Road a new rain garden developed in partnership with the local community and funded through Thames Water's Surface Water Management Programme was installed on the highway in November 23. This action is updated in the 2024 Action Plan (4.2.2).  |                 |
| 4.1.4 | Refuse requests for installation of crossovers on the footway to accommodate parking on new front driveways unless there is evidence that planning consent is obtained and the driveway is permeable and/or drainage discharges to a soft landscaped area. | Housing Regeneration and Public Realm - <b>Planning</b> | 2020/21    | The Council continues to actively review options for reducing the number of new front gardens that are paved over and encourage de-paving and the use of sustainable drainage. In the 2024 Action Plan this action is updated to include a commitment to strengthen the evidence base and develop practical actions to protect and enhance the value of driveways and front gardens (4.2.5).  | Not Achieved    |
| 4.1.5 | Where appropriate and safe to do so, reduce the amount of waste transported to recycling centres by managing waste in the park it was generated in e.g. use dead leaves as mulch on shrub beds.  | Community Services - <b>Parks Sports and Leisure</b>    | 2020/21    | From July 22 to June 23 230 tonnes of green waste was removed and approximately 7 tonnes composted. This action is covered within existing reporting on the Parks and Open Spaces Strategy (4.1.2).   | Action Achieved |
| 4.1.6 | Work with local user groups to support the implementation of projects designed to benefit locally appropriate biodiversity and engagement.   | Community Services - <b>Parks Sports and Leisure</b>    | 2020/21    | The Lewisham Biodiversity Partnership (including the Nature Conservation Team) ran 750 events engaging 13,156 people in 2022-23. Members of the partnership installed 2 bat boxes, 33 bird boxes, 18 loggeries, planted 230m native hedge and conducted 141 surveys (e.g. bird, butterfly, plant). This action is covered within existing reporting on the Parks and Open Spaces Strategy (4.1.2).  | Action Achieved |
| 4.1.7 | Develop an integrated approach to green infrastructure across the public realm across our work on parks, highways, regeneration, housing and through our planning function.  | Community Services - <b>Parks Sports and Leisure</b>    | Short term | The Council's Parks and Open Spaces Strategy published in 2020. The new draft Local Plan incorporates robust policies on Green Infrastructure recognising its contribution to tackling climate change. A new design guide for the public realm is in development for 2024 and is intended to reinforce a collaborative cross-service approach to integrating green and blue infrastructure into highways and public realm improvements. The 2024 Action Plan includes actions relating to the development | Action Achieved |

|       |   |  |            |   |                 |
|-------|---|--|------------|---|-----------------|
|       |   |  |            | of new investment models to support biodiversity and green infrastructure (4.1.5) and nature-based solutions in the public realm to support social and environmental outcomes (4.2.2).  |                 |
| 4.1.8 | Review and develop the Council's response to prolonged period of high temperatures to inform and support the Council's emergency response process. This will include 'cool' refuges in public buildings, identifying at risk groups and implications for relevant service teams.                            | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21    | Lewisham Council has contributed to a London-wide mapping exercise to identify suitable locations for public refuge during prolonged hot weather and participated in the London wide Climate Vulnerability Mapping work. The Council's Resilience Team has provided training and support for staff on hot weather impacts to improve forward planning and business continuity during extreme temperatures. This action has been retained unchanged in the 2024 Action Plan (4.2.3). | Underway        |
| 4.1.9 | Adopt a new Local Plan that will seek to ensure that all development proposals identify and retain existing habitats and features of biodiversity value. Use the new Local Plan to drive positive gains for biodiversity, particularly in areas that are deficient in public access to nature conservation. | Housing Regeneration and Public Realm - <b>Planning</b>                | 2020/21    | Following extensive consultation Lewisham Council submitted the Lewisham Local Plan and its supporting documents to the Secretary of State for its independent examination in November 2023. An updated action on using the new Local Plan to drive improvements in habitats and biodiversity is included in the 2024 Action Plan (4.1.4)   | Partly Achieved |
| 4.2.1 | Introduce the Clean Air Neighbourhoods where communities can cooperate in measures that will reduce carbon with the aim of being an approved 'Clean Air Neighbourhood', allowing them to influence future development and businesses into their area.   | Housing Regeneration and Public Realm - <b>Environmental Health</b>    | Short term | To avoid confusion or duplication the concept of Clean Air Neighbourhood is not something the Council is currently using to describe local area based projects with communities to improve air quality. There are however a number of active programmes that are achieving the aims of this action. Work to promote action and create awareness on air quality is included within an action relating to Lewisham's Air Quality Action Plan (4.2.1)                                  | Partly Achieved |
| 4.2.2 | Develop joint public engagement on air quality and climate change to raise awareness and create additional impetus for action.  | Chief Executive's Directorate - <b>Communications</b>                  | 2020/21    | Lewisham's Air Quality Action Plan 2022-2027 was published in 2022 and sets out the Council's work to improve air quality in the borough. The Council reports annually on progress through the Annual Monitoring Report. In May 2023 this included updates to information on the Council's website and promotion of the Clean Air App work with schools and the circulation of communication materials for them to use, work with local   | Action Achieved |

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|-------|---|--|------------|--|-----------------|
|       |   |  |            | businesses and promotion of cargo bikes and a campaign in autumn and winter on wood burning. Work to promote action and create awareness on air quality is included within an action relating to Lewisham's Air Quality Action Plan (4.2.1)  |                 |
| 4.2.3 | Consider future alternative permitting arrangements for ice cream vans for example only permitting electric ice cream vans from trading on Lewisham land but also investigate more radical solutions such as avoiding vehicles altogether creating opportunities for local mobile vendors using carts instead of a vehicle. | Community Services - <b>Parks Sports and Leisure</b>                             | 2020/21    | Current concessions are at Deptford, Blackhealth, Hilly Fields and Mayow Park. Quotes have been obtained for charging facilities, prices vary by location but are £500 to £1,500 and there is currently no budget to support this. The grounds maintenance contract is scheduled to be retendered in 2024 and this will be an opportunity to review ice cream concessions. Ice cream concessions are not permitted to idle. Vendors without permits to operate are moved on from Council land, although this is dependent on capacity to enforce.  | Partly Achieved |
| 4.3.1 | Investigate the possibility of opening a re-use shop within the borough. A full project plan will be created with an aim to divert waste from incineration or recycling and encourage the reuse of items as directed by the waste hierarchy.  | Housing Regeneration and Public Realm - <b>Street and Environmental Services</b> | Short term | Constrained space at Lewisham's recycling centre mean that there are severe limitations on retaining items for reuse on site. Investigations to seek alternative suitable premises or alternatives such as virtual re-use shop are ongoing. Work on growing the circular economy will be addressed within the 2024 Action Plan action on delivery of Lewisham's Waste Strategy and Reduction and Recycling Plan (4.4.1).   | Partly Achieved |
| 4.3.2 | Identify and develop proposals to make Lewisham's Reduction and Recycling Strategy a fully carbon neutral strategy on waste.  | Housing Regeneration and Public Realm - <b>Street and Environmental Services</b> | Short term | Lewisham's Waste Strategy 2021-31 was approved in 2021 and contributes to achieving the ambition for the borough to be net zero carbon through waste reduction using the waste hierarchy as the principle driver. A new Reduction and Recycling Plan 2023-25 was approved in 2023 sets out a range of measures to delivering on the ambition of the overarching Waste Strategy including on textiles, plastics and food, three of the most carbon intense and environmentally damaging materials. Lewisham already achieves zero waste to landfill and has achieved annual reductions in waste per household each year. The wording of this action has been updated in the 2024 Action Plan to reflect delivery of Lewisham's Waste Strategy and Reduction and Recycling Plan (4.4.1). | Partly Achieved |

### Theme 5: Inspiring Learning and Lobbying

| Ref   | Action  | Action owner   | Date    | Dec 2023 Narrative   | Dec 2023 Status |
|-------|---|--|---------|--|-----------------|
| 5.1.1 | Implement an integrated communications plan, reviewed and updated on a rolling basis. The Lewisham Climate Emergency Working Group and staff forum will support this work by identifying gaps and opportunities for developing further initiatives. | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | An internal working group on climate communications involving the climate team, air quality, green scene, culture, libraries, the young mayors' team and community sector team has met to continue to identify ways to engage and communicate with residents on climate. The Council's Lewisham Climate Action Investment created a new way to actively engage residents in local action on climate, allowing people to help fund work while also getting a return on their investment. A new action on climate engagement and communications has been included in the 2024 Action Plan (5.1.1).   | Action Achieved |
| 5.1.2 | Identify and implement opportunities to engage, inspire and learn from groups reflecting the diversity of our borough in terms of age, ethnicity and socio-economic background.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | Lewisham's London Borough of Culture Year 2022 had a strong focus on diversity and climate with a wide range of commissions and events celebrating diversity across the borough and using this as a lens to explore wider issues around climate change. In 2023 without the resources of Borough of Culture it has not been possible to run events on the same scale but the Council has sought to engage with schools, community sector partners and other local groups to connect with residents on climate. In October members of the climate team featured in a London South Bank University Net Zero Careers virtual work experience offering secondary school learners insight into careers in sustainability. An updated action on climate engagement and communications has been included in the 2024 Action Plan (5.1.1). | Action Achieved |
| 5.1.3 | Publish a practical guide to action on carbon reduction for residents.  | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | A Residents' Guide to action on the climate crisis was published in 2021 and updated in 2022.<br><a href="https://lewisham.gov.uk/myservices/environment/resident-guide">https://lewisham.gov.uk/myservices/environment/resident-guide</a><br>A guide to retrofit was published in December 2022.<br><a href="https://lewisham.gov.uk/myservices/environment/climate-emergency/improving-the-energy-efficiency-of-your-home">https://lewisham.gov.uk/myservices/environment/climate-emergency/improving-the-energy-efficiency-of-your-home</a>   | Action Achieved |

|       |  |  |            |   |                 |
|-------|--|--|------------|---|-----------------|
|       |  |  |            | A new action on climate engagement and communications has been included in the 2024 Action Plan (5.1.1).  |                 |
| 5.1.4 | Develop the proposals within Lewisham's Borough of Culture programme to create new innovative ways to engage with residents on climate change through culture and collective action. Our plan is that 2021 becomes a year of concerted action on carbon reduction across Lewisham. | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | Short term | Lewisham Borough of Culture in 2022 featured a wide range of climate-related performances, events and activity including Lewisham Speaks, Climate Home, Breathe, GAIA, Hope 4 Justice, Sun and Sea and Lewisham People's Day.   | Action Achieved |
| 5.1.5 | Work with Lewisham's Young Mayor to support and grow existing action by young people in the borough on climate change. Work to ensure the views of young people are integrated within the Council's approach to action on climate change.  | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21    | The Coordinator for the Young Mayor's Advisors regularly attends the School Climate Network working group – providing useful input that connects secondary school work with the climate agenda and plans for upcoming events. The Climate Emergency Officer has also presented at Young Mayor Advisor's meetings in 2021/22 and 2022/23. This action has been retained unchanged in the 2024 Action Plan (5.1.2). | Underway        |
| 5.1.6 | Undertake a survey to inform the Council's understanding of residents' attitudes to climate change, priorities for action and further develop the Council's lobbying of Government and others.   | Housing Regeneration and Public Realm - <b>Inclusive Regeneration</b>  | 2020/21    | A residents' survey was held in 2021. In response to a question on who has responsibility for climate change most people (77%) gave the view that everyone shares responsibility. This measure is included in the Council's list of Climate KPIs.   | Action Achieved |
| 5.2.1 | Complete grant agreements under the Lewisham Community Energy Fund and publicise delivery showcasing good practice and finding opportunities to share learning.  | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21    | A second round of Lewisham's Community Energy Fund launched in October 2023. The initial funding awards from the Fund are expected in Q1 2024. A new action on supporting community-based action is included in the 2024 Action Plan (5.2.2).   | Action Achieved |
| 5.2.2 | Work with community partners to develop further funding opportunities to support local community energy projects.  | Housing Regeneration and Public Realm - <b>Climate</b>                 | Short term | A second round of Lewisham's Community Energy Fund launched in October 2023. The initial funding awards from the Fund are expected in Q1 2024. A new action on supporting community-based action is included in the 2024 Action Plan (5.2.2).   | Action Achieved |

|       |   | <b>Resilience Team</b>   |            |  |                 |
|-------|---|--|------------|--|-----------------|
| 5.3.1 | Establish a Lewisham Climate Commitment supported by local partner organisations to agree a common purpose, promote joint working and improve transparency on carbon emissions across key organisations in the borough.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21    | The new Lewisham Strategic Partnership climate subgroup was convened in 2023 and met three times. The group identified 3 initial priority areas: 1) corporate carbon reporting 2) local engagement activity 3) green and blue infrastructure. The wording of this action has been updated in the 2024 Action Plan (5.2.1).   | Action Achieved |
| 5.3.2 | Work with London Councils, the GLA and other London boroughs to develop and present a coherent case for change at national level to deliver the investment, legislation, fiscal incentives and leadership needed to respond to the climate crisis.  | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21    | Lewisham Council continues to be an active member of a number of regional and national forums. This includes London Councils through the Local Environment Directors Network and the Transport and Environment Committee, the Association of Local Energy Officers (London) and the London Councils' climate change programmes. The Lead member for Climate Action has participated in the UK100 local leaders network. This action has been retained unchanged in the 2024 Action Plan (5.3.1)  | Underway        |
| 5.3.3 | Work with local education and skills providers and with local businesses to develop the supply chain for building retrofit and carbon reduction technologies. Support local people to gaining the accredited skills needed to gain employment and ensure Lewisham's economy benefits from growth in the carbon reduction sector. Integrate energy, carbon and climate activity into Lewisham's Inclusion and Growth Strategy. | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | Short term | Lewisham Council continues to support joint working with Southwark and Lambeth under a tri-borough partnership on green skills. The tri-borough arrangement has been working to raise awareness of green skills and support residents into pathways towards skills and jobs in the sector. This has included virtual work experience for secondary schools with the London South Bank University, promoting no cost and low cost retrofit PAS2035 compliance training. New low carbon lab facilities have been funded in Lewisham College and the partnership has been working to integrate courses from the Green Skills Hub into the offer from the college. This action has been updated in the 2024 Action Plan (5.2.3). | Action Achieved |
| 5.3.4 | Work in partnership with neighbouring boroughs on flooding, and green linkages to address sub regional environmental issues.  | Housing Regeneration and Public Realm - <b>Climate</b>                 | Short term | New wording on the Council's work as a Lead Local Flood Authority is included in the 2024 actions (4.2.1).   | Action Achieved |



|       |   | <b>Resilience Team</b>   |         |  |                 |
|-------|---|--|---------|--|-----------------|
| 5.3.5 | Create a public sector network in the borough to share good practice and support on carbon reduction.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | The Lewisham Deal climate subgroup and then the Lewisham Strategic Partnership climate subgroup have brought together the borough's public sector and other key local organisations to work together on climate action. New wording covering this work is included in the 2024 actions (5.2.1) | Action Achieved |
| 5.3.6 | Publish a practical guide to action on carbon reduction for local businesses.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | The business guide to action was published on the Council's website in 2023. This action has been updated with new wording in the 2024 actions (5.2.4).  | Action Achieved |
| 5.4.1 | Create a lessons-learned log from day one of delivering the Action Plan to capture new ideas, contacts, improvements and changes that are needed to try and keep Lewisham engaged and active at the forefront of action on the Climate Emergency. | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | Delivery of actions in the Climate Emergency Action Plan will continue to be reviewed on an ongoing and regular basis.   | Action Achieved |
| 5.4.2 | Commit to an annual public review of our Climate Emergency work to be held on or near the anniversary of the original declaration of a Climate Emergency (27 February 2019)   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | The Council has reported each year on progress delivering the Climate Emergency Action Plan and will continue to do so.  | Action Achieved |
| 5.5.1 | Lewisham's Mayor to write to London Councils and the GLA to set out the Council's full set of lobbying points and seek wider support.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | This action has been updated with new wording on working in partnership and lobbying for change is included in the 2024 actions (5.3.1)  | Action Achieved |

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|-------|---|--|---------|---|-----------------|
| 5.5.2 | Officers to support a pan-London approach to lobbying through London Councils, the Association of Local Energy Officers in London and through other fora.   | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | New actions on working in partnership and lobbying for change are included in the 2024 actions (5.3.1 / 5.3.2). | Action Achieved |
| 5.5.3 | Seek to agree a joint statement with local MPs, Climate Action Lewisham, Extinction Rebellion and other local lobbying environmental groups to the UK Prime Minister setting out our call for action and seeking to influence 26th UN Climate Change Conference of the Parties (COP26). | Housing Regeneration and Public Realm - <b>Climate Resilience Team</b> | 2020/21 | New actions on working in partnership and lobbying for change are included in the 2024 actions (5.3.1 / 5.3.2). | Action Achieved |

## Annex B: LEWISHAM CLIMATE EMERGENCY ACTION PLAN 2024

Lewisham's *Climate Emergency Action Plan 2024* builds on the Council's first Action Plan published in 2020. The Council will report annually against these actions alongside the set of Climate KPIs, which have been created to show the scale of challenge and progress in delivering the Action Plan.

The table includes the following contextual information:

- **Cost:** these are three-year estimated costs which include assumptions on accessing external funds and other sources of expenditure that cannot be guaranteed. This information is intended to offer an indication of cost and impact to illustrate context and scale but would require significant additional work for use in more detailed policy and programme design. The cost bands are: **Low** (up to £50k); **Med** (£50k<£250k); **High** (£250k< £5m) **High+** (£5m+)<sup>1</sup>
- **Impact:** these are estimates of the potential additional carbon saved over a three-year period based on the level of expenditure estimated in cost. The impact bands are **Low** (up to 100 tCO<sub>2</sub>e); **Med** (100 tCO<sub>2</sub>e<1,000tCO<sub>2</sub>e); **High** (1,000 tCO<sub>2</sub>+) )
- **Scope:** Scope 1, 2 and 3 emissions are a method of defining, measuring and reporting carbon emissions on an organisational or an area basis. Scope 1 covers direct emissions sources either owned by the organisation or within the defined geographical area (gas for heating buildings or hot water or petrol and diesel for vehicles). Scope 2 covers indirect emissions from the generation of electricity. Scope 3 includes all other indirect emissions. Scopes have been assumed at a borough level.

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<sup>1</sup> Further information on the methodology for cost and impact estimates were set out in the following annex to a report to Sustainable Development Select Committee in January 2024 <https://councilmeetings.lewisham.gov.uk/documents/s112894/06%20Annex%20D%20Cost%20and%20Impact.pdf>

The ambition for the borough to be net zero by 2030 is hugely stretching and requires action by a wide range of organisations and individuals at a national, regional and local level. Local authorities have a key role to play in influencing, convening partnerships, shaping the communities they represent and giving a voice for action on climate change. The Council is also directly responsible for a number of sources of emissions. Actions relating specifically to these emissions have been identified in the table below, highlighting the different nature of the Council's role in cutting these emissions.

Equalities considerations are at the heart of the Council's approach to the climate emergency and from the outset one of the primary principles underpinning Lewisham's Climate Emergency Action Plan has been that action on climate change is action for social justice. All of the actions set out below are expected to contribute towards addressing inequality and all Council strategies will be subject to the Council's Equalities Analysis Assessment process. The table below highlights those actions specifically addressing equalities issues and supporting low income and vulnerable residents.

# LEADING BY EXAMPLE

| Ref   | Action   | Owner   | Context   |                         | KPIs |
|-------|--|---|---|-------------------------|------|
| 1.1.1 | Report annually on the Council's corporate carbon emissions and improve data collection on corporate energy, water, waste, recycling and other environmental performance measures.   | Place - <b>Climate Resilience Team</b>                                  | Cost  | Low                     | 1.1  |
|       |  |   | Impact  | Not easily quantifiable |      |
|       |  |   | Scope   | 1, 2 and 3              |      |
|       |  |   | <b>This action relates to emission sources owned and run by the Council</b> |                         |      |
| 1.1.2 | Roll out the Council's Climate Literacy Training Module to all staff and members.  | Place - <b>Climate Resilience Team</b>                                  | Cost  | Low                     | 1.4  |
|       |  |   | Impact  | Not easily quantifiable |      |
|       |  |   | Scope   | 1, 2 and 3              |      |
|       |  |   |   |                         |      |
| 1.1.3 | Adopt a new policy of avoiding single-use plastic at all corporate events. This is alongside the existing policy of vegan-only catering.   | Place - <b>Climate Resilience Team</b>                                  | Cost  | Low                     | 1.4  |
|       |  |   | Impact  | Not easily quantifiable |      |
|       |  |   | Scope   | 3                       |      |
|       |  |   |   |                         |      |
| 1.1.4 | Issue a toolkit to staff to support service teams in identifying the climate implications of decisions as part of the corporate reports process.   | Place - <b>Climate Resilience Team</b>                                  | Cost  | Low                     | 1.4  |
|       |  |   | Impact  | Not easily quantifiable |      |
|       |  |   | Scope   | 1, 2 and 3              |      |
|       |  |   |   |                         |      |
| 1.1.5 | Consistent with the primary Fiduciary Duty to the Fund's Members, deliver the agreed Pension Fund Climate Transition & Net Zero Policy increasing allocation to net zero investments and to investment that has a positive impact in relation to biodiversity, climate adaptation and other environmental and social benefits. | Corporate Resources - <b>Financial Planning Strategy and Commercial</b> | Cost  | Not easily quantifiable | 1.7  |
|       |  |   | Impact  | High                    |      |
|       |  |   | Scope   | 3                       |      |
|       |  |   |   |                         |      |

|       |  |   |   |                         |         |
|-------|--|---|---|-------------------------|---------|
| 1.1.6 | Measure the carbon footprint of the Council's supply chain and engage with suppliers to reduce the Council's Scope 3 emissions.  | Corporate Resources - <b>Financial Planning Strategy and Commercial</b> | Cost  | Low                     | 1.1     |
|       |  |   | Impact  | High                    |         |
|       |  |   | Scope   | 3                       |         |
|       |  |   |   |                         |         |
| 1.1.7 | Integrate carbon reporting into the Council's financial reporting.   | Corporate Resources - <b>Financial Planning Strategy and Commercial</b> | Cost  | Low                     | 1.1     |
|       |  |   | Impact  | Not easily quantifiable |         |
|       |  |   | Scope   | 1,2 and 3               |         |
|       |  |   |   |                         |         |
| 1.2.1 | Publish an <b>Asset Management Strategy</b> in 2024/25 setting out a costed plan for decarbonising the corporate estate.   | Place - <b>Capital Delivery</b>   | Cost  | High +                  | 1.1 1.2 |
|       |  |   | Impact  | Medium                  |         |
|       |  |   | Scope   | 1 and 2                 |         |
|       |  |   | <b>This action relates to emission sources owned and run by the Council</b> |                         |         |
| 1.2.2 | Embed the ambition for the Council to be net zero within the delivery of the <b>Catford Town Centre Framework</b> with the aim that the civic campus meets the highest standards of environmental performance. | Place - <b>Inclusive Regeneration</b>                                   | Cost  | Not easily quantifiable | 1.1     |
|       |  |   | Impact  | Not easily quantifiable |         |
|       |  |   | Scope   | 1, 2 and 3              |         |
|       |  |   |   |                         |         |
| 1.2.3 | Publish an <b>Asset Management Strategy</b> in 2024/25 setting out a costed plan for decarbonising the Council's schools' estate.  | Place - <b>Capital Delivery</b>   | Cost  | High +                  | 1.1 1.2 |
|       |  |   | Impact  | High                    |         |
|       |  |   | Scope   | 1 and 2                 |         |
|       |  |   | <b>This action relates to emission sources owned and run by the Council</b> |                         |         |
| 1.2.4 | Publish an <b>Asset Management Strategy</b> in 2024/25 setting out a costed plan for decarbonising the Council's commercial estate.  | Place - <b>Capital Delivery</b>   | Cost  | Not easily quantifiable | 1.1     |
|       |  |   | Impact  | Not easily quantifiable |         |
|       |  |   | Scope   | 1 and 2                 |         |
|       |  |   |   |                         |         |

|       |   |   |   |                         |         |
|-------|---|---|---|-------------------------|---------|
| 1.3.1 | Deliver a <b>Corporate Fleet Strategy</b> in 2024/25 that sets out a costed and cost-effective programme that accounts for the significant cost of vehicles and infrastructure required to electrify Lewisham's Fleet by 2030, acknowledging current and future budget constraints and potential funding opportunities. | Place - <b>Street and Environmental Services</b>                  | Cost  | High                    | 1.1 1.6 |
|       |   |   | Impact  | Medium                  |         |
|       |   |   | Scope   | 1 and 2                 |         |
|       |   |   | <b>This action relates to emission sources owned and run by the Council</b> |                         |         |
| 1.3.2 | Following the outcome of the <b>Asset Management Strategy</b> and the <b>Corporate Fleet Strategy</b> determine the approach to upgrade electrical capacity at Wearside to support an electrified fleet.  | Place - <b>Street and Environmental Services</b>                  | Cost  | High                    | 1.1 1.6 |
|       |   |   | Impact  | Not easily quantifiable |         |
|       |   |   | Scope   | 2                       |         |
|       |   |   | <b>This action relates to emission sources owned and run by the Council</b> |                         |         |
| 1.3.3 | Publish a <b>Staff Travel Plan</b> in 2024/25 and support staff to travel to work by public transport and active travel.  | Place - <b>Strategic Transport</b>                                | Cost  | Low                     | 1.5     |
|       |   |   | Impact  | Low                     |         |
|       |   |   | Scope   | 1 and 3                 |         |
|       |   |   |   |                         |         |
| 1.4.1 | Work with the Council's PFI provider Skanska to review opportunities to convert Lewisham streetlights to LED.   | Place - <b>Highways</b>   | Cost  | High +                  | 1.1     |
|       |   |   | Impact  | High                    |         |
|       |   |   | Scope   | 2                       |         |
|       |   |   | <b>This action relates to emission sources owned and run by the Council</b> |                         |         |
| 1.4.2 | Publish a new <b>Digital Strategy</b> in 2024/25 setting out actions in support of carbon reduction including on IT equipment, servers and document retention.  | Corporate Resources - <b>IT and Digital Services</b>              | Cost  | Not easily quantifiable | 1.1     |
|       |   |   | Impact  | Not easily quantifiable |         |
|       |   |   | Scope   | 2 and 3                 |         |
|       |   |   |   |                         |         |
| 1.4.3 | Promote sustainability in schools including through lower environmental impact catering and expansion of food waste collections.  | Children and Young People Directorate - <b>Education Services</b> | Cost  | Low                     | 1.1     |
|       |   |   | Impact  | Not easily quantifiable |         |
|       |   |   | Scope   | 3                       |         |
|       |   |   |   |                         |         |

## SUSTAINABLE HOUSING

| Ref   | Action   | Owner  | Status |                         | KPIs               |
|-------|--|--|--------|-------------------------|--------------------|
| 2.1.1 | Publish a <b>Housing Retrofit Strategy</b> in 2024/25 setting out a fully costed plan to retrofit the Council's housing stock.   | Place - <b>Climate Resilience Team</b>   | Cost   | High +                  | 2.1 2.2<br>2.3 2.6 |
|       |  |  | Impact | High                    |                    |
|       |  |  | Scope  | 1 and 2                 |                    |
|       |  | <b>This action relates to emission sources owned and run by the Council</b>  |        |                         |                    |
| 2.1.2 | Raise standards in existing communal heating systems, ensuring compliance with regulation and installing metering and improved controls to systems. Develop a planned maintenance and investment plan that is informed by the emerging strategic approach to decarbonising heating across the stock. | Housing - <b>Housing Quality and Investment</b>  | Cost   | Not easily quantifiable | 2.1 2.3            |
|       |  |  | Impact | Not easily quantifiable |                    |
|       |  |  | Scope  | 1                       |                    |
|       |  | <b>This action relates to emission sources owned and run by the Council</b>  |        |                         |                    |
| 2.1.3 | Deliver new build properties that meet the new standards set in the <b>Local Plan</b> and draw on best practice in relation to embodied carbon, decarbonised heating, energy efficiency and climate adaptation.  | Place - <b>Inclusive Regeneration</b>  | Cost   | Not easily quantifiable | 2.2                |
|       |  |  | Impact | Not easily quantifiable |                    |
|       |  |  | Scope  | 1 and 2                 |                    |
|       |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |        |                         |                    |
| 2.1.4 | Develop and deliver an engagement programme for the Council's tenants and leaseholders to save money on bills and cut emissions.   | Housing - <b>Resident engagement and services</b>  | Cost   | Low                     | 2.1                |
|       |  |  | Impact | Medium                  |                    |
|       |  |  | Scope  | 1, 2 and 3              |                    |
|       |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |        |                         |                    |
| 2.2.1 | Publish a <b>Housing Retrofit Strategy</b> in 2024/25 setting out actions supporting decarbonisation of the borough's private rental stock.  | Place - <b>Climate Resilience Team</b>   | Cost   | Not easily quantifiable | 2.4 2.5<br>2.6     |
|       |  |  | Impact | Not easily quantifiable |                    |
|       |  |  | Scope  | 1 and 2                 |                    |
|       |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |        |                         |                    |



|       |  |  |        |                         |         |
|-------|--|--|--------|-------------------------|---------|
| 2.2.2 | Inspect all HMOs (house in multiple occupation) in the borough over 5 years, an estimated 6,000 properties, as part of the HMO expanded licensing scheme. Inspections will focus on the eradication of category 1 and 2 hazards on cold and thermal efficiency, especially for vulnerable residents. | Housing -<br><b>Private Sector Licensing and Home Improvements</b>   | Cost   | Not easily quantifiable | 2.5     |
|       |  |  | Impact | Not easily quantifiable |         |
|       |  |  | Scope  | 1 and 2                 |         |
|       |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |        |                         |         |
| 2.2.3 | Take enforcement under the Domestic Minimum Energy Efficiency Standards Regulation, which allow us to issue a Community Protection Notice (CPN) for renting accommodation under an EPC rating of E.  | Housing -<br><b>Private Sector Licensing and Home Improvements</b>   | Cost   | Low                     | 2.4 2.5 |
|       |  |  | Impact | Low                     |         |
|       |  |  | Scope  | 1 and 2                 |         |
|       |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |        |                         |         |
| 2.2.4 | Ensure all accommodation used as temporary accommodation by the Council meets the Minimum Energy Efficiency Standards including the current requirement for EPC rating E or above and has all the required gas and electrical certification.   | Housing -<br><b>Housing Needs and Refugee Services</b>   | Cost   | Low                     | 2.5     |
|       |  |  | Impact | Low                     |         |
|       |  |  | Scope  | 1 and 2                 |         |
|       |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |        |                         |         |
| 2.3.1 | Publish a <b>Housing Retrofit Strategy</b> in 2024/25 that includes a range of actions supporting owner occupiers to decarbonise their homes.  | Place - <b>Climate Resilience Team</b>   | Cost   | Not easily quantifiable | 2.4 2.5 |
|       |  |  | Impact | Not easily quantifiable |         |
|       |  |  | Scope  | 1 and 2                 |         |
|       |  |  |        |                         |         |
| 2.4.1 | Publish a <b>Housing Retrofit Strategy</b> in 2024/25 that includes a range of actions supporting other social landlords in the borough to decarbonise their housing stock.  | Place - <b>Climate Resilience Team</b>   | Cost   | Not easily quantifiable | 2.4 2.6 |
|       |  |  | Impact | Not easily quantifiable |         |
|       |  |  | Scope  | 1 and 2                 |         |
|       |  |  |        |                         |         |

|       |  |  |        |                         |         |
|-------|--|--|--------|-------------------------|---------|
| 2.5.1 | Lead an area-wide advice service for South London service providing practical support to help low income and vulnerable residents cut the cost of staying warm.  | Place - <b>Climate Resilience Team</b>   | Cost   | Not easily quantifiable | 2.5     |
|       |  |  | Impact | Not easily quantifiable |         |
|       |  |  | Scope  | 1 and 2                 |         |
|       |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |        |                         |         |
| 2.5.2 | Ensure that our most disadvantaged communities benefit from support to decarbonise housing and that the welfare of residents is central to implementation of new technologies and retrofit programmes. | Place - <b>Climate Resilience Team</b>   | Cost   | Not easily quantifiable | 2.4 2.5 |
|       |  |  | Impact | Not easily quantifiable |         |
|       |  |  | Scope  | 1 and 2                 |         |
|       |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |        |                         |         |
| 2.6.1 | Use Lewisham's new <b>Local Plan</b> to ensure new buildings meet net zero standards and anticipate the impact of a changing climate.  | Place - <b>Planning</b>  | Cost   | Not easily quantifiable | 2.6     |
|       |  |  | Impact | Not easily quantifiable |         |
|       |  |  | Scope  | 1 and 2                 |         |
|       |  |  |        |                         |         |
| 2.6.2 | Support the development and implementation of heat networks in the priority areas identified by the Borough's energy master planning.  | Place - <b>Climate Resilience Team</b>   | Cost   | High +                  | 2.6     |
|       |  |  | Impact | High                    |         |
|       |  |  | Scope  | Scope 1                 |         |
|       |  |  |        |                         |         |
| 2.6.3 | Work with neighbouring boroughs and other stakeholders to develop a <b>Local Area Energy Plan</b> that sets the strategic sub-regional context for decarbonisation and energy infrastructure.          | Place - <b>Climate Resilience Team</b>   | Cost   | Low                     | 2.6     |
|       |  |  | Impact | Not easily quantifiable |         |
|       |  |  | Scope  | 1 and 2                 |         |
|       |  |  |        |                         |         |

## DECARBONISED TRANSPORT

| Ref   | Action  | Owner                                 | Status |               | KPIs                      |
|-------|---|---------------------------------------|--------|---------------|---------------------------|
| 3.1.1 | Implement the Lewisham Sustainable Streets Programme improving parking management and delivering sustainable transport improvements benefiting local communities.   | Place -<br><b>Strategic Transport</b> | Cost   | High +        | 3.3 3.4<br>3.6 3.7<br>3.9 |
|       |   |                                       | Impact | High          |                           |
|       |   |                                       | Scope  | Scope 1       |                           |
|       |   |                                       |        |               |                           |
| 3.1.2 | Expand the Lewisham Schools Streets programme encouraging active travel to school and reducing traffic, pollution and hazards around schools.   | Place -<br><b>Strategic Transport</b> | Cost   | Med           | 3.1                       |
|       |   |                                       | Impact | Med           |                           |
|       |   |                                       | Scope  | Scope 1       |                           |
|       |   |                                       |        |               |                           |
| 3.1.3 | Work with partners to achieve the ambition of at least one electric vehicle charging point within a 500m walk of every resident.  | Place -<br><b>Strategic Transport</b> | Cost   | High          | 3.2                       |
|       |   |                                       | Impact | Med           |                           |
|       |   |                                       | Scope  | Scope 1 and 2 |                           |
|       |   |                                       |        |               |                           |
| 3.1.4 | Publish an <b>Active Travel Strategy</b> in 2024/25 setting out a range of measures to encourage more local journeys to be made through walking and cycling.  | Place -<br><b>Strategic Transport</b> | Cost   | Med           | 3.5 3.6<br>3.9            |
|       |   |                                       | Impact | Med           |                           |
|       |   |                                       | Scope  | 1             |                           |
|       |   |                                       |        |               |                           |
| 3.1.5 | Implement a Healthy Neighbourhoods programme to reduce traffic congestion, improve air quality and encourage sustainable modes of travel. Proposals are informed by discussions with residents and key stakeholders living within the neighbourhood area. | Place -<br><b>Strategic Transport</b> | Cost   | High          | 3.3 3.4<br>3.6 3.7<br>3.9 |
|       |   |                                       | Impact | Med           |                           |
|       |   |                                       | Scope  | 1             |                           |
|       |   |                                       |        |               |                           |

|       |  |   |        |                         |                |
|-------|--|---|--------|-------------------------|----------------|
| 3.2.1 | Work in partnership with Transport for London, the Department for Transport, Network Rail and others to encourage investment in transport infrastructure in the borough and improvements to public transport services. | Place -<br><b>Strategic<br/>Transport</b> | Cost   | Not easily quantifiable | 3.5 3.7<br>3.9 |
|       |  |   | Impact | Not easily quantifiable |                |
|       |  |   | Scope  | 1                       |                |
|       |  |   |        |                         |                |

# GREENER ADAPTIVE LEWISHAM

| Ref   | Action   | Owner  | Status |                         | KPIs           |
|-------|--|--|--------|-------------------------|----------------|
| 4.1.1 | Use an evidenced-based approach to increasing tree stocks, tree canopy and linear metres of hedgerow. Build on the success of the Council's partnership with Street Trees for Living and work to identify the right kind of tree for the right location.   | Community Services - <b>Parks Sports and Leisure</b> | Cost   | Med                     | 4.1            |
|       |  |  | Impact | Low                     |                |
|       |  |  | Scope  | Carbon removal          |                |
| 4.1.2 | Report annually on delivery of Lewisham's <b>Parks and Open Spaces Strategy 2020-25</b> including outputs on enhancements to green and blue infrastructure, connectivity between green spaces, support for and engagement with Park User and Friends' Groups, adaptive responses to climate change and service improvements to minimise the environmental impact of management of the borough's parks and open spaces. | Community Services - <b>Parks Sports and Leisure</b> | Cost   | High                    | 4.1 4.3        |
|       |  |  | Impact | Not easily quantifiable |                |
|       |  |  | Scope  | n/a                     |                |
| 4.1.3 | Deliver on the aspirations of the <b>Catford Town Centre Framework</b> to make Catford the greenest town centre in London, through green and blue infrastructure, liveability and the 15-minute city concept and by reducing the environmental impact of redevelopment including through understanding and seeking to reduce embodied carbon.  | Place - <b>Inclusive Regeneration</b>                | Cost   | Not easily quantifiable | 2.6 3.9<br>5.5 |
|       |  |  | Impact | Not easily quantifiable |                |
|       |  |  | Scope  | 1,2 and 3               |                |

|       |   |  |  |                         |                    |
|-------|---|--|--|-------------------------|--------------------|
| 4.1.4 | Use Lewisham's new <b>Local Plan</b> to drive positive gains for biodiversity, particularly in areas that are deficient in public access to nature conservation.  | Place - <b>Planning</b>                              | Cost   | Not easily quantifiable | 4.2 4.3            |
|       |   |  | Impact   | Not easily quantifiable |                    |
|       |   |  | Scope  | n/a                     |                    |
|       |   |  |  |                         |                    |
| 4.1.5 | Work with local partner organisations to develop local responses and new investment models for enhancing green and blue infrastructure and biodiversity in the borough.   | Community Services - <b>Parks Sports and Leisure</b> | Cost   | Not easily quantifiable | 4.1 4.2<br>4.3 4.4 |
|       |   |  | Impact   | Not easily quantifiable |                    |
|       |   |  | Scope  | n/a                     |                    |
|       |   |  |  |                         |                    |
| 4.2.1 | Report annually on delivery of <b>Lewisham's Flood Risk Strategy 2022-27</b> building the evidence base that underpins the understanding of flood risk, supports funding bids and prioritises targeting of local mitigation measures. | Place - <b>Climate Resilience Team</b>               | Cost   | Not easily quantifiable | 4.4                |
|       |   |  | Impact   | Not easily quantifiable |                    |
|       |   |  | Scope  | n/a                     |                    |
|       |   |  |  |                         |                    |
| 4.2.2 | Create new opportunities for flooding attenuation in green spaces and sustainable drainage on highways and the public realm including nature-based solutions that deliver environmental and social benefits.                          | Place - <b>Climate Resilience Team</b>               | Cost   | Not easily quantifiable | 4.4                |
|       |   |  | Impact   | Not easily quantifiable |                    |
|       |   |  | Scope  | n/a                     |                    |
|       |   |  |  |                         |                    |
| 4.2.3 | Review and develop the Council's response to a changing climate to inform and support the Council's emergency response process and the <b>Health and Wellbeing Strategy</b> .   | Place - <b>Climate Resilience Team</b>               | Cost   | Not easily quantifiable |                    |
|       |   |  | Impact   | Not easily quantifiable |                    |
|       |   |  | Scope  | n/a                     |                    |
|       |   |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |                         |                    |
| 4.2.4 | Use Council land and buildings to enhance adaptive responses to climate change including shading, flood mitigation and biodiversity benefits.   | Place - <b>Climate Resilience Team</b>               | Cost   | Not easily quantifiable | 4.1 4.2<br>4.3 4.4 |
|       |   |  | Impact   | Not easily quantifiable |                    |
|       |   |  | Scope  | n/a                     |                    |
|       |   |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |                         |                    |

|       |  |  |        |                         |         |
|-------|--|--|--------|-------------------------|---------|
| 4.2.5 | Build the evidence base and develop practical actions to protect and enhance the value driveways and front gardens have for biodiversity and the mitigation of surface water flood risk.   | Place - <b>Planning</b>  | Cost   | Not easily quantifiable | 4.4     |
|       |  |  | Impact | Not easily quantifiable |         |
|       |  |  | Scope  | n/a                     |         |
|       |  |  |        |                         |         |
| 4.3.1 | Report annually on delivery of Lewisham's <b>Air Quality Action Plan 2022-27</b> including expanding the air quality monitoring network, minimising emissions from developments and vehicles through planning and enforcement and working in partnership to implement neighbourhood-based approaches to reducing pollutants and improving air quality. | Place - <b>Environmental Health</b>  | Cost   | Not easily quantifiable | 4.5     |
|       |  |  | Impact | Not easily quantifiable |         |
|       |  |  | Scope  | 1                       |         |
|       |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |        |                         |         |
| 4.4.1 | Report annually on delivery of <b>Lewisham's Waste Management Strategy 2021-31</b> and <b>Reduction and Recycling Plan 23-25</b> setting out actions against targets to reduce waste in the borough and to prioritise the waste hierarchy and principles of a circular economy for the borough.  | Place - <b>Street and Environmental Services</b>   | Cost   | High +                  | 4.6 4.7 |
|       |  |  | Impact | High                    |         |
|       |  |  | Scope  | 3                       |         |
|       |  |  |        |                         |         |

## INSPIRING LEARNING & LOBBYING

| Ref   | Action  | Owner  | Status |                         | KPIs           |
|-------|---|--|--------|-------------------------|----------------|
| 5.1.1 | Raise awareness and drive engagement and partnership on climate activity through a wide-ranging and proactive communications campaign.  | Chief Executive's Directorate – <b>Communications Team</b> | Cost   | Low                     | 5.3 5.4        |
|       |   |  | Impact | High                    |                |
|       |   |  | Scope  | 1, 2 and 3              |                |
|       |   |  |        |                         |                |
| 5.1.2 | Work with Lewisham's Young Mayor to support and grow existing action by young people in the borough on climate change. Work to ensure the views of young people are integrated within the Council's approach to action on climate change. | Place - <b>Climate Resilience Team</b>                     | Cost   | Low                     | 5.3 5.4        |
|       |   |  | Impact | Not easily quantifiable |                |
|       |   |  | Scope  | 1, 2 and 3              |                |
|       |   |  |        |                         |                |
| 5.1.3 | Engage and support schools through the Lewisham Schools Climate Network to take action on climate change.   | Place - <b>Climate Resilience Team</b>                     | Cost   | Low                     | 5.1 5.3<br>5.4 |
|       |   |  | Impact | Med                     |                |
|       |   |  | Scope  | 1, 2 and 3              |                |
|       |   |  |        |                         |                |
| 5.2.1 | Work with local partner organisations in the Lewisham Strategic Partnership to take action on carbon emissions and climate change.  | Place - <b>Climate Resilience Team</b>                     | Cost   | Low                     | 5.4 5.5        |
|       |   |  | Impact | Med                     |                |
|       |   |  | Scope  | 1, 2 and 3              |                |
|       |   |  |        |                         |                |
| 5.2.2 | Deliver the second round of Lewisham's Community Energy Fund in 2024 and support local community-based action on carbon reduction and energy efficiency.  | Place - <b>Climate Resilience Team</b>                     | Cost   | Med                     | 2.5 5.5        |
|       |   |  | Impact | Low                     |                |
|       |   |  | Scope  | 1, 2 and 3              |                |
|       |   |  |        |                         |                |



|       |  |  |        |                         |                |
|-------|--|--|--------|-------------------------|----------------|
| 5.2.3 | Publish a <b>Local Economic Development Strategy</b> in 2024/25 setting out plans to develop the local supply chain for retrofit and enable local people to benefit from working in the green economy.   | Place - <b>Economy Jobs and Partnerships Team</b>  | Cost   | Not easily quantifiable | 5.5            |
|       |  |  | Impact | Not easily quantifiable |                |
|       |  |  | Scope  | n/a                     |                |
|       |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |        |                         |                |
| 5.2.4 | Publish a <b>Local Economic Development Strategy</b> in 2024/25 setting out plans to support local businesses in Lewisham to reduce their environmental impact and connect to ethically conscious consumers.                                       | Place - <b>Economy Jobs and Partnerships Team</b>  | Cost   | Not easily quantifiable | 5.5            |
|       |  |  | Impact | Not easily quantifiable |                |
|       |  |  | Scope  | 1, 2 and 3              |                |
|       |  |  |        |                         |                |
| 5.2.5 | Deliver climate projects through the Lewisham Municipal Bond and engage with investors to demonstrate the value of their investments.  | Corporate Resources - <b>Financial Planning Strategy and Commercial</b>  | Cost   | High                    | 5.2 5.3<br>5.4 |
|       |  |  | Impact | Med                     |                |
|       |  |  | Scope  | 1                       |                |
|       |  |  |        |                         |                |
| 5.3.1 | Work with London Councils, the GLA and other London boroughs to develop and present a coherent case for change at national level to deliver the investment, legislation, fiscal incentives and leadership needed to respond to the climate crisis. | Place - <b>Climate Resilience Team</b>   | Cost   | Not easily quantifiable | 2.6 3.9<br>5.5 |
|       |  |  | Impact | Not easily quantifiable |                |
|       |  |  | Scope  | 1, 2 and 3              |                |
|       |  |  |        |                         |                |
| 5.3.2 | Challenge new developments in London or nationally that are likely to increase carbon emissions in Lewisham.   | Place - <b>Climate Resilience Team</b>   | Cost   | Not easily quantifiable | 2.6 3.9<br>5.5 |
|       |  |  | Impact | Not easily quantifiable |                |
|       |  |  | Scope  | 1, 2 and 3              |                |
|       |  | <b>This action specifically addresses equalities issues and is intended to support low income and vulnerable residents</b> |        |                         |                |

## Annex C: Lewisham Climate KPIs

| Ref | Leading By Example  | Latest data   | Year    | Previous data  | Data source / notes   |
|-----|---|---|---------|--|---|
| 1.1 | Annual Lewisham Council corporate carbon emissions (tCO2e/year)                                 | 12,319 tCO2e  | 2022/23 | ↓5% 12,962 tCO2e (2021/22)   | See notes below <sup>1</sup><br>Trend since 2018/19 ↓26%  |
| 1.2 | CO2 saved through retrofit of corporate buildings and schools (tCO2e/year)                      | 316 tCO2e   | 2022/23 | No previous data   | Compiled from delivery of grant funded projects. <sup>2</sup>   |
| 1.3 | Climate Emergency UK scored assessment  | 55%<br>13 <sup>th</sup> single tier authority in UK | 2023    | 77% (2021)<br>↓ 1 place 12 <sup>th</sup> single tier authority in UK | Climate Emergency UK <sup>3</sup><br>Methodology changed 2021 to 2023.  |
| 1.4 | Council staff reporting that they consider the impact their work has on the environment         | 65%   | 2022    | No previous data   | Lewisham Council staff survey   |
| 1.5 | Council staff responding to the travel survey identifying car as main mode of transport to work | 49%   | 2023    | No previous data   | Staff travel survey 2023  |
| 1.6 | Corporate fleet carbon emissions (tCO2e/year)   | 1,959 tCO2e   | 2022/23 | ↑5% 1,870 (2021/22)  | Lewisham corporate carbon emissions reporting.  |
| 1.7 | Carbon intensity of the Lewisham Pension Fund listed mandates (tCO2 per £1m)                    | 29.8 tonnes per £1m invested                        | 2023    | ↓86% 353 tCO2e per £1m invested (2019)                               | Annual report to Lewisham Pension Fund Committee <sup>4</sup> . The 2023 data is a reduction against industry benchmark figures of 70%. |

| Ref | Sustainable Housing  | Latest data      | Year    | Previous data                             | Data source / notes  |
|-----|--|------------------|---------|---|--|
| 2.1 | Annual CO2e emissions in the Lewisham Council housing stock (tCO2e/year)                   | 35,894 tCO2e     | 2023/24 | No previous data                          | Estimated using modelled data calculated through the Parity Project Portfolio software   |
| 2.2 | Lewisham Council housing stock energy efficiency rating (average SAP)                      | 72               | 2021    | No previous data                          | Lewisham Homes Sustainability Strategy 2021-2030 <sup>5</sup>  |
| 2.3 | Carbon saved through retrofit works across the Lewisham Council housing stock (tCO2e/year) | 74.34 tCO2e      | 2022/23 | ↓9% 82.08 tCO2e (2021/22)                 | Data compiled from delivery of grant programmes and planned maintenance <sup>6</sup> Reduction due to lower number of roof and wall insulation works recorded in 2022/23 |
| 2.4 | Homes retrofitted in Lewisham all tenures (cumulative total since 2022/23)                 | 169              | 2022/23 | ↓42% 292 retrofits completed in (2021/22) | Data compiled from delivery of grant programmes and other funding see notes <sup>7</sup> Reduction down to changes in the Energy Company Obligation.                     |
| 2.5 | Vulnerable Lewisham households supported to cut the cost of heating their home (annual)    | 1,152 households | 2022/23 | ↑99% 580 households (21/22)               | Compiled from Lewisham Council's Warm Homes Advice Service GLA monitoring return 2023  |
| 2.6 | Carbon emissions associated with housing in the borough                                    | 342.1 ktCO2e     | 2021    | ↑4% 329.8 ktCO2e (2020)                   | UK local authority greenhouse gas emissions <sup>8</sup><br>Trend since 2005 ↓40% 570.9 kt(CO2e)   |

| Ref | Decarbonised Transport  | Latest data               | Year          | Previous data                          | Data source / notes   |
|-----|---|---------------------------|---------------|--|---|
| 3.1 | Lewisham School Streets (cumulative total)  | 39 schools<br>48 streets  | Oct 2023      | 39 schools<br>48 streets<br>(Feb 2023) | School Streets project database.  |
| 3.2 | Electric vehicle charging points approved or delivered (cumulative total)         | 250                       | Sept 2023     | ↑63.4% 153<br>(2022/23)                | EVCP project database. Target 193<br><b>Corporate Dashboard Indicator</b>   |
| 3.3 | Cycle hangers installed   | 188                       | Q1-Q3 2023/24 | ↑17.5% 160<br>(2022/23)                | Project database<br>Target 23/24 210<br><b>Corporate Dashboard Indicator</b>  |
| 3.4 | Controlled Parking Zones coverage in borough                                      | 23%                       | Jan 2024      | 23%                                    | Healthy Streets Scorecard <sup>9</sup>  |
| 3.5 | % residents living within 400m of a strategic cycle network                       | 12%                       | Dec 2022      | ↓25% 16%<br>(Dec 2021)                 | TfL LIP3 MTS data pack <sup>10</sup><br>Reduction assumed to be removal of Covid related measures on highways.  |
| 3.6 | Proportion of adults in Lewisham who walk or cycle for any purpose 3 times a week | 53.6%                     | 2022          | ↓2% 54.7<br>(2021)                     | Department for Transport<br>Participation in Walking and Cycling (local authority rates) <sup>11</sup><br>Overall <b>increase</b> over last five years from 50.4% in 2017 |
| 3.7 | Motor vehicle traffic (vehicle miles) by local authority (million miles)          | 443                       | 2022          | ↓0.2% 444<br>(2021)                    | Department for Transport <sup>12</sup>  |
| 3.8 | % Lewisham households no car  | 47.7%                     | 2021          | ↓0.8% 48.1%<br>(2011)                  | Census <sup>13</sup>  |
| 3.9 | Carbon emissions associated with transport in the borough                         | 191.4 ktCO <sub>2</sub> e | 2021          | ↓2% 195.5ktCO <sub>2</sub> e<br>(2020) | UK local authority greenhouse gas emissions <sup>14</sup><br>Trend since 2005 ↓36% 301.2 ktCO <sub>2</sub> e  |

| Ref | Greener Adaptive Lewisham  | Latest data  | Year       | Previous data   | Data source / notes   |
|-----|--|--|------------|---|---|
| 4.1 | Trees planted annually   | 559 street trees<br>62 parks trees<br>660 saplings / whips           | 2022/23    | ↑90% 294 street trees<br>↓64% 174 parks trees<br>↓16% 790 saplings/whips (2021/22)            | Parks and Open Spaces Annual Monitoring Return<br><b>Corporate Dashboard Indicator</b>  |
| 4.2 | Area of living roofs in Lewisham (m <sup>2</sup> )   | 105,472m <sup>2</sup>  | 2023       | ↑119.7% 48,000m <sup>2</sup> (2015)   | Commissioned aerial survey 2023   |
| 4.3 | Annual investment in Lewisham open spaces  | £178,561   | 2022/23    | ↑35.8% £131,480 (2021/22)   | Compiled from projects funded by external or internal funds. 2021/22 data excludes large-scale multiple year funding for Beckenham Place Park (£795,000).   |
| 4.4 | Area hardstanding surface disconnected from drainage system m <sup>2</sup>                 | 700m <sup>2</sup>  | 2022/23    | No previous data  | Compiled from projects delivered  |
| 4.5 | Number of days air quality levels are above DEFRA threshold (Air Pollution Index System)   | NO <sub>2</sub> - 2<br>PM <sub>2.5</sub> - 4<br>PM <sub>10</sub> - 9 | 2023       | ↑%n/a NO <sub>2</sub> - 0<br>↓69% PM <sub>2.5</sub> - 13<br>↓10% PM <sub>10</sub> - 10 (2022) | Data from continuous monitoring stations. 2023 data up to end of September. Data from the London Air site <sup>15</sup> .<br>AQ data impacted by traffic volumes and weather conditions<br><b>Corporate Dashboard Indicator</b> |
| 4.6 | Residual waste per household (kg)  | 41.99kg  | Q3 2023/24 | ↓1% on Q3 2022/23 (42.23kg)   | WasteDataFlow returns to the Environment Agency. Target 40kg<br><b>Corporate Dashboard Indicator</b>  |
| 4.7 | Household waste sent for recycling/reuse/composting  | 25.5%  | Q3 2023/24 | ↑33% since Q3 2022/23 (19.1%)   | WasteDataFlow returns to the Environment Agency. Target 35%<br><b>Corporate Dashboard Indicator</b>   |
| 4.8 | Accumulative carbon removal projection for Lewisham owned trees (tCo <sub>2</sub> ) annual | 693 tCo <sub>2</sub>   | 2023-24    | No previous data  | Arbortrack report on carbon storage across the Council owned/managed tree population  |

| Ref | Inspiring Learning and Lobbying   | Data                        | Year    | Previous data                               | Data source / notes   |
|-----|---|-----------------------------|---------|---|---|
| 5.1 | Representatives from schools participating in the Lewisham Schools' Climate Network           | 45 school reps at 14 events | 2022/23 | ↑73% 26 school reps from 4 events (2021/22) | Years are school term years. Data compiled at meetings of the network   |
| 5.2 | Lewisham Climate Action Investment: funding raised and spent                                  | £659,957 raised             | 2023    | No previous data                            | See notes below <sup>16</sup>   |
| 5.3 | Residents surveyed indicating a positive response to Council climate emergency communications | 21%                         | 2021    | No previous data                            | Lewisham Channel Insight Survey. Measures residents responding that they were aware of the Council's on Lewisham's communications on climate emergency communications activity and agreeing that it resonated with them.<br><br>New data expected in Nov 2023 |
| 5.4 | % of residents identifying that solving the climate crisis is a shared responsibility         | 77%                         | 2021    | No previous data                            | Lewisham Residents Survey <sup>17</sup>   |
| 5.5 | Carbon emissions associated with commercial, business and industry in the borough             | 131.5 ktCO <sub>2</sub> e   | 2021    | ↑14% 115 ktCO <sub>2</sub> e (2020)         | UK local authority greenhouse gas emissions <sup>18</sup><br>Trend since 2005 ↓58% 313.4 ktCO <sub>2</sub> e  |

## References

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<sup>1</sup> <https://lewisham.gov.uk/-/media/environment/lewisham-council-corporate-carbon-emissions-report-2020-21.ashx?la=en>

<sup>2</sup> Lewisham Public Sector Decarbonisation Scheme 1b Brockley Rise, Granville Park, Grove Park Adult Education centres, Leemore Resource Centre, Lewisham Crematorium, Sydenham Centre, Dalmain, Downderry and Myatt Garden

<sup>3</sup> <https://councilclimatescorecards.uk/>

<sup>4</sup> <https://councilmeetings.lewisham.gov.uk/ielistdocuments.aspx?Cid=181&Mid=8073>

<sup>5</sup> <https://www.lewishamhomes.org.uk/document/sustainability-strategy-2021-2030/>

<sup>6</sup> Local Authority Delivery 1b

<sup>7</sup> Includes properties receiving energy efficiency works under the following programmes: Energy Company Obligation, Mayor of London's Sustainable Warmth, Lewisham Council Housing Grants Team, Lewisham Homes works where more than one energy efficiency measure installed. 21/22 data 304 home retrofits completed 22/23 169 home retrofits completed 23/24 (up to Sept 23) 58 completed

<sup>8</sup> <https://www.gov.uk/government/collections/uk-local-authority-and-regional-greenhouse-gas-emissions-national-statistics>

<sup>9</sup> <https://www.healthystreetsscorecard.london/>

<sup>10</sup> <http://planning.data.tfl.gov.uk/>

<sup>11</sup> <https://www.gov.uk/government/statistical-data-sets/walking-and-cycling-statistics-cw>

<sup>12</sup> <https://www.gov.uk/government/statistical-data-sets/road-traffic-statistics-tra#traffic-by-local-authority-tra89>

<sup>13</sup> <https://www.ons.gov.uk/census/maps/choropleth/housing/number-of-cars-or-vans/number-of-cars-3a/no-cars-or-vans-in-household?lad=E09000023>

<sup>14</sup> <https://www.gov.uk/government/collections/uk-local-authority-and-regional-greenhouse-gas-emissions-national-statistics>

<sup>15</sup> <https://www.londonair.org.uk/LondonAir/Default.aspx> PM2.5 particulate matter with a diameter of 2.5 micrometres or less, PM10 particulate matter with a diameter of 10 micrometres or less; NO2 Nitrogen Dioxide. Threshold = above moderate i.e. medium to very high (in accordance with current Defra's Air Pollution Index System)

<sup>16</sup> <https://www.abundanceinvestment.com/our-investments/councils/lewisham-climate-action-investment-2028>

<sup>17</sup> <https://lewisham.gov.uk/mayorandcouncil/aboutthecouncil/performance/residents--survey> the measure is the % of respondents to the residents' survey that identified responsibility as shared across central, regional and local government, the private sector and individuals

<sup>18</sup> <https://www.gov.uk/government/collections/uk-local-authority-and-regional-greenhouse-gas-emissions-national-statistics>

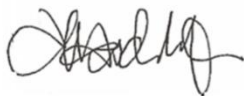
# Agenda Item 11

| <b>Report for: Mayor and Cabinet</b> |                                     |
|--------------------------------------|-------------------------------------|
| <b>Part 1</b>                        | <input checked="" type="checkbox"/> |
| <b>Part 2</b>                        | <input type="checkbox"/>            |
| <b>Key Decision</b>                  | <input type="checkbox"/>            |
| <b>Non-Key Decision</b>              | <input checked="" type="checkbox"/> |

|                        |  |             |
|------------------------|--|-------------|
| <b>Date of Meeting</b> | 13 March 2024  |             |
| <b>Title of Report</b> | The cost-of-living crisis in Lewisham and future outlook |             |
| <b>Author</b>          | Gemma King, Cost-of-living Programme Manager             | <b>Ext.</b> |

At the time of submission for the Agenda, I confirm that the report has:

| Category                              | Yes | No |
|---------------------------------------|-----|----|
| <b>Financial Comments</b>             | X   |    |
| <b>Legal Comments</b>                 | X   |    |
| <b>Cabinet Briefing consideration</b> | X   |    |
| <b>EMT consideration</b>              | X   |    |

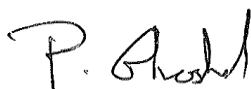


Signed:

Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy

Date: 28/02/24

Signed:



Executive Director Children and Young People

Date: 26/02/2024





## Mayor and Cabinet

### **Report title: The cost-of-living crisis in Lewisham and future outlook**

**Date:** March 2024

**Key decision:** No

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Insight & Delivery team; cost-of-living Programme Manager; Head of Revenues and Benefits; Director of Public Health; Exec Director for CYP

### **Outline and recommendations**

The report sets out the impacts of the cost-of-living programme in Lewisham to date, particularly initiatives funded through the Household Support Fund. The report asks that, despite the apparent end of the Household Support Fund, Mayor and Cabinet consider longer-term anti-poverty action.

### **Timeline of engagement and decision-making**

- The cost-of-living programme was initiated in September 2022 following corporate approval for programme management funding
- Resources were harnessed to deliver a programme of support up to March 2024, using resources including the Household Support Fund, Public Health funding and external funding from health partners
- In April 2023, Cabinet approved delegated authority for the distribution of the Household Support Fund to the Cabinet Member for Finance and Strategy, and the Executive Director for Corporate Resources
- As of January 2024, no further Household Support Fund has been announced, meaning that dedicated cost-of-living support is due to end in March 2024.

## 1. Summary

- 1.1. Before 2020, the impacts of austerity, budget cuts and stagnation of benefits was already driving increasing vulnerabilities nationally and locally. The Covid-19 pandemic, the energy crisis, unprecedented inflation, and the resulting cost-of-living crisis has worsened impacts considerably, widening inequalities for marginalised groups and creating new vulnerabilities in households that previously were more resilient to change.
- 1.2. Since late 2022, the council's cost-of-living programme has delivered crisis support to vulnerable residents predominantly via cash-first approaches but also incorporating longer-term sustainable solutions in partnership with the voluntary and community sector. With the apparent end of the Household Support Fund, which delivered £13m of support between 2021-24, the initiatives delivered under the cost-of-living programme are set to end between March-September 2024.
- 1.3. With inflation reducing and energy prices coming down, some sources are foreseeing the end of the cost-of-living crisis. This report seeks to explore why the crisis will have impact for years to come; considers the outlook of poverty in Lewisham; and asks for specific support to drive an anti-poverty direction in Lewisham.

## 2. Recommendations

- 2.1. Mayor and Cabinet are asked to note the research and analysis undertaken in this report in relation to the outlook of poverty in Lewisham Council.
- 2.2. Mayor and Cabinet agree that officers explore how a longer-term strategy can be put in place together with resourcing options

## 3. Policy Context

- 3.1. This report aligns with Lewisham's Corporate Priorities, as set out in the Council's [Corporate Strategy \(2022-2026\)](#):
  - 3.1.1. Cleaner and Greener
  - 3.1.2. A Strong Local Economy
  - 3.1.3. Quality Housing
  - 3.1.4. Children and Young People
  - 3.1.5. Safer Communities
  - 3.1.6. Open Lewisham
  - 3.1.7. Health and Wellbeing
- 3.2. In particular, this report is closely aligned to priorities:
  - 3.2.1. Children and Young People because it links to targeted support for families in crisis, and through work to mitigate childhood hunger
  - 3.2.2. Open Lewisham because of the strength of our collaboration with the voluntary and community sector
  - 3.2.3. Health and Wellbeing because of the collaborative work with Food Justice and Health Inequalities workstreams.

## 4. Background

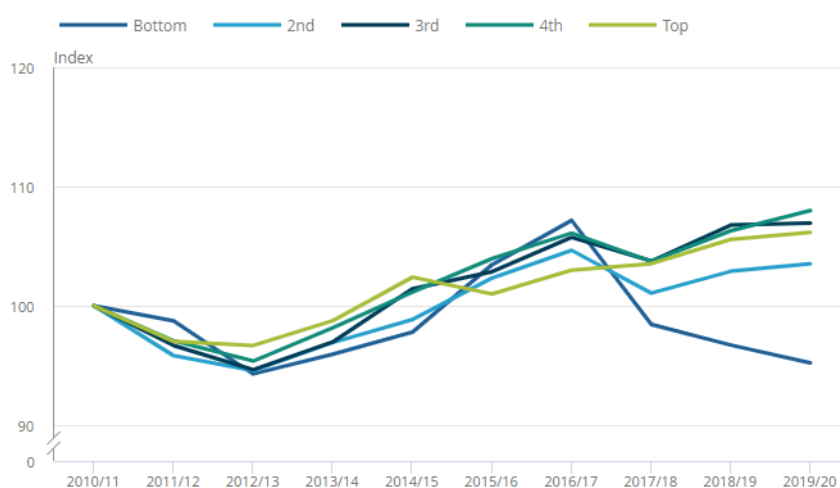
### Prior to 2020

- 4.1. In 2020, the world changed. The Covid-19 pandemic caused serious disruption to the world's economy, which led to rising inflation and a global energy crisis. However, in the years

preceding the pandemic, low-income families were already experiencing a real-term reduction of incomes and social welfare support.

- 4.2. The Institute of Fiscal Studies found that in the decade leading up to 2020, income among the lowest earners has not kept pace with other income groups.<sup>1</sup> Income of the lowest 10% earners was almost unchanged between 2013–14 and 2019–20. The Office for National Statistics (ONS) found that in the decade before the pandemic, the median disposable income for those in the lowest income quintile (the bottom 20%) reduced – meaning that lowest-income earners in 2020 earned less than they would have in 2010 (adjusted for inflation.)<sup>2</sup>

**Median equivalised household disposable income of individuals by quintile group, financial year ending (FYE) 2011 to FYE 2020**



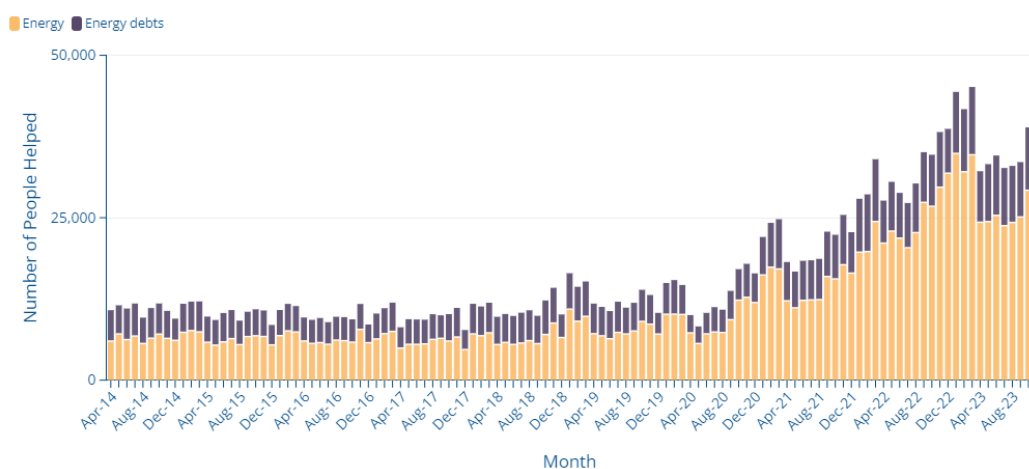
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- 4.3. In the decade after 2010, national austerity measures resulted in significant cuts to social services, including a reduction in local authority spending power of 17.5% between 2009/10 and 2019/2020 due to a significant reduction in central government grants.<sup>4</sup> The most deprived local authorities experienced the largest falls in spending power, as central government grants had constituted a larger share of their overall income.
- 4.4. The introduction of Universal Credit brought further changes to social welfare provision, including new structural challenges for claimants, as reported by the Child Poverty Action Group in 2019.<sup>5</sup> Reported challenges include a rigid system of monthly assessment, strong reliance on automatically generated information, lack of support for those who struggle to manage their claim online, difficulties with the payment of childcare costs, and poor communication of award calculations and challenge rights. Further, the report presents evidence that the mandatory five week wait for the first Universal Credit payment is linked to growing destitution, as it becomes a key driver of food bank use. In 2019, the Institute for Fiscal Studies observed that the introduction of Universal Credit had disproportionately reduced incomes among poorer adults.<sup>6</sup>
- 4.5. In 2016, The UN Committee on the Rights of Persons with Disabilities considered the impact of welfare reform since 2010 on disabled persons. The report mentions the reduced provision of social services including changes in housing benefit entitlement, eligibility criteria for Personal Independence Payment and social care, and the ending of the Independent Living Fund. It also discusses follow-on effects because of unmet support need such as the increased use of food banks and the rise in homelessness. The report concludes that the national policy of austerity had had a disproportionate impact on the most vulnerable<sup>7</sup>.
- 4.6. Annual benefits uprating to adjust social welfare benefits for inflation was limited to 1% for a

period of three years from 2013/14, and then frozen for four years from 2015/16 onwards.<sup>8</sup> According to Citizens Advice Bureau this had a direct effect on household budgets and resulted in an increase in households who struggled to meet basic expenses.<sup>9</sup> From April to August 2019, 40% of clients helped with debt who claimed income-related benefits were found to have a negative budget.

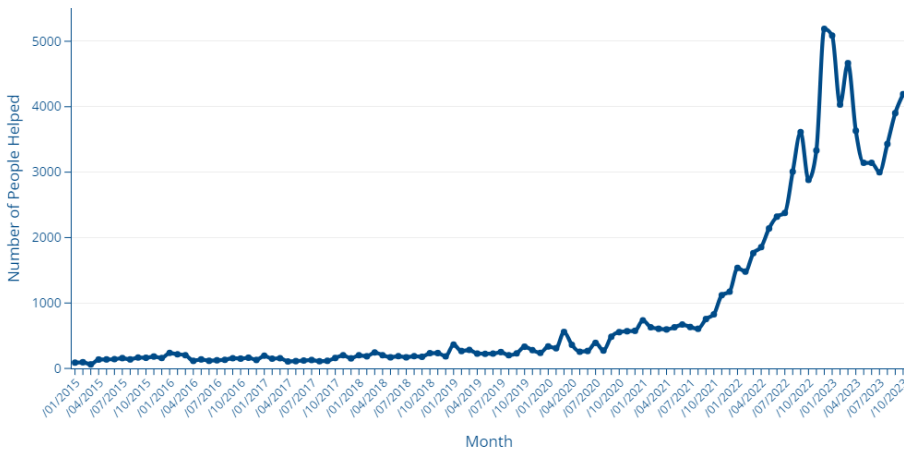
## Post 2020

- 4.7. The Covid-19 pandemic of 2020 had impacts at all levels. There is much evidence to demonstrate the link between the pandemic and the subsequent sharp increase in inflation (the annual rate of inflation reached 11.1% in October 2022, a 41-year high<sup>10</sup>); and the energy crisis that began in 2021; both also driven by the Russian invasion of Ukraine<sup>11</sup>.
- 4.8. The Joseph Rowntree Foundation report “Destitution in the UK<sup>12</sup>” finds that approximately 3.8 million people experienced destitution in 2022, including around one million children. This is almost two-and-a-half times the number of people in 2017, and nearly triple the number of children. Destitution is defined as a severe form of poverty where people cannot afford to meet their most basic physical needs to stay warm, dry, clean and fed.
- 4.9. The impact of the pandemic at a more granular, household-level, saw families experience “significant deterioration in their living standards as a result of coronavirus, caused by a combination of a drop in income and rising costs.<sup>13</sup>” Since 2020, Citizens Advice Bureau (CAB) have reported growing demand for support with energy bills and energy debt, and increasing need for charitable / food bank support, corroborated by evidence from the Trussell Trust. Indeed, Lewisham branches of both Citizens Advice Bureau and the Trussell Trust have reported significant increase in local demand during and following the pandemic.



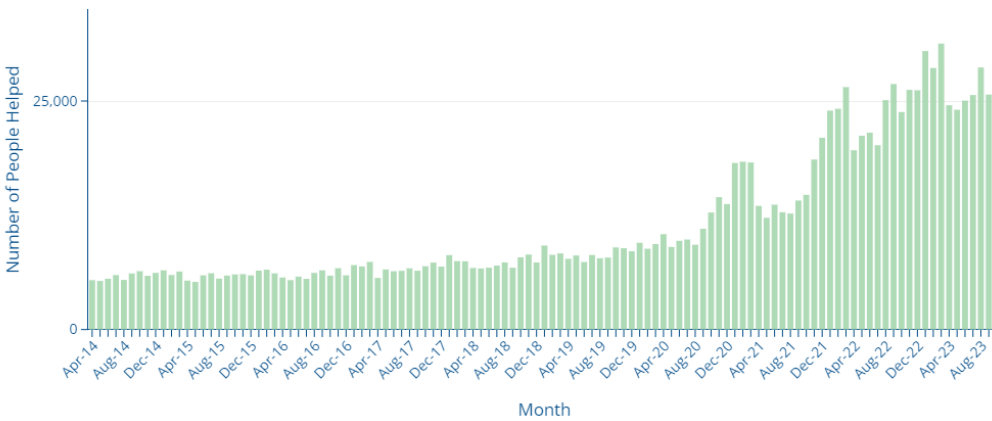
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The number of people we've seen who can't afford to top up their prepayment meter each month



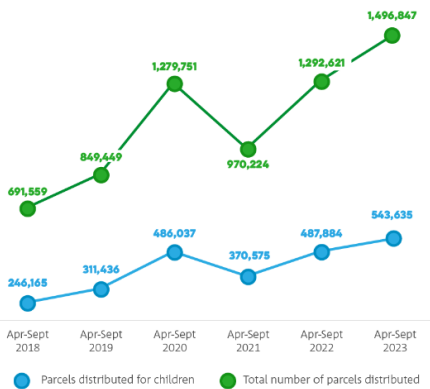
15

Charitable Support and Food Banks



16

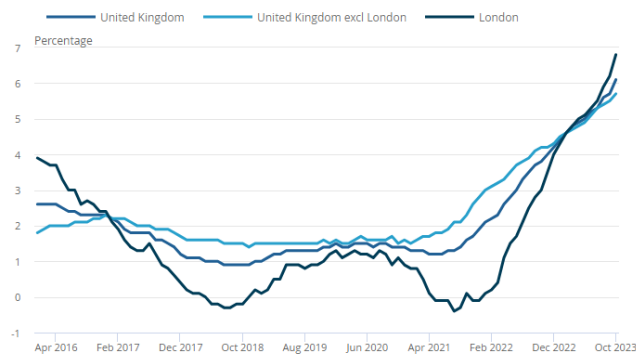
**NUMBER OF EMERGENCY FOOD PARCELS DISTRIBUTED BY FOOD BANKS IN THE TRUSSELL TRUST NETWORK**



17

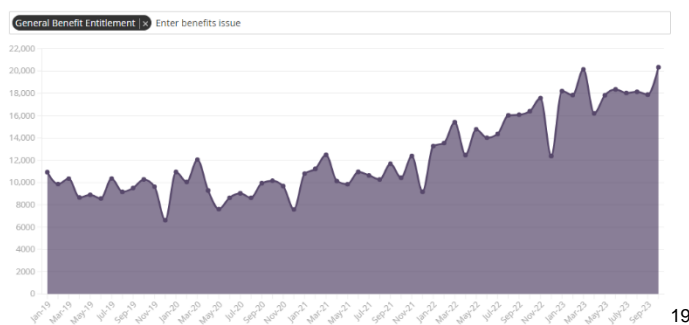
4.10. The cost of housing has exacerbated pressures on households. Since 2021, private rents have increased both nationally and in London. During 2020-2021 London saw reductions in the annual growth rate, but since mid-2021 rent prices have increased at an historic pace, reaching a current peak of 6.8% rent price increase over the preceding 12-month period<sup>18</sup>.

Private rental price percentage change over 12 months, UK and London, January 2016 to October 2023



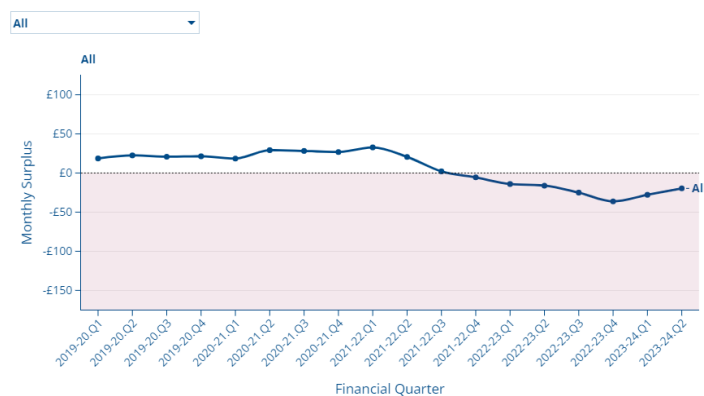
4.11. Because of these pressures, CAB is seeing an increase in demand for benefit entitlement reviews.

The number of people we've helped with benefits issues since 2019

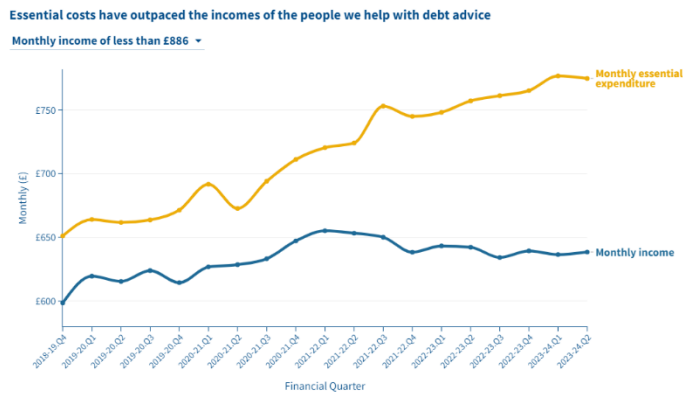


4.12. The increasing costs of living are also having a demonstrable negative effect on household financial wellbeing – i.e., increasing the prevalence of negative budgets and household debt. CAB clients seeking debt advice are increasingly falling into negative budgets as shown below. The Financial Conduct Authority (FCA)'s regular "Financial Lives" household survey found that, in January 2023, 11% survey respondents were unable to meet debt payments or bills (a 30% increase since May 2022).<sup>20</sup>

Average Monthly Surplus among debt clients by group



4.13. This growing income gap is especially acute among households on the lowest incomes. Among people with a monthly income below £886, the average income gap in early 2019 was a monthly deficit £50/month, which, by late 2023, has grown to a monthly deficit of £130.

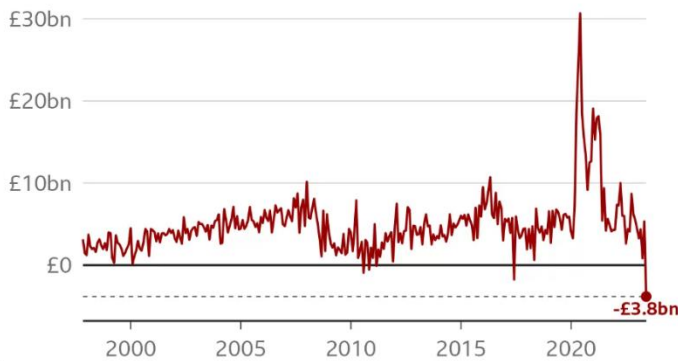


22

- 4.14. In May 2023, BoE reported<sup>23</sup> that households withdrew £4.6 billion from banks and building societies, which marked the highest level of household cash withdrawals since October 1997. Commentary by the BBC<sup>24</sup> suggests this was partly due to persistently low interest rates on savings accounts, and partly due to ongoing financial pressures on households.

### Savings withdrawals highest on record

Net flow of household deposits & national savings, May 2023



Source: Bank of England

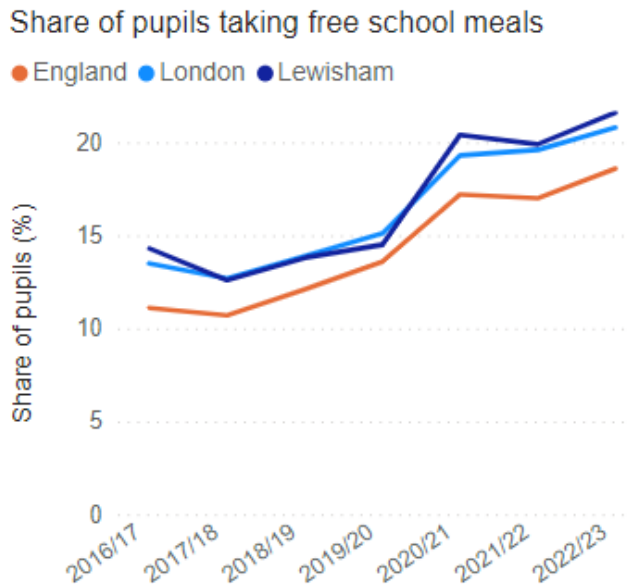
BBC

- 4.15. Pressures on households are also generating a proliferation of new types of debt, including deferred payment credits (DPC), also known as “buy now, pay later” purchases. The FCA found a significant increase in DPC use between 2022 and 2023, with 27% of UK adults saying they had used it at least once in the six months to January 2023, up from 17% who said they had used it in the 12 months preceding May 2022. Adults with characteristics of vulnerability were more likely to report using DPC and to report using it frequently<sup>25</sup>.

## 5. The cost-of-living crisis in Lewisham

- 5.1. The pressures arising from the situation following the pandemic became a defined “cost-of-living crisis” in late 2021 – whereby “the cost of everyday essentials like food and bills increases more quickly than average household income<sup>26</sup>”. Many Lewisham residents are particularly vulnerable to the situations explored above due to relatively low incomes and higher deprivation.
- 5.2. To illustrate the impacts felt by Lewisham residents:
- 5.2.1. There is increasing evidence for growing food poverty in the borough, evidenced in November 2023 by a 42.5% increase in demand for Lewisham Foodbank support since the previous year. Over 20,000 people received support in 2023<sup>27</sup>. Anecdotally we have heard that food projects are struggling to meet demand, which is now far outstripping donations.

5.2.2. Across the board there has been a steady increase in the number of children taking Free School Meals – but the share of pupils doing so in Lewisham is higher than both London and national figures:



Source: Department for Education (DfE).

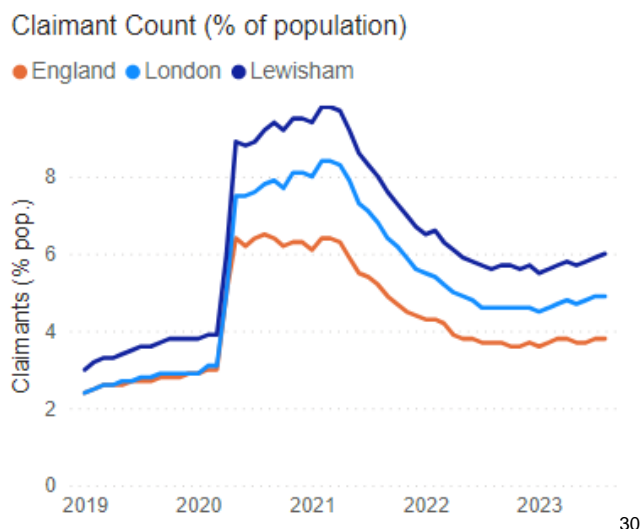
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5.2.3. Trust for London poverty indicators show that a third of children in Lewisham are living in poverty (that is, living in households with an income of less than 60% the UK median after housing costs have been subtracted). This is broadly the same as the average London borough, but slightly worse than England statistics<sup>29</sup>.

5.2.4. Although unemployment rates in Lewisham are broadly comparable to London figures, the ONS Claimant Count (a combined measure of persons receiving unemployment benefits) in Lewisham has continuously exceeded both the London and national average.

5.2.5. Claimant Count reached a peak during the height of the pandemic; late 2022 saw lower levels but still almost double the pre-pandemic rate. In 2023 we are seeing a slow increase which is particularly evident in Lewisham:

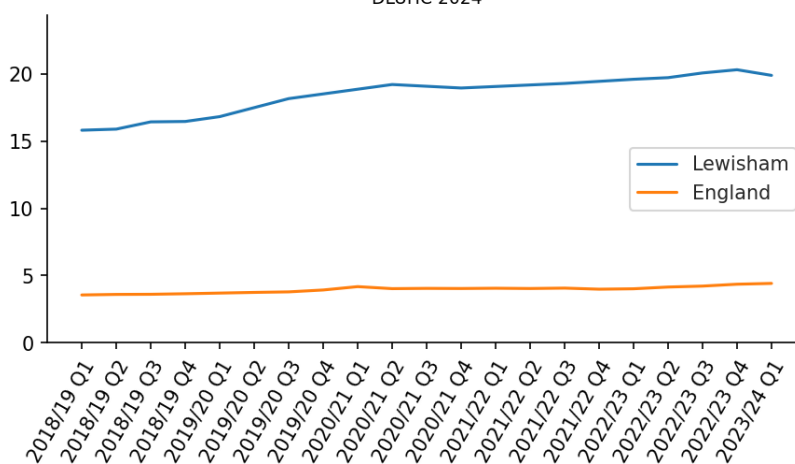




5.2.6. In terms of financial wellbeing, newly-modelled Experian data shared with the GLA provides predictions for average monthly income after expenses, for different Lewisham population groups. The data shows a doubling of Lewisham households in negative monthly budgets, from 637 households in 2022 to 1,229 in 2023, and predicts a significant further increase for 2024<sup>31</sup>.

5.2.7. Lewisham has seen a steady increase of number of households in temporary accommodation, from 2,036 in Q1 2018/19 to 2,664 in Q1 2023/24. While a similar trend was observed across England, the Lewisham rate in relative terms is 4.5 times above the England average.

Households in temporary accommodation (per 1,000)  
DLUHC 2024



32

## 6. Lewisham's response

6.1. In early 2022 a research task group was convened to investigate the effects of the cost-of-living crisis on Lewisham residents. This group burgeoned into a programme team, tasked at developing appropriate responses and aligning resources to deliver them. Since September 2022, this programme team has capitalised on strategic partnerships and various funding streams to deliver a wide range of support, including:

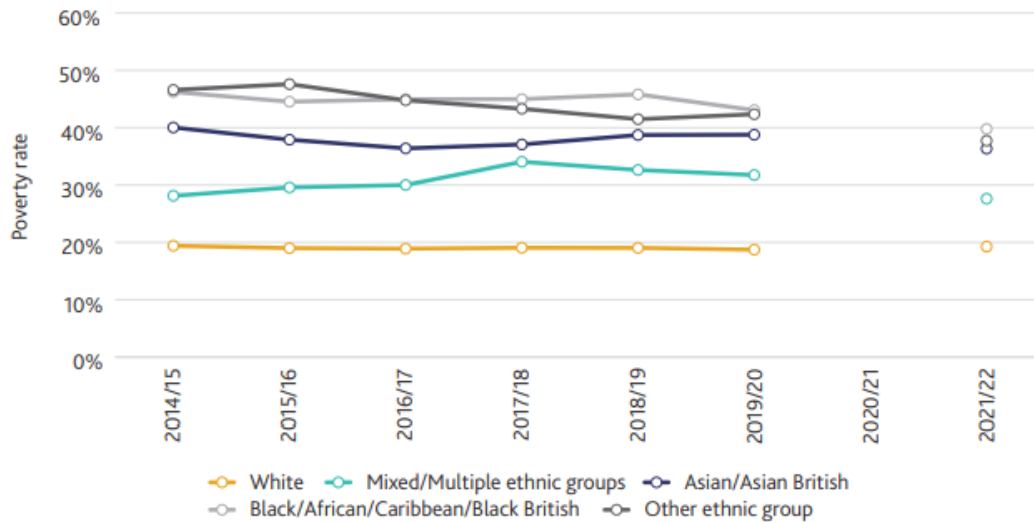
- 6.1.1. Investing over £8m of Household Support Fund (HSF) to combat child hunger - through Free School Meals (FSM) in the holidays, extending FSM to low-income families that don't qualify, and allowing schools to increase healthy food provision to pupils facing food poverty

- 6.1.2. Investing over £200k of Public Health and local area NHS funding into our food justice programme, aimed at combatting food insecurity in Lewisham. This included a community grants scheme to support local food-giving projects (such as foodbanks, social supermarkets, community pantries and delivery services) to meet the increasing demand brought about by the cost-of-living crisis
- 6.1.3. Funding community energy partners to deliver practical support to households facing fuel poverty, exacerbated by the energy crisis. This support has included warm packs, financial support through grants and vouchers, help with energy debts and improvements to heating systems. In 2022-23 this programme, along with the South London Healthy Homes programme, helped over 1,150 households
- 6.1.4. Investing in local advice services to increase capacity and locations. Almost £370k, funded through the Household Support Fund and Public Health, has enabled advice partners to support an additional 1,705 clients (as at December 2023), with income gains of over £507k to date. Other outcomes include referrals to food banks, advocacy and mediation, debt support, and help to access other forms of support.
- 6.1.5. Contacting over 1,200 households to increase uptake of Pension Credit, leading to an additional annual income of up to £1.6m for 444 households
- 6.1.6. Funding employment support partners with £75k to help residents experiencing in-work poverty to improve their employment situation through higher wages and / or more secure hours. The programme is supporting 50 residents to date, and participants are reporting increased incomes, enhanced skills, increased confidence, or completion of an accredited qualification.
- 6.1.7. Investing almost £140k into a small grant scheme for essential items, delivered by our voluntary and community partners. The grants allow residents facing hardship to purchase items that can make a real difference, such as white goods, computers, ID documents, bicycles and more
- 6.1.8. Distributing over £3m of Household Support Fund in cash payments to support residents most affected by the cost-of-living crisis. We've made these payments to thousands of households at risk of hardship, including those in receipt of benefits but not entitled to central government cost-of-living payments
- 6.1.9. Securing funding from local health partners to deliver a Warm Welcomes programme for the last two winters, in partnership with voluntary and community sector groups. In winter 2022-23, 52 x Warm Welcomes spaces supported an estimated 10,000+ visitors. 84% of surveyed users found that the spaces helped them feel more connected and reduced social isolation, in addition to keeping them warm. Qualitative data collected from resident interviews was humbling, including one example where a resident attributed their local community group (part-funded by Warm Welcomes) to alleviating suicidal thoughts. It was evidence such as this that resulted in Lewisham's Mental Health Alliance awarding ICB winter pressures money to fund a second year of Warm Welcomes
- 6.1.10. Identifying over 500 families potentially eligible for Pupil Premium funding and FSM. Through auto-enrolment we have created an additional £1.2m additional funding for schools across the borough
- 6.1.11. Investing in data systems and infrastructure to help us better reach vulnerable residents and help them to access the support they need – such as the Policy in Practice [Low Income Family Tracker \(LIFT\)](#) and [BetterOff](#), a single assessment tool designed to better help residents access the benefits and concessions they're entitled to – particularly important given that an estimated £19 billion of welfare benefits go unclaimed every year<sup>33</sup> - £2 billion of this in London alone

- 6.1.12. Improving promotion of support available across the borough, with printed posters and leaflets, our [cost-of-living webpage](#), and cost-of-living roadshows.
- 6.2. As explored above, support has been delivered in a joint effort with partners, both within and outside of the council. The voluntary and community sector has been a fundamental channel by which to help the thousands of residents that we've been able to reach via the cost-of-living programme.
- 6.3. Unfortunately, most of the initiatives above are only short-term interventions due to the transience of funding streams. Furthermore, the breadth of our response is severely limited by funding and human resource capacity, whether paid staff or volunteers. Despite the clear impact demonstrated above, the data regarding negative budgets (sections 4 and 5) suggest that, even in combination, dedicated cost-of-living national and local support schemes have been insufficient to alleviate the pressures for many.

## 7. Outlook for the UK and Lewisham – an increase in endemic poverty?

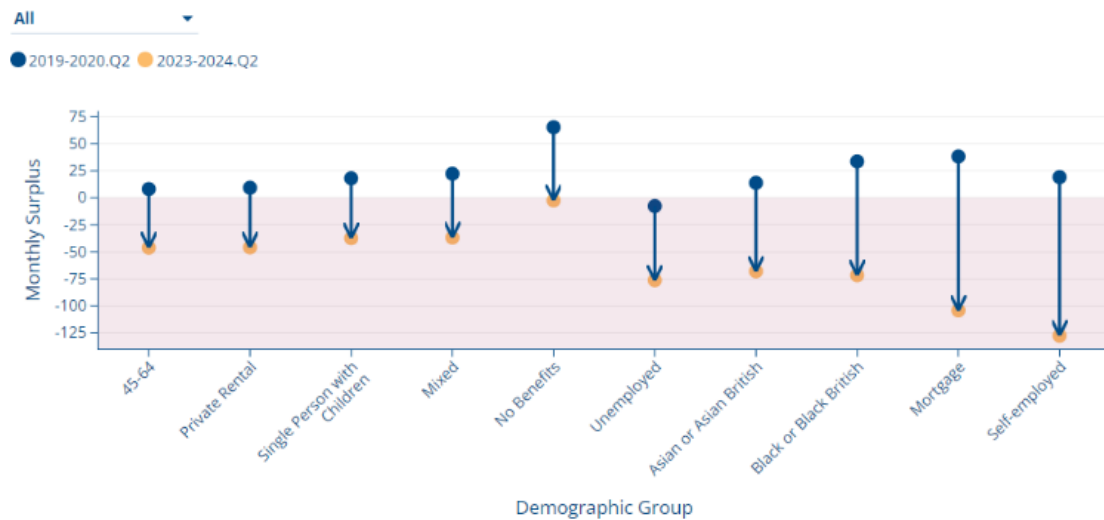
- 7.1. In November 2023, inflation dropped to 3.9%; the lowest level in more than two years. However, this does not herald the end of the cost-of-living crisis for many. The Resolution Foundation warns that “recent significant falls in inflation... should not be taken as indicating that the pressure on households has disappeared... With food insecurity remaining far higher than normal, the cost-of-living crisis is far from over. This is despite the welcome news that average pay levels are growing once again, in part because a new cost pressure is building: rising housing costs. Renters are most likely to be affected, but those seeing their mortgages rise are seeing the biggest rises.<sup>34</sup>”
- 7.2. An article by the Big Issue states that “According to the Resolution Foundation’s annual Living Standards Outlook for 2023, the cost-of-living crisis should ease in 2024. But it won’t fully be over until wages catch up for all households... real wages compared to prices are not expected to return to 2021 levels until 2027. For the typical household, incomes are actually set to be below pre-pandemic levels in real terms even in 2027-2028.<sup>35</sup>”
- 7.3. In London, as demonstrated in section 4, support needs are at an historic high. Rent is rising at an unprecedented rate and homelessness is steadily increasing. The Autumn Statement gave welcome news that Local Housing Allowance (LHA) rates are being unfrozen for the first time in four years; however the Resolution Foundation calls this a “temporary thaw”. They state “when LHA rates are increased next April, thousands more households will run up against the benefit cap, which will not be updated next year... Second, the Chancellor confirmed his intention to freeze LHA rates once again from 2024 onwards.<sup>36</sup>”
- 7.4. The Foundation also explains “this sporadic thawing then freezing of the LHA is a sub-optimal way to support low-income renters with housing costs, creating arbitrary shortfalls between rents and housing support that differ drastically by area and over time. This puts intense pressure on low-income households – and cash-strapped local authorities who are often relied upon to provide emergency support – until the next reset occurs.<sup>37</sup>”
- 7.5. Pressures associated with rising costs subsequently lead to further widespread vulnerabilities. Bromley-by-Bow Centre states “The impacts of inflation, the rising cost of fuel, food and other essentials on low-income households are leading to significantly poorer living standards, increased poverty and debt, and widening inequalities in health.<sup>38</sup>” The impacts are disproportionately felt by households already more vulnerable to poor health outcomes and experiences, for example “migrants and refugees, single parents, ethnic minorities, and those living with long-term illnesses, disabilities or mental health conditions<sup>39</sup>”
- 7.6. The Social Metrics Commission 2023 annual report<sup>40</sup> contains detailed poverty estimates with breakdowns by circumstance and demographic factors, including ethnicity. For example, it finds that in 2021/22 40% people in families headed by someone of Black / African / Caribbean / Black British ethnicity were in poverty:



Source: Family Resources Survey and HBAI dataset (2014/15 – 2021/22), SMC Analysis.

7.7. Many households have seen a shift in their monthly budget, and among many population groups this has resulted in a negative monthly balance, a circumstance where a person or household gradually depletes their savings or accumulates debt to meet basic expenses. Some population groups are more affected than others:

**Top ten largest changes in average monthly surplus since the same time in 2019**



41

7.8. Citizens Advice Bureau's cost-of-living data dashboard shows the following information:

- 7.8.1. Among those who are unemployed or self-employed and seek CAB debt advice, almost 60% are in a negative monthly budget, making it impossible to clear debts in the short term
- 7.8.2. Single parents and single adults are the household type most impacted by negative budgets
- 7.8.3. People of black or Black British, Asian or Asian British, and mixed heritage are more severely affected by negative budgets than people of white heritage
- 7.8.4. People who are disabled or living with a long-term health condition are more severely affected by negative budgets than people who are not disabled / living with a long term condition<sup>42</sup>.

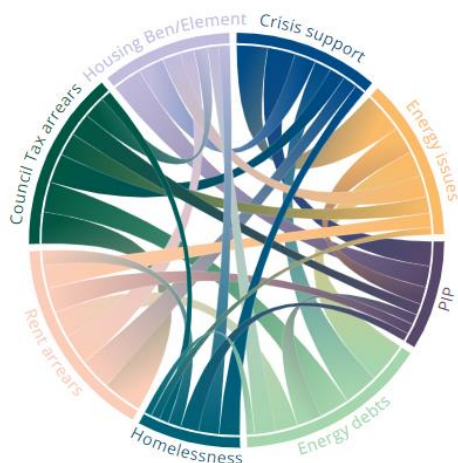
- 7.9. Experian estimates on disposable income show that, among the Lewisham population groups experiencing increased risk of being in negative household budget, particular increase is seen among social renters, residents above 50 but below retirement age, and residents in single female households<sup>43</sup>.
- 7.10. It is evident from the above that Lewisham, and the UK, are facing new systemic risks and pressures beyond those that were occurring pre-pandemic, potentially accelerating an increase in endemic poverty, particularly in those demographic groups already more vulnerable to changes in circumstances and poorer outcomes.

## 8. Implications for support provision

- 8.1. As of January 2024, the UK government has not been forthcoming with confirmation of a fifth Household Support Fund. The Autumn Statement offered some hope in terms of benefits increasing in line with inflation, LHA rates being unfrozen and reductions in National Insurance contributions, but, as explored in part above, it is unclear whether these measures are enough to reverse the impacts of the cost-of-living crisis to date. IPPR states “[The Autumn Statement’s] social security measures will bring welcome relief to many. But with housing support due to be frozen again next year, much more will be needed to drive a meaningful reduction in poverty over the long term. For many households, uprating universal credit from next April will not compensate for the loss of £900-a-year emergency cost-of-living payments; and even before the housing allowance freeze was introduced, more than half of private renters on universal credit faced shortfalls in their housing support<sup>44</sup>”
- 8.2. The cost-of-living support provided by Lewisham Council, detailed in section 6, has been delivered quickly to respond to crisis. Most of the support has made up of short-term interventions given the focus on addressing acute issues. Some projects have been targeted towards more sustainable, long-term solutions for residents, such as income maximisation and enhanced advice, which has enabled advice partners to support an additional 1,705 clients (as at December 2023), with income gains of over £507k to date – in excess of contractual targets set. Part of the success of this has been the renewed focus on providing advice via outreach provision, getting advisors in front of residents who might otherwise have struggled to access services via telephone. This outreach programme is funded by the Household Support Fund (4) and set to continue until September 2024.
- 8.3. It is evident from evaluation and monitoring that the initiatives put in place through the cost-of-living programme and associated workstreams have gone some way to mitigate the impacts of the crisis on residents. However, it is also evident from the data explored above, and qualitative information from partners, that support services are still not able to meet rising demand. Not only will the impacts of the cost-of-living crisis last for some time, but we can expect to see existing vulnerabilities made more complex by financial uncertainty. Citizens Advice Bureau explain through the below visual that individual households are frequently experiencing more than one challenge to their financial well-being, resulting in increasingly complex circumstances:

## When we help people with one cost-of-living issue, they often need help with another.

For example, of the people we helped with energy issues in 2023, 52% needed help with crisis support (like food bank referrals or emergency charitable support).



- 8.4. It is therefore vital that we consider the impact of the end of the Household Support Fund, which has been the main funding source for the programme and has not (so far) been renewed. The additional capacity and support afforded by the measures detailed in section 6 will disappear, whilst the levels of vulnerability and financial insecurity will no doubt increase, as evidenced above. This period of change and transition is an opportunity to consider how the council and its partners can adapt services to respond in changes in residents' circumstances and build on the collaborative work demonstrated over recent years, using funding to enhance delivery, rather than drive it. The following sections explore opportunities to be considered as we move away from crisis-led provision to a more embedded anti-poverty undertaking, addressing the needs arising from the increasing complexities and vulnerabilities explored above.

## 9. Other authorities' responses

- 9.1. Through desktop research and via relationships built through the pan-London cost-of-living working group, we have considered what other authorities, particularly those in London, are doing to mitigate poverty in their local areas. This is not an exhaustive list but demonstrates the breadth of action that Lewisham could consider going forward.

### Outreach

- 9.2. Several authorities and agencies are trialling co-location of advice services within health initiatives or multi-disciplinary community hubs, as demonstrated by the following:
- Barking and Dagenham: have delivered a range of GP pop-ups in partnership with council services, health services and the VCS, with an aim of helping residents resolve both clinical and non-clinical needs, including cost-of-living support.
  - Greenwich: via their Live Well Greenwich programme, have funded a social prescribing hub model with welfare rights provision and strong referral routes. Hounslow have mirrored their family hub model with a general community hub model – co-locating multi-disciplinary teams in local places providing information, advice, guidance and activities.
  - Outside of London, Newcastle City Council: used DLUHC funding for their “Partnerships for People and Place” project. Council staff and other agencies were embedded within the local foodbank to deliver services to deprived communities, with an aim of improved communications between agencies, and reduced need for the foodbank and other crisis interventions.

- 9.3. In 2023, Bromley-by-Bow undertook an independent study on initiatives to strengthen the relationships, partnerships and referral arrangements between healthcare settings, social prescribing and social welfare advice across London. They found that welfare advice can improve health by reducing stress and anxiety through supporting people to access the benefit income they are entitled, manage their debts, and exercise their housing rights in relation to homelessness and poor housing conditions. However, there is no statutory duty for social welfare legal advice to be provided for communities, leading to patchy and fragmented services where demand for assistance has consistently outstripped supply<sup>45</sup>.
- 9.4. Bromley-by-Bow recommend a commitment to timely, professional, accessible social welfare advice, including where appropriate in person, linked to healthcare settings and social prescribing. This is corroborated by the Institute of Health Equity who, as part of their cost-of-living rapid evidence review, recommend “embed[ding] financial wellbeing and resilience into clinical pathways, considering how and where to co-locate services to support people<sup>46</sup>”. This is a key recommendation alongside others identified to mitigate the impacts of the rising cost of living in London, with a focus on health and the social determinants of health.
- 9.5. Lewisham already has several initiatives or existing mechanisms that are striving to meet some of these recommendations. The Lewisham Health Inequalities and Health Equity Programme 2022-24 set up place-based teams linked to each PCN, with a target activity of community outreach events to link residents up with services that can improve health and wellbeing. The cost-of-living programme has been linked in with these, partnering advice services with events, but the expiration of the outreach funding discussed above will likely have an impact on services’ ability to continue to collaborate in this way.
- 9.6. Additionally, the advice outreach programme funded through the cost-of-living programme has ensured closer links between Lewisham Foodbank and advice provision – some advice sessions are located within the foodbank and has enabled vulnerable service users to see an advisor at point of foodbank access. Again, the end of the funded outreach programme will mean removal of these key access points.

#### **Debt review**

- 9.7. The evidence explored earlier in this report shows that household debt is becoming more prevalent because of cost-of-living pressures. Existing debts are increasing, and new debts are emerging (4.15), leading to heightened and more complex situations for vulnerable households.
- 9.8. The Institute of Health Equity considers several debt review processes as part of its cost-of-living rapid review, including [Financial Shield](#) in Lambeth and Southwark. This project introduced new pathways to financial support in health services; financial support link workers within social prescribing teams, and stops on debt collection and enforcement activity for residents engaging with the project. A full evaluation is yet to be published but qualitative information so far includes “a positive difference amongst approximately two-thirds of residents using the service... [increasing] resident’s incomes by just under £2,000 per annum. Qualitative interviews with these residents indicate that they now feel more confident about managing both their finances and their health conditions as a result.”<sup>47</sup>
- 9.9. Barking and Dagenham, on review of their debt processes, found that they had a “rushed arrears ladder” and moved to legal proceedings too quickly. They used data to develop a preventive approach for vulnerable residents in multiple debts; potential participants were sent personalised texts offering support. B&D’s in-house financial and housing support service, Homes and Money Hub, then undertook outreach by calling those residents and working with them to resolve their issues. Outcomes included “26% engagement... 127 support interventions... Despite a focus on support, the approach brought in an additional £75,000 over the four months of the pilot and reduced legal costs to the council as the people worked with had greater improvements in collections status and lower rates of legal and bailiff action.”<sup>48</sup>

- 9.10. Camden launched a debt discovery project, with the aim of understanding people's experience with debt across services and identifying opportunities to improve the sustainability of debt collection. The vision was to "create a compassionate, consistent, and joined-up system of debt collection where staff take the time to understand people's circumstances and adapt their approach." Several improvements were identified, including humanising the approach – "[there is a] misconception that debt collection is opposed to relational support, when in fact, having a human-centred approach can help us both nudge residents who can pay, and support residents who can't until they reach financial stability."<sup>49</sup>
- 9.11. It is pertinent to note here that debt collection is a challenging area. It is vital that the council pursues its debt, particularly considering the last two decades of spending cuts. The National Audit Office highlights substantial funding reductions since 2010-11, with a 49.1% real-terms reduction in government funding for local authorities between 2010-11 and 2017-18, resulting in 28.6% real-terms reduction in local authorities' spending power.<sup>50</sup> However, as demonstrated through the B&D project, a more preventative and holistic approach to debt recovery can in fact improve debt collection for local authorities. Lewisham's Insight & Delivery team have already undertaken a discovery into the behaviour around council tax arrears and therefore there is potential to build on some of this, considering other corporate debts so that can better understand residents' whole experience.

### **Anti-poverty approaches**

- 9.12. The Lewisham Poverty Commission was established by Mayor & Cabinet in September 2016 following a recommendation from the Safer Stronger Communities Select Committee. Its aims were to review poverty in the borough and develop recommendations to tackle it. The Commission's [final report](#) was published in 2017, and an [update on recommendations](#) presented to Mayor and Cabinet in October 2018. A wide range of work under the four identified areas of focus ([1] Supporting residents to access well-paid, secure jobs inside and outside of Lewisham; [2] Tackling child poverty by supporting parents into decent work; [3] Improving the local housing market; [4] Strengthening support within communities) was progressed to address the recommendations identified by the Commission. Some of these, particularly [1] and [4] have been further strengthened through recent work under the cost-of-living programme.
- 9.13. Other authorities' approach to poverty include:
- 9.13.1. In 2022 Hackney released their 2022-26 [poverty reduction strategic framework](#), which consists of three areas of focus ([1] Prevention, early years and early help; [2] Tackling low wages and cost of living; [3] Responding to the material needs of poverty); each underpinned by two cross-cutting foci ([4] Prioritising poverty reduction across the system; [5] Ways of working)<sup>51</sup>
- 9.13.2. Camden's mission-based approach aims to bring together "people from across the public and private sectors... to achieve a shared goal". Four core missions drive the actions. These missions cover food poverty and sustainability, diversity in positions of power, health and sustainability of estates, and opportunities for young people<sup>52</sup>
- 9.13.3. [Lambeth's Economic Resilience Strategy](#) includes a financial resilience workstream which aims to build resilience and capacity within Welfare Advice services<sup>53</sup>.
- 9.14. [Greater Manchester Poverty Action undertook a literature review](#) and desk research of anti-poverty strategies from six local authorities. They identified the key elements / pillars of a good anti-poverty strategy as:
- Define poverty and its drivers
  - Political and officer leadership
  - Focus on prevention, reduction, and mitigation
  - Prioritisation



- Partnership working
- Lived experience engagement and co-production
- Reinforcing and aligning with existing strategies
- Governance
- Action planning
- Adopt the socio-economic duty
- Adaptability
- Monitoring and evaluation<sup>54</sup>

9.15. Lewisham has resources and opportunities that arguably put them further ahead, or at least in line with, the methods mentioned above. The Poverty Commission bred the [Lewisham Deal](#), superseded in 2022 by the Lewisham Strategic Partnership (LSP). The Deal consisted of six key pillars ([1] Apprenticeships; [2] Procurement; [3] Living Wage; [4] Information, advice and guidance; [5] Progression for Black, Asian and minority ethnic staff; [6] Climate emergency). These pillars are integrated within the LSP's four workstreams ([1] Opportunity and investment; [2] Climate emergency; [3] Race and equality; [4] Cost of living). These priorities are in place until spring 2024.

## 10. Existing resources across Lewisham

- 10.1. The Lewisham Strategic Partnership is a key delivery vehicle for anti-poverty approaches, as it brings together public, community, and private sector representatives. Later in 2024 the LSP will decide its new priorities based on the upcoming community strategy.
- 10.2. In 2023 Public Health launched the Food Justice Action Plan to tackle food insecurity in Lewisham, which has demonstrated strong ties to the cost-of-living programme. An Alliance has recently been formed to deliver the action plan over the next 18 months.
- 10.3. Lewisham's Health Equity programme, launched by Public Health in 2022, concludes later in 2024 and leaves a legacy of collaborative work between health partners and the voluntary and community sector, targeting health and wellbeing outcomes in communities who experience health inequity. A new Lewisham Health and Wellbeing Strategy is being planned with a focus on the wider determinants of health; this could support a strategic approach to anti-poverty to contribute to improving health outcomes in Lewisham.
- 10.4. The South East London Integrated Care Board (SEL ICB) are focusing on development, delivery and implementation of integrated community-based health and care through their integrated neighbourhood programme. Their work to date has already identified a "solid foundation for partnership working within the system, and a real commitment to work together<sup>55</sup>". The vision of stronger community-based care is underpinned by principles of co-design, community engagement, health improvement, health equity and data-lead interventions.
- 10.5. In 2023, Lewisham launched its Family Hubs programme. Family Hubs are community-based locations offering a single, non-stigmatising point of access for families, helping them to navigate and receive the wide-ranging support they need through extensive partnerships with local voluntary, community and faith sectors. One of the key deliverables of the Hub model is the co-location of a wide range of services, including debt and welfare advice.
- 10.6. Lewisham's Climate Emergency Strategic Action Plan 2020-30 includes an objective of providing practical support to residents vulnerable to the cold. The Climate Resilience team delivered the cost-of-living programme's fuel poverty workstream, responsible for supporting 1,150+ households experiencing fuel poverty using Household Support Fund money and other funding streams.
- 10.7. Programmes initiated via the cost-of-living programme, such as Warm Welcomes, essential goods grants, advice outreach, has galvanised the VCS even further to delivering support to

residents who struggle to access more traditional, anchor institutions. Evaluation of the Warm Welcomes programme 2022-23 gave demonstrable evidence that community spaces are key to connecting people with their communities and reducing isolation (6.1.9) – year-round, not just over winter.

## 11. Minimum interventions

- 11.1. Working with the assumption that the Household Support Fund is not to be renewed / replaced, the cost-of-living programme asks that consideration be given to allocating specific resource towards poverty-reduction measures to continue some of the momentum built via the programme to-date, particularly measures that are sustainable / preventative in nature.
- 11.2. As highlighted in section 10 there are several initiatives, programmes and projects focused on community-based support and prevention; and links to the cost-of-living programme have already been explored and tested with some of these (e.g., advice outreach from Family Hubs, cost-of-living stands at community health and wellbeing events, working with ICB leads to develop a shared knowledge-bank of community resources, outreach partnerships with a fuel poverty focus).
- 11.3. Some of the most demonstrably successful elements are where VCS partners have been enlisted to provide specific support, and it is the end of these projects that threaten a gap in services that has the potential to be wider now than before the cost-of-living crisis began. Our income maximisation programme with Citizens Advice has realised substantial income gains into the authority (£490k over 12 months; £507k if added to their outreach project that began in September). The link between advice services and subsequent positive impacts on health (particularly mental health) is widely documented by Michael Marmot in his 2010 “Fair Society, Healthy Lives” report, and his subsequent 2020 report, “Marmot Review 10 Years On”. One example from the former report considered the Derbyshire Primary Care Trust’s collaboration with the Citizens Advice Bureau. “More than half of Derbyshire Primary Care Trust’s GP surgeries have regular CAB sessions and in 2008/9, they helped more than 2,050 clients to secure over £2 million in additional benefits. Derbyshire PCT estimates for every £1 invested, the project secured £6.50 in additional income<sup>56</sup>”. Whilst this data is relatively historic, Marmot’s 2020 report continues to demonstrate the value of accessible advice services.
- 11.4. Citizens Advice Lewisham operates predominantly via their advice line in partnership with other advice services in the borough, which is a much-needed provision for those unable to reach physical access points and is highly subscribed. However, diversifying access points is key to reaching residents with varying access needs and vulnerabilities. The outreach project that commenced in autumn 2023 was only made possible through the Household Support Fund and has already meant that over 270 clients have accessed an advisor face-to-face, who may not have been able to do so otherwise. Particularly positive feedback has arisen from outreach posts co-located with other services that are supporting vulnerable residents, such as the 999 Club and Lewisham Foodbank. In keeping with this, Marmot’s 2020 review found that “GPs who had advice services in their surgery were more positive about advice services than those who signposted people to support. They also found two-thirds of people who used the advice services within the GP surgery would not have accessed it otherwise.<sup>57</sup>”
- 11.5. The potential preventative and financially advantageous impact of investing in / developing debt advice services is explored above in section 9.9 where Barking and Dagenham achieved improved collections and reduced legal costs through their debt support project, with a focus on preventative outreach. With the procurement of the Low Income Family Tracker (LIFT) dashboard (section 6.1.11), Lewisham has the potential to embark on proactive work like this but without dedicated resource, there is a risk that LIFT will not be utilised to its full potential.

- 11.6. The prevention potential of Warm Welcomes has not yet been translated into monetary terms, but the role of Warm Welcomes as a mitigation to social isolation is clearly demonstrated, both through our internal evaluation and through wider national initiatives. The Guardian newspaper reported on the national Warm Welcome initiative, which found that “the greatest impact of warm rooms... was in providing a sense of community and tackling loneliness in a safe and welcoming space. Frequent visitors reported positive improvements in their mental health, social wellbeing, and sense of purpose.<sup>58</sup>” This impact is strongly corroborated by the Lewisham example above (6.1.9), where a visitor cited her local group as directly alleviating suicidal thoughts. The impacts of social isolation on health is widely known and is investigated by Public Health England in their report “Reducing social isolation across the lifecourse” – they state that “The cost of social isolation to local government and the NHS is difficult to determine... [however] when effective interventions are in place, the return on the investment can be substantial. One of the intervention examples cited in this report, the Family Action Well Family Service, reduced the number of GP consultations, demonstrating a social return on investment of £5.96 for every £1 invested.<sup>59</sup>”
- 11.7. Therefore, it is recommended that, as a minimum response to poverty reduction in Lewisham, the following initiatives are considered for corporate resourcing and integrating into existing workstreams / initiatives, should central government funding not be forthcoming:
- 11.7.1. Integrating anti-poverty measures in community-based projects, capitalising on programmes and initiatives already identified in section 10.
  - 11.7.2. Exploring further how advice services are funded to continue outreach provision in addition to their advice line model to maximise reach, particularly in spaces where vulnerable residents are likely to present (e.g. foodbanks, GPs, community hubs)
  - 11.7.3. Review of how we approach residents in complex debt with a focus on preventative, supportive action
  - 11.7.4. Investment in VCS spaces that offer social cohesion, following the example of Warm Welcomes but not necessarily linked to cold weather.
- 11.8. The cost-of-living programme team will now develop the above insight into a proposed delivery plan, for consideration and decision-making at a future meeting.

## **12. Financial implications**

- 12.1. The report highlights work which has been undertaken over the past few years which has largely been funded from the Household Support Fund, Voluntary Sector funding or the Public Health grant. Some of these funding streams have now ceased or are due to cease, leading to a funding gap for poverty reduction measures.
- 12.2. Paragraph 11.7 identifies several measures that the Council wishes to continue and needs to find funding for. The cost-of-living team will be working on a proposed delivery plan, which along with any additional funding considerations will be brought to Mayor & Cabinet for approval as appropriate.

## **13. Legal implications**

- 13.1. There are no specific legal implications arising from this report, which is for noting. Detailed legal implications will be provided for specific proposals as they are brought forward.

## **14. Equalities implications**

- 14.1. The disproportionate effect of the cost-of-living crisis and wider endemic poverty on marginalised groups was considered as part of the [cost-of-living programme's equalities screening](#), and is also explored in section 7.

## **15. Climate change and environmental implications**

- 15.1. The Department for Business, Energy & Industrial Strategy (BEIS) currently estimates fuel poverty using the Low Income Low Energy Efficiency (LILEE) measure, where a household is considered fuel poor when (i) living in a property with an energy efficiency rating of band D-G, and (ii) disposable income after housing and energy costs falls below the poverty line. Under this measure, 12.7% households in Lewisham were considered fuel poor in 2021. These indicators do not yet reflect recent changes in energy cost, so likely under-estimate current fuel poverty levels: industry estimates suggest 30-40% of Lewisham households are currently living in fuel poverty. The cost-of-living programme has included practical support for over a thousand households facing fuel poverty.

## **16. Health and wellbeing implications**

- 16.1. The negative effects of the cost-of-living crisis and wider endemic poverty on health and wellbeing outcomes is widely documented, and is discussed within this report, particularly section 7.

## **17. Report author(s) and contact**

- 17.1. Gemma King, cost-of-living Programme Manager, [gemma.king@lewisham.gov.uk](mailto:gemma.king@lewisham.gov.uk)  
17.2. Financial implications – Nick Penny  
17.3. Legal implications – Melanie Dawson

## **18. Appendices**

- 18.1. Cost-of-living work to date

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## References

- <sup>1</sup> (IFS, 2021)
- <sup>2</sup> (Office for National Statistics, 2020)
- <sup>3</sup> (Office for National Statistics, 2020)
- <sup>4</sup> (Institute for Government, 2020)
- <sup>5</sup> (Child Poverty Action Group, 2019)
- <sup>6</sup> (IFS, 2019)
- <sup>7</sup> (Abreu, 2022)
- <sup>8</sup> (McInnes, 2020)
- <sup>9</sup> (Citizens Advice Bureau, 2020)
- <sup>10</sup> (Harari, Francis-Devine, Bolton, & Keep, 2023)
- <sup>11</sup> (Harari, Francis-Devine, Bolton, & Keep, 2023)
- <sup>12</sup> (JRF, 2023)
- <sup>13</sup> (Edwards, Howes, Reedy, & Sefton, 2020)
- <sup>14</sup> (Citizens Advice Bureau, 2023)
- <sup>15</sup> (Citizens Advice Bureau, 2023)
- <sup>16</sup> (Citizens Advice Bureau, 2023)
- <sup>17</sup> (Trussell Trust, 2023)
- <sup>18</sup> (Office for National Statistics, 2023)
- <sup>19</sup> (Citizens Advice Bureau, 2023)
- <sup>20</sup> (Financial Conduct Authority, 2023)
- <sup>21</sup> (Citizens Advice Bureau, 2023)
- <sup>22</sup> (Citizens Advice Bureau, 2023)
- <sup>23</sup> (Bank of England, 2023)
- <sup>24</sup> (BBC, 2023)
- <sup>25</sup> (Financial Conduct Authority, 2023)
- <sup>26</sup> (Crisis, 2024)
- <sup>27</sup> (East London Lines, 2023)
- <sup>28</sup> (Office for National Statistics, 2023)
- <sup>29</sup> (Trust for London, 2022)
- <sup>30</sup> (Office for National Statistics, 2023)
- <sup>31</sup> (Experian, 2023)
- <sup>32</sup> (DLUHC, 2023)
- <sup>33</sup> (The Guardian, 2023)
- <sup>34</sup> (Resolution Foundation, 2023)
- <sup>35</sup> (Big Issue, 2023)
- <sup>36</sup> (Resolution Foundation, 2023)
- <sup>37</sup> (Resolution Foundation, 2023)
- <sup>38</sup> (Bromley by Bow Centre, 2023)
- <sup>39</sup> (Bromley by Bow Centre, 2023)
- <sup>40</sup> (Social Metrics Commission, 2023)
- <sup>41</sup> (Citizens Advice Bureau, 2023)
- <sup>42</sup> (Citizens Advice Bureau, 2023)
- <sup>43</sup> (Experian, 2023)
- <sup>44</sup> (IPPR, 2023)
- <sup>45</sup> (Bromley by Bow Centre, 2023)
- <sup>46</sup> (Munro, Allen, & Marmot, 2023)
- <sup>47</sup> (Financial Shield, 2023)
- <sup>48</sup> (Munro, Allen, & Marmot, 2023)
- <sup>49</sup> (Camden Council, 2023)
- <sup>50</sup> (National Audit Office, 2018)
- <sup>51</sup> (Hackney Council, 2022)
- <sup>52</sup> (Camden Renewal, 2024)
- <sup>53</sup> (Lambeth Council, 2022)
- <sup>54</sup> (Greater Manchester Poverty Action, 2023)
- <sup>55</sup> (SEL ICB, 2024)
- <sup>56</sup> (The Marmot Review, 2010)
- <sup>57</sup> (The Marmot Review 10 Years On, 2020)
- <sup>58</sup> (The Guardian, 2023)
- <sup>59</sup> (Public Health England, 2015)



# Cost-of-living support to date

Maximising resources to support residents facing financial uncertainty and hardship

# Background

The country has been experiencing a cost-of-living crisis since late 2021. Many Lewisham residents are particularly vulnerable to the crisis due to relatively low incomes and higher deprivation. In 2019/20, 35% of people in the borough lived in households with an income of less than 60% the UK average (median), after housing costs. This was worse than the average London Borough (Trust for London, 2023).

## Cost-of-living programme

Given the urgent nature of the crisis, a suite of cost-of-living responses was set up, using internal and external resource and expertise. We've delivered this work with council staff, voluntary and community sector partners, and local anchor institutions.

The programme team have capitalised on available resources, including the four Household Support Fund iterations, to deliver support to residents facing crisis, and to prevent existing crises from deepening. The team have also expanded strategic partnerships within and outside the council to maximise the ability to respond.

## Work to date and impacts

### Food poverty and hunger

- We've invested over £4.5m over the lifetime of the Household Support Fund to expand Free School Meals (FSM) into the school holidays, supporting over 10,000 children
- We've used over £3m of Household Support Fund to support over 17,000 children from low-income families where they don't meet the threshold for FSM
- We've distributed £1.3m of the Household Support Fund to schools, who have allocated the money quickly and effectively through breakfasts, snacks, packed-lunch top-ups, food parcels and feeding children not eligible for FSM
- We've invested £150k in school infrastructure to make sure schools were able to deliver the Mayor of London's universal free school meal provision for primary schools 2023-24
- We've spent £200k to extend the Department for Education's holiday food and fun programme for children in receipt of FSM
- We've invested over £200k of Public Health and local area NHS funding into our food justice programme, aimed at combatting food insecurity in Lewisham. This money also funded a community grant scheme, delivered by voluntary and community partners. The grants have helped local food-giving projects (such as foodbanks, social supermarkets, community pantries and delivery services) to meet the increasing demand brought about by the cost-of-living crisis.

### Energy advice and fuel poverty support

- We've funded community energy partners £300k to deliver practical support to households facing fuel poverty, exacerbated by the energy crisis. This support has included warm packs, financial support through grants and vouchers, help with energy debts and improvements to heating systems. In 2022-23 this programme, along with the South London Healthy Homes programme, helped over 1150 households.

### Maximising incomes

- We've helped residents to maximise their incomes by investing in local advice services to increase capacity and locations. Almost £370k, funded through the Household Support Fund and Public Health, has enabled advice partners to support an additional 1550 clients, with income gains of almost £500k to date
- In partnership with Policy in Practice, we've proactively contacted over 1,200 households to increase uptake of Pension Credit, leading to an additional annual income of up to £1.6m for 444 households
- Our Jobs and Skills team have funded employment support partners with £75k to help residents experiencing in-work poverty to improve their employment situation through higher wages and / or more secure hours. The programme is supporting 50 residents to date, and participants are reporting increased incomes, enhanced skills, increased confidence or completion of an accredited qualification.

## Support through hardship

- We've invested almost £140k into a small grant scheme for essential items, delivered by our voluntary and community partners. The grants allow residents facing hardship to purchase items that can make a real difference, such as white goods, computers, ID documents, bicycles and more
- We've given out over £3m of Household Support Fund in cash payments to support residents most affected by the cost-of-living crisis. We've made these payments to thousands of households at risk of hardship, including those in receipt of benefits but not entitled to central government cost-of-living payments.

## Warm Welcomes

- We've used funding from local health partners to deliver a Warm Welcomes programme for the last two winters, in partnership with voluntary and community sector groups. Warm Welcomes are spaces like community centres, libraries and faith groups that offer free drop-in spaces, refreshments, social activities, and additional support. In winter 2022-23, 52 x Warm Welcomes spaces supported an estimated 10,000+ visitors. 84% of surveyed users found that the spaces helped them feel more connected and reduced social isolation, in addition to keeping them warm.



## Targeting support

- We used data across several services to identify over 500 families potentially eligible for Pupil Premium funding and FSM. Through auto-enrolment we have created an additional £1.2m additional funding for schools across the borough
- We're investing around £90k in data systems and infrastructure to help us better reach vulnerable residents and help them to access the support they need.



- We've worked with colleagues and partners to promote support available across the borough, with printed posters and leaflets, our [cost-of-living webpage](#), and cost-of-living roadshows which we hope to continue over winter.

**Questions?** Please contact [gemma.king@lewisham.gov.uk](mailto:gemma.king@lewisham.gov.uk)

# Agenda Item 12

| <b>Report for: Mayor and Cabinet</b> |                          |
|--------------------------------------|--------------------------|
| <b>Part 1</b>                        | <input type="checkbox"/> |
| <b>Part 2</b>                        | <input type="checkbox"/> |
| <b>Key Decision</b>                  | <input type="checkbox"/> |

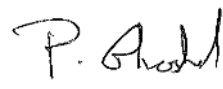
|                        |  |                  |
|------------------------|--|------------------|
| <b>Date of Meeting</b> | 13/03/2024   |                  |
| <b>Title of Report</b> | Watergate School Expansion – Contract Award Report |                  |
| <b>Author</b>          | Lemuel Dickie-Johnson                              | <b>Ext.</b> 2186 |

At the time of submission for the Agenda, I confirm that the report has:

| Category                                   | Yes | No |
|--|-----|----|
| <b>Financial Comments</b>                  | √   |    |
| <b>Legal Comments</b>                      | √   |    |
| <b>Cabinet Briefing consideration</b>      | √   |    |
| <b>EMT consideration</b>                   | √   |    |
| <b>Agenda Planning Group consideration</b> | √   |    |

Signed: 

Councillor Chris Barnham, Cabinet Member for Children and young People  
Date: 04/03/2024

Signed:   
Executive Director (PLEASE COMPLETE)  
Date: 01/03/2024

**Control Record by Committee Services**

| Action  | Date |
|---|------|
| Listed on Key Decision Plan                       |      |
| Date submitted to Legal & Finance                 |      |
| Date submitted to Cabinet Members for sign off    |      |
| Date submitted to Executive Director for sign off |      |



## Mayor and Cabinet

### **Report title: Watergate School Expansion – Contract Award Report**

**Date:** 13 March 2024

**Key decision:** Yes.

**Class:** Part 1.

**Ward(s) affected:** Bellingham Ward

**Contributors:** Finance Business Partner, Executive Director for Children and Young People, Senior Lawyer

## Outline and recommendations

Watergate School currently provides 140 places for children with severe learning difficulties between the ages of 4 and 11 (108 on the main school site, and 32 temporarily based at a site in Ladywell). It is projected that the school will require a total of 186 primary SEND places by September 2025, and therefore the plan is to expand the main school site to accommodate 24 reception places and 27 per year group across Years 1 to 6 to meet the anticipated increase in need.

This report seeks:

- Approval for the overall budget and programme for these works.
- Approval to award a contract to the preferred Design and Build Contractor, providing the contract value is within the budget set out in Part 2.
- Delegated authority for the Executive Director for Children and Young People to select the preferred contractor, following the completion of the procurement process outlined in this report.
- Approval to engage with preferred contractor to progress the proposed design for the scheme up to a value not exceeding the allowance set out in Part 2.
- Approval to consult the public on intent to appropriate open space.

## Timeline of engagement and decision-making

- Mayor and Cabinet Place Planning Strategy 2017-22 – 22 March 2017
  - Mayor and Cabinet proposed expansion sites – 6 December 2017
  - Mayor and Cabinet approval to procure and budget allocation – 14 September 2022
    - Mayor and Cabinet contract award – 13 March 2024

### 1. Summary

- 1.1. This report seeks approval to award a design and build contract for the Watergate School Expansion scheme, and delegated authority for the Executive Director for Children and Young People to select the preferred design and build contractor following completion of the procurement process set out in Section 6.

- 1.2. The report also seeks approval for the revised timescales and budget for these works.

## **2. Recommendations**

It is recommended that the Mayor and Cabinet:

- 2.1. Approve the revised overall budget and programme for the Watergate School Expansion scheme, as set out in Part 2.
- 2.2. Approve the award of the contract to the preferred contractor to complete the design and build of the proposed Watergate School Expansion scheme provided the contract value is within authorised limits set out in Part 2.
- 2.3. Delegate authority to the Executive Director for Children and Young People (in consultation with Director of Law and Corporate Governance and Elections and Executive Director for Place) to select the preferred contractor in accordance with the selection and award criteria published in the tender documentation and agree the final form of contract.
- 2.4. Note that the proposed scheme involves the construction of a school building on open space and that this land must be appropriated before works can commence on it. No works will take place on this land unless and until authority is received for the land appropriation. This will require Planning Permission and authority from Mayor and Cabinet.
- 2.5. Approve the public consultation on the intent to appropriate open space, as set out at paragraph 5.6.
- 2.6. Approve the engagement of the preferred contractor to progress the proposed design for the scheme up to a value not exceeding the allowance set out in Part 2.

## **3. Policy Context**

- 3.1. The Local Authority has a duty to ensure the provision of sufficient places for pupils of statutory school age and, within financial constraints, accommodation that is both suitable and in good condition.
- 3.2. The proposal within this report is consistent with the Corporate Strategy 2022-2026, in particular the Corporate Priority to "...continue the fantastic work of the last four years, supporting our schools to improve and increasing the opportunities for young people in Lewisham".
- 3.3. In aiming to improve upon the provision of facilities for Special Educational

Needs and Disability (SEND) education in Lewisham which are appropriate for the 21<sup>st</sup> century, the implementation of a successful SEND strategy will contribute to the delivery of the Corporate Priority 'Giving children and young people the best start in life'.

#### **4. Background**

- 4.1. The Council has a statutory obligation to ensure the provision of school places in a sustainable way, across the borough. A need for Special Educational Needs and Disability (SEND) places for Lewisham children and young people was identified following on from the 2016 SEND review. The Place Planning Strategy 2017-2022 confirmed the need for increased SEND places and was originally approved by Mayor & Cabinet on 22 March 2017.
- 4.2. As part of the Place Planning Strategy 2017 - 2022, officers conducted feasibility studies of the available educational sites and these show that the extra provision can be provided alongside a rationalisation of the educational estate. Specifically; Watergate School can be extended within a wider site redevelopment scheme.
- 4.3. It was identified within the Place Planning Strategy 2017 - 2022 that there was need for an increased number of SEND school places, as a high number of SEND students currently receive out-of-borough provision (resulting in a high cost to the Authority, and inconvenience to the families). This includes an additional 59 primary Severe Learning Difficulty (SLD) places, and 93 secondary SLD places and a need to offer KS4 Social, Emotional and Mental Health (SEMH) provision.
- 4.4. On 6 December 2017, a report was presented to the Mayor recommending Watergate and Greenvale schools as the preferred locations to provide additional primary SLD and secondary SLD places respectively. Officers were therefore duly authorised to commence the statutory consultation process to:
  - Expand Greenvale School from 117 to 210 places
  - Expand Watergate School from 108 to 167 places
- 4.5. On 28 February 2018, the Mayor approved the expansions of Watergate and Greenvale schools, the project budgets, and authorised officers to procure the capital works required to facilitate them via Lot 18 of the London Construction Programme (LCP) Framework.
- 4.6. Unfortunately, this procurement process was unsuccessful, as only one tender was submitted for the two schemes which was unaffordable. The tender exercise was therefore closed without a contract being awarded.
- 4.7. On 10<sup>th</sup> September 2018, the Executive Director for Resources and

Regeneration authorised officers to re-procure the expansion works to Watergate and Greenvale schools utilising an open tender OJEU process, in order to attract greater interest from a wider range of contractors.

- 4.8. Following a successful tender exercise a PCSA contract was awarded to Geoffrey Osborne for Greenvale School at Mayor and Cabinet on 28 January 2019 and Watergate School at Mayor and Cabinet on 24 April 2019.
- 4.9. During the tender stage of the Watergate project, officers became aware of a number of additional design requirements which needed further attention and discussion with the school. The number of additional places to be accommodated at the school also increased.
- 4.10. In June 2019 Avanti Architects carried out a Watergate masterplan feasibility study, incorporating the school's additional design requirements and exploring the potential to develop and enhance some of the surrounding Council-owned land. It transpired that the additional requirements meant that a further re-scope, additional approvals and further consultation with internal and external stakeholders would be required. The decision was therefore taken to postpone the project, until this exercise had been carried out and the total number of additional pupil places required had been confirmed.
- 4.11. In 2021, the total number of primary places required on the Watergate School site was confirmed as 186. In November 2021, Ellis Williams Architects were procured to develop a revised feasibility study, based on the updated requirements and having reviewed all previous feasibilities undertaken to date. The aspiration was to improve and redesign existing play facilities (the Dumps Adventure Playground) as part of a broader, mixed-use development, which could see the introduction of some new provision as well as an expansion of the school site to provide additional external play space, and an area for vehicular drop-off/pick-up.
- 4.12. The feasibility was consulted on and then a preferred option was agreed in principle by all key stakeholders. In June 2022, Ellis Williams Architect were then procured to further develop the design up to RIBA Stage 2. Later, in November 2022, this appointment was extended to develop the designs up to RIBA Stage 3, which included the preparation of the Planning documents and the tender pack to procure a contractor to complete the designs up to RIBA Stage 3 and undertake the works.

## **5. Proposed Scheme**

- 5.1. The proposed scheme for the Watergate School Expansion will involve the construction of a new building, adventure playground, multi-use games area (MUGA), natural play area and road that will extend the school's current vehicle

access route from Oakview Road on to Sedgemoor road. Additionally, the Dumps Youth Centre building, Gold Classroom in the existing school building, and the school's existing carpark area will be refurbished and reconfigured. The following paragraphs provide further detail on each element of the scheme.

## 5.2. New Watergate School Building

5.3. The proposed Watergate School Expansion will be built on the site of the existing Dumps adventure playground. It will provide the school with 8 additional classrooms, with dedicated external play areas that are covered, and 8 separate groups rooms for each class. It will also house a kitchen, which can be used for catering lessons; activity room, which will also function as a dining room; soft play room with a sunken trampoline; large specialist room that can be subdivided; staff work room; staff room with an external terrace; and two lifts, one of which can operate in fire evacuations.

5.4. The existing carpark within the school site will be turned into an external play area, with play ground markings. Additionally, the current vehicle route on to site from Oakview Road will be extended on to Sedgemoor Road, so school buses that drop off and pick up children can exit the site on to Sedgemoor Road, alleviating congestion on Oakview Road.

5.5. The Gold Classroom in the existing school building will be reconfigured by removing a storage area, to create more active space, and the existing hoist frame will be extended to cover the additional space.

## 5.6. Land Appropriation

5.7. The proposed site of the new building and existing adventure playground is categorised as an open space. In order to construct a building on open space, the Council is required to appropriate the land. This is a statutory process that requires newspaper notification of the appropriation in accordance with s.122(2A) Local Government Act 1972, giving an opportunity for the public to raise objections to the proposal. The planning application for the proposed works was submitted and validated in February 2024, and a decision is expected in May 2024. Public consultation will follow the grant of planning permission and a report will be brought back to Mayor and Cabinet to consider consultation responses received.

5.8. As Watergate School is a Foundation School, the governing body is responsible for its land and buildings. Given that the proposed new school building is being built on Council owned land, arrangements will need to be made between the school and the Council about the use of this land. These arrangements will need to be in place prior to completion of the works and handover of the site.



- 5.9. The paragraphs below demonstrate that this open space is no longer required, and describes how the adventure playground facility will be reprovided elsewhere on the wider site.
- 5.10. New Adventure Playground, MUGA and Natural Play Area
- 5.11. As the existing adventure playground (APG) is being removed to make way for the new school building, a new adventure playground will be provided on part of what is currently outdoor playing field. The APG will be constructed in compliance with the Council's Play Strategy, so will use materials and build structures that are easier and less costly to maintain.
- 5.12. A hard surface MUGA pitch will also be constructed on the existing playing field. Sport England are supportive of the proposal, even though it involves the replacement of part of a grass playing field, because it will provide an improved and higher quality facility that allows for accessible sports, such as wheelchair rugby. Since the MUGA will be used by the school, which has a higher number of children with disabilities, Sport England were satisfied that the proposal would unlock sporting opportunities that would otherwise not be available.
- 5.13. The proposed natural play area is part of the former Sedgehill Community Centre site. It is currently just a grassy area with a mound in the middle. The proposed scheme will maintain the area's existing natural features but will enable activities, such as cultivating, foraging, climbing and a mud Kitchen, with slight adjustments.
- 5.14. The outdoor areas (APG, MUGA and natural play area) will be accessible to the school during school hours, and the Dumps Youth Centre outside of school hours and term time.
- 5.15. The Dumps building will be renewed internally, with a new kitchen, and redecorated throughout. The layout will be reconfigured by removing an office to increase the main activity space and creating a new opening, with double doors, facing the proposed adventure playground and MUGA. The office space will be reprovided in what is currently a storage room and additional shelving will be provided throughout the building to offset the loss of the storage room.
- 5.16. The proposed site plan for the scheme is appended to this report to provide an illustrated overview of the scheme.

## **6. Procurement**

- 6.1. Authority to procure a contractor to design and build the proposed Watergate School Expansion scheme was received from Mayor and Cabinet on 14

September 2022. The tender opportunity was published on the London Tender Portal on 18 December 2023 and the deadline for returns was on 26 February 2024. The tender evaluation process is currently underway and is expected to be complete by April 2024, at which point a preferred contractor will be selected.

- 6.2. As Planning Permission has not been granted for the scheme, and Mayor and Cabinet have not authorised the appropriation of land noted at 5.6, the preferred contractor cannot be instructed to commence works onsite. Although approval is being sought to award the contract and delegate authority to select the preferred contractor, the preferred contractor will initially be employed to progress the designs for the scheme only. This is required to ensure that design development work can continue and the project can stay on programme for a summer 2025 completion. It is essential that this date is achieved, as neither the existing school site nor the temporary facility at Ladywell have sufficient capacity to accommodate the additional two classes of students due to start at the school in September 2025.
- 6.3. Therefore it is recommended that Mayor and Cabinet approve the award of contract for the design and build of the proposed Watergate School Expansion scheme and the delegation to the Executive Director for Children and Young People to select the preferred contractor, provided that the contract value is within the budget set out in Part 2, but noting that no works will commence onsite until a decision has been taken on the land appropriation and Planning Permission has been achieved. Full details of the procurement and tender evaluation process undertaken will be provided in the report prepared for the Executive Director for Children and Young People.
- 6.4. Furthermore, it is recommended that Mayor and Cabinet authorise the appointment of the preferred contractor to develop the designs for the scheme, provided that the value of this service does not exceed the allowance set out in Part 2.
- 6.5. It should be noted here that there is a risk that Planning Permission is not granted and Mayor and Cabinet do not authorise the appropriation of open space noted at 5.6. This would mean the proposed designs cannot be implemented and the expenditure on developing the designs becomes an abortive cost.

## **7. Programme**

- 7.1. The table below outlines the timescales from the appointment of the Council's preferred contractor to completion of works on site and the end of the defects period.

| <b>Watergate School Expansion Project Milestones</b> |                   |
|--|-------------------|
| Tender returns                                       | February 2024     |
| Consultation on Land Appropriation                   | March 2024        |
| Complete tender evaluation                           | April 2024        |
| Complete design                                      | April – July 2024 |
| Planning Permission granted                          | May 2024          |
| Mayor and Cabinet decision on land appropriation     | June 2024         |
| Commence works on site                               | July 2024         |
| Works completed and handover                         | July 2025         |
| New building open to pupils                          | September 2025    |
| End of defects period                                | July 2026         |

## **8. Budget**

8.1. See Part 2.

## **9. Financial Implications**

9.1. The revised budget can be fully funded by a combination of s106 funding, SEND High Needs grant and Basic Needs grant.

9.2. The SEND High Needs grant has conditions attached that the council must adhere to. If these conditions are breached, then the council could potentially be required to pay some or all these funds back to the DfE. Grant returns are completed annually to show the council's compliance with these grant conditions.

9.3. There is a risk that additional budget may be required for this project due to scenarios such as increased costs, additional works or time delays. Any increase in budget would require additional funding and approval. This risk will be mitigated as much as possible through effective budget monitoring.

9.4. Budget monitoring of the project will occur monthly, with progress being scrutinised at both the Regeneration & Capital Board (RCB), as well as in the Full Council's monthly budget monitoring reports.

9.5. See Part 2 for further details.

## 10. Legal implications

- 10.1. This report proposes that Mayor and Cabinet approve the award of a contract for the Watergate Expansion Works. This report further proposes that Mayor and Cabinet instruct the Executive Director for Children and Young People (in consultation with Director of Law and Corporate Governance and Elections and Executive Director for Place) to give effect to this decision by applying the selection and award criteria to determine and enter into contract with the preferred contractor.
- 10.2. The decision to award the contract contained in this report is a Key Decision under Article 16.2 (c) (xxiii) of the Constitution as it has a value of more than £1.5 million. It is therefore required to be contained in the current Key Decision Plan and the Council's Key Decision procedure must be followed.
- 10.3. Provided that the final contract value is within authorised limits set out in the Part 2 report and the preferred contractor is selected in accordance with the selection criteria published in the tender documentation, then the selection by the Executive Director for Children and Young People of the preferred contractor in accordance with Mayor and Cabinet's direction will not be a Key Decision. For audit purposes a written record should be kept setting out how the selection process has been applied and the preferred contractor selected, and officers from Legal Services should be consulted as necessary throughout the selection and award process.
- 10.4. The report recommends engaging with the preferred contractor to progress the design for the scheme up to a value not exceeding the allowance set out in Part 2 for the reasons set out in the report. The full works contract will not be entered into unless and until the appropriation is approved.
- 10.5. Construction of the works is proposed on land that belongs to the Council and is currently used as an adventure playground. This parcel of land is therefore categorised for the purposes of the Local Government Act 1972 as "open space" and it is proposed that, following the grant of planning permission for the works, the use will be changed (or appropriated) from this use to an alternative use (i.e. school purposes). Section 122(2A) Local Government Act 1972 permits the Council to appropriate land from one use to another provided it publishes notice of its intention to do so for two consecutive weeks in a newspaper circulating in the local area, and considers any objections to the proposed appropriation which may be made. This report seeks authority to commence that consultation process (following the grant of planning permission), noting that a further report will be brought back to Mayor and Cabinet to consider any responses received in order to determine whether or not to appropriate the land. It is not necessary to provide exchange land for the land being appropriated but it will be necessary to show in that report that the

land is no longer required for the purpose for which it is held immediately before the appropriation. The body of this report provides further information in that regard.

## 11. Risk Implications

11.1. The table below provides the risks associated with taking and not approving the recommendations within this report.

| Risk   | Mitigation   |
|--|--|
| Planning Permission is not granted or award is delayed     | Work closely with Planners to ensure scheme is acceptable prior to submission        |
| Local residents and community object to land appropriation | Consult residents and local community early on and obtain buy-in                     |
| Works are not delivered in time for September 2025 intake  | Monitor programme closely and work closely with school to explore mitigation options |

## 12. Equalities implications

12.1. The services provided will benefit all pupils and staff in the school, as well as the community. No individual person or group will be disadvantaged because of any protected characteristic in the Equality Act 2010 and the requirements of the act will be fully taken into account during the project.

## 13. Climate change and environmental implications

13.1. The building is designed to be Net Zero Carbon in operation. It will be fully electric and so can be entirely powered through sustainable energy sources.

13.2. The building will be heated with an air source heat pump which is an environmentally friendly form of heating.

13.3. The specification calls for the Contractor to meet the requirements of the DfE Output Specification and Technical Annexes, including Annex 2J Sustainability. There is also a requirement to measure and report on the performance of the design and construction.

## 14. Crime and disorder implications

14.1. There are no Crime and Disorder Implications arising from this report.

## 15. Health and wellbeing implications

15.1. The Watergate School expansion project will help to improve the health and wellbeing of staff, children and the community by creating a safer environment and better functioning facilities for the school and community.

## 16. Background papers

- 16.1. 14<sup>th</sup> September 2022 Watergate School Expansion Project: Approval To Procure And Budget Allocation
- 16.2. 19<sup>th</sup> February 2018 SEND School Expansion Mayor and Cabinet Report

## 17. Glossary











| Term        | Definition   |
|-------------|--|
| JCT         | Joint Contracts Tribunal who produces standard forms of contract for construction works  |
| Procurement | The process of finding and agreeing to terms, and acquiring goods, services or works from an external source, often via a tendering or competitive process |

## 18. Report author(s) and contact

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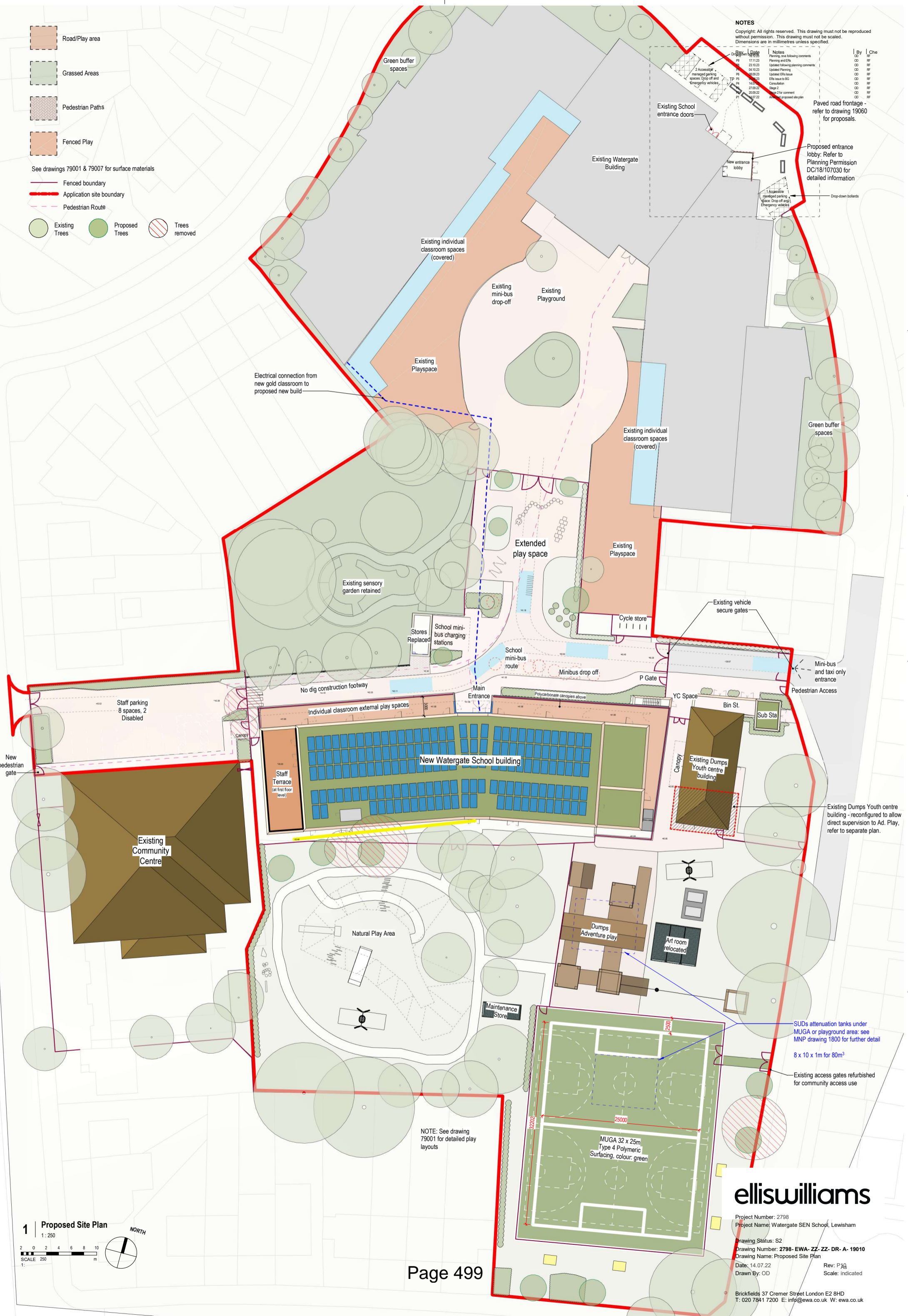
## 19. Appendices

- 19.1. Appendix A – Proposed Site Plan

-  Road/Play area
  -  Grassed Areas
  -  Pedestrian Paths
  -  Fenced Play
- See drawings 79001 & 79007 for surface materials
-  Fenced boundary
  -  Application site boundary
  -  Pedestrian Route
-  Existing Trees
  -  Proposed Trees
  -  Trees removed

**NOTES**  
Copyright: All rights reserved. This drawing must not be reproduced without permission. This drawing must not be scaled. Dimensions are in millimetres unless specified.

| Drawn | Date     | Notes                               | By | Che |
|-------|----------|-------------------------------------|----|-----|
| OD    | 17.11.23 | Planning and ERs                    | OD | RF  |
| RF    | 23.10.23 | Updated following planning comments | OD | RF  |
| RF    | 04.10.23 | Updated Planning                    | OD | RF  |
| RF    | 09.09.23 | Updated ERs issue                   | OD | RF  |
| RF    | 08.08.23 | ERs issue to BGS                    | OD | RF  |
| RF    | 14.07.23 | Consultation                        | OD | RF  |
| RF    | 27.09.22 | Stage 2                             | OD | RF  |
| RF    | 20.09.22 | For comment                         | OD | RF  |
| RF    | 14.07.22 | Approved proposed site plan         | OD | RF  |



**1 Proposed Site Plan**  
1:250

SCALE 250  
1:1

NORTH

**elliswilliams**

Project Number: 2798  
Project Name: Watergate SEN School, Lewisham  
Drawing Status: S2  
Drawing Number: 2798- EWA- ZZ- DR- A- 19010  
Drawing Name: Proposed Site Plan  
Date: 14.07.22  
Drawn By: OD  
Rev: P10  
Scale: Indicated

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# Agenda Item 13

| <b>Report for: Mayor and Cabinet</b> |                                     |
|--------------------------------------|-------------------------------------|
| <b>Part 1</b>                        | <input checked="" type="checkbox"/> |
| <b>Part 2</b>                        | <input type="checkbox"/>            |
| <b>Key Decision</b>                  | <input checked="" type="checkbox"/> |
| <b>Non-Key Decision</b>              | <input type="checkbox"/>            |

|                        |  |                  |
|------------------------|--|------------------|
| <b>Date of Meeting</b> | 13 March 2024  |                  |
| <b>Title of Report</b> | School Minor Works Programme 2024: approval to procure and budget allocation |                  |
| <b>Author</b>          | Akweley Badger   | <b>Ext.46825</b> |

At the time of submission for the Agenda, I confirm that the report has:

| Category                              | Yes | No |
|---------------------------------------|-----|----|
| <b>Financial Comments</b>             | x   |    |
| <b>Legal Comments</b>                 | x   |    |
| <b>Cabinet Briefing consideration</b> |     |    |
| <b>EMT consideration</b>              |     |    |

Signed: 

Councillor Chris Barnham, Cabinet Member for Children and Young People

Date: 04/03/2024

Signed: 

Executive Director Children and Young People

Date: 01/03/2024





## Mayor and Cabinet

### **Report title: School Minor Works Programme 2024: approval to procure and budget allocation.**

**Date:** 13 March 2024

**Key decision:** Yes

**Class:** Part 1

**Ward(s) affected:** Crofton Park, Brockley, Bellingham, Downham, Forest Hill, Sydenham and Telegraph Hill

**Contributors:** Acting Group Finance Manager, Director of Law, Governance and Elections, Procurement and Commercial Services Manager and SGM Capital Programme Delivery

### **Outline and recommendations**

- Approve the procurement of contractors to deliver the School Minor Works Programme 2024 subject to the receipt of the School Condition Allocation (SCA) 2024/25
- Approve the award of the contract for Roof Package 1 to the preferred contractor for the provision of works as set out in section 5 provided the contract value is within authorised limits.
- Delegate authority to the Executive Director for Children & Young People (in consultation with the Director of Law and Corporate Governance and the Director of Director of Inclusive Regeneration) to select the preferred contractor and agree final form of contract for Roof Package 1.

## **Timeline of engagement and decision-making**

School Condition Surveys carried out between September 2023 and January 2024

Projects shortlisted for School Minor Works Programme 2024 presented to SAB in February 2024

### **1. Summary**

- 1.1. The purpose of this report is to seek approval to procure from Mayor and Cabinet for the capital works contracts to deliver the School Minor Works Programme (SMWP) 2024, which is a capital repair and replacement programme of works funded by the School Condition Allocation grant from the Government.
- 1.2. The report also seeks delegated authority for the Executive Director of Children and Young People to award the contract for Roof Package 1 an above threshold contract which forms part of the contracts required to deliver the School Minor Works Programme.

### **2. Recommendations:**

- 2.1. Mayor and Cabinet are recommended to:
  - 2.1.1. Approve the procurement of contractors to deliver the School Minor Works Programme 2024 subject to the receipt of the School Condition Allocation (SCA) 2024/25 as set out in section 5.
  - 2.1.2. Approve the award of the contract for Roof Package 1 to the preferred contractor for the provision of works as set out in section 5 provided the contract value is within authorised limits set out in Part 2.
  - 2.1.3. Delegate authority to the Executive Director for Children & Young People (in consultation with the Director of Law and Corporate Governance and the Director of Director of Inclusive Regeneration) to select the preferred contractor and agree final form of contract for Roof Package 1 provided that it meets the requirements of the selection and award criteria published in the tender documentation.
- 2.2. Note the proposed use of the anticipated School Condition Allocation (SCA) 2024/25 funding to deliver the proposed programme of works for the School Minor Works Programme (SMWP) 2024, including Roof Package 1 and other below threshold contracts, as set out in section 5
- 2.3. Note the potential use of an additional contingency of £250,000 from the CYP Asset Management Fund, should this be required.

### 3. Policy Context

- 3.1. The Local Authority has a duty to ensure the provision of sufficient places for pupils of statutory age and, within financial constraints, accommodation that is both suitable and in good condition.
- 3.2. The proposal within this report is consistent with the Corporate Strategy 2022 - 2026, in particular the Corporate Priority of *'Giving children and young people the best start in life: Every child has access to an outstanding and inspiring education and is given the support they need to keep them safe, well and able to achieve their full potential'*.
- 3.3. As owner of the school buildings and the employer, the Council has a statutory duty under the Health & Safety at Work Act 1974 and associated approved codes of practice, to ensure that schools are fit for purpose and used by pupils and staff. Whilst schools are responsible for day-to-day maintenance of their buildings, any significant expenditure on capital schemes has to be funded by the Council.

### 4. Background

- 4.1. This programme is funded by the Education and Skills Funding Agency (ESFA) through the School Conditions Allocation (SCA). The SCA supports essential capital works in community schools to prevent disruption to the day-to-day running of schools, and ensure they are safe for the pupils, staff and visitors. These works usually take the form of roof and heating system replacement. Multi-Academy Trusts (MATs) and larger Voluntary Aided (VA) school bodies receive direct SCA to invest in priorities across the schools for which they are responsible. Smaller or stand-alone academy trusts, sixth form colleges and smaller or stand-alone VA school bodies are able to bid to the Condition Improvement Fund (CIF).
- 4.2. In order to determine where the SCA funding was most needed, the Council commissioned building condition surveys of 49 community schools. These schools were chosen based on the age of their buildings and advice from the Council's Estates Team, who are responsible for the maintenance of community school buildings.

### 5. School Minor Works Programme 2024

- 5.1. The primary source of information used to develop the School Minor Works Programme (SMWP) was the McBains School Condition Surveys which were completed in 2021. These surveys reported on the condition of community school buildings, and their mechanical and electrical services, highlighting works that were required over a 4-year period.
- 5.2. In order to determine the list of works that were due to be carried out as part of this year's School Minor Works Programme (SMWP 2024), the final prioritised report was used as a starting point. Further surveys were conducted by McBains in Autumn 2023 to ensure the already identified works were still required. Based on all the information gathered the following list of works has been shortlisted for the SMWP 2024.
- 5.3. Fabric works:

| <b>Package Description/Primary School</b> | <b>Description of works</b>   | <b>Budget Estimate</b> |
|---|---|------------------------|
| Roof package 1: Fairlawn & Elfrida        | <b>Fairlawn:</b> Roof replacement required to direct stormwater to external drains to alleviate pressure on below ground drainage. Further investigative works of | See Part 2             |

|   |   |                                     |
|---|---|-------------------------------------|
|   | <p>the drain network underneath the school will be carried out. Water saturation due to exposed structural elements has caused the concrete to deteriorate. This will require a concrete specialist repair to ensure structural stability. In addition, leaks into the plant room/storeroom will be addressed.</p> <p><b>Elfrida:</b> Roof replacement due to severe leaks affecting all flat roof areas, dormer coverings will also be renewed. Demolition of Nursery Building, allowance to resurface for green space and refurbish an internal room which is currently out of use due to substantial roof leaks.</p> | Roof Package 1<br>Total: See Part 2 |
| Kender                                    | Repairs to below ground drainage identified during a recent survey.   | See Part 2                          |
| St Bartholomew's                          | The 10-year-old modular classroom is facing issues with subsidence / settlement. Structural foundation works will be implemented as well as playground surface infilling works.   | See Part 2                          |
| Adamsrill                                 | Substantial leaks incoming into boiler room due to failed sump pump and possible failure of below ground drainage. Allowance for replacement of sump pump and CCTV drainage survey with provisional sum for remedial repairs.   | See Part 2                          |
| New Woodlands (roof)                      | Repairs to roof to address leaks identified across various roofs.   | See Part 2                          |
| Myatt Garden (drainage and wall cracking) | Drainage and wall cracking on site. Drainage survey to be commissioned. Resultant repair works will be implemented.   | See Part 2                          |
| Ashmead                                   | Damp and water pooling within the west elevation to be investigated. HVAC unit requires replacement Roof full deck replacement.   | See Part 2                          |
| <b>Fabric subtotal</b>                    |   | <b>See Part 2</b>                   |

#### 5.4. M &E Works:

| School                    | Description of works  | Estimated cost of works |
|---------------------------|---|-------------------------|
| Stillness Junior School   | Potential Boiler Repairs/Replacement. Work dependent on boiler condition and discussions with Sustainability Team on net zero ambitions | See Part 2              |
| Stillness Infant School   |   |                         |
| Baring Primary School     |   |                         |
| Sydenham Secondary School |   |                         |
| Haseltine Primary School  |   |                         |

|                         |   |            |
|-------------------------|---|------------|
| Dalmain Primary School  | Required contribution towards Public Sector Decarbonisation Scheme (PSDS) works to replace the existing boiler with an Air Source Heat Pump (ASHP)<br>The council will learn in spring 2024 whether the grant bid has been successful | See Part 2 |
| <b>M&amp;E subtotal</b> |   | See Part 2 |
| <b>Works Total</b>      | <b>SMWP 2024 Works Total (M &amp; E and Fabric)</b>   | See Part 2 |
| <b>Additional Costs</b> | <b>Fees and Contingency</b>   | See Part 2 |
| <b>Grand Total</b>      | <b>Total SMWP 2024 Works &amp; Additional Costs</b>   | See Part 2 |

- 5.5. The above works were selected based on the technical advice of McBains Ltd, issues highlighted by individual schools and the future plans of the Children and Young People Directorate for buildings in the community school estate. The criteria for prioritising works for the SMWP were issues that: required action with an estimated value of over £50k (considered to be beyond the means of schools to address on their own); presented a significant risk to the health and safety to children and staff; and would have a substantial impact on the operation of a school.
- 5.6. The SCA grant, which will be funding the SMWP as set out above in 5.3 and 5.4, has not yet been announced. It is anticipated that the Council will receive circa £3.9m based on previous years. The actual amount received, however, may be lower or higher than this figure. As a result, the list of projects may have to be adjusted if the grant differs significantly.
- 5.7. It is worth noting that not all projects will be funded by SCA this year. The works at St Bartholomew's will be funded by CYP's Asset Management Fund. The installation of the ASHP at Dalmain will be partly funded by PSDS as well as the SCA.
- 5.8. It is therefore recommended that Mayor and Cabinet delegate authority to the Executive Director for Children and Young People to finalise the programme of works to be delivered as part of the SMWP 2024, in line with the budget set out in 8.5.
- 5.9. **Procurement method for contractors to deliver the SMWP 2024.**
- 5.9.1. The construction works for the SMWP 2024 will be procured via a below threshold tender process where a minimum of 5 contractors will be invited to submit tenders. This is because the Council has neither the skills nor capacity to deliver such building works. Setting up the required infrastructure to enable this function does not represent good commercial or practical sense, given the nature and scale of works.
- 5.9.2. The Council will in-source other elements required to successfully undertake and maintain the works, including: project management, clienting, stakeholder management, and ongoing asset and latent defect management.
- 5.9.3. Officers will draw on the industry experience and knowledge of McBains Ltd (see section 6) to determine the most cost-effective way of packaging works for procurement. In past years, this has been done by packaging works of a similar nature together, up to a certain size, to achieve economies of scale, and reduce the risk of failure by ensuring they can be delivered by one contractor during the school summer holiday.
- 5.9.4. All works will be procured in line with the Council's policies and procedures via the London Tenders Portal. Frameworks, such as the London Construction Programme (LCP), have been considered but will not be used because of the uncompetitive prices and low number of responses that have been received in the past.
- 5.9.5. Tenders will be evaluated on a 45/55 % basis (price/quality). The Social Value weighting will be 10% in line with the Council's procurement policies. The exact

evaluation method will be developed with the advice of officers in the Council's Procurement team.

- 5.9.6. A separate report will be prepared seeking authority to appoint the winning bidders, in line with the Council's procurement rules and procedures. McBains Ltd will administer the contracts that are awarded and will be responsible for ensuring the works are carried out as required.
- 5.9.7. The decarbonisation work has been added in the table at 5.4 to provide detail of budget commitments. The exact procurement route has yet to be determined for this work and will be outlined in a separate report once decided.

## **6. Contract administration**

- 6.1. McBains Ltd was appointed as the Council's term consultants to provide professional services for the SMWP from 2022 to 2025. Its responsibilities include developing designs and preparing contract specifications for the works, as well as overseeing works and issuing completion certificates. Its contract period commenced in February 2022 and will run for a period of 4 years, with the option to extend for a further year at the sole discretion of the Council.
- 6.2. The services provided by this contract are vital to the successful delivery of the programme, and include: surveying schools to understand the works required; advising on solutions to resolve identified issues; fulfilling Principal Designer responsibilities (see Glossary); designing and preparing specifications and other technical documents for the agreed solutions; preparing technical and design documents for tendering works; providing technical expertise to assist with evaluating tender returns; administering works contracts; overseeing works on site; and signing-off works upon completion.

## **7. Small Works Fund**

- 7.1. The McBains Ltd surveys identified other urgent remedial works which fall short of the criteria required to be considered for the SMWP. This is because either the estimated cost of the remedial action was below £50,000, or the issue that was identified was considered not to have a significant impact on the operation of the school. The Council has shared these reports with schools to encourage them to address the issues and to assist with their Planned Preventative Maintenance.
- 7.2. Applications will be prioritised in order of risk to health and safety of school staff and pupils.

## **8. Budget allocation and Emergency Works Fund**

- 8.1. Based on previous years, it is expected that the Council will receive circa £3.9m from Education and Skills Funding Agency (ESFA). The exact amount is expected to be announced in April 2024.
- 8.2. The proposed programme of works set out in this report is just as large and diverse as previous years. Therefore, it is recommended that the Mayor and Cabinet delegate authority to the Executive Director for Children and Young People to approve use of an additional contingency of £250,000 from the CYP Asset Management Fund if required. This additional funding will be used in the event that the proposed programme of works set out in this report exceeds the anticipated School Condition Allocations budget of £3.9m.
- 8.3. See corresponding part 2 report, section 8.3
- 8.4. See corresponding part 2 report, section 8.4 for details of the expected funding.
- 8.5. See corresponding part 2 report, section 8.5 for a description of the budgets that will be

funding SMWP 24

- 8.6. There has been an increase in uncertainty in the construction industry due to Brexit and COVID-19. This has resulted in ongoing price inflation and labour shortages which could prolong and increase the cost of works but officers believe the additional £250,000 noted at paragraph 8.2 provides sufficient extra contingency for the programme. Officers will nonetheless work with colleagues in Legal to ensure the contract terms for the works mitigate the associated risks as much as possible.

## **9. Financial implications**

- 9.1. It is estimated that Lewisham Council will receive approximately £3.9m from the Department for Education (DfE) for the School Condition Allocation (SCA) in 2024/25. This funding is to help maintain and improve the condition of schools building and grounds. This is a capital grant and so the funding must be used for capital purposes, enhancing the long-term benefit of Council assets.
- 9.2. A full breakdown of the different funding streams and the anticipated programme cost is provided in the Part 2 report
- 9.3. The SCA grant has conditions attached that the council must adhere to. If these conditions are breached, then the council could potentially be required to pay some or all these funds back to the DfE. Grant returns are completed annually to show the council's compliance with these grant conditions.
- 9.4. There is a risk that additional budget may required for this project due to scenarios such as increased costs, additional works or time delays. Any increase in budget would need additional funding, but will need to be approved by Mayor & Cabinet. This risk will be mitigated as much as possible through effective budget monitoring.
- 9.5. Budget monitoring of the project will occur monthly, with progress being scrutinised at both the Regeneration & Capital Board (RCB), as well as in the Full Council's monthly budget monitoring reports.

## **10. Legal implications**

- 10.1. **Approval to Procure**
- 10.2. The report seeks approval to procure external contractors to carry out works at various different schools. Given the potential spend on the contract for Roof Package 1 this would be categorised by Contract Procedure Rules as a "Category A" contract. All of the other contracts would be categorised as "Category B or C" contracts. The report sets out the other options considered and explains why this is the recommended option.
- 10.3. Assuming that Mayor and Cabinet accepts the recommendation to procure contractors for each package of works, the Contract Procedure Rules ("CPR") place requirements on how that should happen. The CPR require that when letting contracts steps must be taken to secure value for money through a combination of cost, quality and competition, and that competitive tenders or quotations must be sought depending on the size and nature of the contract (Rule 5). Provided that the Public Procurement Regulations 2015 ("Regulations") do not apply, officers can invite a minimum of 5 contractors to bid for works. By following this process the requirements of the Contract Procedure Rules would be satisfied. The Regulations do not apply to any of the contracts that are the subject of this report. In relation to the Roof Package 1 contract, as a Category A contract, it would be for Mayor and Cabinet to take a decision on the award of any contract. For the Category B and C contracts the Executive Director has

delegated authority to approve the awards.

**10.4. Approval to Award the Roof Package 1 Contract**

10.5. This report proposes that Mayor and Cabinet approve the award of a contract for Roof Package 1. This report further proposes that Mayor and Cabinet instruct the Executive Director for Children & Young People (in consultation with the Director of Law and Corporate Governance and the Director of Director of Inclusive Regeneration) to give effect to this decision by applying the selection and award criteria to determine and enter into contract with the preferred contractor.

10.6. The decision to award the contract contained in this report is a Key Decision under Article 16.2 of the Constitution as it has a potential value of more than £1.5 million. It is therefore required to be contained in the current Key Decision Plan and the Council's Key Decision procedure must be followed.

10.7. Provided that the final contract value is within authorised limits set out in the Part 2 report and the preferred service provider is selected in accordance with the selection criteria published in the tender documentation, then the selection by the Executive Director for Children & Young People of the preferred contractor in accordance with Mayor and Cabinet's direction will not be a Key Decision. For audit purposes a written record should be kept setting out how the selection process has been applied and the preferred service provider selected, and officers from Legal Services should be consulted as necessary throughout the selection and award process.

**11. Risk Implications**

11.1. Key risks and mitigating activities are contained in the table below:

| Risk  | Mitigation  |
|---|---|
| Unforeseen issues inherent in refurbishment works | Consider using project contingency and assess impact on budget and programme. Highlight items within scope that can be included at a later date if project budget is likely to be exceeded. |
| Disruption to staff and students                  | Ensure most disruptive works are done outside of school hours and work with contractor and school to ensure works are not being carried out in around teaching areas while in use           |
| Asbestos is found during works                    | Asbestos refurbishment and demolition surveys have been conducted for all schools. This has been shared with tendering contractors who must include remedial works in price and programme.  |
| Delay to Dalmain programme                        | Liaising with Salix to establish whether delay to programme will have any impact on funding   |



## **12. Equalities implications**

- 12.1. The services provided will benefit all pupils and staff in the schools. No individual person or group will be disadvantaged.

## **13. Climate change and environmental implications**

- 13.1. The School Minor Works Programme will improve the energy efficiency of school buildings by upgrading boiler systems to more eco-friendly models, improving insulation and installing LED lighting. With advice from the Council's Sustainability Manager, officers will explore further options to support efforts to make Lewisham carbon neutral by 2030.
- 13.2. Officers will also actively work with the Council's Sustainability Manager to apply for further funding from initiatives, such as the Public Sector Decarbonisation Scheme (PSDS), to cover the additional cost of undertaking more energy efficient solutions in schools where boilers have been earmarked for replacement.
- 13.3. If the PSDS bid is successful, work will take place to replace gas boilers at Dalmain Primary School with an air source heat pump (ASHP). The Council will receive a grant that partially covers the amount over and above the cost of a like for like gas boiler replacement. The result of the funding application will be announced in early 2024.
- 13.4. In previous years the PSDS funding has funded the replacement of gas boilers with an air source heat pump and associated insulation improvement works at Dalmain, Downderry and Myatt Garden Primary Schools

## **14. Crime and disorder implications**

- 14.1. There are no implications arising from this report.

## **15. Health and wellbeing implications**

- 15.1. The School Minor Works Programme will help to improve the health and wellbeing of staff and children by creating a safer environment and better functioning facilities within school buildings.

## **16. Social Value Implications**

- 16.1. The London Borough of Lewisham Social Value Policy for Procurement sets out the legal and strategic and policy context for social value and the approach the London Borough of Lewisham (LBL) will adopt to deliver social value through commissioning and procurement activities.
- 16.2. Social value refers to extra economic, social or environmental benefits that can be attached to a contract. It is about ensuring that for every pound the London Borough of Lewisham spends, as much value as possible is achieved for local people.
- 16.3. The Council is an officially accredited London Living Wage (LLW) Employer and is committed to ensuring that, where appropriate, contractors and subcontractors engaged by the Council to provide works or services within Lewisham pay their staff at a minimum rate equivalent to the LLW rate. The successful contractor will be expected to meet LLW requirements and contract conditions requiring the payment of LLW will be included in the service specification and contract documents.
- 16.4. The successful contractor(s) will be expected to submit a Social Value Action Plan to demonstrate their commitment to Social Value through the delivery of the programme.

## **17. Background papers**

- 17.1. None.

## 18. Glossary

### 18.1. Terms used in report:

| Term               | Definition  |
|--------------------|---|
| SCA                | School Condition Allocation – a grant funded by the Education and Skills Funding Agency (ESFA)  |
| SMWP               | School Minor Works Programme  |
| MEP                | Mechanical, Electrical and Plumbing   |
| Principal Designer | An organisation or individual who is appointed by the client to take the lead in planning, managing, monitoring and coordinating health and safety during the pre-construction phase (design and planning stage) of a project, as set out in the Construction Design and Management Regulations 2015  |
| ASHP               | Air Source Heat Pump. An air source heat pump transfers heat from the outside air to water. This in turn provides heat via radiators or underfloor heating. It can also heat water stored in a hot water cylinder.  |
| RAAC               | Reinforced Autoclaved Aerated Concrete. RAAC is a lightweight form of concrete used in roof, floor, cladding and wall construction in the UK from the mid-1950s to the mid-1980. It was used by some municipal architects primarily in public buildings including schools. It is less durable than traditional concrete and there have been problems as a result, which could have significant safety consequences. |

## 19. Appendices

19.1. None

## 20. Report author and contact

20.1. Akweley Badger, Project Officer – [Akweley.Badger@lewisham.gov.uk](mailto:Akweley.Badger@lewisham.gov.uk),

## 21. Comments for and on behalf of the Executive Director for Corporate Resources

21.1. Thomas Clarkson, Senior Accountant – [Thomas.Clarkson@lewisham.gov.uk](mailto:Thomas.Clarkson@lewisham.gov.uk)

## 22. Comments for and on behalf of the Director of Law, Governance and Elections


22.1. Mia Agnew, Senior Lawyer – [Mia.Agnew@lewisham.gov.uk](mailto:Mia.Agnew@lewisham.gov.uk)

| <b>Report for: Mayor and Cabinet</b> |                                     |
|--------------------------------------|-------------------------------------|
| <b>Part 1</b>                        | <input checked="" type="checkbox"/> |
| <b>Part 2</b>                        | <input checked="" type="checkbox"/> |
| <b>Key Decision</b>                  | <input checked="" type="checkbox"/> |
| <b>Non-Key Decision</b>              | <input type="checkbox"/>            |

|                        |  |             |
|------------------------|--|-------------|
| <b>Date of Meeting</b> | 13 March 2024  |             |
| <b>Title of Report</b> | Besson Street: Land Appropriation and Funding Strategy |             |
| <b>Author</b>          | Angela Bryan   | <b>Ext.</b> |

At the time of submission for the Agenda, I confirm that the report has:

| Category                              | Yes | No |
|---------------------------------------|-----|----|
| <b>Financial Comments</b>             | ✓   |    |
| <b>Legal Comments</b>                 | ✓   |    |
| <b>Cabinet Briefing consideration</b> | ✓   |    |
| <b>EMT consideration</b>              | ✓   |    |



Signed:  
 Cllr Brenda Dacres, Deputy Mayor of Lewisham and Cabinet Member for Housing  
 Development and Planning  
 Date: 29/02/2024



Signed:  
 Nazeya Hussain, Interim Executive Director for Place  
 Date: 29/02/2024



## Mayor and Cabinet

### Besson Street: Land Appropriation and Funding Strategy

**Date:** 13 March 2024

**Key decision:** Yes

**Class:** Part 1

**Ward affected:** Telegraph Hill

**Contributors:** Executive Director for Corporate Resources, Interim Executive Director of Place, Director of Law, and Corporate Governance.

### Outline and recommendations

This report recommends that the Mayor and Cabinet:

Agrees to the appropriation of the Council owned land shown on Appendix 1 (Besson Street site plan), for planning purposes under Section 122 of the Local Government Act 1972 as it is no longer required for the purpose for which it is currently held and it is believed that the appropriation will facilitate the carrying out of development, redevelopment or improvement on or in relation to the land pursuant to section 226(1)(a) of the Town and Country Planning Act 1990 and allow the Council to use its powers under section 203 of the Housing and Planning Act 2016 to override any easements and other rights of the affected neighbouring properties that may be infringed upon.

Delegates authority to the Interim Executive Director Place in consultation with the Director of Law and Corporate Governance and the Executive Director of Corporate Resources to:

- deal with any necessary arrangements to record the appropriation for planning purposes.
- negotiate and enter into agreements and payment of compensation for the release of third-party rights; and/or
- take all necessary steps to settle claims for compensation under section 204 of the Housing and Planning Act 2016

Delegates authority to the Interim Executive Director of Corporate Resources, in consultation with the Executive Director of Place, to approve the extension to the term of the loan agreement with no increase to the total loan from 1 March 2024 to the 31 August 2024 in line with the land transfer date.

## Timeline of engagement and decision-making

Mayor and Cabinet: 19 July 2023 – Interim Update to the Besson Street Business Plan.

Mayor and Cabinet: 6 December 2017 – Besson Street Selecting a Joint Venture Partner to Deliver New Build to Rent Homes.

Mayor and Cabinet: 13 July 2016 - Besson Street Re-development and Private rented Sector housing.

Mayor and Cabinet: 9 December 2015 – Besson Street Re-development and Private Rented Sector Housing.

Mayor and Cabinet: 5 March 2008 - Compulsory Purchase Order for land at Besson Street, Briant Street and New Cross Road.

Mayor and Cabinet: 19 September 2007 - Compulsory Purchase Order for the builder's yard at 112-114 New Cross Road and The Fox and Hounds public house at 58-60 Besson Street.

### 1. Summary

- 1.1. The Besson Street site is a 2.5-acre plot of land, wholly owned by the council, located within the “Kender triangle” in New Cross. The land was previously assembled via New Cross New Deal for Communities (NDC) and was not built due to financial constraints.
- 1.2. A report was bought to Mayor and Cabinet in December 2015, with a proposal that the Council undertake a pilot project, at Besson Street, in which the Council would handle public land in a new way to enable the site to be developed for high quality, secure Private Rented Sector (PRS) homes let at a range of rents. This development sees the council participating in a Joint Venture vehicle specifically for the purpose of developing PRS homes and the regeneration of the Besson Street area.
- 1.3. This Part 1 report updates Mayor and Cabinet on the work conducted on the recommended approach, to take the development forward and deals with the appropriation of part of the site from housing purposes to planning purposes.

### 2. Recommendations

It is recommended that Mayor and Cabinet:

- 2.1. Agrees to the appropriation of the Council owned land shown on Appendix 1 (Besson Street site plan), for planning purposes under Section 122 of the Local Government Act 1972 as it is no longer required for the purpose for which it is currently held and it is believed that the appropriation will facilitate the carrying out of development, redevelopment or improvement on or in relation to the land pursuant to section 226(1)(a) of the Town and Country Planning Act 1990 and allow the Council to use its powers under section 203 of the Housing and Planning Act 2016 to override any easements and other rights of the affected neighbouring properties that may be infringed upon.

Delegates authority to the Executive Director Place in consultation with the Director of

Law and Corporate Governance and the Executive Director of Corporate Resources to:

- deal with any necessary arrangements to record the appropriation for planning purposes.
- negotiate and enter into agreements and payment of compensation for the release of third-party rights; and/or
- take all necessary steps to settle claims for compensation under section 204 of the Housing and Planning Act 2016

2.2. To approve the extension to the term of the loan agreement with no increase to the total loan from 1 March 2024 to the 31 August 2024 in line with the land transfer date.

### **3. Policy Context**

#### **3.1. Policy Context**

3.2. The Council's Corporate Strategy (2022-2026) outlines the Council's vision to deliver for residents over the next four years. Building on Lewisham's historic values of fairness, equality and putting our community at the heart of everything we do, the Council will create deliverable policies underpinned by a desire to promote vibrant communities, champion local diversity and promote social, economic and environmental sustainability. Delivering this strategy includes the following priority outcomes to the provision of quality housing in the borough:

- Tackling the Housing Crisis – deliver more social homes for Lewisham residents, working to provide as many people as possible with safe, comfortable accommodation that they can be proud of and happy living in.
- Develop a Lewisham Repairs Charter – improving the condition of the borough's housing stock.
- Support for renters – providing support through further landlord licensing and enforcement of poorly managed homes, holding landlords to account and giving a voice to renter across the borough.
- Safeguarding our heritage – preserving and restoring our historic buildings and landmarks, ensuring Lewisham's history is preserved and maintained for future generations.

3.3. Lewisham's Housing Strategy (2020-2026), includes the following themes that relate to the provision of new affordable homes:

1. Delivering the homes that Lewisham needs.
2. Preventing homelessness and meeting housing need.
3. Improving the quality, standard and safety of housing.
4. Supporting our residents to live safe, independent, and active lives.
5. Strengthening communities and embracing diversity.

### **4. Background**

4.1. 9 December 2015, Mayor and Cabinet agreed that the Council should seek to develop a Build to Rent development on the Besson Street site using a Joint Venture (JV) with an experienced private sector partner, to bring in expertise and share risk.

4.2. 13 July 2016 Mayor and Cabinet agreed that officers should start a process, to select a partner to form a JV to deliver a Build to Rent housing scheme on Besson Street.

4.3. On 6 December 2017 Mayor and Cabinet approved the choice of Grainger PLC as the

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Council's preferred bidder to form a JV to deliver the Besson Street development in the manner previously agreed.

- 4.4. This 50/50 partnership between the Council and Grainger has now created a new ethical and socially minded commercial landlord, which will set new standards for the private rented sector. This development will also provide a new and fully fitted out GP surgery and health centre for New Cross, which is in keeping with the original ethos of the scheme, as a healthy living development. Providing stable, long term and inflation linked income, with a continuing 50% ownership by the council of the site and the development.
- 4.5. In December 2017, Mayor and Cabinet agreed the Heads of terms negotiated with Grainger through the partner selection process and agreed that the council could enter a JV with Grainger those terms.
- 4.6. The JV agreement was then formally signed in November 2018, and since then, the partnership has been working to design the Besson Street development based on the agreed vision for the site.
- 4.7. The planning application for the Besson Street development was submitted by the Besson Street LLP on 13 November 2019 and validated on 4 December 2019.
- 4.8. The Strategic Planning Committee granted planning permission on 30 July 2020 for the following development:
  - 324 residential units (35% affordable at London Living Rent level) in six blocks (Block A1– D), ranging in height between three and twelve storeys
  - 550sqm dedicated resident amenity space, with direct access to a roof terrace
  - 690sqm GP surgery
  - 120sqm pharmacy
  - 122sqm community centre
  - 100sqm flexible commercial space
- 4.9. The S106 legal agreement was finalised on the 12 January 2022, and full planning approval was achieved on the 28 January 2022.

## **5. Appropriation for Planning Purposes**

- 5.1. The 19 September 2007 Mayor and Cabinet approved the compulsory purchase order in accordance with Section 226 of the Town and Country Planning act 1990 for the acquisition of all interests in the former public house and the builder's yard.
- 5.2. The original CPO resolution detailed above was only for the sites of the former public house and the Builders Yard. For avoidance of doubt a new CPO was submitted and approved at the 5 March 2008 Mayor and Cabinet to include all other rights and interests in the land: formally the sites of Wynne house, Bower House, and individual housing blocks on Briant Street, other than those interest already in ownership of the council. This is because the scheme involves the complete re-planning and re-development of the land and exercise of any rights and interest over the land could adversely affect this.
- 5.3. The 13 July 2016 Mayor and Cabinet agreed to the appropriation of the Council owned land shown hatched in red (Appendix 1), from housing purposes to planning purposes.
- 5.4. This report seeks approval for the appropriation for planning purposes of the former public house and the Builders Yard coloured in red on Appendix 1 (Besson Street Site Plan). The Council owns the freehold interest of the site which is currently accounted for in the General Fund. The site was previously held for commercial purposes in the GF and is now vacant land. The site is no longer required for this purpose. The proposed development, redevelopment or improvement is likely to contribute to achieving the promotion or improvement of the economic, social, or environmental well-being of the

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whole, or any part, of the area (section 226(1)(a) and (1A) Town and Country Planning Act 1990) in the following ways:

- **Economic Well-Being of the area** – see paragraph 4.8 above which sets out what the development will deliver. The development will enhance local employment opportunities through the creation of construction jobs and apprenticeship opportunities as well as opportunities created by the commercial and community space and will provide the Council with more affordable housing.
  - **Social Well-Being of the area** the new development will contribute to much needed housing in Lewisham, where there is high demand for affordable high-quality housing. The GP nursery and pharmacy and community facilities will address the need in the area.
  - **Environmental Well-Being of the area** the landscaping masterplan will provide a Garden Square at the heart of the scheme. It will host a variety of opportunities for play, exercise, and spaces to sit and relax. Alongside biodiversity features including an ecological garden and sustainable urban drainage. The building will also be sustainable using renewable energy sources.
- 5.5. Easements, covenants, and certain other rights over property are overriding interests which may exist even if they are not identifiable by investigation of title. For that reason, it is recommended that appropriation is used. Appropriation removes the potential for owners or beneficiaries of such rights to obtain injunctions preventing the redevelopment. Where rights are extinguished, the owners of any such interests are entitled to compensation calculated under the compulsory purchase compensation rules for injurious affection.
- 5.6. The purpose of the appropriation of the housing land within the scheme to planning purposes is to facilitate the comprehensive re-development of the entire Site by ensuring that third party rights do not impede the carrying out of the development and to ensure that all the land within the scheme is protected and treated in the same way.
- 5.7. The housing land within the scheme was originally part of the Kender Estate. The housing blocks on the land were decanted as part of the Kender Triangle housing masterplan and demolished in 2008. The rest of the scheme is already held for planning purposes as it was specifically acquired by the Council for this purpose when it was originally assembled.

## **6. Extension to the Term of the Development Loan Agreement**

- 6.1. Grainger entered into a Loan Agreement with the JV (Lewisham Grainger Holdings LLP and Besson Street LLP) on 30 June 2022 to provide the pre-development funding for the Final Viability Test phase.
- 6.2. The loan provides funding for the detailed design work and main contractor procurement along with the refinancing of all other costs incurred to date. The original loan agreement expired on 30 June 2023.
- 6.3. Given the delays to the commencement for the procurement of the main contractor, the current scheme viability, and the added uncertainty of the second staircase redesign there was a requirement to extend the term of the loan agreement.
- 6.4. The 19 July Mayor and Cabinet approved the extension to the term of the loan agreement to 31 October 2023 and to increase the loan sum.
- 6.5. In October 2023 members agreed to a further extension to the term of the loan agreement but not an increase in the loan value to the end of February 2024, which was signed off via a side letter. Members were hopeful that at this point the government would have clarity on the second staircase requirements and that the next steps strategy for

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the development could be progressed.

- 6.6. However, as this has not materialised, and it is now necessary for a further extension to the term of the loan agreement to the 31 August 2024. The JV agreed that the loan term should now run until end of Pre-Development Phase, as this will align the expiry of the loan to the land transfer and Option agreement.
- 6.7. The JV will continue to pursue value engineering options and scope out a suitable funding strategy for the affordable housing to improve financial viability to a level that enables the scheme to proceed to construction.
- 6.8. The Programme

| Milestone                             | Assumed Date              |
|---------------------------------------|---------------------------|
| Second Staircase Redesign/Procurement | Early 2024 - January 2025 |
| Start on Site                         | Late January 2025         |
| Practical Completion                  | Late February 2028        |

## 7. Financial implications

- 7.1. Detailed financial implications pertaining to the extension of the loan period are contained in the part 2 report.

## 8. Legal implications

### Appropriation

- 8.1. The Council has power under section 122 Local Government Act 1972 to appropriate land belonging to the Council that is no longer required for the purpose for which it was held immediately before the appropriation, provided the new purpose is one for which the Council would be authorised to acquire land by agreement. Section 227 of the Town and Country Planning Act 1990 provides that the Council may acquire by agreement any land which it requires for any purpose for which it may be authorised to acquire land under section 226 of the Town and Country Planning Act 1990. Section 226 allows the council to acquire compulsorily any land in its area if it will facilitate the carrying out of development, redevelopment, or improvement in relation to that land. The Council may not acquire land compulsorily unless the development is likely to contribute to one or more of the improvement or promotion of the economic wellbeing, social wellbeing, or environmental wellbeing of the local area.
- 8.2. In reaching its decision, the Council must consider the public need within the area for the existing use. The site to be appropriated is currently vacant. The Council cannot properly appropriate land to planning purposes unless it considers that the resulting interference with third party rights is necessary and there is a compelling case in the public interest for the land to be appropriated to enable the development to proceed and that the engagement of its powers would be proportionate and justified, notwithstanding the potential for it to interfere with unknown private rights.
- 8.3. Where the Council appropriates land for planning purposes, section 203 of the Housing and Planning Act 2016 allows the easements and third-party rights to be overridden. Compensation is calculated on the same basis as compensation payable under sections 7 and 10 of the Compulsory Purchase Act 1965. If there is a dispute about the amount of compensation which is due, the matter can be referred to the Upper Tribunal for determination.
- 8.4. This report confirms that it is the opinion of officers that the site is no longer required for its current purposes and could be appropriated to facilitate development on the site and that such development could satisfy one or more of the objectives set out in s226(1A) of the Town and Country Planning Act 1990. Further, officers have confirmed in this report that the appropriation is necessary, there is a compelling case in the public interest and

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the purposes of the appropriation justify the interference with the human rights of those who would be affected.

### **Loan**

- 8.1. The Council has a power to borrow for any purpose relevant to any of its functions (e.g., housing) or for the prudent management of its financial affairs. The Council must have regard to the Prudential Code for Capital Finance in Local Authorities published by CIPFA which requires borrowing to be prudent, affordable, and sustainable.

## **9. Equalities implications**

- 9.1. This development will increase the number of affordable homes in the borough to enable more households on low incomes to access secure and safe accommodation, which will have positive equalities implications.
- 9.2. It should be noted that the Council is committed to ensuring developments are inclusive and feature accessible and adaptable homes that would meet the needs of our residents throughout their life.

## **10. Background papers**

- 10.1. [MayorandCabinet 19 July 2023 Update to 2022-23 Besson Street Business Plan.pdf](#)
- 10.2. [MayorandCabinet 6 December 2017 Besson Street-Selecting a Joint Venture Partner to Deliver New Build to Rent Homes.pdf](#)
- 10.3. [MayorandCabinet 13 July 2016 Besson Street Re-development and Private Rented.pdf](#)
- 10.4. [Mayorand Cabinet 9 December 2015 Besson Street Re-development and Private Rented Sector Housing Part 1.pdf](#)
- 10.5. [MayorandCabinet 5 March 2008 Compulsory Purchase Order for land at Besson Street, Briant Street and.pdf](#)
- 10.6. [MayorandCabinet 19 September 2007 Compulsory Purchase Order for the builder's yard at 112-114 New Cross.pdf.](#)

## **11. Report author and contact**

- 11.1. Angela Bryan – Strategic Development Officer  
0208 314 3015 – [Angela.bryan@lewisham.gov.uk](mailto:Angela.bryan@lewisham.gov.uk)

## **12. Comments for and on behalf of the Executive Director Place**

- 12.1. Sandra Gray – Principal Account  
0208 314 7778 – [Sandra.gray@lewisham.gov.uk](mailto:Sandra.gray@lewisham.gov.uk)

## **13. Comments for and on behalf of the Director of Law, Governance and HR**

- 13.1. Melanie Dawson – Principal Lawyer, Place
- 13.2. 0208 314 6908 – [Melanie.dawson@lewisham.gov.uk](mailto:Melanie.dawson@lewisham.gov.uk)

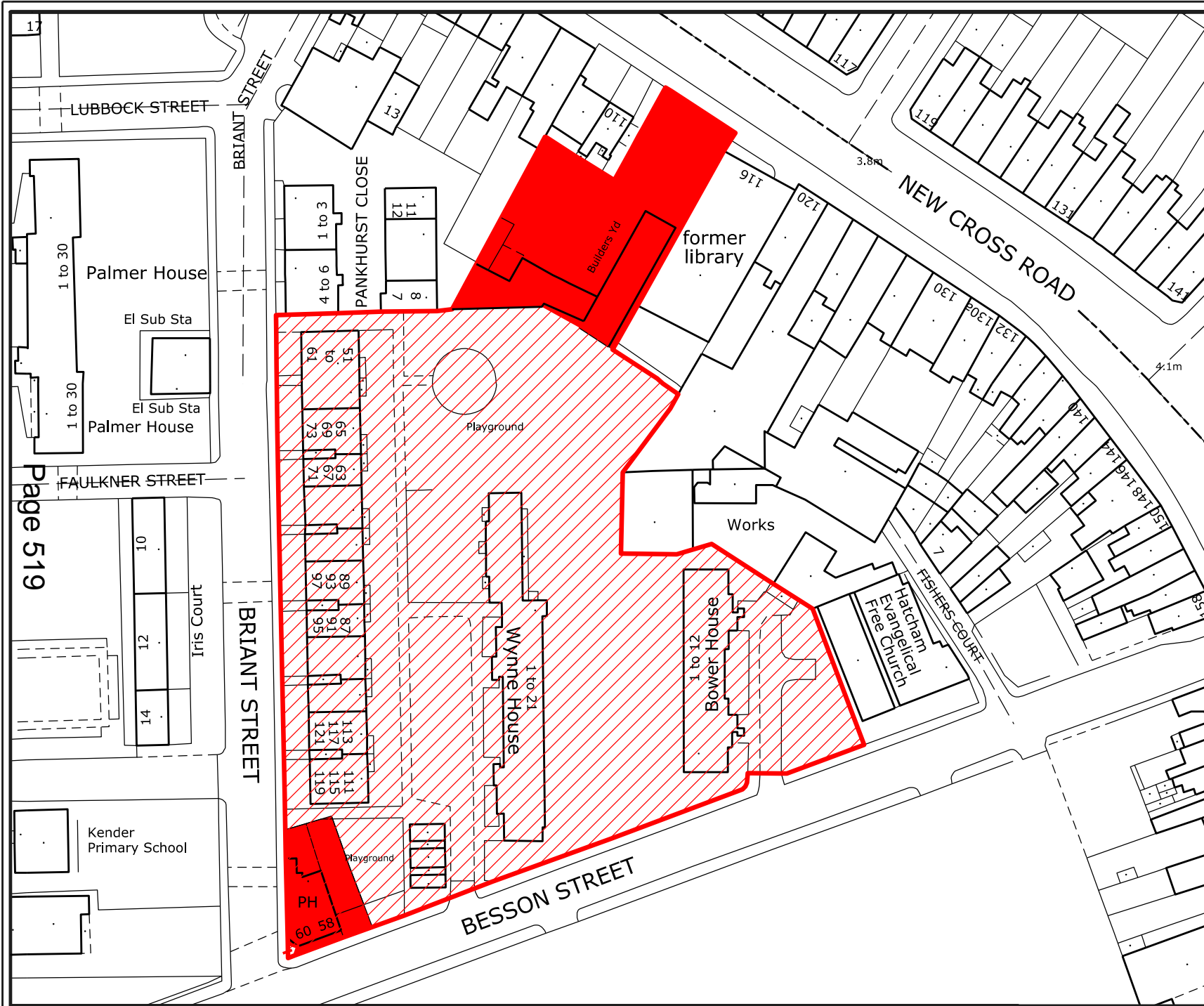
## **14. Appendices**

- 14.1. Appendix 1 Besson Street Site Plan

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HRH Land to be appropriated to planning purposes

# A4

- G Funded
- HRA

A4 location plan scale 1:1000  
 A2 location plan scale 1:500

date: 07.07.2016  
 drawn: drjp  
 coloured: drjp  
 checked:  
 amended: acm  
 drawing ref: CPO Kender

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# Agenda Item 15

|                                      |                                     |
|--------------------------------------|-------------------------------------|
| <b>Report for: Mayor and Cabinet</b> |                                     |
| <b>Part 1</b>                        | <input checked="" type="checkbox"/> |
| <b>Part 2</b>                        | <input checked="" type="checkbox"/> |
| <b>Key Decision</b>                  | <input checked="" type="checkbox"/> |

|                        |  |               |
|------------------------|--|---------------|
| <b>Date of Meeting</b> | 13 March 2024  |               |
| <b>Title of Report</b> | Provision of Bus Shelters and On-street Advertising Contract Extension |               |
| <b>Author</b>          | Joe Turner   | 020 8314 6132 |

At the time of submission for the Agenda, I confirm that the report has:

| Category                                   | Yes | No |
|--|-----|----|
| <b>Financial Comments</b>                  | ✓   |    |
| <b>Legal Comments</b>                      | ✓   |    |
| <b>Cabinet Briefing consideration</b>      | ✓   |    |
| <b>EMT consideration</b>                   | ✓   |    |
| <b>Agenda Planning Group consideration</b> | ✓   |    |



**Signed:**  
 Cllr Louise Krupski  
 Cabinet Member for Environment and Climate  
**Date:** 27 February 2024



**Signed:**  
 Nazeya Hussain  
 Interim Executive Director Place  
**Date:** 1<sup>st</sup> March 2024

---

**Control Record by Committee Services**

| Action  | Date            |
|---|-----------------|
| Listed on Key Decision Plan                       | <b>May-22</b>   |
| Date submitted to Legal & Finance                 | <b>Feb-24</b>   |
| Date submitted to Cabinet Members for sign off    | <b>27/02/24</b> |
| Date submitted to Executive Director for sign off | <b>29/02/24</b> |



## Mayor and Cabinet

### Provision of Bus Shelters and On-street Advertising Contract Extension

**Date:** 13 March 2024

**Key decision:** Yes

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Director of Public Realm, Head of Public Realm Improvement and Delivery

### Outline and recommendations

The council currently has a fifteen-year contract with JC Decaux to provide and maintain bus shelters, street furniture and on-street advertising from 12 October 2015 to 11 October 2030 with an option to extend for a further period of five years until 2035.

Recently inflation in the cost of living has put significant pressure of the Highways budget to maintain planned and reactive repairs of the borough's roads and pavements. Income from the JCDecaux contract forms part of the core Highways budget.

The report asks for permission to extend the current contract subject to officers including terms to include stronger provisions and controls regarding the advertising of products that are potentially detrimental to the health and wellbeing of residents. This includes negotiating a ban on advertising of items that are additionally damaging to our environment such as single use e-cigarettes, and products with high carbon emissions.

It also seeks to obtain delegated permission for the Executive Director of Place to agree and sign off a revised contract specification between the council and JC Decaux.

Alongside the value of the contract extension the report also sets out the proposed replacement of some existing units with digital advertising panels.

### Timeline of engagement and decision-making

n/a

### Is this report easy to understand?

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## 1. Summary

- 1.1. Request to agree to extend the JC Decaux advertising contract subject to renegotiation of the specification by officers.

## 2. Recommendations

It is recommended that Mayor and Cabinet:

- 2.1. Approve a five-year extension from 2030-35 to the Bus Shelters, Street Furniture and On-street Advertising Contract with JC Decaux, following confirmation from Planning that the digital advertising displays comply with Planning Approval and the Council's Lighting Policy requiring applicants to protect local character, residential amenity and the wider public, biodiversity and wildlife from light pollution and nuisance.

## 3. Policy Context

- 3.1. Improving the quality of bus services is key to the council's transport strategy and supports many of the goals and objectives of the council's Local Implementation Plan (LIP). Bus stop design and location is recognised as a crucial element in the drive to improve the quality of public transport and bus services.
  - 3.2. On 21 January 1991 the London Borough of Lewisham entered into a long-term contract with JC Decaux UK Ltd, (JCD) the contract was for the supply of:
    - Bus shelter advertising panels
    - Street advertising
    - Variable information signage
    - Public Automated Conveniences (APCs)
    - Toilets
    - Car Parks advertising
    - Free advertising space provided to the council within the above advertising.
  - 3.3. This contract came to an end in February 2015.
  - 3.4. At this time an options appraisal was undertaken. The preferred option was for the council to re-procure the provision of Bus Shelters, Street Furniture and On Street Advertising only.
  - 3.5. Following this process the current contract for the provision of Bus Shelters and On-Street Advertising was awarded to JCD starting 15 October 2015.
  - 3.6. The contract was for an initial fifteen years with an option for a five-year extension.
  - 3.7. As part of this contract JCD refurbish the bus shelters and panels every five years, upgrading locations with the most modern and energy efficient units.
  - 3.8. The contract does not give automatic permission for JCD to install advertisement units. Advertisements are controlled by the Town and Country Planning (Control of Advertisements) (England) Regulations 2007. Illuminated advertisements on highways require advertisement consent where the issues of highways safety and amenity are fully assessed and conditions applied as necessary to mitigate any impacts in accordance.
  - 3.9. Provisions in the current contract place restrictions on advertising including prohibitions on types of product and the way they are advertised. The contract includes a provision that the council can object to any advertisement and upon notification the contractor must remove the content withing 24-hours (see Appendix 5).
- ## 4. Background
- 4.1. The contract for the provision of Bus Shelters and On-Street Advertising requires JCD, to design, supply, install, refurbish and upgrade, clean and maintain bus shelters and street

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furniture.

- 4.2. In the borough JCD manage and maintain 129 bus shelters and 42 street furniture advertising panels and 12 digital screens. These are the low-level 'portrait' advertising boards and screens, large advertising hoardings and screens in locations other than those directly on the public highway are not part of the contract upon which this report is based.
- 4.3. The contract grants JCD the right to advertise on bus shelters and street furniture subject to them gaining planning approvals from Lewisham's Planning Service, which generates revenue to maintain and upgrade bus shelters and provide the council with a guaranteed income.

## **5. Proposals**

- 5.1. It is proposed to extend the current contract for five years when it expires in 2030 in order to secure advertising income from across the estate until 2035. JC Decaux have proposed to replace eight of the existing scrolling advertising units with new digital LED panels. In order for this to be commercially viable for the contractor, and to recoup the investment across the anticipated lifetime of the units, the contractor requires an additional guarantee of operation. The extension of five years provides the extra earning capacity to make their installation financially worthwhile for the contractor. The change to digital panels will also result in a 73% increase in income for the council. In order for JC Decaux to invest, and the council to benefit from this income, we need to exercise the option to extend now for the additional five years to give the contractor certainty on their investment.
- 5.2. Following agreement to extend officers will seek to strengthening those areas that prohibit and control the advertisement of specific products including high fat, salt and sugar foods (HFFS), products such as e-cigarettes and high carbon emitters. At the same time hours of operation will be reviewed with a view to reducing the amount of time digital screens are in operation.
- 5.3. JCD have secured planning consents from the Planning Service to upgrade eight sites to digital screens in two key locations along TfL red routes in the borough. The upgrades deliver a potential 15 additional screens.
- 5.4. The existing sites to be upgraded to digital screens are all situated on TfL red routes on the public highway and are listed below:
  - Outside Catford Bridge Tavern, Catford Road, SE6 4RE x 2
  - Outside Civic Offices, Catford Road SE6 4RU
  - Outside Broadway Theatre, Catford Road SE6 4RU
  - Outside Primark, Lewisham High Street SE13 7JL
  - Outside 252, Lewisham High Street SE13 6JU
  - Outside 262/274, Lewisham High Street SE13 6AD
  - Outside Lewisham Shopping Centre Entrance, Molesworth Street SE13 7EP.
- 5.5. A map of the sites for proposed digital screens is appended to this report at Appendix 2
- 5.6. Given appropriate approval has already been granted this report does not seek permission to install digital screens but to agree an extension of the contract, the payment mechanisms associated with the different advertising units, and for a renegotiation of the contract specification.
- 5.7. The upgrades will result in additional income for the council, detailed in the Part 2 Report.
- 5.8. As part of the contract extension we will seek to obtain a regular report from JCD detailing the types of product being advertised in the borough, including frequencies.

## **6. Financial implications**

- 6.1. Financial implications are commercially sensitive and can be viewed in the Part 2 report.

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## **7. Legal implications**

- 7.1. The Council's Constitution contains requirements about how to procure and manage contracts. These are in the Contract Procedure Rules (Constitution Part IV), some of which are requirements based on the Public Contracts Regulations 2015 and the Concession Contracts Regulations 2016 with which the council must comply. Those requirements were complied with when the contract was awarded.
- 7.2. The current contract was procured on the basis of a 15 year contract with the option to extend for 5 years. The recommendation in the report is to extend the contract with the extension period. This is a 'Permitted Extension' under the Contract Procedure Rules, being one which was clearly provided for in the original procurement and contract documents (as set out in Rule 17 of the Contracts Procedure Rules).
- 7.3. The report sets out the reasons why this extension is proposed.

## **8. Equalities implications**

- 8.1. The aims of the council's equality and diversity objectives were included as part of the original contract documentation and formed part of the criteria used during the original procurement and tender evaluation.
- 8.2. The council has stipulated that advertisements would not depict political, religious, racist, sexually explicit or other subject matter which may reasonably be considered to be contentious or breach any legislation including the Equalities Act 2010.
- 8.3. The proposed extension of the on-street advertising contract with JC Decaux, along with the replacement of some of the existing scrolling units with digital advertising panels is not considered to have a detrimental or adverse impact on any of the protected equality groups or categories recognised by the council.

## **9. Climate change and environmental implications**

- 9.1. All locations are on TfL red routes which are currently lit throughout the hours of darkness to a predetermined level of luminance in order to ensure carriage- and foot-ways are safe for drivers and pedestrians and to ensure the areas feel safe as part of the night-time economy.
- 9.2. The proposed screens are modern energy efficient LED units meaning there are no heat or ultraviolet emissions. The units consume less electricity than traditional backlit or LCD displays as LED lighting provides more light at lower power. This also increases lux levels at bus stops increasing safety and the feeling of safety.
- 9.3. Current scrolling screens that are replaced by digital alternatives will no longer require the two-weekly physical servicing to update and replace the six-sheet paper rolls. This equates to 24 visits per screen per annum.
- 9.4. As part of the planning approval process for advertising screens each unit is fitted with sensors to control brightness at all times; this ensures levels are no more than 300CD/M<sup>2</sup> (candelas per square metre) during the hours of darkness.
- 9.5. Given the high level of luminance from street lighting in the two locations, and that the proposed screen brightness is regulated down in the evenings their impact in regard to increasing lux levels is considered to be negligible.
- 9.6. The council's environmental objectives were included in the original contract specification documentation and formed part of the criteria used in the tender evaluation for the original award.
- 9.7. New digital screens use more energy than existing static backlit panels. Energy consumption per screen operating for 18 hours per day is 4,062 Kwh/year. Energy consumption of the existing backlit panels is 1,040 Kwh/year operating for 11.5 hours per day.
- 9.8. All electricity used at bus shelters and any current or proposed digital advertising will be from 100% renewable sources in line with the councils Net Zero Carbon aspirations. JCD as an

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organisation moved to 100% renewable energy in 2022.

- 9.9. JCD are certificated to the British Standards Institute ISO14001 (resource use, waste management and pollution) and ISO50001 (energy performance) standards.
- 9.10. Differing units across the contract refresh at different rates dependent on the agreed planning consents. As a general rule illuminated units with a rotating screen (six-sheet advertising boards) refresh every 60 seconds; digital display screens refresh every ten seconds, and illuminated fixed panel units do not refresh.
- 9.11. The council's adopted Lighting Policy (DM Policy 27) covering digital advertising displays states that: the council will require applicants to protect local character, residential amenity and the wider public, biodiversity and wildlife from light pollution and nuisance, by: a) taking appropriate measures in lighting design and installation to control the level of illumination, glare, spillage of light, angle and hours of operation, b) using energy efficient and solar powered lighting for energy conservation where feasible, c) providing sensitive lighting for footpaths, cycling paths and public parking areas in the development with particular consideration of the potential adverse impact on biodiversity, d) preventing the adverse impact of light pollution at all stages of development, from building demolition and construction to occupation.
- 9.12. Planning applications for advertising displays have and will be refused where they do not comply with the council's lighting and other planning policies, including DM Policy 27. Applications have and will be approved, including the additional JCD displays, where the levels of luminance and consideration of the impact on light pollution, biodiversity and wildlife are considered acceptable and in line with the council policy.
- 9.13. A low carbon advertising briefing for Members is planned to take place this year, with input from the Planning Service. This will address the potential to include a low carbon planning policy in future iterations of the Local Plan. This supports the Council Motion of March 2022 'Carbon Advertising'.
- 9.14. As part of the contract renegotiation the council will work with JCD to reduce advertising of products that promote the production of carbon. In addition we will seek to limit the operational hours of screens in order to cut energy consumption and the carbon footprint of the contract.

## **10. Crime and disorder implications**

- 10.1. There are no specific crime and disorder implications resulting from the extension of this contract, or the proposed additional screens.
- 10.2. As Lewisham improves its night-time economy offer and the number of people travelling in the evenings and at night time increases safety at our public transport hubs is vital. Backlit units and digital screens located at TfL bus stops add to background lighting at street level increasing the sense of security and safety for people waiting for or alighting public transport.

## **11. Health and wellbeing implications**

- 11.1. We have a voluntary agreement with JCD that controls the advertising of certain products and restricts advertising of others.
- 11.2. Investment and maintenance of the highway infrastructure has an indirect impact on health as a result of the positive impact on the economic and environmental living conditions of the borough. Providing high quality public realm, improving access for all and delivering infrastructure for sustainable and active modes of travel contribute to encouraging people to walk and cycle more and will provide positive conditions for growth and improved health.
- 11.3. There is no evidence to show that Out of Home advertising itself is detrimental to health and wellbeing. However, the nature of the advertisements can be impactful. As a consequence, and as part of the original contract procurement, the council agreed with JCD that all advertising should be in line with the agreed standards.

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- 11.4. A 2022 trailblazer scheme in partnership with Lewisham's Public Health team restricted the advertising of High Fats, Salt and Sugar (HFSS) products, especially in proximity to the borough's schools. The scheme was developed based on the Healthier Food Advertising Policy Toolkit published by Sustain (see Appendix 3).
- 11.5. The council is keen to take an assertive stance in regard to the advertising of e-cigarettes and the promotion of vaping. In October 2023 JC Decaux were asked to remove adverts for disposable vapes in line with clause 9.3 of the existing contract specification which requires the 'discontinuance of an advertisement should the council, within reasonable opinion, object'. Via renegotiation we will seek to remove any potential for vapes, e-cigarettes or smoking substitutes to be advertised in the borough via a specific provision in the contract.
- 11.6. The UK advertising industry is self-regulated using a set of Advertising Codes overseen by the Advertising Standards Authority. The codes ensure that consumers are not misled, harmed or offended by advertisements. Out of Home advertising is significantly more rigorously regulated than advertisements on social media sites or in apps and games available on devices such as tablets and mobile phones.
- 11.7. In line with the original contract specification fifteen percent of advertisement space is available to the council's Communications team to use for corporate campaigns and advertising.
- 11.8. To date the Planning Service has not received any challenges or representation from residents or action groups against any of the advertising panels or screens that are part of the contract.

## **12. Social Value Implications**

- 12.1. There are no specific social value implications resulting from the extension of this contract.
- 12.2. Provisions in the current contract place restrictions and prohibitions on advertising as detailed above.

## **13. Background papers**

- 13.1. Current JC Decaux Contract documentation.

## **14. Report author(s) and contact**

- 14.1. James Guckian, Transport Programme Manager
- 14.2. Joe Turner, Head of Public Realm Improvement and Delivery
- 14.3. Comments for and on behalf of the Executive Director for Corporate Resources - Shola Ojo
- 14.4. Comments for and on behalf of the Director of Law, Governance and HR - Mia Agnew

## **15. Appendices**

- 15.1. Appendix 1: JC Decaux income forecast (commercially sensitive)
- 15.2. Appendix 2: Map of proposed sites to be switched from static to digital screens
- 15.3. Appendix 3: Healthier Food Advertising Policy Toolkit
- 15.4. Appendix 4: Digital Screens Planning Advertising Consents
- 15.5. Appendix 5: Existing Contract Terms and Conditions (commercially sensitive)

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## 16. Approval

I approve the extension as per the details set out in this report

**Signed:**

A handwritten signature in black ink, appearing to read 'Nazeya Hussain', written over a horizontal line.

**Name:** Nazeya Hussain, Executive Director of Place

**Date:** 01 March 2024

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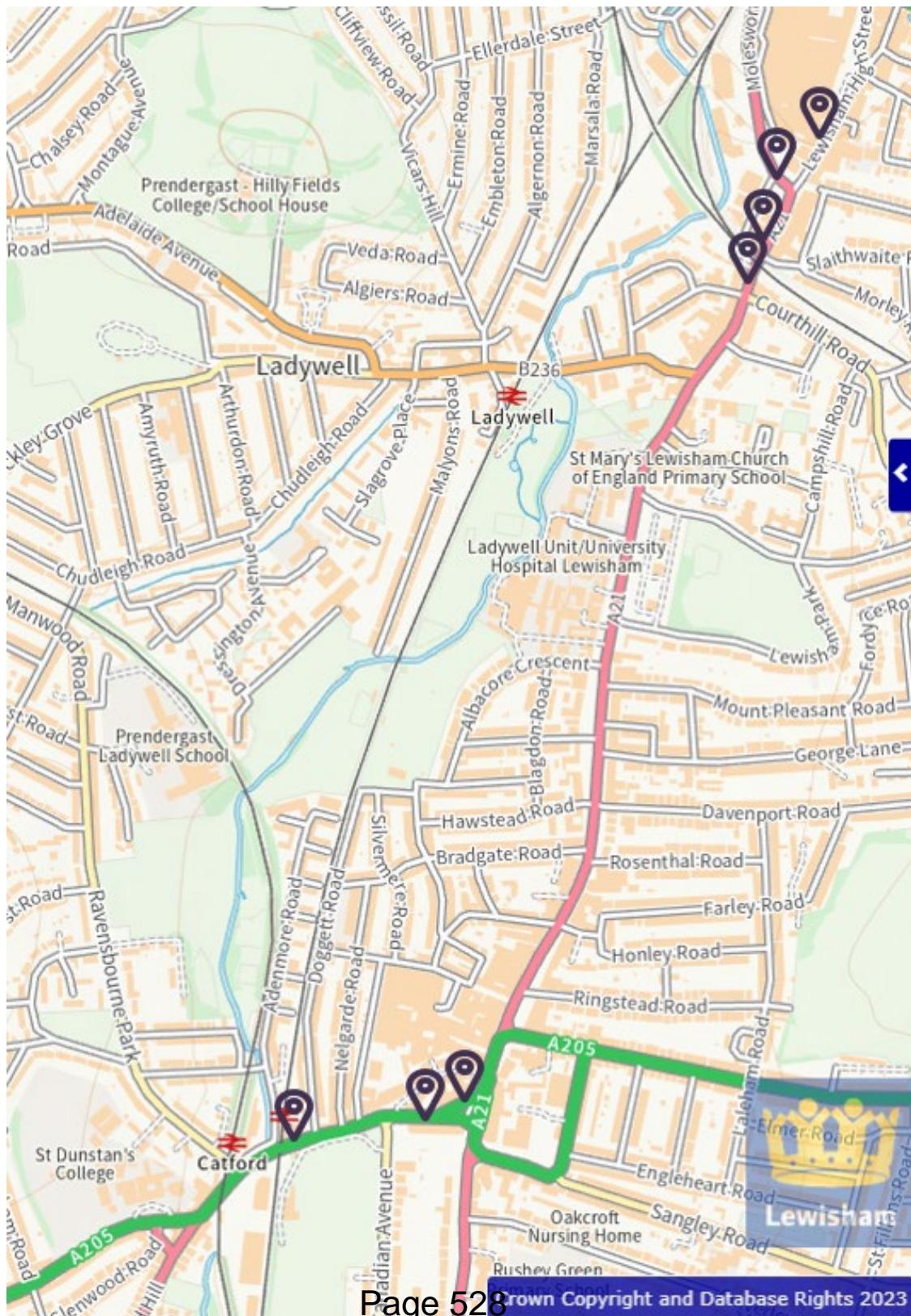
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## Appendix 2: Map of proposed sites to be switched from static to digital screens.

The proposal requests that 15 pre-existing static/scrolling screen advertisements at seven sites are upgraded to digital screens.

The proposed upgrade sites are grouped in two areas: in Catford Town Centre along the A205, and around the junction of Lewisham High Street and Molesworth Street.

Locations are shown as pins on the map below.



# Healthier Food Advertising Policy Toolkit

How local authorities can restrict junk food advertising

## **Authors**

This toolkit was written by **Fran Bernhardt**, Children's Food Campaign Coordinator at Sustain. She has advised the Mayor of London's team on writing and implementing the policy since 2018. She also works with local authorities to introduce local healthier food advertising policies.

## **Acknowledgements**

Our funders, the Greater London Authority.

Our case studies: Bristol City Council, Royal Borough of Greenwich, Haringey council, Merton council and Southwark council, as well as the many other councils who are working closely with us to bring in policies. They have been anonymised to protect their policy development; however, their insights and experiences have made invaluable contributions to the toolkit.

With thanks to Ben Reynolds and Barbara Crowther, Sustain, as well as local government and regional OHID colleagues and Transport for London who read and fed into drafts of the report.

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## Foreword from the Mayor of London, Sadiq Khan

In a city as wealthy as ours, the health of London's children should not be determined by their upbringing, background or postcode. And yet, we not only have the highest rates of child obesity in Europe, but young people from deprived areas in London are far more likely to suffer from ill health. Young people from Barking and Dagenham are almost twice as likely to be overweight, for example, as their counterparts living in Richmond. These existing challenges have only been further exacerbated by the COVID-19 pandemic, which has had profound health, social and economic impacts. Latest data from the National Child Measurement Programme shows that child obesity rates have increased for children in both reception and year six age groups. This increase is the steepest seen since the programme began in 2006/7.

The level of child obesity and the extent of the disparities are simply unacceptable and, as Mayor, I am determined to tackle such stark inequalities and deliver real change for London's children. As we seek to recover from one of the most difficult periods in our city's history, we have a unique chance to build back better. Alongside setting up London's Child Obesity Taskforce and a range of other measures back in 2019, I introduced the Healthier Food Advertising Policy on the Transport for London estate in order to help address the issue of child obesity and it is essential that we now look to build on this progress. Research has shown that every additional unhealthy food advert a child sees can lead to them eating hundreds of extra unnecessary calories each week. I am proud that the policy has made a genuine impact on the advertising landscape, reducing how many advertisements for unhealthy food and drinks London's children are exposed to on a daily basis.

However, there is much more to do to truly fix the problem. And now, the evidence that obesity is a risk factor for worse outcomes from COVID-19 has reinforced the importance of addressing adult obesity too. Action is needed to support our city's recovery and minimise the impact on London's most vulnerable communities. But my mayoral powers do not extend to all of London's advertising spaces. That is why I am now urging others, particularly London's boroughs, to join me in updating their own local policies. Under the London Recovery Programme, the Healthy Place, Healthy Weight recovery mission will take a whole systems approach to supporting healthy weight. This will include supporting others to adopt healthier food advertising policies so that together we can create a stronger city that supports all of our citizens, and particularly our children, to live healthier, more fulfilling lives.





## Foreword from London ADPH Child Obesity Lead, Steve Whiteman

The links between junk food advertising and child obesity have long been established. Local authorities have been trying to defend their high streets and transport hubs from high fat, salt and/or sugar (HFSS) advertising for years, but with limited resources, they have been unable to take on the might of the industry giants and financial constraints. Now the Mayor of London's policy has paved the way for local authorities. It has created a roadmap – a ground-breaking, evidence-based policy which is being independently evaluated– to help them take this work forward in their local councils. It has gone from a David vs Goliath battle to low hanging fruit for local authorities. And the more councils get behind this, the easier it will be for all of us to normalise streets free from the scourge of unhealthy food and drink advertising, and create healthier, happier spaces for children to grow up in. I'm delighted that Sustain has synthesised all of their knowledge and insights from years working behind the scenes on getting this policy over the line in local government, and is gifting it to us in the form of a toolkit. To all local authorities – please read this toolkit, be inspired and start to take action on how you too can bring this policy in locally.



## Foreword from Councillor David Fothergill, Chairman of the Local Government Association Community Wellbeing Board

For several years, local authorities have been calling for powers to ban junk food advertising on their streets. They have witnessed obesity levels creep up to epidemic proportions, alongside associated conditions like diabetes, heart disease and cancer, and yet have been powerless to tackle the influences. This has been particularly prevalent in more deprived wards. The correlation between obesity and more severe Covid outcomes has suddenly alerted public consciousness to the urgency of this problem and the importance of a healthier diet. We need to be able to make changes to our environment if we are to tackle obesity, and although this will not solve the obesity crisis by itself, being able to limit exposure, particularly to children to unhealthy food products would be an important step forward. Currently, the only powers available to local authorities extend to the positioning of the advertising billboard, not the content of the advertising. Giving councils powers to control the exposure of advertising particularly around schools and nurseries could therefore significantly change the messages people receive about healthy eating while they are out in their local communities. It is not right while we are trying to educate communities around the importance of maintaining a healthy diet, they are subjected to excessive food advertising that is high in fat, salt and sugar.

# 1. Introduction

The world of junk food advertising has changed markedly in recent years. Both on the part of the advertising industry extending their dominance, and on the campaigner keeping the adverts at bay. Advertising for high fat, salt and/or sugar (HFSS) products is just about everywhere we look. From shop windows, TVs, telephone boxes and bus stops to multiple screens, there is no escape. The sole purpose of these adverts is to get us to buy more. It's even shaping our social interactions – our personal mobile apps, computer games and websites. It's not just the frequency which has changed but also the lengths some companies will go to reach certain audiences. There are limits on advertising within children's programming. However, brands are finding other ways to target them with fun marketing using celebrities and familiar cartoon characters. This is at an age where they can be easily influenced.

For children growing up in this frenzy of advertising, exposure to HFSS products normalises these highly processed, unhealthy foods and drinks. Research shows this influences their food choices.<sup>1</sup> HFSS marketing is linked to a strong preference for HFSS products,<sup>2</sup> more snacking,<sup>3</sup> eating more calories<sup>4</sup> and HFSS products replacing healthier foods.<sup>5</sup> The links between child obesity are sufficiently strong to have been defined as a causal relationship.<sup>6</sup> Children growing up in more deprived areas are more likely to be exposed to HFSS product advertising.<sup>7,8,9</sup> This contributes to higher rates of obesity – worsening health inequalities between rich and poor.

Fortunately, national legislation has been introduced to combat some aspects of HFSS advertising. Developing and implementing policy on HFSS advertising has however proved challenging. Initial ambitions often fail to be realised, while policymakers find they can't keep pace with developments in the advertising sector.

In 2007, after much consultation and research, Ofcom introduced restrictions on HFSS advertising during children's programmes and on dedicated channels. However, children are still exposed to high amounts of HFSS advertising

on television.<sup>10</sup> For example, children still see HFSS advertising during popular programmes, such as *Britain's Got Talent*. During one episode, this equated to 4 minutes and 38 seconds of HFSS advertising exposure.<sup>11</sup> An independent review found no difference in the amount of HFSS adverts seen by children before and after television restrictions were introduced.<sup>12</sup> In 2017, the Committee of Advertising Practice (CAP) brought in policies to restrict HFSS advertisements on non-broadcast media (such as streets, publications, cinemas and online).<sup>13</sup> However, these are hampered by self-regulation. This makes the CAP's enforcement by the Advertising Standards Authority slow to act and lacking transparency, penalties or a monitoring process. In addition, the system of self-regulation has led to weak and often implausible definitions of the rules. Consequently – and unsurprisingly – the CAP rarely upholds a complaint. For more on this, see the Sustain/Food Active 2019 report *Taking Down Junk Food Ads*.<sup>14</sup>

In 2020, the Government introduced its new Obesity Strategy. Emboldened by the success of the Mayor's Healthier Food Advertising policy, it includes several key promises and proposals. These include a promise to introduce a 9pm TV watershed, a proposal to end online advertising of selected HFSS product categories and instore HFSS promotions by the end of 2022.<sup>15</sup> This is welcome news for healthier food advocates, and many will keenly watch how this plays out. However, it is notable that it does not include any action on regulating advertising on streets.

Over the last few years, local authorities across the UK have shown an interest in introducing Healthier Food Advertising policies on their own advertising spaces. At the time of writing, more than 70 have contacted Sustain for support. Building on the experience of the Mayor's TFL policy, local authorities have launched and sometimes expanded on similar measures. They have also argued the case for local action which aligns with local priorities and resources. This toolkit brings this learning into one place to share with local authorities that wish to introduce their own Healthier Food Advertising policies.

THE EPIC

Chick  
~a~ Fry



sizzling with spice

## 1.1 Eight reasons to bring in a Healthier Food Advertising Policy

### 1. Limited financial impact: swapping out HFSS products for healthier products, not 'banning' brands and businesses

Under this policy, the local authority can still take advertising revenue from companies and businesses who advertise food and drink products. When the policy comes into effect, they must simply swap out the HFSS products for non-HFSS products on their books.

### 2. Advertising works

HFSS adverts make these products more appealing and influence young people particularly to make less healthy food choices.<sup>16,17</sup> A 2018 Cancer Research UK study estimated that seeing just one extra HFSS advert per week led to the consumption of 350 additional calories.<sup>18</sup> Unsurprisingly, there are associations between outdoor HFSS advertising and obesity.<sup>19,20</sup> The advertising spend for cakes, biscuits, confectionary and ice creams is twenty times that of healthy food.<sup>21</sup> As such, it's highly likely that unregulated advertising sites frequently expose residents to HFSS adverts.

### 3. The child obesity epidemic affects more than just a child's physical health

Of course, this policy alone will not fully address obesity. However, it is part of a whole system approach and a good example of health in all policies. The child obesity epidemic has implications for both the affected individuals' emotional and mental development, as well as their social interactions. But it also has repercussions for the economy in terms of the wellbeing of a future workforce and the NHS.<sup>22</sup> Recent estimates show that £66bn could be saved over the course of a child's lifetime if child obesity was brought down to 1980s levels.<sup>23</sup> In addition, in 2018, the government committed to halving child obesity by 2030. At that point, 1 in 3 children were overweight or obese by the time they left primary school<sup>24</sup> and this is still the case today. That means a lot of work needs to be done over the next decade.<sup>25</sup>

### 4. Adult obesity is strongly correlated with worse Covid outcomes

The pandemic has given fresh impetus to reducing adult obesity due to its strong correlation with a higher risk of worse Covid outcomes.<sup>26</sup> Some research puts the increased risk of death by Covid for obese patients at 48%.<sup>27</sup>

### 5. The current outdoor advertising regulation is inadequate

On-street advertising is self-regulated by the Advertising Standards Agency (ASA). The advertising industry also writes the rules that advertisers must stick to (through the Committee of Advertising Practice).<sup>28</sup> New policies to specifically restrict HFSS advertising to children introduced in 2017 have proved inadequate. For a full analysis of why, including case studies of complaints to the ASA, see the report, *Taking Down Junk Food Ads*.<sup>29</sup>

### 6. HFSS advertising widens health inequalities

Children and families living in the most deprived areas are exposed to more HFSS advertising.<sup>30,31,32</sup> Alongside barriers to affording and accessing healthy food, HFSS advertising magnifies the problem. It does so by normalising unhealthy diets and contributes to a strong link between child obesity and deprivation.<sup>33</sup> London is a prime example of this: a child aged 10-11 living in a poorer neighbourhood is at least twice as likely to be overweight or obese as a peer living in a wealthier area. For example, 7.4% of 10-11 year olds in affluent Twickenham Riverside are overweight or obese, while 51.9% are in more deprived Camberwell Green.<sup>34</sup>

### 7. A tried and tested policy

The Healthier Food Advertising Policy was in place across the Transport for London network by February 2019. The policy is publicly available for others to use. It has also been implemented by local authorities (see case studies later in this toolkit).

## 8. HFSS products are unsustainable

The planet and communities pay a high toll for society's empty calories. HFSS products are some of the most exploitative foods and drinks for the environment.<sup>35</sup> Most of the HFSS products that are advertised are highly or ultra-processed foods and drinks. The production process for highly chemically processed food alone uses vast amounts of energy. That's before you even consider the destruction to habitats from the packaging and commonly used ingredients like sugar<sup>36,37</sup> and palm oil.<sup>38,39</sup>

Local authorities must use the momentum of the Government's Obesity Strategy and take the rare chance to reject the flood of HFSS advertising.

This is most vital as more restrictions on HFSS advertising are introduced. The Government's Obesity Strategy will come into effect by the end of 2022. This will restrict HFSS advertising on TV after 9pm, with a total restriction proposed for online too. Outdoor advertising is less regulated in comparison. Advertisers and brands may switch some of their existing HFSS media spend to other types of promotion and marketing including on-street and out-of-home. This could lead high streets and transport hubs to be inundated with HFSS advertising. The problem is likely to be worsened by advertisers seeking out high streets in boroughs yet to implement Healthier Food Advertising policies. Local authorities would be wise to act before this happens.



## 1.2 History of The Mayor of London's Healthier Food Advertising Policy

In December 2018, the Mayor of London, Sadiq Khan published the London Food Strategy and committed to introducing a world-leading policy to tackle childhood obesity by restricting unhealthy food and drink advertising across the entire Transport for London (TfL) public transport network. Sustain has helped advise the Mayor's team on implementing this policy, which launched in February 2019.

London has one of the highest rates of childhood obesity of any city in Europe, strongly associated with social deprivation. The Mayor has said that no single intervention will solve London's childhood obesity problem. The advertising restriction is thus part of a range of interventions outlined in the London Food Strategy. The policy covers all advertisements across TfL's network that directly or indirectly promote high fat, salt and/or sugar (HFSS) products. It also includes advertisements for food and drink companies, restaurants, takeaways and delivery services.

The Department of Health's Nutrient Profiling Model determines which products can be advertised. Companies can apply for an exception for their HFSS products. Applications are reviewed by an exceptions panel, considering: whether a healthier alternative is available; if the product is listed on OHID's sugar and calorie reduction lists; children's consumption of the product; and if the presentation of the product appeals to children.<sup>40</sup> If a product is granted an exception, the advertising copy will be closely checked and rejected if it is marketed to children. TfL reviews and determines whether to grant exceptions based on precedents set by the exceptions panel.

Some food and advertising companies accepted the policy without challenge. Others have objected or presented requests for exceptions. There are already positive impacts at this stage, as brands shift to promoting healthier products and working closely with TfL to make the policy work.

### Timeline of the Mayor of London's Healthier Food Advertising Policy

|               |                                   |
|---------------|-----------------------------------|
| Summer 2018   | Public consultation on draft plan |
| November 2018 | Announcement of the policy        |
| February 2019 | Policy came into force            |

Win a family adventure  
with Gobblebob's



## 1.3 How does the Healthier Food Advertising Policy work?

The Healthier Food Advertising Policy restricts the advertising of HFSS products from all advertisements. The [Transport for London \(TfL\) policy guidance is available to view online](#).<sup>41</sup> Note that while similar, local authority policies are different from the Transport for London policy, particularly with regard to exceptions (links to local authority policies are listed below). Below are the main features of the Transport for London policy.

### Swapping out products not banning brands

No brand is banned. Under the policy, any food and drink company can advertise. They simply need to advertise a non-HFSS product.

### The Nutrient Profiling Model (NPM)

The policy uses the [Nutrient Profiling Model](#)<sup>42</sup> to distinguish between food and non-alcoholic drinks which are HFSS and non-HFSS using their nutritional content per 100 grams. Written by academics on behalf of the Food Standards Agency, the NPM is now held by the Department of Health and Social Care. It has been used since 2007 to restrict unhealthy food and drink advertisements on children's programming across national television. It's also been used by the CAP Code for non-broadcast advertising of HFSS products since 2017. The NPM gives points based on their energy, sugar, saturated fat and sodium. It subtracts points for fruit, vegetable and nut content, protein and fibre. The advertising industry is familiar with this model and chose to adopt it for existing, but quite limited voluntary restrictions.

### Brand-only advertising

Some brands have strong associations with unhealthy products. Because of this, advertising for food and drink brands (including service companies and ordering services) is also restricted under this policy. Instead, all advertisements for a food and drink brand must include prominent promotion of a non-HFSS product.

### Incidentals

All advertisements which include food and drinks that are generally HFSS are restricted. This includes those which don't advertise an HFSS product but do feature it. For example, a financial services advertisement which includes an ice cream would be restricted.

### Exceptions

Many local areas are implementing the policy without exceptions to align with national advertising policies. This makes a clear line between which products are and are not allowed to be advertised. This is particularly true where the local policy looks at obesity in adults or wider health impacts. It also removes significant administrative burden and provides a robust definition for all involved. For more detail, see *Writing the policy* section.

### Local authority Healthier Food Advertising policies

- [Bristol's Healthier Food Advertising and Sponsorship Policy](#) and [HFSS Guidance note](#)
- [Haringey's Healthier Food Advertising Policy](#)
- [Southwark's Healthier Food Advertising Policy](#)
- [Merton's Healthier Food Advertising Policy](#)





Examples of adverts before (above) and after (below) implementation of the Healthier Food Advertising Policy, based on real-life examples.



## 1.4 Won't the policy lose the council money?

No. It should not affect local authorities' incomes for the following reasons:

1. The policy does not 'ban' any brand from advertising – it is simply swapping out unhealthy products for healthier ones. For example, a brand that often advertises HFSS burgers may no longer be able to advertise those products. However, it could advertise a healthier version of their burger or another non-HFSS menu item instead. Similarly, brands associated with sugary drinks would not be able to advertise these products but could advertise their non-sugary alternatives.
2. The advertising industry predicted that brands would walk away from the TfL estate, losing it lots of money. However, this has not happened, except for a minority of companies which exclusively sell HFSS products such as a confectionery brand. Instead, advertisers have worked proactively and constructively to produce advertising which adheres to the policy. Most of these adverts are for national (and some international) brands, so compliant advertising content already exists. This can be used by the same companies at a local level, or it can be adapted to meet the Healthier Food Advertising policy. Alongside this, TfL has also welcomed new advertisers with campaigns advertising their healthier products.
3. Despite predictions of huge revenue losses after the policy was implemented across the TfL network, the revenue increased. Some analysts had warned it would cost TfL as much as £35m per year,<sup>43</sup> and that TfL ticket prices would go up as a result.<sup>44</sup> However, TfL confirmed that revenues had in fact gone up by £1m in the first quarter after the policy was implemented.<sup>45</sup> Those figures were sustained over the first year of the policy being live, with TfL reporting advertising revenues going up by £2.3m (before Covid).<sup>46</sup> Local authorities should not expect the same magnitude of revenue at a local level. It's worth noting that the TfL estate's large size makes it more flexible. In addition, its investment in digital advertising infrastructure may increase its appeal to advertisers. In its second year, advertising revenues continued to be unaffected by the advertising policy, however, there were losses due to Covid restrictions reducing customer numbers.<sup>47</sup> To conclude, initial concerns about financial losses have not been borne out.

## 1.5 Summary of the step-by-step process and timeline

How long each stage takes different councils will depend on the support available, political will and whether timings align with sign-off meetings.

Additionally, many of these stages could happen at the same time. We recommend however to do them in the following order.

| Process  | Average length of time taken                  |
|--|---|
| <b>Introducing and researching the policy</b>  |   |
| 1. Engage the relevant senior lead/strategic body responsible for monitoring progress.   | 1 week to 2 months                            |
| 2. Get support from across council boards and steering groups, as well as the local Food Partnership, if one exists, and other interest groups.  | 2 weeks to 3 months                           |
| 3. Read up on the detail of the policy and familiarise yourself/your team with what it is and how it works.  | 1 day to 1 week                               |
| <b>Making the case</b>   |   |
| 4. Build a case – with local and national research, as well as internal research on advertising contracts, policies and support.   | 2 months to 10 months                         |
| 5. Establish a small team to work together to understand advertising spaces and policies and the broader implications of developing a new policy.  | 2 weeks to 2 months                           |
| 6. Put forward a case/a paper to the relevant strategic group to outline why the policy is needed, how it works as well as risks and actions to mitigate them.   | 1 month to 3 months                           |
| <b>Policy adoption and implementation</b>  |   |
| 7. Write the details of the policy and its implementation within the council. Consider whether to include exceptions and any other issues such as alcohol or breastmilk substitutes which the council would like to include. | 1 week to 1 month                             |
| 8. Get sign off for the policy to be implemented.  | 2 weeks to 3 months                           |
| 9. Agree and gather relevant baseline information.   | 1 week to 2 months                            |
| 10. Announce the policy publicly.  | 1 week to 3 months (of preparation)           |
| 11. Work with SMEs to ensure they understand the changes that will need to be made ahead of policy implementation.   | 1 month to 6 months                           |
| 12. Implement the policy.  | 1 day to 3 months (if there is a soft launch) |
| <b>Policy evaluation and review</b>  |   |
| 13. Continue to monitor, evaluate and carry out spot checks on the policy (monthly for first year, quarterly afterwards).  | Continuous                                    |

## 2. Researching and introducing the policy

A strong defence may be required to make the policy happen. This means it will need a strong foundation. Until fully signed off, implementation can still be undermined or delayed by heavily resourced bodies who oppose it.

### 2.1 Identifying capacity and senior leadership

Local authorities should identify capacity for someone to support and coordinate the process from the early stages. They should also identify a senior leader or strategic group who/where this process will be accountable to.

### 2.2 Building a case

Set out a rationale for this policy in terms of the harm HFSS advertising can have on the local area's health and wellbeing and also the inadequate policing of it (see the *Introduction* and *Eight Reasons to Bring in a Healthier Food Advertising Policy* sections of this report).

This, combined with local data, such as local statistics for child obesity from the National Child Measurement programme,<sup>48</sup> should create a strong foundation. In some local areas, this is all that is needed to make the case. However, where there is capacity and the will to do so, local authorities should take some or all of the following actions before starting. In particular, local area declarations and aligning with other council strategies.

#### Local Government Commitments

Many local authorities working on this area have had added impetus because it chimes with other related awards and commitments on healthier food. Examples include local government declarations<sup>49,50</sup> and Sustainable Food Places awards<sup>51</sup> which both give recognition for tackling HFSS advertising and/or sponsorship. The former requires senior level local authority commitment, from the Director of Public Health and/or council lead sign off. Some councils have arrived at this policy because of these commitments, and others have used them to prioritise their

ongoing work on advertising. Councils interested in implementing this policy should find out if they have signed one of these declarations or have a local food partnership. If they haven't, it is worth doing so, to allow the work to be given necessary attention across the council. London boroughs have the added incentive of earning some points on the Good Food for London report.<sup>52</sup> Local authorities implementing this policy have found it helpful to embed it within other council structures. Examples include the council Health and Wellbeing strategy or anti-poverty or financial inclusion policies.

#### Local research

Conducting some local research can often help make the case for the policy locally. It's good to reference local statistics for issues you wish to address (like childhood obesity, adult obesity and/or health inequalities). It's also worth assessing the local picture of HFSS advertising. This not only helps to make the case locally but also helps to familiarise the team with the practical implementation of the policy. For example, getting a better understanding of which specific adverts would be restricted, and how this is determined.

The timing of any analysis of local outdoor advertising is crucial to ensure it is representative of usual advertising activity. During Covid-19 lockdowns, and while restrictions and concerns about social interactions exist, advertising on streets and transport has been significantly affected. Many advertising networks have seen a fall in commercial advertising including foods and drinks, but an increase in government advertising and public health messaging.<sup>53</sup> Therefore, carrying out local research at this time is not recommended as the results will likely underrepresent the scale of HFSS advertising. It may however be possible to use street view imagery (such as google maps) provided this is taken from a time when local advertising was unaffected. Researchers in Liverpool used street view imagery to show there were more unhealthy adverts in deprived areas and those with student populations.<sup>54</sup>

While local research provides rich data, it should be noted that people travel beyond the confines of their immediate area. Research from Scotland following children's daily journeys found those living in more deprived areas were exposed to much more HFSS advertising than

static research would indicate. This is because the streets which make up the more deprived children's daily journeys are busier than the streets taken by their less deprived peers. Advertising spaces naturally tend to occupy busier streets so as to catch more attention.<sup>55</sup>

## Case study:

### Carrying out local research – anonymised London borough

One local authority did their local research using two postgraduate dietician students who were on placement in the Public Health team for a month. The local authority wishes the policy to address the concerning health inequalities between children from more deprived wards relative to their less deprived peer. The local research thus compared advertising in the most deprived wards with the least deprived wards.

The students visited the streets in the identified wards, taking photographs of all on-street advertising (bus stops, lamppost ribbons, billboards, digital screens etc)

They analysed the pictures to determine:

- The percentage of HFSS adverts out of the total adverts
- The percentage of non-HFSS adverts out of the total adverts
- The percentage of HFSS adverts out of all food and drink adverts
- The percentage of HFSS adverts in most deprived wards vs least deprived wards

This helped make the case that this is an issue on a local scale as they could cite the amount of HFSS advertising locally, relative to other advertising, especially non-HFSS adverts. In addition, the data highlighted the added burden to health inequalities because HFSS adverts were far more likely to be placed in more deprived neighbourhoods.

## Groups and council teams to approach for support

- Director of Public Health
- Leader of the council
- Council portfolio holder for health
- Health and Wellbeing board
- Healthy weight steering group or adult/child obesity group
- Covid recovery board
- Food partnership
- Sugar Smart campaign
- Veg Cities campaign
- Youth board
- University/medical school
- Planning team
- Tourism team
- Parks team
- Group working on a climate and nature emergency declaration

## Partnership working

HFSS adverts, and the products themselves, negatively impact upon so many areas of local life. This policy could find favour with many council teams and groups outside of the traditional public health remit. It may be a good idea to call on this support when building the case for action.

The adverts drastically change the look and feel of town centres. The association with littering and loitering may make them prime candidates for Planning, Tourism, or those concerned with preserving historic buildings and town centres. The products advertised are often associated with environmental destruction. Firstly, because their empty calories are wasteful and inefficient.<sup>56</sup>

Secondly, they frequently contain unsustainable ingredients such as palm oil<sup>57</sup> and sugar.<sup>58</sup> This is likely to concern those councils who have declared a climate emergency. You could find common cause with the local authority's Environment team as well as with external environmental groups. In some local areas, there is growing discontent about advertising more generally, such as Ad-free cities' campaigns.<sup>59</sup> This may make them inclined to support policies like this. The policy may also find favour with young people, locally. Local authorities have engaged youth boards in this work, for which it might be helpful to share [Biteback2030's video](#).<sup>60</sup> Working alongside teenagers, they show how companies target young people and influence them to choose HFSS products.

### Case study:

#### Running a public consultation – Greater London Authority

In 2018, the Mayor opened a public consultation on the draft of the food strategy, including the Healthier Food Advertising Policy, from May – July. The consultation included polling, online surveys, discussion forums and focus groups. This helped ensure as many views were captured as possible and they were representative of London's diverse communities. The responses came from boroughs, businesses, the third sector and Londoners.<sup>61</sup>

The response to implementing the Healthier Food Advertising Policy was overwhelmingly positive:<sup>62</sup>

- Of 592 emails and letters received on the subject, 98% were supportive. Over 500 of these emails used an email template supportive of the policy coordinated by Sustain (template available as appendix 1 of the London Food Strategy Consultation Response Report<sup>63</sup>).
- In a representative sample, 52% supported, while 20% opposed and 29% were undecided.
- Of the 149 responses from stakeholder organisations, 68% (101) were supportive, 17% (26) opposed and 15% (22) did not express a view either way. Of the 26 organisations opposed, 25 were from the food and drink or advertising sectors.
- One Talk London respondent wrote: "It's a good idea and one that I wholeheartedly support. I get pressure from my children to buy unhealthy food that they have seen advertised on children's channels, so I don't think that it is unreasonable to assume that they are influenced by advertising at Tube stations and on buses."

It was this dataset which gave the Mayor of London the mandate to launch the policy and it has continued to provide support throughout the implementation process. The published consultation response (pages 60-79) is a useful reference point for the common objections to such policies and the corresponding response.

## Public Consultation

Many local areas have sought views from local people before implementing this policy. Often the results have been supportive of the council taking action. This is helpful to have at a later stage if the policy faces a barrier.

## Working together across regions

A key barrier to the policy's adoption by local authorities is the lack of resources to prove the case, particularly in the face of very well-resourced vested interests. However, there's strength in numbers. The Mayor of London's policy benefited from being implemented across the TfL network which is the largest out-of-home advertising estate in the world.<sup>64</sup> This provided a unique opportunity to use the TfL advertising estate as a test ground for such policies. Similarly, some areas are tackling this by working together to pool resources across regional (childhood) obesity groups and see how to make changes as a united front.

## Familiarising yourself with the policy and its implementation

There will always be concerns about how to implement a new policy locally and particularly concerning the perceived risk to the local authority's finances. The team should therefore have a good working knowledge of how the policy works.

## Case study: Anonymised ADPH and OHID regional group

A collaborative approach by local authorities from one region highlighted a shared interest in launching a Healthier Food Advertising Policy. After discussion at the regional network, the ADPH Network was approached for funding to deliver this as part of their Sector Led Improvement workstream. This was granted after the group Chair gave a presentation to the network. The project commissioned Sustain to support councils from across the region for six months. By working together, they hope to advance some of these policies enough to see them launched shortly. In addition, they could work on previously untouchable advertising spaces by engaging the commissioners of advertising across the region's private transport networks.

## 2.3 Recommended minimal reading for familiarising yourself with the policy and local justifications for implementation

- *How does the Healthier Food Advertising Policy work?* (see section 1.3 in this toolkit)
- [The Mayor of London's Food Strategy consultation responses](#) (pages 59-78) which explains the main objections to the policy, and the responses which justify launching the Healthier Food Advertising policy
- Local strategies and policies that reference healthy weight, infant nutrition, development of public realm and anti-poverty
- Apply [the Nutrient Profiling Model](#)<sup>58</sup> to food advertising. See the box on the next page to work through examples.

## Exercise: Applying The Nutrient Profiling Model

Use the nutrition information and the [Nutrient Profiling Model](#) to work out the score for the following advertised products. See the answers in appendix A of this toolkit.



### Product 1: Chandel ice cream

| Nutrition information per 100g |            |
|--------------------------------|------------|
| Energy (kJ/100g)               | 1266       |
| Saturated fat (g/100g)         | 11.7       |
| Total sugar (g/100g)           | 26.3       |
| Salt (g/100g)                  | 0.12g salt |
| Fruit, veg, nuts (%)           | 0          |
| AOAC fibre (g/100g)            | 1.3        |
| Protein (g/100g)               | 4.2        |



### Product 2: Nat-R bar

| Nutrition information per 100g |      |
|--------------------------------|------|
| Energy (kJ/100g)               | 1899 |
| Saturated fat (g/100g)         | 10.5 |
| Total sugar (g/100g)           | 26.5 |
| Salt (g/100g)                  | 0.63 |
| Fruit, veg, nuts (%)           | 0    |
| AOAC fibre (g/100g)            | 3.7  |
| Protein (g/100g)               | 17.9 |





**Product 3: Swelt drink**

| Nutrition information per 100g |      |
|--------------------------------|------|
| Energy (kJ/100g)               | 79   |
| Saturated fat (g/100g)         | 0    |
| Total sugar (g/100g)           | 5.3  |
| Salt (g/100g)                  | 0.03 |
| Fruit, veg, nuts (%)           | 0    |
| AOAC fibre (g/100g)            | 0    |
| Protein (g/100g)               | 0    |



**Product 4: Los Angeles Burgers**

| Nutrition information per 100g |      |
|--------------------------------|------|
| Energy (kJ/100g)               | 1157 |
| Saturated fat (g/100g)         | 6.7  |
| Total sugar (g/100g)           | 3.6  |
| Salt (g/100g)                  | 1.6  |
| Fruit, veg, nuts (%)           | 5%   |
| AOAC fibre (g/100g)            | 0    |
| Protein (g/100g)               | 13.8 |



**Product 5: Hutchinsons tomatoes**

| Nutrition information per 100g |     |
|--------------------------------|-----|
| Energy (kJ/100g)               | 114 |
| Saturated fat (g/100g)         | 0.1 |
| Total sugar (g/100g)           | 3.3 |
| Salt (g/100g)                  | 0.1 |
| Fruit, veg, nuts (%)           | 100 |
| AOAC fibre (g/100g)            | 1.3 |
| Protein (g/100g)               | 1.0 |

## 2.4 Scoping

### What do local authority advertising sites look like?

A logical first step to introducing this policy might appear to be to find out what advertising spaces the local authority holds. However, for reasons expanded upon later, the time to explore this is when the local case is established.

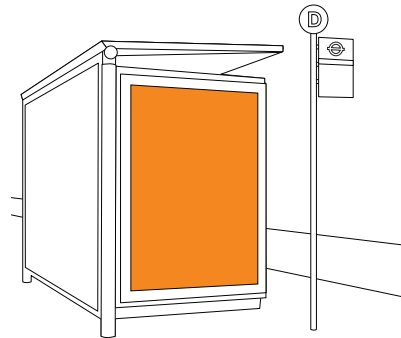
Often different advertising contracts are held by different teams. Ideally, it will be possible to identify and meet with contract-holders in a methodical way. However, some local authorities may find that understanding the scope of what advertising space they own is itself a challenge.

The following list aims to support understanding of possible local authority owned advertising sites. It's unlikely that a local authority will have all these different types of advertising. Instead, most will own a few different types of the advertising sites mentioned here.

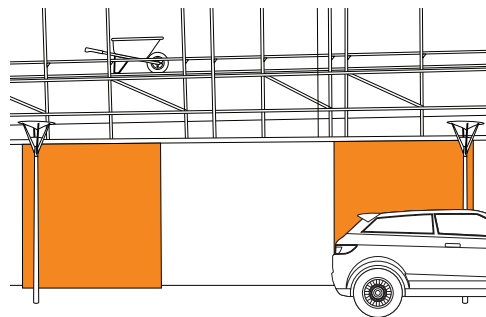
It's worth considering whether these types of advertising exist in your local area. However, not all advertising in the local area will be owned by the local authority – much of it is likely to be privately owned. In many local authorities, without seeing the contracts, it is impossible to know the size of the local authority advertising estate.

### Direct advertising sites

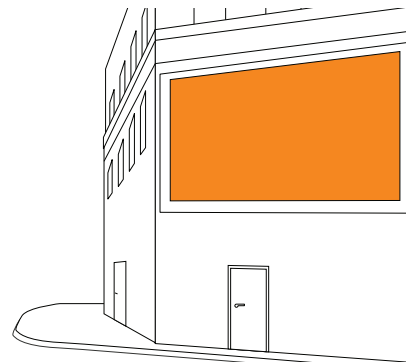
- Bus shelters



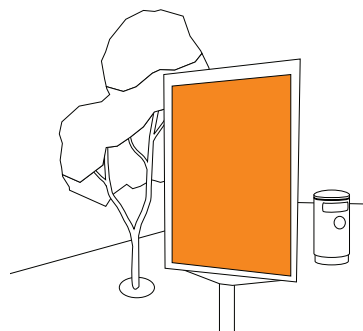
- Large hoarding sites (usually around construction work)



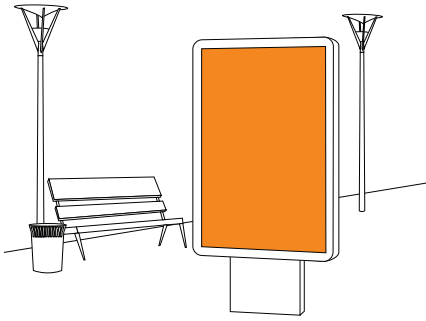
- Large digital sites (i.e. digital billboards)



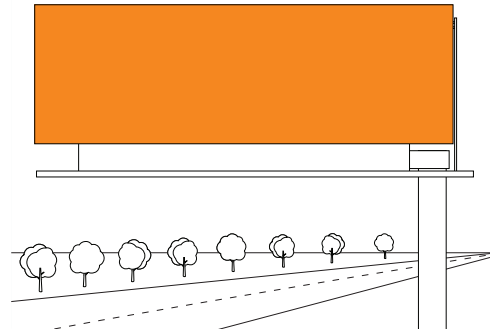
- Electronic free-standing displays



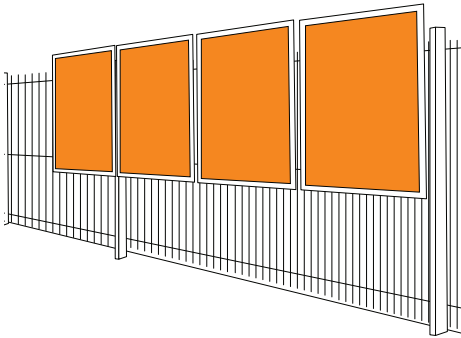
- Non-electronic free-standing displays - also known as 6 sheet panels



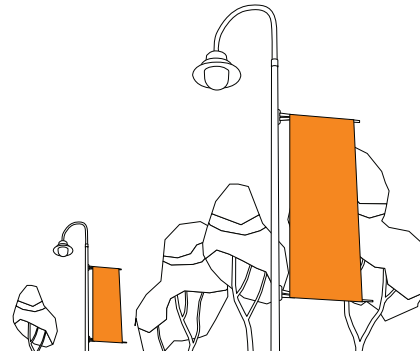
- Billboards



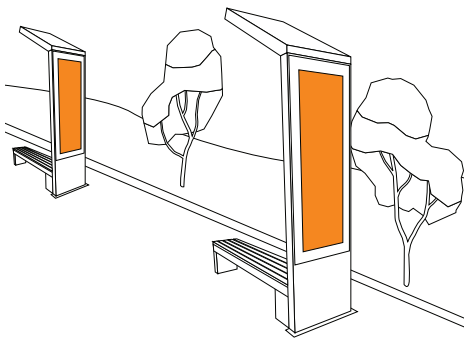
- Non-electronic posters - also known as 4 sheet advertising. May be found in train stations and other transport hubs - check whether any of this is owned by the local authority



- Lamppost advertising ribbons

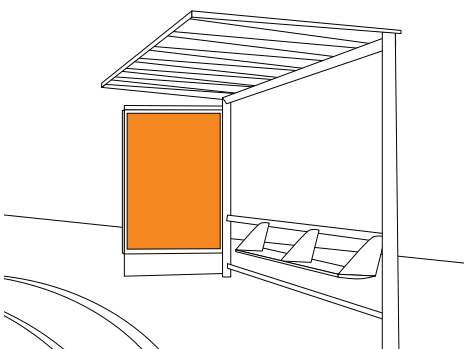


- Smart benches



- Local Authority website
- Taxis
- Car parking tickets (i.e. on the back of the tickets)

- Other transport hubs e.g. tram stations/metro stations



**Indirect advertising sites**

These are not impossible to regulate but may require one or two extra steps from the local authority to regulate them

- *Buses/trams – including panels inside the vehicle, on the outside of the vehicle and on the back of tickets.* This contract may be shared with other local authorities or determined regionally). And, depending on the contract, the advertising may be harder to restrict/control because it may not originally be part of the contract.
- *Telephone boxes.* These are owned by private companies, but the Planning team will have needed to give them permission to be erected. The upcoming Sustain report *Calling time on junk food ads* explores how working with Planning teams can help to restrict telephone box advertising.

## **Finding out what local authority contracts and policies look like**

It is important to have a clear, current picture of the local authority advertising spaces before putting the policy before the council. For most teams, launching this policy will mean asking other teams about contracts (like the Commercial team or Transport and Highways). However, as contract-holders, there may be concerns about future income streams. Senior leadership working at a strategic level need to be aware and supportive of the policy change. They also need to be familiar enough with the policy to be convinced it will not ban companies from advertising on council property. In some local authorities, simple misunderstandings and fears have led to long delays in finding out this initial data.

We recommend that local authorities wait until a well-supported case for the policy has been established locally before asking to see contracts or speaking with potential contract-holders.

## **Case study: An anonymised local authority**

The local authority's Public Health team is now writing up the policy documentation after getting sign-off. Following Sustain's advice, they got the consent of senior council leaders first. This was done before seeing the advertising contracts and engaging with advertising contract-holders about the policy. After collecting local and national data, they wrote a two-page briefing to outline the case. The document was agreed at directorate level before passing to the corporate management team for approval. From there it was successfully supported, enabling the Public Health team to start drafting policy documents. It was at this stage that they approached the advertising contract-holders. With the authority of the most senior level of the council behind them, they have managed to get copies of the advertising contracts and processes fairly easily. This has kept the policy process straightforward and smooth. By contrast, those local authorities that have been more public before getting sign-off have faced far more barriers and industry lobbying.

## Details to request for local authority advertising contracts and policies

Ask if it is possible to have sight of:

1. **all the local authority's current and proposed advertising contracts**
2. the local authority's **advertising policy** if there is one
3. a **map of local authority owned advertising spaces**.

In order to help you answer the following questions:

- What outdoor advertising spaces are owned by the council, e.g. bus stops, billboards, digital screens etc – and how many are there of each?
- How many advertising contracts are there currently and what spaces do they cover?
- How much are these advertising contracts worth to the council?
- When do current advertising contracts end? And when will the council be going out for tender?
- Where advertising occurs not as part of large-scale contractual arrangements, what are the sales arrangements and what revenue is generated from different sources? E.g. council magazines
- Does the council already have an advertising policy?
- Do current advertising contracts mention contractors must adhere to an advertising policy? Or adhere to council policies more generally?
- Which advertising spaces are local authority owned, and which are privately-owned?
- Who currently signs off on phone box planning consent and what is the process?

### 2.5 Making the case in a report/paper

For a good example of a cabinet paper, see [Southwark's Report Introducing a Council Advertising Policy](#).

### 2.6 Making the case at local/regional meetings

A few areas commonly come up as concerns when presenting the policy to build enthusiasm across the council:

- The finances (see *Won't the policy lose the council money?* section)
- The impact upon small and medium-sized enterprises (see *Working with advertisers and businesses to adjust to the changes* under the *Implementing the policy* section)
- The practicalities of the implementation (see *Implementing the policy* section)

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Clear Channel

what's your  
flavour?



## 3. Policy adoption: policy implementation and oversight

### 3.1 Writing the policy

The TfL policy and the local authority policies are freely available online (see the *resources* section of this toolkit). However, it is important to consider how this will be implemented in your local area. Are there any other changes or issues the local authority will want to include?

#### 1. An Exceptions Process

The TfL policy allows companies to apply for exceptions for individual products that fail the Nutrient Profiling Model (NPM), where they feel the policy should not apply. Brands apply for an individual exception for each product they want to advertise. The policy holders then determine whether to uphold the exception or not. This was introduced after industry made the case that there would be unintended consequences if the policy solely relied upon the NPM to arbitrate. For local authorities, with limited time and resource to spend on a process, this can be an added complication which is why more recently local authorities are launching without exceptions. Many more local authorities who are yet to implement policies are considering doing so without exceptions too.

Note that the TfL policy uses an exceptions process. The Government meanwhile is introducing an automatic exemption for product categories affected by the online and TV watershed restrictions. These will be determined primarily by OHID's sugar and calorie reduction lists and the Soft Drinks Industry Levy criteria.

Should local authorities use exceptions within their Healthier Food Advertising Policies? Below sets out the advantages and disadvantages of exceptions:

- **Exceptions can allow for products not thought to make a substantial contribution to childhood obesity** but deemed unsuitable by the Nutrient Profiling Model to be approved for advertising. For example, olive oil. The TfL policy uses exceptions, so London boroughs can follow TfL's decisions
- **Risk of legal action:** Advertisers and brands have regularly communicated that they need a clear line to work towards. Creating an advertising campaign uses a lot of business resource. Therefore, if the policy changes or an exception is agreed for a competing business during a business's

for particular advertising campaigns happening in both spaces

- **The NPM is a strong tool** which has been successfully used to distinguish between healthier food and drink and less healthy food and drink advertising since 2007. It was created specifically for the purposes of advertising policies by experts in nutrition and food policy on behalf of the Food Standards Agency in 2004-5 (now held by the Department of Health and Social Care). It is already in use across television advertising, and since 2017 across non-broadcast advertising (for example, online and outdoor advertising). Those using it have the reassurance of this being a well-evidenced Government approved tool.<sup>66</sup>
- **Exceptions will only apply to a small number of products:** There are very few HFSS products which do not make a substantial contribution to childhood obesity but will be captured by the NPM. For example, cooking oils – however, these do not make up a significant proportion of the advertising revenue.
- **There always needs to be a line drawn somewhere:** The NPM, as an objective model offers local authorities a way of drawing that line in a consistent way.
- **Risk of subjectivity of exceptions:** The Nutrient Profiling Model is objective and robustly delineates between HFSS and non-HFSS. When considering exceptions, there is always an element of subjectivity. Therefore great care is required to ensure decisions are consistent so as to avoid the risk of legal challenge.

advertising campaign, this may be viewed as unfair. Local authorities will need to watch exceptions carefully to ensure they do not find themselves on the wrong side of competition law.

- **Resource-intensive:** To ensure that any exception decision is robust, there are many elements to consider. This includes the precedent set by other product exceptions and resource requirement to carry out data analysis for making evidence-based decisions. In order to do this justice, experts must spend considerable time on each aspect of the application. This will cost the local authority time and money.
- **Delays to advertising clients:** Companies often require a quick turnaround on exceptions applications so that they can know whether they can run their advertising campaign. Local authority resource will need to be spent on quickly reacting to applications, drawing on the data required and making a suitable and robust decision. If local authorities' decisions are delayed, there is a risk that the company could withdraw advertising from their sites.

## 2. Incidental HFSS language and imagery

Adverts in which HFSS products are featured but are not being advertised are also restricted from this policy. For example, a financial services advert featuring an ice cream. However, unlike food and drink companies, the financial services company responsible cannot provide nutritional information for the product (it may even be a prop). As it's not possible to ask for this information, the Nutrient Profiling Model cannot be used either. Instead, these questions are used alongside the McCance and Widdowson dataset:<sup>67</sup>

- How is the HFSS food/drink product portrayed in the advertisement?
- Is an HFSS food/drink product used to make the advertisement appealing or eye-catching?
- Is there an explicit or underlying message that promotes an HFSS food/drink product, its qualities (such as taste, desirability) or its consumption?

- Is the food/drink product part of the title or core narrative of a different, non-food product, event or service (for example, advertisement for a stage show)?

If the ice cream in the financial services advert was featured prominently, clearly, or in the context of children, it would be restricted. The advertiser would therefore be required to amend the copy to remove the ice cream.

## 3. Rigour of nutritional data submissions

The nutrition information of many packaged products is publicly available. However, local authorities should note that food made to order, such as in restaurants, does not have to declare nutrition information per 100 grams. This means it is not possible to apply the Nutrient Profiling Model. In such cases, policymakers will have to approach the company themselves for the data. Food and drink companies have an interest in their products being found to be non-HFSS as this enables them to advertise. As such, it's important that local authority policies state these results come from the highest standard professional and independent laboratory nutritional testing. This must be evidenced upon request. If not, the policy could create a loophole, which simply incentivises food and drink companies to manipulate nutritional data of HFSS products. That way they appear non-HFSS on paper.

In the UK, the Food Standards Agency is responsible for appointing official control food laboratories. For a laboratory to meet the requirements, they must employ staff who have qualifications defined by national legislation. Specifically, a registered professional public analyst or a qualified Food Examiner. The Food Standards Agency states that any laboratory used for nutrition analysis should have ISO 17025 accreditation as a minimum. Ideally, this should be by United Kingdom Accreditation Service (UKAS).<sup>68</sup>



### Other areas local authorities may consider including as part of their advertising policies

The following areas are not restricted under the Healthier Food Advertising Policy. However, many local authorities are taking the opportunity to consider restricting them too when the advertising policy is launched.

- Breastmilk substitutes – for information see the WHO Code<sup>70</sup>
- Alcohol
- Telephone box advertising – working closely with the local authority Planning team – see Sustain’s report *Calling Time on Junk Food Ads* (an upcoming publication)

## 3.2 Announcing the policy

Until any policy is signed off, local authorities should be circumspect in their communications. This will help to protect them from any lobbying of staff and politicians. Local authorities may choose to run a public consultation exercise or refer to previous consultation feedback from other authorities.

Once a decision has been made to launch the policy, local authorities should be encouraged to tell the public about the changes through the usual channels. Local recognition and support for this work, as well as from other councils across the country will further embed the commitment to the policy. It’s probable that some advertising spaces locally will fall outside of the local authority’s estate or influence. This can cause confusion with residents who aren’t aware of these limitations. If this happens, it could be worth channelling residents’ views to open up engagement with those businesses who own other advertising space locally. See the [Mayor of London’s announcement of the policy](#) for reference.<sup>71</sup>

It’s important to frame childhood obesity carefully to avoid stigma and focus on positive messaging. For evidence-based guidance on how to best do this, see [the Frameworks Institute research on behalf of Impact on Urban Health](#).<sup>72</sup>

### Case study: Bristol City Council’s advertising and sponsorship policy

Bristol City Council’s policy includes this specification to ensure robustness of nutrition information. The below is taken from page 8 of their Advertising and Sponsorship Policy<sup>69</sup>

*Bristol City Council or its representatives may request evidence of nutrition information of food and drink products advertised, and in line with the Food Standards Agency recommendations, Bristol City Council expects any laboratory used for nutrition analysis to have ISO 17025 accreditation and this should be by the United Kingdom Accreditation Service (UKAS).*

### 3.3 Launching the policy

The responsibility for the day-to-day work of checking whether adverts comply rests with the advertiser. They should ensure all their advertising complies with the policy as part of the terms of their contract with the council. Where local authorities employ third party agencies to manage their advertising estate, lines of accountability and oversight must also be clear. However, local authorities should not pass all responsibility and this policy must sit under at least one team's remit.

The timings for the policy implementation will in part be determined by whether the local authority already has an advertising policy. Advertising contracts should mention complying with the advertising policy or values of the local authority. In which case, the policy can be put in place soon after being announced. However, those local authorities which do not already have advertising policies, will need to wait for current policies to expire. Many advertising contracts are for at least 10 years and can be up to 25 years. This means local authorities without current advertising policies may find that current advertising contracts delay full implementation of the policy.

#### Case study: **Royal Borough of Greenwich**

When developing their policy, the council was particularly keen to include breastmilk substitutes within it. They recognised the importance of infant nutrition within the health and wellbeing agenda. This policy was a chance to further strengthen their UNICEF Baby Friendly status. Key leads were consulted about this inclusion. The strategic group overseeing the action plan on healthy weight agreed it was important to consider breast milk substitutes alongside HFSS foods and drinks.

Switch into  
the main lane  
with the original



Main's Chocolate

Main's Chocolate

The advertisement is a vertical poster with a black border. At the top, the text 'Switch into the main lane with the original' is written in a red, cursive font. Below this is a stylized illustration of a road with a dashed white line, a row of green trees on the right, and a driver's hands on a steering wheel. A small sign on the dashboard reads 'Main's Chocolate'. At the bottom, there is an illustration of a chocolate bar and the text 'Main's Chocolate' in a red, cursive font.

## 4. Policy evaluation and review

### 4.1 Reviewing the policy

The policy implementation and process should be reviewed regularly to ensure it's being adhered to. From time to time, there may also be queries about a particular advertising campaign. That's why both the team holding the contracts, and the team responsible for the policy are involved and familiar with the policy – particularly the Nutrient Profiling Model. For the first year after policy implementation, it should be reviewed at least monthly. That way you can quickly identify and address any issues. After the first year, this can go down to a quarterly review.

Signing in the new policy is one thing, but you must also consider how it will be maintained over time. Local authorities should have answers to the following questions:

- Who will be responsible for the policy?
- How will decisions about exceptions and incidentals be made and who will be responsible for organising this and reviewing it?
- How will you support businesses to understand the policy?

#### Proactive monitoring

In order to ensure that the advertising is compliant, and the policy is working, local authorities may occasionally run spot checks in the local area. To support this, some are considering introducing advertising complaints procedures. This provides a way for local people to raise concerns about advertising which does not appear to be adhering to the policy. It can be a useful process, as a way to monitor and engage residents, and boost understanding of the policy. Sometimes the successes of the policy are not immediately obvious because well-known brands selling HFSS products are still advertising. However, this is a chance to highlight the policy's impact. For example, the reformulation of a product to be healthier, or a swapping out of an unhealthy product for a healthier one.

#### Evaluation

We recommend carrying out a periodic evaluation (preferably independent and academic). This will encourage higher compliance with the policy. It will also encourage learning from it to support the policy's long-term sustainability. This can be shared with other local areas to support their implementation. It should be stressed that while the policy often sets out to improve childhood or adult obesity, obesity is multifactorial. As such, it takes time to change. This makes it hard to evaluate a single intervention. Instead, it should monitor measures like compliance with the policy, changes to advertising, changes in consumer perception and exposure levels of target groups. In addition, it is important to consider a baseline position relating to this before the policy goes live.

#### Working with advertisers and businesses to adjust to the changes

Advertisers and businesses will need time to adjust to the changes. TfL gave advertisers three months to adhere to the policy from when it was first launched. This was possible as the TfL network already had an advertising policy, so it was mentioned in current contracts.

Larger companies are likely to be familiar with the policy and to have adjusted their advertising copy. However, smaller, more localised businesses may only run advertising on council advertising spaces and will therefore be less familiar. They're also less likely to have the capacity or knowledge to spend resource on adjusting to the policy, or to be able to interpret its impacts. The policy must not inadvertently punish small and medium-sized enterprises (SMEs) on account of their size. At the same time, it is also important to establish a clear line for all advertising of food and drinks, regardless of the business's size. Therefore, SMEs must be alerted to what the requirements are and how to meet them before they spend resource on unsuitable advertising copy.

The local authority will need to specifically engage with SMEs to explain the policy. This includes when it comes into effect, how the changes affect them and what they must do to continue advertising. Initially, awareness-raising and support can be provided via an event and email. However, it's worth making longer term plans like a website and a touchpoint in the local authority who understands the policy.

## 4.2 Maintaining the policy

Local authorities can maintain support for the policy in the face of leadership changes and external pressure through internal and external support. Internally, the use of local government declarations can provide a useful commitment. Externally, it can be useful to routinely ask local people's opinions about changes. This includes, for example, featuring questions about HFSS advertising in surveys.

### Case study: **Anonymised London borough**

In the run up to policy implementation, there was some concern about how any policy would affect local SMEs and income generation from local SMEs. Throughout the policy implementation so far, the Public Health team has worked closely and established strong links with the Commercial team. The staff member responsible for advertising contracts met with the Public Health team and Sustain on a few occasions. This gave them a thorough understanding of why the policy matters and how the policy will work. Most importantly, this includes the types of advertising which are acceptable and those which are not. This will enable them to be a gatekeeper for the policy and means if there are queries the local authority is well placed to respond.

In addition, Public Health is working with the Business Support team to support SMEs with the policy change. This support includes a webinar designed to introduce SMEs to the policy and explain how they can swap out unhealthy products for healthier ones in their advertising. Businesses can then get information and guidance on the business support section of the council website. They can also speak directly to council officers to check all imagery and text in any new adverts being developed complies with the new policy.

primesight

**Only 90  
calories\***



**150g**

**\*per 30g**

## 5. Industry lobbying

There is much public support for policies like this, and industry has responded positively by adapting advertising copy where a policy has been put in place. Yet some industry bodies are actively critical of restrictions and are taking proactive steps to convince local authorities to implement alternative measures. Some businesses are happy to have a level playing field to support progressive action. However, others have a vested interest in protecting the status quo or putting in place less significant measures. Parallels can be drawn between the approach taken by industry bodies on tobacco restriction policies. Industry has a useful role to play in

enacting policy. Public Health experts however caution against their involvement in policymaking, recommending they are strictly restricted to dialogue only.<sup>73,74</sup>

### How could they influence the policy?

Previous examples of industry influence over policy development have shown concerted efforts to reduce the scope of proposals and encourage less significant interventions. For example, when a local authority is considering restrictions, industry representatives may ask to discuss how marketing could promote healthier eating. They may also suggest there are more

### Case study:

#### Industry lobbying in action - Outsmart

One example comes from Outsmart – the trade body for the out of home advertising and media industry. This group represents most outdoor advertisers. Outsmart has encouraged local authority staff and decisionmakers to consider how to use advertising spaces for public health campaigns. This is instead of using a Healthier Food Advertising policy restricting HFSS products. See their webpage “bans don’t work” in the screenshot below.



Outsmart’s “Get Smart Outside” website which includes the page “bans don’t work”  
Credit: Outsmart 2019, screenshot captured by Fran Bernhardt/Sustain Aug 2020

effective ways to address obesity. There may be offers to join the board of decisionmakers on the policy. Both industry bodies and individual advertisers or brands will dedicate significant time to support the development of a policy.

Local authority officers and elected officials should be particularly mindful of direct

approaches for engagement from industry representatives, including any offers of hospitality. Many food and drink advertisers or the out of home advertising industry itself will have various measures in place. For example, where they are supporting local community groups or funding investment in the local

Case study:

### Industry lobbying in action - The Advertising Association

The Advertising Association is the trade body for advertisers. The Drum website ran a piece titled '[Advertising Association blasts looming TfL junk food ad ban](#)' following the policy announcement. In it, the Advertising Association questions the policy's impact. It suggests that alternative methods would be more effective. They also raise concerns about financial implications, implying that commuters would have to pay more.

NEWS >

## Advertising Association blasts looming TfL junk food ad ban

By **John McCarthy** - 22 November 2018 16:19pm

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**Junk Food to be banned from TfL**

The **Advertising Association (AA)** has hit out at London mayor Sadiq Khan's plans to ban junk food advertising on the tube and buses.

The Drum website article.

Credit: The Drum 2018, screenshot captured by Fran Bernhardt/Sustain December 2020



community. This should not be presented as a reason for not acting on HFSS advertising. Responsibilities should be separate between officers who develop advertising policy and those who may be securing in-kind or financial support from industry. There could also be external pressure in the form of negative press and local government questions casting doubt over the policy proposals.

### **Engaging with industry as part of policy development**

Local authorities must strive to be as inclusive as possible when making policy changes. This enables people to share their opinions and gives the council insight on other perspectives. However, this must be balanced; one opinion should not be given more weight than others. Industry can spend far more to influence and fight the policy than local people, health professionals and food advocates, who will likely be supportive. We recommend that bodies openly opposed to such actions should have the chance to feed into the policy through consultation or other written representation. However, their responses should be treated just like any other response. Industry should not be part of decision-making or the policy development process.

It is important to be aware that the TfL Healthier Food Advertising policy does already take account of business perspectives. The GLA consulted the public on the Healthier Food Advertising Policy. It also specifically consulted the food and drink and advertising industry on its implementation. To help shape the policy, the GLA directly corresponded with industry and invited them to meetings to inform policymakers about how their industries work. These interactions remained separate to the policy formation. However, they were used to inform how the GLA's specialised nutritionists, public health professionals and food policy experts crafted an effective and balanced policy. Local authorities can now draw on this research in creating their own policies.

### **Consulting vs collaborating with industry: where to draw the line**

It is useful to run a public consultation and the results may well support the council launching this policy. This is an appropriate way for industry to feed into the policy process, noting that industry has already informed the main policy (see previous section, *Engaging with industry as part of policy development*). This includes most major food and drink brands. The views of smaller more localised businesses have been represented by trade bodies who also fed back into the GLA policy process. Councils should be clear with industry bodies and businesses on how to engage and the specific stages involved in this process. For example, feedback and insight will be invited during public consultation. The policy should be reviewed periodically, but constant review and consultation may drain capacity or undermine the policy. Industry can be kept informed of how the changes will affect them with separate resources or presentations after the policy has gone live.

### **What will industry argue?**

Evidence from analysis of previous public health interventions shows that a range of tactics are used to stop or slow down adoption of such policies.<sup>75,76</sup> These include many guises to confuse, alarm and distract the public and policymakers. Such arguments generally fall into the following key areas:

- **Concerns over loss of revenue**

Industry bodies may threaten that the policy will cost the local area money. This includes in terms of lost advertising revenue which will ultimately affect local people and services. It also includes job losses in advertising and the food and drink industry, and wasted time and resource in local authorities. It is important for local areas to consider the financial implications, but alarming predictions from industry have failed to materialise. For example, TfL reported that advertising revenue had increased by £1m in the first quarter since the policy's launch.<sup>77</sup> Yet some politicians<sup>78</sup> and newspaper opinion pieces<sup>79</sup> reported the policy had cost £13m in lost

revenue, using figures put forward by industry before it was launched.

- **Distractions from the policy itself**

For example, that child obesity needs to be addressed by education programmes as well as more regular physical exercise,<sup>80</sup> that we need more data to understand the problem,<sup>81</sup> and that outside parties were not consulted.<sup>82</sup> These are all arguments to delay progress and draw attention away from policy that will influence business behaviour.

- **Make assertions that the policy is ineffective and disproportionate**

For example, there will be assertions that the policy has not or will not solve child obesity,<sup>83</sup> that other unspecified and idealised policies would be more effective,<sup>84</sup> that the rules are confusing – claiming that lots of healthy products are banned and that it allows lots of unhealthy products through.<sup>85,86</sup> Unfortunately, there is no quick way to solve child obesity, but this policy can play a vital role alongside other measures locally and nationally.

- **Claiming outdoor advertising or their HFSS products are not responsible for obesity**

For example, stating that outdoor advertising only makes up a tiny percentage of advertising spend,<sup>87</sup> or that HFSS products are meant as a treat. It is clear HFSS products are so regularly consumed by children and adults that they are causing health problems. While outdoor advertising is not wholly to blame, it does promote and normalise these unhealthy products.

Those that oppose advertising restrictions often assert that consumers are not influenced by advertising. This is an interesting argument given that Outsmart (the trade body for the out of home outdoor advertising and media industry) themselves state:

*“Out of Home is different from other media: it cannot be avoided or blocked. It is a public, broadcast medium with reach and*

*impact. Academic studies show that when consumers are out and about, they are in an active mindset. This means they are inclined to absorb and engage with new messages. Smartphone proliferation allows consumers to respond to OOH calls to action. They snap, search, share and shop more immediately than ever before.”<sup>88</sup>*

- **Restrictions are against an individual's human rights**

Some have argued that restricting adverts seen by others who are not the policy target impinges on an individual's human rights. For example, stopping adults seeing an advert, when the aim of the policy is to address child obesity. At best, this is an odd interpretation of the concept of 'rights' (the right to be advertised to or the right to advertise). Many would argue this is secondary to the rights of children to a healthy diet. This was raised during the GLA consultation process. However, no such claims or legal action has been pursued since the policy has been introduced.

For more examples of the arguments used against Healthier Food Advertising policies, see:

- pages 60-79 of [The Mayor of London's Food Strategy consultation response](#) which walks through the main objections to the policy, and the responses which justify the Healthier Food Advertising policy.
- You can see the industry's consultation responses in a [Freedom of Information request sent to the Mayor of London](#).<sup>89</sup>
- Additionally, academics from the University of Bath have analysed strategies used by industry to lobby against the TfL policy.<sup>90</sup>

To understand more about the wider framework of lobbying against public health work, see this article: [The seven tactics unhealthy industries use to undermine public health policies](#).

## Protecting the policy from lobbyists

1. Keep your team small before you have gathered enough data. The most effective local authority teams limit the policy work to a handful of people – before they approach other teams.
2. Familiarise yourself with the key arguments against the policy and the associated responses.
3. It's important to work closely with any organisation that you directly contract with. Wider consultation should be structured after the initial policy development work.
4. Ensure controls are in place to separate policy development and decision making from any ongoing partnerships with industry.
5. Consider asking the Director of Public Health, council lead or ADPH obesity lead to write a message about the importance of being wary of industry lobbying. This can then be circulated to all staff involved in the policy.





Opposite  
the library



100 m

BENHAM

DEBENHAMS

## 6. Case studies

### **Bristol**

#### **Policy implementation:**

The policy was approved by the council's Cabinet in March 2021 and became active immediately. However, it isn't retroactive so for most major advertising contracts it will be applied when services are next re-procured. This will see incremental change in the next two years.

#### **Advertising spaces covered under this policy:**

All council-owned advertising spaces are covered including around 180 LCD-TFT bus shelter screens; 17 billboard sites; screens across Bristol City Council's facilities; and social media channels.

#### **What is restricted under the advertising policy?**

The policy restricts advertising for high fat, salt and/or sugar food and drink, alcohol, gambling and high-cost short-term loans. It includes restricting explicit and implicit promotion of these goods and services. Further, it extends to sponsorship arrangements as well as advertising.

#### **What action by the council supported the policy implementation?**

Bristol City Council has engaged extensively internally. This meant it could take a 'one council' approach to implement with consistent practice across many different departments. The Policy team briefed managers across the council, introduced formal governance and standardised process around both advertising and sponsorship. This made it possible to keep central oversight through the External Communications team.

#### **Which council teams are/were involved?**

The policy was developed by the Corporate Policy, Strategy and Partnerships division but development and implementation included a range of departments and teams, including but not limited to: External Communications, Public Health, Strategic Procurement, Parks and Green Spaces, Legal, Transport, and Culture. The policy also benefitted from pre-decision Scrutiny from the council's Overview and Scrutiny Management Board on two occasions.

#### **What difficulties were experienced along the way?**

To date, difficulties have been few and far

between. During policy development the council needed to take care around the fine details to ensure it was possible to launch the policy. The input of Sustain, TfL and the Mayor of London's Office gave a richer understanding of the lived-experience of applying a healthier food advertising policy. This helped avoid some pitfalls. It's currently relatively early-on in implementation, so the council anticipate a potential for some lost income and believe there will be detailed negotiation with future suppliers of media-buying. Probably the biggest challenge ahead will be providing internal capacity to advise and oversee the policy in action. For example, identifying and challenging where any part of the council's extensive business acts outside of the policy or associated process. It will be a journey of communication and engagement to keep the policy 'alive' and in people's minds.

#### **How has it been received across Bristol?**

The policy was well received and enjoyed cross-party support from Scrutiny members before being approved by the Mayor and Cabinet. It received positive publicity and most of the public questioning at Cabinet focused on wanting it to go even further – for example in how it could support the city's declaration of both Climate and Ecological Emergencies and potentially restrict advertising for high carbon goods and services.

Occasionally the policy detail has been lost or confused – for example some people haven't realised that it only applies to advertising spaces under the council's direct control so there have been occasional questions about advertising on other spaces in the city.

#### **How is it being carried out in Bristol now?**

It's early, but the requirements of the policy are being built into procurement exercises for some of the major contracts. It will therefore become more impactful when those begin, most likely from April 2022 onward. On a daily basis, the council is ensuring it complies internally. This includes, for example, adapting imagery used in advertising campaigns for local shopping areas and food festivals.

## **Royal Borough of Greenwich**

### **Policy implementation:**

The policy went live in April 2021 after a test period starting in January 2021.

### **Advertising spaces covered under this policy:**

The policy refers to advertising controlled by the Royal Borough of Greenwich including lampposts, the Big Screen (TV), publications, advertising boards and online.

### **What is restricted under the policy?**

HFSS foods and drinks and breastmilk substitutes are covered under the policy.

### **What action by the council supported policy implementation?**

Senior leadership from the Healthy Weight Taskforce allowed officers from different departments to work together to explore the opportunities and challenges a change in policy might bring.

### **Which council teams are/were involved?**

Royal Borough of Greenwich departments, mainly Public Health and the Advertising team, with input from the Good Food in Greenwich Partnership. It is accountable to the Healthy Weight Taskforce.

### **What difficulties were experienced along the way?**

An initial concern about revenue loss and the challenge for small local businesses to adapt advertising to fit within the policy.

### **What helped to overcome or prevent difficulties?**

Support and advice from Sustain was essential, as well as partnership working and a commitment from all departments involved to make the policy change work. The test period was also helpful to give time to address any issues as the policy started to be implemented.

### **How has it been received across Greenwich?**

It's early days but has been received well by partners such as local housing associations and social enterprise organisations who are keen to mirror the approach to strengthen the impact in the borough. We are still making businesses aware of the changes but no challenge at this stage.

### **How is it being carried out in Greenwich now?**

Led by the Advertising team who can call on a nutritionist in the Public Health team for advice when needed. Still in the stage of letting partners and local businesses know about the change and plan to develop infographic-based comms to support this.

## Haringey

### **Policy implementation:**

The policy launched in April 2019 and was effective in July 2019.

### **Advertising spaces covered under this policy:**

All council-controlled advertising including the residents' print magazine, website advertising, lamppost banners and on-street promotions.

### **What is restricted under the advertising policy?**

The policy mirrors the TfL policy.

### **What action by the council supported the policy implementation?**

The introduction of TfL's Healthier Food Advertising Policy encouraged Haringey to take a similar approach. The Public Health team worked with the communications team to see whether this could be implemented in the borough. Haringey was already taking a healthy approach across the borough with new adaptations signed off by the Public Health, Communications and Legal Team. This was driven by the high obesity rates in the borough in young children especially in the Schools Superzones pilot area within Tottenham.

### **Which council teams are/were involved?**

Public Health, Communications and Legal.

### **What difficulties were experienced along the way?**

Telephone boxes and other private advertising spaces have been difficult because they are not captured by this policy.

### **What helped to overcome or prevent difficulties?**

The challenges of telephone boxes advertising unhealthy foods was taken up at a national level as this was something unable to be done locally. The Public Health team worked with the Planning Department to put a response forward on the government consultation for Planning Reform: Supporting the high street and increasing the delivery of new homes to remove the permitted development rights for telephone boxes as these were being used more for trojan advertising. The team also worked with the London Healthy Place Network. This led to the successful objection of permitted development rights for telephone boxes.

As part of this work, the teams working on this policy have worked with other local authorities to challenge unhealthy food giveaways outside of TfL stations. There have not been recent sightings of the stalls however, the team recognises the difficulties in challenging where the ownership of land is unclear.

### **How has it been received across Haringey?**

It was well received across the council. There was political support as well as favourable media coverage as the first council to adopt the policy - which helped the Public Health team launch the policy. The council's work on local policy implementation was presented at the London ADPH/OHID Obesity Leads Network. A few interested councils have since been in touch to find out more about it so they can adopt similar local policies.

### **How is it being carried out in Haringey currently?**

The Communications Team reviews applications for advertising. If there is uncertainty about an advert, it is discussed with Public Health before a final response is sent to the advertiser.

## **Merton**

### **Policy implementation:**

Launched in April 2020 as an addition to Merton's previous advertising policy.

### **Advertising spaces covered by this policy:**

bus shelters, street furniture, six sheets (free standing advertising boards).

### **What is restricted under the advertising policy:**

The policy mirrors the Mayor of London's policy except that it does not have exceptions. This means that all HFSS products as determined by the Nutrient Profiling Model are restricted.

### **What action by the council supported policy implementation?**

The Public Health team carried out thorough local research using nutrition students who analysed the advertising in Merton and created a map of advertising and the proximity to schools. They also spoke to other local areas about work they had done on advertising.

### **Which council teams are/were involved?**

Community and Housing, Corporate Management team, Environment and Regeneration, Children's Schools and Families, Legal, Green Spaces. Led by the Public Health team.

### **What difficulties were experienced along the way?**

Challenges about loss of income, concerns about being sued by advertisers and brands as well as fears about this policy leading to other things like fireworks advertising being banned. In addition, there were internal concerns about the capacity for the council to be responsible for exceptions.

### **What helped to overcome or prevent difficulties?**

Making the case around children's healthy weight. It was agreed that the council needs to be doing all it can to protect children. The Local Government Declaration was also a persuasive factor in initial papers sent to management teams setting out the policy.

### **How has it been received across Merton?**

Due to Covid, there has been less of a focus on the changes that might have been originally anticipated. There has not yet been an opportunity to promote it so the council looks forward to sharing the news more formally at a later date as part of some of the work they are doing to tackle child obesity.

### **How is it being carried out in Merton now?**

Day to day, the council relies on advertisers to follow the rules and ensure that only non-HFSS products are accepted for advertising.





## Southwark

### Policy implementation:

Approved by cabinet in June 2019 to be implemented for all new or renewal of contracts from 1 July 2019. However, some of the contracts will not be ending for another two years within the borough.

### Advertising spaces covered under this policy:

Smart benches, billboards and electronic displays that are owned by the council.

### What is restricted under the advertising policy?

The policy is the same as the Mayor of London's Healthier Food Advertising Policy in that it restricts HFSS products with exceptions. In addition, it restricts the promotion of alcoholic drinks.

### What action by the council supported the policy implementation?

The council signed Sustain's Local Government Declaration on Sugar Reduction and Healthier Food in November 2018. This included an action to explore healthier advertising and sponsorship. The Public Health team worked closely with several other council departments to explore the impact of the policy and how it would work. These include Highways, Planning, Legal, Events and Communications. The policy was first discussed with the Lead Member for Public Health who was very supportive and wanted to also explore the inclusion of alcohol within the policy. At this stage, all the different advertising companies the council had contracts with were invited to a meeting to discuss the policy and understand the rationale for introducing it in Southwark. Two advertising agencies joined the meeting, and the council were supported by representatives from the GLA and Sustain. When presenting the policy at Cabinet, data was presented on the prevalence of obesity and alcohol misuse within the borough and how the policy could positively impact on this and how it is part of a whole system's approach to tackle obesity within the borough.

### Which council teams are/were involved?

The policy is led by the Public Health team, with involvement of Highways, Planning, Legal, Events and Communications.

### What difficulties were experienced along the way?

The advertising revenue funds teams and their work across the council, so there was some concern that the policy would make the advertising sites less attractive and therefore not generate as much income.

### What helped to overcome or prevent difficulties?

Discussions between Strategic Leadership and the agreement to introduce for new or renewal of contracts, so it was introduced more slowly. This allows for any negative impact on revenue to be monitored and where possible then mitigated against.

### How has it been received across Southwark?

Politically the policy was very popular. It received lots of positive news coverage which discussed the child obesity levels in the borough, highlighting the need for policies like this. A public consultation, February 2020, found that more than two thirds of the 63 Southwark residents surveyed agreed or strongly agreed with this policy and fed back the following comments:

- *"Cut down on sugar for everyone. Advertise healthy food. Supermarkets must not sell sugary drinks. No more than one spoon of sugar at cafes to add to teas"*
- *"need to also reduce licensing to fast food and increase cooking in curriculum"*
- *"Promote healthy natural foods. Promote healthier living. Realistic advertising that's non-hypocritical"*
- *"Amazing. On the right track"*

### How is it being carried out in Southwark now?

The policy sits under the Public Health team's remit where they have put an exceptions process in place. It's being introduced slowly as new advertising contracts begin or are renewed, so they have not yet had any challenges or queries about the policy. This may change and require the team to do more engagement with business in future. The council continues to monitor public feedback by asking questions about advertising in surveys which can be used to build up supporting information should they be challenged internally

We use  
recycled plastic...



...so the fun  
goes on and on.

**Kavies**  
BRING THE FUN

## 7. Resources

1. [Taking Down Junk Food Ads report](#)
2. [TfL's Healthier Food Advertising Policy](#)
3. [Mayor confirms ban on junk food advertising on transport network – GLA announcement of the policy](#), November 2018
4. [Bristol's Healthier Food Advertising and Sponsorship Policy](#) and [HFSS Guidance note](#)
5. [Haringey's Healthier Food Advertising Policy](#)
6. [Southwark's Healthier Food Advertising Policy](#)
7. [Merton's Healthier Food Advertising Policy](#)
8. [The Nutrient Profiling Model](#)
9. Mediatel article: [TfL ad revenues unscathed by junk food ad ban](#)
10. Alison Tedstone speech at the Childhood Obesity Follow-Up 2019 at the Health and Social Care Committee, 29 October 2019<sup>94</sup> (Available as a [short video clip](#) of the speech, or a [video of the committee in full](#))
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13. [Sustain's announcement of Bristol's Healthier Food Advertising Policy](#)

## 8. Glossary

**GLA** = Greater London Authority. The Mayor of London's team.

**High fat, salt and/or sugar (HFSS) products** = food and drinks which are energy dense and nutrient poor. They are determined by the Nutrient Profiling Model which categorises any foods scoring at least 4 points or drinks scoring at least 1 as being HFSS.

**Incidental HFSS advertising** = when HFSS products feature, but the advertising is for another product or service. For example, a bank advertisement featuring an image of a cake.

**Nutrient Profiling Model (NPM)** = The nutrition model used to determine which products are HFSS and therefore restricted.

**Outdoor advertising, Out of Home advertising (OOH), on-street advertising** = advertising that appears on streets including bus stops, billboards, digital screens, lamppost ribbons, advertising on telephone boxes. It does not refer to shop windows or A-boards outside shops – these are defined as promotions.

**TfL** = Transport for London – the advertising spaces across this network was where the policy was first implemented

# Appendix A – worked examples of the Nutrient Profiling Model in action

Note: In order to convert salt to sodium:

1. Convert the grams of salt to milligrams of salt by multiplying by 1000
2. Divide that figure by 2.5 for the sodium content

## Product 1: Chandel ice cream

|                               | Nutrition information per 100g | NPM score  |                     |
|-------------------------------|--------------------------------|--|---------------------|
| <b>Energy (kJ/100g)</b>       | 1266                           | 3  | <b>A points: 18</b> |
| <b>Saturated fat (g/100g)</b> | 11.7                           | 10   |                     |
| <b>Total sugar (g/100g)</b>   | 26.3                           | 5  |                     |
| <b>Sodium (mg/100g)</b>       | 012.g salt → 10.52mg sodium    | 0  |                     |
| <b>Fruit, veg, nuts (%)</b>   | 0                              | 0  | <b>C points: 1</b>  |
| <b>AOAC fibre (g/100g)</b>    | 1.3                            | 1  |                     |
| <b>Protein (g/100g)</b>       | 4.2                            | 2 (did not score 5 points for fruit, veg and nuts, so cannot score points for protein) |                     |

Score: 18 – 1 = 17. Therefore, the Chandel ice cream is HFSS because HFSS foods have a total score of 4 or more points.

## Product 2: Nat-R bar

|                        | Nutrition information per 100g | NPM score  |                     |
|------------------------|--------------------------------|--|---------------------|
| Energy (kJ/100g)       | 1899                           | 5  | <b>A points: 17</b> |
| Saturated fat (g/100g) | 10.5                           | 10   |                     |
| Total sugar (g/100g)   | 26.5                           | 5  |                     |
| Sodium (mg/100g)       | 0.63g salt → 252mg sodium      | 2  |                     |
| Fruit, veg, nuts (%)   | 20                             | 0  | <b>C points: 3</b>  |
| AOAC fibre (g/100g)    | 3.7                            | 3  |                     |
| Protein (g/100g)       | 17.9                           | 5 (did not score 5 points for fruit, veg and nuts, so cannot score points for protein) |                     |

Total points: 17 - 3 = 14. Therefore the Nat-R bar is HFSS because HFSS foods have a total score of 4 or more points.

## Product 3: Swelt drink

|                        | Nutrition information per 100g | NPM score |                    |
|------------------------|--------------------------------|-----------|--------------------|
| Energy (kJ/100g)       | 79                             | 0         | <b>A points: 1</b> |
| Saturated fat (g/100g) | 0                              | 0         |                    |
| Total sugar (g/100g)   | 5.3                            | 1         |                    |
| Sodium (mg/100g)       | 0.03g salt → 12mg sodium       | 0         |                    |
| Fruit, veg, nuts (%)   | 0                              | 0         | <b>C points: 0</b> |
| AOAC fibre (g/100g)    | 0                              | 0         |                    |
| Protein (g/100g)       | 0                              | 0         |                    |

Total points: 1 - 0 = 1. Therefore, the Swelt drink is HFSS because HFSS drinks have a total score of 1 or more points.

## Product 4: Los Angeles Burgers

|                        | Nutrition information per 100g | NPM score   |                     |
|------------------------|--------------------------------|---|---------------------|
| Energy (kJ/100g)       | 1157                           | 3   | <b>A points: 16</b> |
| Saturated fat (g/100g) | 6.7                            | 6   |                     |
| Total sugar (g/100g)   | 3.6                            | 0   |                     |
| Sodium (mg/100g)       | 1.6g salt → 640mg sodium       | 7   |                     |
| Fruit, veg, nuts (%)   | 5%                             | 0   | <b>C points: 9</b>  |
| AOAC fibre (g/100g)    | -                              | 0   |                     |
| Protein (g/100g)       | 13.8                           | 5 (did not score 5 points for fruit, veg and nuts so cannot score points for protein) |                     |

Total points: 16 - 0 = 16. Therefore, the Los Angeles Burger is HFSS because HFSS foods have a total score of 4 or more points.

## Product 5: Hutchinsons tomatoes

|                        | Nutrition information per 100g | NPM score |                    |
|------------------------|--------------------------------|-----------|--------------------|
| Energy (kJ/100g)       | 114                            | 0         | <b>A points: 0</b> |
| Saturated fat (g/100g) | 0.1                            | 0         |                    |
| Total sugar (g/100g)   | 3.3                            | 0         |                    |
| Sodium (mg/100g)       | 0.1g salt → 40mg sodium        | 0         |                    |
| Fruit, veg, nuts (%)   | 100                            | 5         | <b>C points: 6</b> |
| AOAC fibre (g/100g)    | 1.3                            | 1         |                    |
| Protein (g/100g)       | 1.0                            | 0         |                    |

Total points: 0 - 6 = -6. Therefore, the Hutchinsons tomatoes are a non-HFSS food because HFSS foods have a total score of 4 or more points.

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# Healthier Food Advertising Policy Toolkit

## How local authorities can restrict junk food advertising

A Sustain publication

February 2022

### About Sustain

Sustain: The alliance for better food and farming, advocates food and agriculture policies and practices that enhance the health and welfare of people and animals, improve the living and working environment, enrich society and culture, and promote equity. It represents around 100 national public interest organisations working at international, national, regional and local level.

**Sustain: The alliance for better food and farming**

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Email: [Planning@lewisham.gov.uk](mailto:Planning@lewisham.gov.uk)

Date: 26 November 2021

Property Ref: LE/152/252/TP

Our Ref: DC/21/123669

Mr Foxon  
JCDecaux  
991 Great West Road  
Brentford  
TW8 9DN

Dear Mr Foxon,

**CONSENT TO ADVERTISEMENT DISPLAY**  
**Town and Country Planning Act 1990 (as amended)**  
**Town and Country Planning (Control of Advertisements) (England) Regulations 2007**

Notice is hereby given that the London Borough of Lewisham, in pursuance of its powers as local planning authority under the above Act, Regulations, Rules & Orders made thereunder, consents to the advertisement display referred to in the Schedule below for the period stated and subject to the conditions set out therein and in accordance with the plans submitted, save in so far as may otherwise be required by the said conditions.

Your attention is drawn to the Statement of Applicant's Rights endorsed overleaf.

The grant of advertisement consent does not relieve developers of the necessity for complying with any local Acts, Public Health Acts & Regulations, Building Acts & Regulations and general statutory provisions in force in the area or modify or affect any personal or restrictive covenants, easements, etc applying to or affecting either the land to which the consent relates or any other land, or the rights of any person or authorities (including the London Borough of Lewisham) entitled to the benefit thereof or holding an interest in the property concerned in the development or in any adjoining property.

**SCHEDULE**

Date Made Valid: 26 October 2021

Application No: **DC/21/123669**

Plan Nos: A/47732051/ 01 REV A; Proposed Block Plan, Site Location Plan;  
Proposed Advert Details (Received 30 September 2021)  
A01250/01 (Received 26 October 2021)

Description: The installation of a replacement double-sided advertising display (Forum structure) that includes two 86" digitally illuminated advertisement screens on the pavement outside of 252 Lewisham High Street, SE13.

## C O N D I T I O N S

1. This permission is granted subject to the requirements of Regulation 14(7)(b) of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007 which states that every grant of express consent shall operate for a period of five years from the date of consent and is subject to the following standard conditions stipulated in Schedule 2 to the said Regulations:
  - (a) No advertisement is to be displayed without the permission of the owner of the site or any other person with an interest in the site entitled to grant permission.
  - (b) No advertisement shall be sited or displayed so as to:-
    - (i) Endanger persons using any highway, railway, waterway, dock, harbour or aerodrome (civil or military);
    - (ii) Obscure, or hinder the ready interpretation of, any traffic sign, railway signal or aid to navigation by water or air; or.
    - (iii) Hinder the operation of any device used for the purpose of security or surveillance or for measuring the speed of any vehicle.
  - (c) Any advertisement displayed, and any site used for the display of advertisements, shall be maintained in a condition that does not impair the visual amenity of the site.
  - (d) Any structure or hoarding erected or used principally for the purpose of displaying advertisements shall be maintained in a condition that does not endanger the public.
  - (e) Where an advertisement is required to be removed under the Town and Country Planning (Control of Advertisement) (England) Regulations 2007, the site shall be left in a condition that does not endanger the public or impair visual amenity.

**Reason:** In accordance with the Town and Country Planning (Control of Advertisement) (England) Regulations 2007.

2.
  - (a) The minimum duration of each image to be no less than 60 seconds.
  - (b) The maximum interval between successive advertisements is to be less than 10 second.
  - (c) Successive advertisements shall be non-sequential, in that they should not contain additional information to the previous message.
  - (d) Advertisements shall not contain: phone number(s); email address(es); internet address(es); or, 5 digit 'text message only' numbers.
  - (e) Advertisements shall not depict any images that resemble road signs or traffic signals;
  - (f) No special visual effects of any kind are permitted during the time that any message is displayed. The displayed image must not include animated, flashing, scrolling, intermittent or video elements.
  - (g) No visual effects of any kind to be permitted to accompany the transition between any two successive messages. The replacement image must not incorporate any fading, swiping or other animated transitional method
  - (h) Any sequential change between advertisements will take place over a period no greater than one second.
  - (i) In the event of a failure, the display will default to an output level no higher than that which has been conditioned to be the acceptable maximum under normal operation. If this default position cannot be achieved, then the display should be required to default to an "off" position until the issue can be resolved.

**Reason:** To control the display in the interests of public safety and in accordance with the objectives of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007.

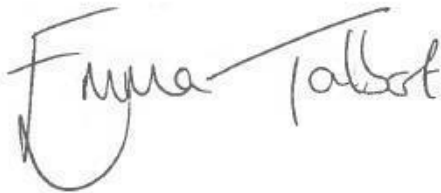
3. The advertisements shall not exceed 280cd/m<sup>2</sup> illumination between dusk and dawn and 600 cd/m<sup>2</sup> at other times and shall be displayed in complete accordance with the approved plans.

**Reason:** In the interests of visual amenity and highway safety.

4. The LED advertising board hereby approved shall not be installed until the existing advertising hoardings (shown on drawing A/47732051/ 01) at the application site have first been removed. At no time shall the existing hoardings and the proposed hoardings be displayed simultaneously.

Reason: To ensure that the development does not result in unnecessary street furniture and to comply with Policy D8 Public Realm of the London Plan (2021) and DM Policy 35 Public Realm of the Development Management Local Plan (November 2014).

Yours sincerely



Emma Talbot  
Director of Planning

**Statement of Applicant's Rights arising from Grant of Consent to Advertisement Display subject to conditions:-**

**Appeals to the Secretary of State**

- Where a local planning authority grants an application for express consent subject to additional conditions, the applicant may by notice appeal to the Secretary of State.
- Any appeal shall be made by notice served within 8 weeks from the date of receipt of the local planning authority's decision, or within such longer period as the Secretary of State may allow, using a form available from the Planning Inspectorate, Room 3/13, Temple Quay House, 2 The Square, Temple Quay, Bristol, BS1 6PN, Tel No. 0303 444 5000, Email: [enquiries@pins.gsi.gov.uk](mailto:enquiries@pins.gsi.gov.uk) or fill in a form online via <https://www.gov.uk/appeal-planning-decision>
- The notice mentioned above shall be accompanied by a copy of each of the following documents:-
  - (a) the application made to the local planning authority;
  - (b) all relevant plans and particulars submitted to them;
  - (c) the notice of the authority's decision; and
  - (d) any other relevant correspondence with the authority.

- Where an appeal is made to the Secretary of State, they may require the appellant or the local planning authority to submit, within such period as the Secretary of State may specify, a statement in writing in respect of such matters relating to the application as may specify and if after considering the grounds of appeal and any such statement, the Secretary of State is satisfied that they have sufficient information to enable them to determine the appeal, they may with the agreement in writing of both the appellant and the local planning authority, determine the appeal without complying with Section 79 (2) of the Act.
- The Secretary of State may:-
  - (a) allow or dismiss the appeal; or
  - (b) reverse or vary any part of the decision of the local planning authority (whether the appeal relates to that part of it or not)

and may deal with the application as if it had been made to them in the first instance.

- The Secretary of State may, in granting an express consent, specify that its term shall run for such longer or shorter period than 5 years as considered expedient, having regard to the interests of amenity (including aural amenity) and public safety and taking into account:-
  - (a) relevant provisions of any applicable development plan;
  - (b) the factors referred to in Regulation 3 of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007; and
  - (c) any period specified in the application for consent.
- Before determining an appeal under Section 78, the Secretary of State shall, if either the appellant or the local planning authority so wish, give each of them an opportunity of appearing before and being heard by a person appointed by the Secretary of State for the purpose. This does not apply to an appeal referred to a Planning Inquiry Commission under Section 101 of the Act.
- The decision of the Secretary of State on an appeal under Section 78 shall be final and shall otherwise have effect as if it were a decision of the local planning authority.
- If before or during the determination of an appeal in respect of an application for express consent, the Secretary of State forms the opinion that having regard to the Regulations and to any direction given under them, consent could not have been granted by the local planning authority otherwise than subject to the conditions imposed, he may decline to determine the appeal or to proceed with the determination.
- If at any time before or during the determination of such an appeal, it appears to the Secretary of State that the appellant is responsible for undue delay in the progress of the appeal, they may:-
  - (a) give the appellant notice that the appeal will be dismissed unless the appellant takes, within the period specified in the notice, such steps as are specified in the notice for the expedition of the appeal; and
  - (b) if the appellant fails to take those steps within that period, dismiss the appeal accordingly.





Planning Service  
Laurence House  
1 Catford Road  
London SE6 4RU

Mr Foxon  
JCDecaux  
991 Great West Road  
Brentford  
TW8 9DN

Direct Line: 020 8314 7400

Email: Planning@lewisham.gov.uk  
Date: 15 December 2021  
Property Ref: LE/152/270/ADV  
Our Ref: DC/21/123670

Dear Mr Foxon,

**CONSENT TO ADVERTISEMENT DISPLAY**  
**Town and Country Planning Act 1990 (as amended)**  
**Town and Country Planning (Control of Advertisements) (England) Regulations 2007**

Notice is hereby given that the London Borough of Lewisham, in pursuance of its powers as local planning authority under the above Act, Regulations, Rules & Orders made thereunder, consents to the advertisement display referred to in the Schedule below for the period stated and subject to the conditions set out therein and in accordance with the plans submitted, save in so far as may otherwise be required by the said conditions.

Your attention is drawn to the Statement of Applicant's Rights endorsed overleaf.

The grant of advertisement consent does not relieve developers of the necessity for complying with any local Acts, Public Health Acts & Regulations, Building Acts & Regulations and general statutory provisions in force in the area or modify or affect any personal or restrictive covenants, easements, etc applying to or affecting either the land to which the consent relates or any other land, or the rights of any person or authorities (including the London Borough of Lewisham) entitled to the benefit thereof or holding an interest in the property concerned in the development or in any adjoining property.

**SCHEDULE**

Date Made Valid: 26 October 2021

Application No: **DC/21/123670**

Plan Nos: A/47732051/ 01 REV A; Site Location Plan; Proposed Advert Details  
(Received 30 September 2021)  
A01250/01 (Received 26 October 2021)  
Proposed Block Plan (Received 29 November 2021)

Description: The installation of a replacement double-sided advertising display (Forum structure) that includes two 86" digitally illuminated advertisement screens on the pavement outside of 270-274 Lewisham High Street, SE13.

## C O N D I T I O N S

1. This permission is granted subject to the requirements of Regulation 14(7)(b) of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007 which states that every grant of express consent shall operate for a period of five years from the date of consent and is subject to the following standard conditions stipulated in Schedule 2 to the said Regulations:
  - (a) No advertisement is to be displayed without the permission of the owner of the site or any other person with an interest in the site entitled to grant permission.
  - (b) No advertisement shall be sited or displayed so as to:-
    - (i) Endanger persons using any highway, railway, waterway, dock, harbour or aerodrome (civil or military);
    - (ii) Obscure, or hinder the ready interpretation of, any traffic sign, railway signal or aid to navigation by water or air; or.
    - (iii) Hinder the operation of any device used for the purpose of security or surveillance or for measuring the speed of any vehicle.
  - (c) Any advertisement displayed, and any site used for the display of advertisements, shall be maintained in a condition that does not impair the visual amenity of the site.
  - (d) Any structure or hoarding erected or used principally for the purpose of displaying advertisements shall be maintained in a condition that does not endanger the public.
  - (e) Where an advertisement is required to be removed under the Town and Country Planning (Control of Advertisement) (England) Regulations 2007, the site shall be left in a condition that does not endanger the public or impair visual amenity.

**Reason:** In accordance with the Town and Country Planning (Control of Advertisement) (England) Regulations 2007.

2.
  - (a) The minimum duration of each image to be no less than 60 seconds.
  - (b) The maximum interval between successive advertisements is to be less than 10 second.
  - (c) Successive advertisements shall be non-sequential, in that they should not contain additional information to the previous message.
  - (d) Advertisements shall not contain: phone number(s); email address(es); internet address(es); or, 5 digit 'text message only' numbers.
  - (e) Advertisements shall not depict any images that resemble road signs or traffic signals;
  - (f) No special visual effects of any kind are permitted during the time that any message is displayed. The displayed image must not include animated, flashing, scrolling, intermittent or video elements.
  - (g) No visual effects of any kind to be permitted to accompany the transition between any two successive messages. The replacement image must not incorporate any fading, swiping or other animated transitional method
  - (h) Any sequential change between advertisements will take place over a period no greater than one second.
  - (i) In the event of a failure, the display will default to an output level no higher than that which has been conditioned to be the acceptable maximum under normal operation. If this default position cannot be achieved, then the display should be required to default to an "off" position until the issue can be resolved.

**Reason:** To control the display in the interests of public safety and in accordance with the objectives of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007.

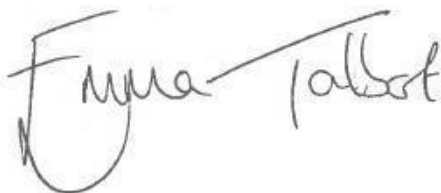
3. The advertisements shall not exceed 280cd/m2 illumination between dusk and dawn and 600 cd/m2 at other times and shall be displayed in complete accordance with the approved plans, unless previously agreed in writing by the local planning authority.

**Reason:** In the interests of visual amenity and highway safety.

4. The LED advertising board hereby approved shall not be installed until the existing advertising hoardings (shown on drawing A/47732051/ 01) at the application site have first been removed. At no time shall the existing hoardings and the proposed hoardings be displayed simultaneously.

**Reason:** To ensure that the development does not result in unnecessary street furniture and to comply with Policy D8 Public Realm of the London Plan (2021) and DM Policy 35 Public Realm of the Development Management Local Plan (November 2014).

Yours sincerely



Emma Talbot  
Director of Planning

**Statement of Applicant's Rights arising from Grant of Consent to Advertisement Display subject to conditions:-**

**Appeals to the Secretary of State**

- Where a local planning authority grants an application for express consent subject to additional conditions, the applicant may by notice appeal to the Secretary of State.
- Any appeal shall be made by notice served within 8 weeks from the date of receipt of the local planning authority's decision, or within such longer period as the Secretary of State may allow, using a form available from the Planning Inspectorate, Room 3/13, Temple Quay House, 2 The Square, Temple Quay, Bristol, BS1 6PN, Tel No. 0303 444 5000, Email: [enquiries@pins.gsi.gov.uk](mailto:enquiries@pins.gsi.gov.uk) or fill in a form online via <https://www.gov.uk/appeal-planning-decision>
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  - (c) the notice of the authority's decision; and
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- Where an appeal is made to the Secretary of State, they may require the appellant or

the local planning authority to submit, within such period as the Secretary of State may specify, a statement in writing in respect of such matters relating to the application as may specify and if after considering the grounds of appeal and any such statement, the Secretary of State is satisfied that they have sufficient information to enable them to determine the appeal, they may with the agreement in writing of both the appellant and the local planning authority, determine the appeal without complying with Section 79 (2) of the Act.

- The Secretary of State may:-
  - (a) allow or dismiss the appeal; or
  - (b) reverse or vary any part of the decision of the local planning authority (whether the appeal relates to that part of it or not)

and may deal with the application as if it had been made to them in the first instance.

- The Secretary of State may, in granting an express consent, specify that its term shall run for such longer or shorter period than 5 years as considered expedient, having regard to the interests of amenity (including aural amenity) and public safety and taking into account:-
  - (a) relevant provisions of any applicable development plan;
  - (b) the factors referred to in Regulation 3 of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007; and
  - (c) any period specified in the application for consent.
- Before determining an appeal under Section 78, the Secretary of State shall, if either the appellant or the local planning authority so wish, give each of them an opportunity of appearing before and being heard by a person appointed by the Secretary of State for the purpose. This does not apply to an appeal referred to a Planning Inquiry Commission under Section 101 of the Act.
- The decision of the Secretary of State on an appeal under Section 78 shall be final and shall otherwise have effect as if it were a decision of the local planning authority.
- If before or during the determination of an appeal in respect of an application for express consent, the Secretary of State forms the opinion that having regard to the Regulations and to any direction given under them, consent could not have been granted by the local planning authority otherwise than subject to the conditions imposed, he may decline to determine the appeal or to proceed with the determination.
- If at any time before or during the determination of such an appeal, it appears to the Secretary of State that the appellant is responsible for undue delay in the progress of the appeal, they may:-
  - (a) give the appellant notice that the appeal will be dismissed unless the appellant takes, within the period specified in the notice, such steps as are specified in the notice for the expedition of the appeal; and
  - (b) if the appellant fails to take those steps within that period, dismiss the appeal accordingly.



Planning Service  
Laurence House  
1 Catford Road  
London SE6 4RU

Direct Line: 020 8314 7400

Email: [Planning@lewisham.gov.uk](mailto:Planning@lewisham.gov.uk)

Date: 16 March 2022

Property Ref: LE/881/B/TP

Our Ref: DC/22/125124

Mr Foxon  
JCDecaux  
991 Great West Road  
Brentford  
TW8 9DN

Dear Mr Foxon,

**CONSENT TO ADVERTISEMENT DISPLAY**  
**Town and Country Planning Act 1990 (as amended)**  
**Town and Country Planning (Control of Advertisements) (England) Regulations 2007**

Notice is hereby given that the London Borough of Lewisham, in pursuance of its powers as local planning authority under the above Act, Regulations, Rules & Orders made thereunder, consents to the advertisement display referred to in the Schedule below for the period stated and subject to the conditions set out therein and in accordance with the plans submitted, save in so far as may otherwise be required by the said conditions.

Your attention is drawn to the Statement of Applicant's Rights endorsed overleaf.

The grant of advertisement consent does not relieve developers of the necessity for complying with any local Acts, Public Health Acts & Regulations, Building Acts & Regulations and general statutory provisions in force in the area or modify or affect any personal or restrictive covenants, easements, etc applying to or affecting either the land to which the consent relates or any other land, or the rights of any person or authorities (including the London Borough of Lewisham) entitled to the benefit thereof or holding an interest in the property concerned in the development or in any adjoining property.

**SCHEDULE**

Date Made Valid: 19 January 2022

Application No: **DC/22/125124**

Plan Nos: Block Plan; Bus Shelter: Design Norman Foster Technical  
Description; A/4102051/02 Rev.A; A/4102051/03 Rev.A;  
A/4102051/01 Rev.A; Site Location Plan; Photos of Bus Stop.

Description: Advertisement Consent for the display of a double sided, internally illuminated Digital 86" advertising screen, forming an integral part of the new bus shelter outside the Broadway Theatre, Catford Road SE6.

## C O N D I T I O N S

### 1. STANDARD CONDITIONS REQUIRED BY ADVERTISEMENT REGULATIONS

This permission is granted subject to the requirements of Regulation 14(7)(b) of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007 which states that every grant of express consent shall operate for a period of five years from the date of consent and is subject to the following standard conditions stipulated in Schedule 2 to the said Regulations:

(a) no advertisement is to be displayed without the permission of the owner of the site on which they are displayed (this includes the highway authority, if the sign is to be placed on highway land);

(b) no advertisement is to be displayed which would obscure, or hinder the interpretation of, official road, rail, waterway or aircraft signs, or otherwise make hazardous the use of these types of transport;

(c) any advertisement must be maintained in a condition that does not impair the visual amenity of the site;

(d) any advertisement hoarding or structure is to be kept in a condition which does not endanger the public; and

(e) if an advertisement is required to be removed, the site must be left in a condition that does not endanger the public or impair visual amenity

Reason: To conform with the requirements of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007.

### 2. APPROVED PLANS

The illuminated advertisement(s) hereby granted consent shall not be displayed otherwise than in complete accordance with the approved plans, unless previously agreed in writing by the local planning authority.

Block Plan; A/4102051/02 Rev.A; A/4102051/03 Rev.A; A/4102051/01 Rev.A; Site Location Plan.

**Reason:** To protect the visual amenities of the area and to comply with the terms of the application and DM Policy 19 Shopfronts signs and hoardings of the Development Management Local Plan (November 2014).

- 3.
- (a) The minimum duration of each image to be no less than 60 seconds.
  - (b) The maximum interval between successive advertisements is to be less than 1 second.
  - (c) Successive advertisements shall be non-sequential, in that they should not contain additional information to the previous message.
  - (d) Advertisements shall not contain: phone number(s); email address(es); internet address(es); or, 5 digit 'text message only' numbers.
  - (e) Advertisements shall not depict any images that resemble road signs or traffic signals;
  - (f) Images shall be entirely static and contain no moving images.
  - (g) In the event of a failure, the display will default to an "off" position until the issue can be resolved.

Reason: To control the display in the interests of public safety and in accordance with the objectives of the Town and Country Planning (Control of Advertisements)

(England) Regulations 2007.

#### 4. LIGHTING CONTROL

The maximum luminance shall not exceed 450cdm<sup>2</sup> during the hours of daylight, 280cdm<sup>2</sup> during hours of darkness and be switched off between the hours of 11pm and 6am and shall fully comply with the recommendations contained in the Institution of Lighting Professionals Technical Report No.5.

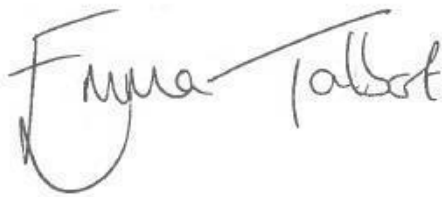
**Reason:** In the interests of visual amenity and highway safety to comply with Policy GG1 'building strong and inclusive communities, Policy D8 'Public realm' of the London Plan (2021), Policy 14 of the Core Strategy (June 2011)

#### 5. STATIC IMAGES

The advertisements shall contain static images only with no moving elements unless the prior written approval of the local planning authority is obtained.

**Reason:** To protect the visual amenities of the area and to comply with the terms of the application and with Policy GG1 'building strong and inclusive communities, Policy D8 'Public realm' of the London Plan (2021), Policy 14 of the Core Strategy (June 2011)

Yours sincerely



Emma Talbot  
Director of Planning

#### **Statement of Applicant's Rights arising from Grant of Consent to Advertisement Display subject to conditions:-**

##### **Appeals to the Secretary of State**

- Where a local planning authority grants an application for express consent subject to additional conditions, the applicant may by notice appeal to the Secretary of State.
- Any appeal shall be made by notice served within 8 weeks from the date of receipt of the local planning authority's decision, or within such longer period as the Secretary of State may allow, using a form available from the Planning Inspectorate, Room 3/13, Temple Quay House, 2 The Square, Temple Quay, Bristol, BS1 6PN, Tel No. 0303 444 5000, Email: enquiries@pins.gsi.gov.uk or fill in a form online via <https://www.gov.uk/appeal-planning-decision>
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  - (b) all relevant plans and particulars submitted to them;

- (c) the notice of the authority's decision; and
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- Where an appeal is made to the Secretary of State, they may require the appellant or the local planning authority to submit, within such period as the Secretary of State may specify, a statement in writing in respect of such matters relating to the application as may specify and if after considering the grounds of appeal and any such statement, the Secretary of State is satisfied that they have sufficient information to enable them to determine the appeal, they may with the agreement in writing of both the appellant and the local planning authority, determine the appeal without complying with Section 79 (2) of the Act.
- The Secretary of State may:-
  - (a) allow or dismiss the appeal; or
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and may deal with the application as if it had been made to them in the first instance.

- The Secretary of State may, in granting an express consent, specify that its term shall run for such longer or shorter period than 5 years as considered expedient, having regard to the interests of amenity (including aural amenity) and public safety and taking into account:-
  - (a) relevant provisions of any applicable development plan;
  - (b) the factors referred to in Regulation 3 of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007; and
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- Before determining an appeal under Section 78, the Secretary of State shall, if either the appellant or the local planning authority so wish, give each of them an opportunity of appearing before and being heard by a person appointed by the Secretary of State for the purpose. This does not apply to an appeal referred to a Planning Inquiry Commission under Section 101 of the Act.
- The decision of the Secretary of State on an appeal under Section 78 shall be final and shall otherwise have effect as if it were a decision of the local planning authority.
- If before or during the determination of an appeal in respect of an application for express consent, the Secretary of State forms the opinion that having regard to the Regulations and to any direction given under them, consent could not have been granted by the local planning authority otherwise than subject to the conditions imposed, he may decline to determine the appeal or to proceed with the determination.
- If at any time before or during the determination of such an appeal, it appears to the Secretary of State that the appellant is responsible for undue delay in the progress of the appeal, they may:-
  - (a) give the appellant notice that the appeal will be dismissed unless the appellant takes, within the period specified in the notice, such steps as are specified in the notice for the expedition of the appeal; and
  - (b) if the appellant fails to take those steps within that period, dismiss the appeal accordingly.







Planning Service  
Laurence House  
1 Catford Road  
London SE6 4RU

Direct Line: 020 8314 7400

Email: [Planning@lewisham.gov.uk](mailto:Planning@lewisham.gov.uk)

Date: 31 March 2022

Property Ref: LE/947/C/TP

Our Ref: DC/22/124994

Mr Foxon  
JCDecaux  
991 Great West Road  
Brentford  
TW8 9DN

Dear Mr Foxon,

### **CONSENT TO ADVERTISEMENT DISPLAY**

**Town and Country Planning Act 1990 (as amended)**

**Town and Country Planning (Control of Advertisements) (England) Regulations 2007**

Notice is hereby given that the London Borough of Lewisham, in pursuance of its powers as local planning authority under the above Act, Regulations, Rules & Orders made thereunder, consents to the advertisement display referred to in the Schedule below for the period stated and subject to the conditions set out therein and in accordance with the plans submitted, save in so far as may otherwise be required by the said conditions.

Your attention is drawn to the Statement of Applicant's Rights endorsed overleaf.

The grant of advertisement consent does not relieve developers of the necessity for complying with any local Acts, Public Health Acts & Regulations, Building Acts & Regulations and general statutory provisions in force in the area or modify or affect any personal or restrictive covenants, easements, etc applying to or affecting either the land to which the consent relates or any other land, or the rights of any person or authorities (including the London Borough of Lewisham) entitled to the benefit thereof or holding an interest in the property concerned in the development or in any adjoining property.

### **SCHEDULE**

Date Made Valid: 14 January 2022

Application No: **DC/22/124994**

Plan Nos: Location Plan; Site Location Plan; Bus Shelter: Design Norman Foster; Traffic Design Passenger Shelter; Photos

Description: Installation of a replacement bus stop with double-sided, internally illuminated Digital 86" screen outside the Catford Bridge Tavern (West side), Station Approach, SE6.

## C O N D I T I O N S

### 1. STANDARD CONDITIONS REQUIRED BY ADVERTISEMENT REGULATIONS

This permission is granted subject to the requirements of Regulation 14(7)(b) of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007 which states that every grant of express consent shall operate for a period of five years from the date of consent and is subject to the following standard conditions stipulated in Schedule 2 to the said Regulations:

(a) no advertisement is to be displayed without the permission of the owner of the site on which they are displayed (this includes the highway authority, if the sign is to be placed on highway land);

(b) no advertisement is to be displayed which would obscure, or hinder the interpretation of, official road, rail, waterway or aircraft signs, or otherwise make hazardous the use of these types of transport;

(c) any advertisement must be maintained in a condition that does not impair the visual amenity of the site;

(d) any advertisement hoarding or structure is to be kept in a condition which does not endanger the public; and

(e) if an advertisement is required to be removed, the site must be left in a condition that does not endanger the public or impair visual amenity

Reason: To conform with the requirements of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007.

### 2. APPROVED PLANS

The illuminated advertisement(s) hereby granted consent shall not be displayed otherwise than in complete accordance with the approved plans, unless previously agreed in writing by the local planning authority.

Location Plan; Site Location Plan; Bus Shelter: Design Norman Foster; Traffic Design Passenger Shelter

**Reason:** To protect the visual amenities of the area and to comply with the terms of the application and DM Policy 19 Shopfronts signs and hoardings of the Development Management Local Plan (November 2014).

- 3.
- (a) The minimum duration of each image to be no less than 60 seconds.
  - (b) The maximum interval between successive advertisements is to be less than 1 second.
  - (c) Successive advertisements shall be non-sequential, in that they should not contain additional information to the previous message.
  - (d) Advertisements shall not contain: phone number(s); email address(es); internet address(es); or, 5 digit 'text message only' numbers.
  - (e) Advertisements shall not depict any images that resemble road signs or traffic signals;
  - (f) Images shall be entirely static and contain no moving images.
  - (g) In the event of a failure, the display will default to an "off" position until the issue can be resolved.

Reason: To control the display in the interests of public safety and in accordance with the objectives of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007.

#### 4. **STATIC IMAGES**

The advertisements shall contain static images only with no moving elements unless the prior written approval of the local planning authority is obtained.

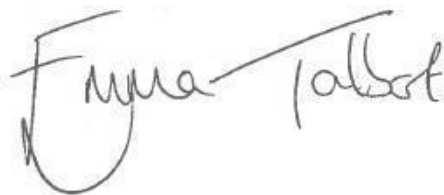
**Reason:** To protect the visual amenities of the area and to comply with the terms of the application and with Policy GG1 'building strong and inclusive communities, Policy D8 'Public realm' of the London Plan (2021), Policy 14 of the Core Strategy (June 2011)

#### 5. **LIGHTING CONTROL**

The maximum luminance shall not exceed 450cdm<sup>2</sup> during the hours of daylight, 280cdm<sup>2</sup> during hours of darkness and be switched off between the hours of 11pm and 6am and shall fully comply with the recommendations contained in the Institution of Lighting Professionals Technical Report No.5.

**Reason:** In the interests of visual amenity and highway safety to comply with Policy GG1 'building strong and inclusive communities, Policy D8 'Public realm' of the London Plan (2021), Policy 14 of the Core Strategy (June 2011)

Yours sincerely



Emma Talbot  
Director of Planning

#### **Statement of Applicant's Rights arising from Grant of Consent to Advertisement Display subject to conditions:-**

##### **Appeals to the Secretary of State**

- Where a local planning authority grants an application for express consent subject to additional conditions, the applicant may by notice appeal to the Secretary of State.
- Any appeal shall be made by notice served within 8 weeks from the date of receipt of the local planning authority's decision, or within such longer period as the Secretary of State may allow, using a form available from the Planning Inspectorate, Room 3/13, Temple Quay House, 2 The Square, Temple Quay, Bristol, BS1 6PN, Tel No. 0303 444 5000, Email: [enquiries@pins.gsi.gov.uk](mailto:enquiries@pins.gsi.gov.uk) or fill in a form online via <https://www.gov.uk/appeal-planning-decision>
- The notice mentioned above shall be accompanied by a copy of each of the following documents:-
  - (a) the application made to the local planning authority;
  - (b) all relevant plans and particulars submitted to them;

- (c) the notice of the authority's decision; and
- (d) any other relevant correspondence with the authority.
- Where an appeal is made to the Secretary of State, they may require the appellant or the local planning authority to submit, within such period as the Secretary of State may specify, a statement in writing in respect of such matters relating to the application as may specify and if after considering the grounds of appeal and any such statement, the Secretary of State is satisfied that they have sufficient information to enable them to determine the appeal, they may with the agreement in writing of both the appellant and the local planning authority, determine the appeal without complying with Section 79 (2) of the Act.
- The Secretary of State may:-
  - (a) allow or dismiss the appeal; or
  - (b) reverse or vary any part of the decision of the local planning authority (whether the appeal relates to that part of it or not)

and may deal with the application as if it had been made to them in the first instance.

- The Secretary of State may, in granting an express consent, specify that its term shall run for such longer or shorter period than 5 years as considered expedient, having regard to the interests of amenity (including aural amenity) and public safety and taking into account:-
  - (a) relevant provisions of any applicable development plan;
  - (b) the factors referred to in Regulation 3 of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007; and
  - (c) any period specified in the application for consent.
- Before determining an appeal under Section 78, the Secretary of State shall, if either the appellant or the local planning authority so wish, give each of them an opportunity of appearing before and being heard by a person appointed by the Secretary of State for the purpose. This does not apply to an appeal referred to a Planning Inquiry Commission under Section 101 of the Act.
- The decision of the Secretary of State on an appeal under Section 78 shall be final and shall otherwise have effect as if it were a decision of the local planning authority.
- If before or during the determination of an appeal in respect of an application for express consent, the Secretary of State forms the opinion that having regard to the Regulations and to any direction given under them, consent could not have been granted by the local planning authority otherwise than subject to the conditions imposed, he may decline to determine the appeal or to proceed with the determination.
- If at any time before or during the determination of such an appeal, it appears to the Secretary of State that the appellant is responsible for undue delay in the progress of the appeal, they may:-
  - (a) give the appellant notice that the appeal will be dismissed unless the appellant takes, within the period specified in the notice, such steps as are specified in the notice for the expedition of the appeal; and
  - (b) if the appellant fails to take those steps within that period, dismiss the appeal accordingly.





Planning Service  
Laurence House  
1 Catford Road  
London SE6 4RU

Direct Line: 020 8314 7400

Email: [Planning@lewisham.gov.uk](mailto:Planning@lewisham.gov.uk)

Date: 31 March 2022

Property Ref: LE/947/C/TP

Our Ref: DC/22/124993

Mr Foxon  
JCDecaux  
991 Great West Road  
Brentford  
TW8 9DN

Dear Mr Foxon,

**CONSENT TO ADVERTISEMENT DISPLAY**  
**Town and Country Planning Act 1990 (as amended)**  
**Town and Country Planning (Control of Advertisements) (England) Regulations 2007**

Notice is hereby given that the London Borough of Lewisham, in pursuance of its powers as local planning authority under the above Act, Regulations, Rules & Orders made thereunder, consents to the advertisement display referred to in the Schedule below for the period stated and subject to the conditions set out therein and in accordance with the plans submitted, save in so far as may otherwise be required by the said conditions.

Your attention is drawn to the Statement of Applicant's Rights endorsed overleaf.

The grant of advertisement consent does not relieve developers of the necessity for complying with any local Acts, Public Health Acts & Regulations, Building Acts & Regulations and general statutory provisions in force in the area or modify or affect any personal or restrictive covenants, easements, etc applying to or affecting either the land to which the consent relates or any other land, or the rights of any person or authorities (including the London Borough of Lewisham) entitled to the benefit thereof or holding an interest in the property concerned in the development or in any adjoining property.

**SCHEDULE**

Date Made Valid: 14 January 2022

Application No: **DC/22/124993**

Plan Nos: Location Plan; Site Location Plan; Bus Shelter: Design Norman Foster; Traffic Design Passenger Shelter; Photos

Description: Installation of a replacement bus stop with double-sided, internally illuminated Digital 86" screen outside the Catford Bridge Tavern (East side), Station Approach, SE6.

## C O N D I T I O N S

1.

### STANDARD CONDITIONS REQUIRED BY ADVERTISEMENT REGULATIONS

This permission is granted subject to the requirements of Regulation 14(7)(b) of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007 which states that every grant of express consent shall operate for a period of five years from the date of consent and is subject to the following standard conditions stipulated in Schedule 2 to the said Regulations:

(a) no advertisement is to be displayed without the permission of the owner of the site on which they are displayed (this includes the highway authority, if the sign is to be placed on highway land);

(b) no advertisement is to be displayed which would obscure, or hinder the interpretation of, official road, rail, waterway or aircraft signs, or otherwise make hazardous the use of these types of transport;

(c) any advertisement must be maintained in a condition that does not impair the visual amenity of the site;

(d) any advertisement hoarding or structure is to be kept in a condition which does not endanger the public; and

(e) if an advertisement is required to be removed, the site must be left in a condition that does not endanger the public or impair visual amenity

Reason: To conform with the requirements of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007.

### 2. APPROVED PLANS

The illuminated advertisement(s) hereby granted consent shall not be displayed otherwise than in complete accordance with the approved plans, unless previously agreed in writing by the local planning authority.

Location Plan; Site Location Plan; Bus Shelter: Design Norman Foster; Traffic Design Passenger Shelter

**Reason:** To protect the visual amenities of the area and to comply with the terms of the application and DM Policy 19 Shopfronts signs and hoardings of the Development Management Local Plan (November 2014).

- 3.
- (a) The minimum duration of each image to be no less than 60 seconds.
  - (b) The maximum interval between successive advertisements is to be less than 1 second.
  - (c) Successive advertisements shall be non-sequential, in that they should not contain additional information to the previous message.
  - (d) Advertisements shall not contain: phone number(s); email address(es); internet address(es); or, 5 digit 'text message only' numbers.
  - (e) Advertisements shall not depict any images that resemble road signs or traffic signals;
  - (f) Images shall be entirely static and contain no moving images.
  - (g) In the event of a failure, the display will default to an "off" position until the issue can be resolved.

Reason: To control the display in the interests of public safety and in accordance with the objectives of the Town and Country Planning (Control of Advertisements)



(England) Regulations 2007.

#### 4. LIGHTING CONTROL

The maximum luminance shall not exceed 450cdm<sup>2</sup> during the hours of daylight, 280cdm<sup>2</sup> during hours of darkness and be switched off between the hours of 11pm and 6am and shall fully comply with the recommendations contained in the Institution of Lighting Professionals Technical Report No.5.

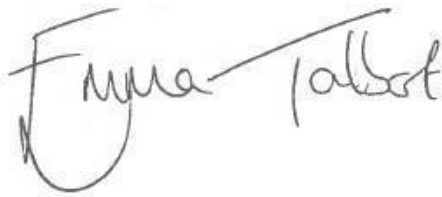
**Reason:** In the interests of visual amenity and highway safety to comply with Policy GG1 'building strong and inclusive communities, Policy D8 'Public realm' of the London Plan (2021), Policy 14 of the Core Strategy (June 2011)

#### 5. STATIC IMAGES

The advertisements shall contain static images only with no moving elements unless the prior written approval of the local planning authority is obtained.

**Reason:** To protect the visual amenities of the area and to comply with the terms of the application and with Policy GG1 'building strong and inclusive communities, Policy D8 'Public realm' of the London Plan (2021), Policy 14 of the Core Strategy (June 2011)

Yours sincerely



Emma Talbot  
Director of Planning

#### **Statement of Applicant's Rights arising from Grant of Consent to Advertisement Display subject to conditions:-**

##### **Appeals to the Secretary of State**

- Where a local planning authority grants an application for express consent subject to additional conditions, the applicant may by notice appeal to the Secretary of State.
- Any appeal shall be made by notice served within 8 weeks from the date of receipt of the local planning authority's decision, or within such longer period as the Secretary of State may allow, using a form available from the Planning Inspectorate, Room 3/13, Temple Quay House, 2 The Square, Temple Quay, Bristol, BS1 6PN, Tel No. 0303 444 5000, Email: [enquiries@pins.gsi.gov.uk](mailto:enquiries@pins.gsi.gov.uk) or fill in a form online via <https://www.gov.uk/appeal-planning-decision>
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  - (a) the application made to the local planning authority;

- (b) all relevant plans and particulars submitted to them;
  - (c) the notice of the authority's decision; and
  - (d) any other relevant correspondence with the authority.
- Where an appeal is made to the Secretary of State, they may require the appellant or the local planning authority to submit, within such period as the Secretary of State may specify, a statement in writing in respect of such matters relating to the application as may specify and if after considering the grounds of appeal and any such statement, the Secretary of State is satisfied that they have sufficient information to enable them to determine the appeal, they may with the agreement in writing of both the appellant and the local planning authority, determine the appeal without complying with Section 79 (2) of the Act.
  - The Secretary of State may:-
    - (a) allow or dismiss the appeal; or
    - (b) reverse or vary any part of the decision of the local planning authority (whether the appeal relates to that part of it or not)
 and may deal with the application as if it had been made to them in the first instance.
  - The Secretary of State may, in granting an express consent, specify that its term shall run for such longer or shorter period than 5 years as considered expedient, having regard to the interests of amenity (including aural amenity) and public safety and taking into account:-
    - (a) relevant provisions of any applicable development plan;
    - (b) the factors referred to in Regulation 3 of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007; and
    - (c) any period specified in the application for consent.
  - Before determining an appeal under Section 78, the Secretary of State shall, if either the appellant or the local planning authority so wish, give each of them an opportunity of appearing before and being heard by a person appointed by the Secretary of State for the purpose. This does not apply to an appeal referred to a Planning Inquiry Commission under Section 101 of the Act.
  - The decision of the Secretary of State on an appeal under Section 78 shall be final and shall otherwise have effect as if it were a decision of the local planning authority.
  - If before or during the determination of an appeal in respect of an application for express consent, the Secretary of State forms the opinion that having regard to the Regulations and to any direction given under them, consent could not have been granted by the local planning authority otherwise than subject to the conditions imposed, he may decline to determine the appeal or to proceed with the determination.
  - If at any time before or during the determination of such an appeal, it appears to the Secretary of State that the appellant is responsible for undue delay in the progress of the appeal, they may:-
    - (a) give the appellant notice that the appeal will be dismissed unless the appellant takes, within the period specified in the notice, such steps as are specified in the notice for the expedition of the appeal; and
    - (b) if the appellant fails to take those steps within that period, dismiss the appeal

accordingly.



Planning Service  
Laurence House  
1 Catford Road  
London SE6 4RU

Direct Line: 020 8314 7400

Email: [Planning@lewisham.gov.uk](mailto:Planning@lewisham.gov.uk)

Date: 16 March 2022

Property Ref: LE/881/G/TP

Our Ref: DC/22/125123

Mr Foxon  
JCDecaux  
991 Great West Road  
Brentford  
TW8 9DN

Dear Mr Foxon,

**CONSENT TO ADVERTISEMENT DISPLAY**  
**Town and Country Planning Act 1990 (as amended)**  
**Town and Country Planning (Control of Advertisements) (England) Regulations 2007**

Notice is hereby given that the London Borough of Lewisham, in pursuance of its powers as local planning authority under the above Act, Regulations, Rules & Orders made thereunder, consents to the advertisement display referred to in the Schedule below for the period stated and subject to the conditions set out therein and in accordance with the plans submitted, save in so far as may otherwise be required by the said conditions.

Your attention is drawn to the Statement of Applicant's Rights endorsed overleaf.

The grant of advertisement consent does not relieve developers of the necessity for complying with any local Acts, Public Health Acts & Regulations, Building Acts & Regulations and general statutory provisions in force in the area or modify or affect any personal or restrictive covenants, easements, etc applying to or affecting either the land to which the consent relates or any other land, or the rights of any person or authorities (including the London Borough of Lewisham) entitled to the benefit thereof or holding an interest in the property concerned in the development or in any adjoining property.

**SCHEDULE**

Date Made Valid: 19 January 2022

Application No: **DC/22/125123**

Plan Nos: Block Plan; Bus Shelter Details; Site Location Plan; Bus Shelter:  
Design Norman Foster Technical Description; Photos of Bus  
Shelter.

Description: Installation of a replacement bus stop with double-sided, internally  
illuminated Digital 86" screen outside Laurence House, 1 Catford  
Road, SE6.

## C O N D I T I O N S

### 1. STANDARD CONDITIONS REQUIRED BY ADVERTISEMENT REGULATIONS

This permission is granted subject to the requirements of Regulation 14(7)(b) of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007 which states that every grant of express consent shall operate for a period of five years from the date of consent and is subject to the following standard conditions stipulated in Schedule 2 to the said Regulations:

(a) no advertisement is to be displayed without the permission of the owner of the site on which they are displayed (this includes the highway authority, if the sign is to be placed on highway land);

(b) no advertisement is to be displayed which would obscure, or hinder the interpretation of, official road, rail, waterway or aircraft signs, or otherwise make hazardous the use of these types of transport;

(c) any advertisement must be maintained in a condition that does not impair the visual amenity of the site;

(d) any advertisement hoarding or structure is to be kept in a condition which does not endanger the public; and

(e) if an advertisement is required to be removed, the site must be left in a condition that does not endanger the public or impair visual amenity

Reason: To conform with the requirements of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007.

### 2. APPROVED PLANS

The illuminated advertisement(s) hereby granted consent shall not be displayed otherwise than in complete accordance with the approved plans, unless previously agreed in writing by the local planning authority.

Block Plan; Bus Shelter Details (N.Foster design passenger shelter); Site Location Plan.

**Reason:** To protect the visual amenities of the area and to comply with the terms of the application and DM Policy 19 Shopfronts signs and hoardings of the Development Management Local Plan (November 2014).

- 3.
- (a) The minimum duration of each image to be no less than 60 seconds.
  - (b) The maximum interval between successive advertisements is to be less than 1 second.
  - (c) Successive advertisements shall be non-sequential, in that they should not contain additional information to the previous message.
  - (d) Advertisements shall not contain: phone number(s); email address(es); internet address(es); or, 5 digit 'text message only' numbers.
  - (e) Advertisements shall not depict any images that resemble road signs or traffic signals;
  - (f) Images shall be entirely static and contain no moving images.
  - (g) In the event of a failure, the display will default to an "off" position until the issue can be resolved.

Reason: To control the display in the interests of public safety and in accordance with the objectives of the Town and Country Planning (Control of Advertisements)

(England) Regulations 2007.

#### 4. LIGHTING CONTROL

The maximum luminance shall not exceed 450cdm<sup>2</sup> during the hours of daylight, 280cdm<sup>2</sup> during hours of darkness and be switched off between the hours of 11pm and 6am and shall fully comply with the recommendations contained in the Institution of Lighting Professionals Technical Report No.5.

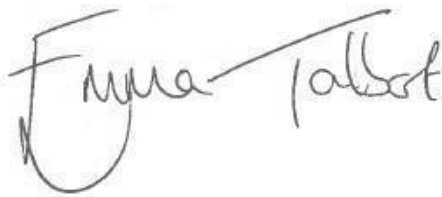
**Reason:** In the interests of visual amenity and highway safety to comply with Policy GG1 'building strong and inclusive communities, Policy D8 'Public realm' of the London Plan (2021), Policy 14 of the Core Strategy (June 2011)

#### 5. STATIC IMAGES

The advertisements shall contain static images only with no moving elements unless the prior written approval of the local planning authority is obtained.

**Reason:** To protect the visual amenities of the area and to comply with the terms of the application and with Policy GG1 'building strong and inclusive communities, Policy D8 'Public realm' of the London Plan (2021), Policy 14 of the Core Strategy (June 2011)

Yours sincerely



Emma Talbot  
Director of Planning

#### **Statement of Applicant's Rights arising from Grant of Consent to Advertisement Display subject to conditions:-**

##### **Appeals to the Secretary of State**

- Where a local planning authority grants an application for express consent subject to additional conditions, the applicant may by notice appeal to the Secretary of State.
- Any appeal shall be made by notice served within 8 weeks from the date of receipt of the local planning authority's decision, or within such longer period as the Secretary of State may allow, using a form available from the Planning Inspectorate, Room 3/13, Temple Quay House, 2 The Square, Temple Quay, Bristol, BS1 6PN, Tel No. 0303 444 5000, Email: enquiries@pins.gsi.gov.uk or fill in a form online via <https://www.gov.uk/appeal-planning-decision>
- The notice mentioned above shall be accompanied by a copy of each of the following documents:-
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  - (b) all relevant plans and particulars submitted to them;

- (c) the notice of the authority's decision; and
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- Where an appeal is made to the Secretary of State, they may require the appellant or the local planning authority to submit, within such period as the Secretary of State may specify, a statement in writing in respect of such matters relating to the application as may specify and if after considering the grounds of appeal and any such statement, the Secretary of State is satisfied that they have sufficient information to enable them to determine the appeal, they may with the agreement in writing of both the appellant and the local planning authority, determine the appeal without complying with Section 79 (2) of the Act.
- The Secretary of State may:-
  - (a) allow or dismiss the appeal; or
  - (b) reverse or vary any part of the decision of the local planning authority (whether the appeal relates to that part of it or not)

and may deal with the application as if it had been made to them in the first instance.

- The Secretary of State may, in granting an express consent, specify that its term shall run for such longer or shorter period than 5 years as considered expedient, having regard to the interests of amenity (including aural amenity) and public safety and taking into account:-
  - (a) relevant provisions of any applicable development plan;
  - (b) the factors referred to in Regulation 3 of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007; and
  - (c) any period specified in the application for consent.
- Before determining an appeal under Section 78, the Secretary of State shall, if either the appellant or the local planning authority so wish, give each of them an opportunity of appearing before and being heard by a person appointed by the Secretary of State for the purpose. This does not apply to an appeal referred to a Planning Inquiry Commission under Section 101 of the Act.
- The decision of the Secretary of State on an appeal under Section 78 shall be final and shall otherwise have effect as if it were a decision of the local planning authority.
- If before or during the determination of an appeal in respect of an application for express consent, the Secretary of State forms the opinion that having regard to the Regulations and to any direction given under them, consent could not have been granted by the local planning authority otherwise than subject to the conditions imposed, he may decline to determine the appeal or to proceed with the determination.
- If at any time before or during the determination of such an appeal, it appears to the Secretary of State that the appellant is responsible for undue delay in the progress of the appeal, they may:-
  - (a) give the appellant notice that the appeal will be dismissed unless the appellant takes, within the period specified in the notice, such steps as are specified in the notice for the expedition of the appeal; and
  - (b) if the appellant fails to take those steps within that period, dismiss the appeal accordingly.







Planning Service  
Laurence House  
1 Catford Road  
London SE6 4RU

Mr Foxon  
JCDecaux  
991 Great West Road  
Brentford  
TW8 9DN

Direct Line: 020 8314 7400

Email: Planning@lewisham.gov.uk  
Date: 26 November 2021  
Property Ref: LE/152/AW/TP  
Our Ref: DC/21/123671

Dear Mr Foxon,

**CONSENT TO ADVERTISEMENT DISPLAY**  
**Town and Country Planning Act 1990 (as amended)**  
**Town and Country Planning (Control of Advertisements) (England) Regulations 2007**

Notice is hereby given that the London Borough of Lewisham, in pursuance of its powers as local planning authority under the above Act, Regulations, Rules & Orders made thereunder, consents to the advertisement display referred to in the Schedule below for the period stated and subject to the conditions set out therein and in accordance with the plans submitted, save in so far as may otherwise be required by the said conditions.

Your attention is drawn to the Statement of Applicant's Rights endorsed overleaf.

The grant of advertisement consent does not relieve developers of the necessity for complying with any local Acts, Public Health Acts & Regulations, Building Acts & Regulations and general statutory provisions in force in the area or modify or affect any personal or restrictive covenants, easements, etc applying to or affecting either the land to which the consent relates or any other land, or the rights of any person or authorities (including the London Borough of Lewisham) entitled to the benefit thereof or holding an interest in the property concerned in the development or in any adjoining property.

**SCHEDULE**

Date Made Valid: 26 October 2021

Application No: **DC/21/123671**

Plan Nos: A/47732051/ 01 REV A; Proposed Block Plan, Site Location Plan;  
Proposed Advert Details (Received 30 September 2021)  
A01250/01 (Received 26 October 2021)

Description: The installation of a replacement double-sided advertising display (Forum structure) that includes two 86" digitally illuminated advertisement screens on the pavement outside of Lewisham Shopping Centre entrance on Molesworth Street, SE13.

## C O N D I T I O N S

1. This permission is granted subject to the requirements of Regulation 14(7)(b) of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007 which states that every grant of express consent shall operate for a period of five years from the date of consent and is subject to the following standard conditions stipulated in Schedule 2 to the said Regulations:
  - (a) No advertisement is to be displayed without the permission of the owner of the site or any other person with an interest in the site entitled to grant permission.
  - (b) No advertisement shall be sited or displayed so as to:-
    - (i) Endanger persons using any highway, railway, waterway, dock, harbour or aerodrome (civil or military);
    - (ii) Obscure, or hinder the ready interpretation of, any traffic sign, railway signal or aid to navigation by water or air; or.
    - (iii) Hinder the operation of any device used for the purpose of security or surveillance or for measuring the speed of any vehicle.
  - (c) Any advertisement displayed, and any site used for the display of advertisements, shall be maintained in a condition that does not impair the visual amenity of the site.
  - (d) Any structure or hoarding erected or used principally for the purpose of displaying advertisements shall be maintained in a condition that does not endanger the public.
  - (e) Where an advertisement is required to be removed under the Town and Country Planning (Control of Advertisement) (England) Regulations 2007, the site shall be left in a condition that does not endanger the public or impair visual amenity.

**Reason:** In accordance with the Town and Country Planning (Control of Advertisement) (England) Regulations 2007.

2.
  - (a) The minimum duration of each image to be no less than 60 seconds.
  - (b) The maximum interval between successive advertisements is to be less than 10 second.
  - (c) Successive advertisements shall be non-sequential, in that they should not contain additional information to the previous message.
  - (d) Advertisements shall not contain: phone number(s); email address(es); internet address(es); or, 5 digit 'text message only' numbers.
  - (e) Advertisements shall not depict any images that resemble road signs or traffic signals;
  - (f) No special visual effects of any kind are permitted during the time that any message is displayed. The displayed image must not include animated, flashing, scrolling, intermittent or video elements.
  - (g) No visual effects of any kind to be permitted to accompany the transition between any two successive messages. The replacement image must not incorporate any fading, swiping or other animated transitional method
  - (h) Any sequential change between advertisements will take place over a period no greater than one second.
  - (i) In the event of a failure, the display will default to an output level no higher than that which has been conditioned to be the acceptable maximum under normal operation. If this default position cannot be achieved, then the display should be required to default to an "off" position until the issue can be resolved.

**Reason:** To control the display in the interests of public safety and in accordance with the objectives of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007.

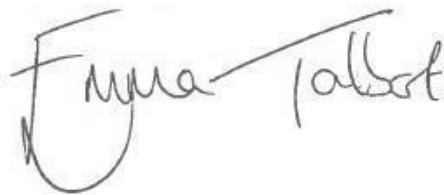
3. The advertisements shall not exceed 280cd/m2 illumination between dusk and dawn and 600 cd/m2 at other times and shall be displayed in complete accordance with the approved plans, unless previously agreed in writing by the local planning authority.

**Reason:** In the interests of visual amenity and highway safety.

4. The LED advertising board hereby approved shall not be installed until the existing advertising hoardings (shown on drawing A/47732051/ 01) at the application site have first been removed. At no time shall the existing hoardings and the proposed hoardings be displayed simultaneously.

Reason: To ensure that the development does not result in additional clutter and to comply with Policy D8 Public Realm of the London Plan (2021) and DM Policy 35 Public Realm of the Development Management Local Plan (November 2014).

Yours sincerely



Emma Talbot  
Director of Planning

**Statement of Applicant's Rights arising from Grant of Consent to Advertisement  
Display subject to conditions:-**

**Appeals to the Secretary of State**

- Where a local planning authority grants an application for express consent subject to additional conditions, the applicant may by notice appeal to the Secretary of State.
- Any appeal shall be made by notice served within 8 weeks from the date of receipt of the local planning authority's decision, or within such longer period as the Secretary of State may allow, using a form available from the Planning Inspectorate, Room 3/13, Temple Quay House, 2 The Square, Temple Quay, Bristol, BS1 6PN, Tel No. 0303 444 5000, Email: [enquiries@pins.gsi.gov.uk](mailto:enquiries@pins.gsi.gov.uk) or fill in a form online via <https://www.gov.uk/appeal-planning-decision>
- The notice mentioned above shall be accompanied by a copy of each of the following documents:-
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  - (b) all relevant plans and particulars submitted to them;
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  - (d) any other relevant correspondence with the authority.
- Where an appeal is made to the Secretary of State, they may require the appellant or the local planning authority to submit within such period as the Secretary of State may

specify, a statement in writing in respect of such matters relating to the application as may specify and if after considering the grounds of appeal and any such statement, the Secretary of State is satisfied that they have sufficient information to enable them to determine the appeal, they may with the agreement in writing of both the appellant and the local planning authority, determine the appeal without complying with Section 79 (2) of the Act.

- The Secretary of State may:-
  - (a) allow or dismiss the appeal; or
  - (b) reverse or vary any part of the decision of the local planning authority (whether the appeal relates to that part of it or not)

and may deal with the application as if it had been made to them in the first instance.

- The Secretary of State may, in granting an express consent, specify that its term shall run for such longer or shorter period than 5 years as considered expedient, having regard to the interests of amenity (including aural amenity) and public safety and taking into account:-
  - (a) relevant provisions of any applicable development plan;
  - (b) the factors referred to in Regulation 3 of the Town and Country Planning (Control of Advertisements) (England) Regulations 2007; and
  - (c) any period specified in the application for consent.
- Before determining an appeal under Section 78, the Secretary of State shall, if either the appellant or the local planning authority so wish, give each of them an opportunity of appearing before and being heard by a person appointed by the Secretary of State for the purpose. This does not apply to an appeal referred to a Planning Inquiry Commission under Section 101 of the Act.
- The decision of the Secretary of State on an appeal under Section 78 shall be final and shall otherwise have effect as if it were a decision of the local planning authority.
- If before or during the determination of an appeal in respect of an application for express consent, the Secretary of State forms the opinion that having regard to the Regulations and to any direction given under them, consent could not have been granted by the local planning authority otherwise than subject to the conditions imposed, he may decline to determine the appeal or to proceed with the determination.
- If at any time before or during the determination of such an appeal, it appears to the Secretary of State that the appellant is responsible for undue delay in the progress of the appeal, they may:-
  - (a) give the appellant notice that the appeal will be dismissed unless the appellant takes, within the period specified in the notice, such steps as are specified in the notice for the expedition of the appeal; and
  - (b) if the appellant fails to take those steps within that period, dismiss the appeal accordingly.

| <b>Report for: Mayor and Cabinet</b> |                                     |
|--------------------------------------|-------------------------------------|
| <b>Part 1</b>                        | <input checked="" type="checkbox"/> |
| <b>Part 2</b>                        | <input checked="" type="checkbox"/> |
| <b>Key Decision</b>                  | <input checked="" type="checkbox"/> |
| <b>Non-Key Decision</b>              | <input type="checkbox"/>            |

|                        |                                  |             |
|------------------------|----------------------------------|-------------|
| <b>Date of Meeting</b> | 13 <sup>th</sup> March 2024      |             |
| <b>Title of Report</b> | New Cross Road Budget and Update |             |
| <b>Author</b>          | Coral Mitchell/David Lowry       | <b>Ext.</b> |

At the time of submission for the Agenda, I confirm that the report has:

| Category                              | Yes | No |
|---------------------------------------|-----|----|
| <b>Financial Comments</b>             | X   |    |
| <b>Legal Comments</b>                 | X   |    |
| <b>Cabinet Briefing consideration</b> | X   |    |
| <b>EMT consideration</b>              | X   |    |



Signed:

CLlr Brenda Dacres

Cabinet Member for Housing Development and Planning

Date: 04/03/2024

Signed: 

Nazeya Hussain

Interim Executive Director for Place

Date: 04/03/2024



## Mayor and Cabinet

### Report title: 52-54 New Cross Road Budget Update

**Date:** 28 February 2024

**Key decision:** Yes

**Class:** Part 1

**Ward(s) affected:** New Cross

**Contributors:** Executive Director for Housing, Regeneration and Public Realm, Executive Director of Corporate Resources and Director of Law, Governance and Elections.

### Outline and recommendations

This report sets a proposal and recommendation for the Council to approve increased costs to the scheme budget and note revised programme to completion as a result of party wall awards and unforeseen works discovered during demolition.

The scheme received M&C approval in July 2022. The consented scheme is for demolition of existing structure and construction of 35 flats for general needs rent. The new homes will contribute to the delivery of the Councils' building for Lewisham programme and to the corporate commitment to deliver new social homes.

It is recommended that Mayor and Cabinet:

- Approves the budget increase as set out in the Part 2 report; noting that the Council is obliged under the terms of the contract dated 3 October 2022 with Charles Edwards Ltd to pay the contractor increased costs associated with prolongation and party wall matters and the steps being taken to mitigate the Council's liability for increased costs as set out in the Part 2 report.
- Delegate to the Executive Director of Place to agree the associated contract variation required.
- Notes how the scheme is being sufficiently progressed to meet BSA deadline of 6 April 2024 and prevent further significant cost increases.

## Timeline of engagement and decision-making

M&C approval 12 July 2022.

This report is a Key Decision; therefore, any decision will be subject to scrutiny.

This report is a Key Decision, therefore any decision will be subject to scrutiny.

This is the Part 1 of two Parts. Part 2 is commercially sensitive.

### 1. Summary

- 1.1 The scheme at 52-54 New Cross Road is on site and the contract (for demolition and newbuild development of 35 flats for affordable rent, and associated landscaping) is being progressed.
- 1.2 During demolition in September 2023 it was discovered that the neighbouring property belonging to Christ Faith Tabernacle (CFT) had inadequate foundations. Works were suspended while additional party wall awards for underpinning are pursued. Technical design work is progressing. The development falls within the transitional arrangements for higher risk buildings, under the Building Safety Act (BSA) and, as such, must have significantly progressed works by 6 April 2024. The current anticipated practical completion date has moved from November 2024 to May 2025.
- 1.3 Prolongation claims as a result of delays to concluding the party wall awards for demolition and for underpinning to neighbouring CFT property and the mitigations to meet the BSA deadline have resulted in additional contract costs that exceed the scheme's approved budget.

### 2. Recommendations

- 2.1 It is recommended that Mayor and Cabinet:
- 2.2 Approves the budget increase as set out in the Part 2 report; noting that the Council is obliged under the terms of the contract dated 3 October 2022 with Charles Edwards Ltd to pay the contractor increased costs associated with prolongation and party wall matters and the steps being taken to mitigate the Council's liability for increased costs as set out in the Part 2 report.
- 2.3 Delegate to the Executive Director of Place to agree the associated contract variation required.
- 2.4 Notes how the scheme is being sufficiently progressed to meet BSA deadline of 6 April 2024 and prevent further significant cost increases.

### 3. Policy Context

- 3.1 The Council's Corporate Strategy (2018-2022) outlines the Council's vision to deliver for residents over the next four years. Building on Lewisham's historic values of fairness, equality and putting our community at the heart of everything we do, the Council will create deliverable policies underpinned by a desire to promote vibrant communities, champion local diversity and promote social, economic and environmental sustainability. Delivering

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this strategy includes the following priority outcomes that relate to the provision of new affordable homes:

- Tackling the Housing Crisis – Providing a decent and secure home for everyone.
- Building an Inclusive local economy – Ensuring every resident can access high-quality job opportunities, with decent pay and security in our thriving and inclusive local economy.
- Building Safer Communities – Ensuring every resident feels safe and secure living here as we work together towards a borough free from fear of crime.

3.2 Lewisham’s Housing Strategy (2020-2026), includes the following themes that relate to the provision of new affordable homes:

1. Delivering the homes that Lewisham needs.
2. Preventing homelessness and meeting housing need.
3. Improving the quality, standard and safety of housing.
4. Supporting our residents to live safe, independent and active lives.
5. Strengthening communities and embracing diversity.

## 4. Background

- 4.1 The scheme received M&C approval in July 2022. The consented scheme is for demolition of existing structure and construction of 35 flats for general needs rent. LB Lewisham entered contract with Charles Edward Limited on 3 October 2022. The contractual completion date is November 2024.
- 4.2 The scheme was registered with Building Control in June 2022 and is, therefore, policy compliant with regulations and benefits from the transitional arrangement so long as works are sufficiently progressed by 6 April 2024, when the the Building Safety Act comes into effect.
- 4.3 The project as designed satisfies all current building safety regulations as certified by Building Control.
- 4.4 Demolition was programmed to commence on 31 January 2023, and complete on 24 April 2023. This was delayed by 21 weeks due to lack of responses to party wall notices from adjoining owners and no party wall awards being in place. Demolition works commenced on 10 July 2023 following receipt of party wall award for demolition on 22 June 2023.
- 4.5 During demolition works it was discovered that the neighbouring property (CFT) has inadequate foundations; and that underpinning works to the structure are required. Due to the dangerous structure, it was necessary to suspend demolition works on 8 September 2023. This delay has pushed the completion date back to May 2025. For works to resume further party wall awards are required with CFT to carry out underpinning works to the property. The protracted party wall negotiations have had various impacts on the programme and cost plan for the scheme, the details of which are set out in further detail below

## 5. Proposal

- 5.1 The approved scheme budget is £13,164,527. The additional costs are detailed in Part 2 but include:
- 5.2 Extension of time and loss and expense claims that the contractor is entitled to, under Clause 2.26.6 of the contract. However, to mitigate against further increases, the Council is seeking to agree a cap on claims for current issues.

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- 5.3 Costs to carry out underpinning to the neighbouring property to enable the works to progress and the additional cost of piling due to change of strategy to mitigate the risk of not achieving the 6 April transitional arrangement deadline.
- 5.4 The Council has concluded the necessary party wall award to enable piling works outside of the party wall zone and instructed that the piling be phased into two stages so that works can commence. The piling rig will need to be demobilised after phase one, to enable the underpinning works to the neighbouring CFT building, and remobilised to complete phase two. The contractor is negotiating with the piling company to limit costs and agreeing a fixed sum.
- 5.5 Completion may be delayed further due to works stoppage of piling works to facilitate underpinning, full impact of this delay cannot be assessed until the party wall award for the underpinning has been agreed.
- 5.6 Efforts underway to mitigate further significant costs increases and/or loss of grant funding include:
- 5.7 If the transitional arrangement conditions are not met by 6 April, the project will need to be redesigned in order to meet the BSA functional requirements. The cost of this cannot be estimated as it will be dependent on the final design. The impact of this upon programme and cost is likely to be substantial.
- 5.8 If the deadline is not met it would result in further delays of over 16 weeks for redesign, 15 weeks planning, 12 weeks re-tender and 8 weeks for M&C. This assumes that the project is terminated in its current form and re-tendered.
- 5.9 If the contract is terminated, it would give rise to substantial costs for loss & expense due to the contractor; and costs expended to date. It would also potentially result in a smaller scheme with costs subject to inflation, and therefore more expensive.
- 5.10 A delay to completion, or contract termination, endangers the GLA grant funding of which 85% has been drawn down at start on site.

## **6. Financial implications**

- 6.1 Financial implications are included in the Part 2 report.

## **7. Legal implications**

- 7.1 The Council has a specific power under Section 9 of the Housing Act 1985 to provide housing accommodation by erecting houses (which includes flats) on land acquired (which includes appropriated) for the purposes of Part 2 (HRA land). The Council can therefore rely on this power in respect of the land being acquired for the purposes of erecting the 35 New Affordable Homes (LARs).
- 7.2 Section 2 of the Local Authorities (Land) Act 1963 gives the Council a specific power to erect any building and construct or carry out works on land, but this power may only be used where the development of buildings/works is for the benefit or improvement of its area. Members should therefore be satisfied that this development will achieve that. In this respect it is relevant to consider the policy context at section 3 of this report.

## **8. Equalities implications**

- 8.1 The redevelopment of the land at 52-54 New Cross Road results in the provision of new homes for families on the Council's housing register enabling the council to continue its obligation to provide housing for the borough's residents in housing need.

## **9. Climate change and environmental implications**

- 9.1 The scheme at 52-54 New Cross Road has a planning consent and has signed a S106

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agreement. This planning consent is in line with the high standards expected by the Council. This developments will meet the London Plan requirements including seeking to reduce energy consumption, emissions, and climate change.

## 10. Crime and disorder implications

10.1 There are no matters arising from this report.

## 11. Health and wellbeing implications

11.1 There are no direct health and wellbeing implications arising from this report although the provision of new social homes along with improvements to the public realm and additional communal amenity spaces will have a positive impact on health and wellbeing of people on the housing register waiting for permanent accommodation.

## 12. Social Value implications

12.1 LBL will be seeking to secure social value offers from the main contractor. This will form part of the ongoing negotiations on the delivery of the scheme with the developer. The developer will also pay a s106 contribution of £18,550 for Council employment and labour initiatives.

## 13. Background papers

13.1 None

## 14. Glossary

| Term                          | Definition   |
|-------------------------------|--|
| Total Scheme Cost (TSC)       | All costs associated with the acquisition and subsequent works costs.                        |
| Net Present Value (NPV)       | The Present Value of the 40 year income stream in relation to all costs incurred             |
| London Affordable Rent (LAR)  | The proposed tenure of the homes to be delivered.  |
| Total Acquisition Price (TAP) | The total cost of acquiring the freehold land known as 52 New Cross Road from Southern Grove |

## 15. Report author(s) and contact

15.1 Report author :

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# Agenda Item 17



## Mayor and Cabinet

### Exclusion of the press and public

**Date:** 13 March 2024

**Key decision:** No

**Class:** Part 1

**Ward(s) affected:** n/a

**Contributors:** Head of Governance and Committee Services

### Outline and recommendation

Members are asked to consider excluding the press and public from the meeting for one item of business.

### Recommendation

It is recommended that in accordance with Regulation 4(2)(b) of the Local Authorities (Executive Arrangements) (Meetings and Access to Information)(England) Regulations 2012 and under Section 100(A)(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12(A) of the Act, and the public interest in maintaining the exemption outweighs the public interest in disclosing the information

18. Watergate School Expansion - Contract Award Part 2
19. School Minor Works Programme – approval to procure Part 2
20. Besson Street – Appropriation for Planning and Funding Strategy Part 2
21. Provision of Bus Shelters and On-Street Advertising – Contract Extension Part 2
22. New Cross Road Budget and Update Part 2
23. Parking Services Procurement Part 2

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A  
of the Local Government Act 1972.

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